



The City with Spirit



ANNUAL PLAN 2019/20



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APPENDIX A

Long Term Financial Plan (LTFP)

APPENDIX B

5 Year Capital Works Program



MAYOR'S MESSAGE

It is a pleasure to present the 2019/20 Annual Plan and Budget Estimates on behalf of Council. The plan outlines Council's intended targets, projects and services for the coming 12 months. It will ensure that Devonport is in a strong position to deal with future challenges while continuing to provide value for money for ratepayers and deliver on our exciting plan for the future.

The coming financial year promises to be an active time in Devonport with early work having begun on the \$40 million hotel development on the corner of Best and Rooke Streets, investment as a result of the LIVING CITY project.

Work will also begin on the Waterfront Park, a \$15 million project which will be two-thirds funded by a \$10 million Federal Government grant.

The new development will result in far more public open green space than currently exists in the CBD. It includes a flexible amphitheatre space, catering for thousands of people in the largest setting, a children's playspace, a rotunda and an elevated walkway which will extend over Formby Road and the railway line to the edge of the Mersey River.

Over summer Council sought public comment on its Strategic Plan and it was pleasing to see the high level of support for the five key goals of Living Lightly on our Environment, Building a Unique City, Growing a Vibrant Economy, Building Quality of Life and Practicing Excellence in Governance. I wish to thank all community members who took the opportunity to provide Council with their feedback as it helped enormously in allowing us to understand the actions considered important for the City's future.

As a result of the feedback received, Council has developed a range of actions to be undertaken over the next 12 months.

These include –

Living Lightly on our Environment

- Developing a BioBlitz event that focuses on finding as many species as possible in a specific area over a short period of time
- Undertaking works to repair and prevent further coastal erosion along the Victoria Parade parkland
- Exploring and trialling recycling in public places, including events, and distributing recycling education material with rates notices.
- Implementing Council's Electric Vehicle Integration Plan and considering the options for the future provision of electric vehicle charging stations in the city.
- Investigating opportunities to increase commuter bike riding

Building a Unique City

- Developing a Residential Strategy for Devonport and reviewing the Retail Strategy from a planning perspective
- Undertaking actions required to finalise the new State-wide Planning Scheme
- Developing and implementing a program for the installation of destination signage at all cemeteries in the City
- Investigating methods to improve pedestrian safety and restrict vehicular access at Pioneer Park
- Undertaking a review of the provision of footpaths, public open space etc in the Woodrising Avenue area at Spreyton

Growing a Vibrant Economy

- Developing a tourism website to engage visitors and provide an online booking platform for accommodation and attractions and an intrastate and interstate marketing campaign for the paranapple convention centre
- Promoting an events assistance program
- Once again offer Council initiated events including Devonport Jazz, Food and Wine, New Year's Eve, Harmony Day and Christmas Parade
- Supporting the Coastal Pathway Project and ensuring Council's project objectives are met

Building Quality of Life

- Maintaining an exhibition program which aligns with the Devonport Regional Gallery
- Implementing initiatives from the adopted Youth Strategy
- Promoting youth engagement through the delivery of creative programs and events, such as Youth Week Tasmania
- Undertaking two rounds of the Financial Assistance Grants Program
- Offering a range of programs for Seniors
- Delivering an education program for responsible dog ownership

Practicing Excellence in Governance

- Continuing the integration of Council services with Service Tasmania
- Monitoring customer feedback and driving improvements in service delivery to meet community expectations
- Further developing the delivery of online services to the community
- Implementing a quality asset management system and processes to ensure a well-maintained asset base and to deliver assets which return the greatest value to the community
- Developing a formal Councillor training program which encourages professional development

I wish to thank my fellow Councillors, former Aldermen and our dedicated staff, who have helped progress the vision for Devonport to truly be a City with Spirit over the previous year and I look forward to continuing the work in 2019/20.



Cr Annette Rockliff
Mayor



GENERAL MANAGER'S SUMMARY



Council is required under the provisions of the *Local Government Act 1993* (the Act) to prepare an Annual Plan for the municipal area for each financial year. The Annual Plan is to provide an outline of the services and programs that Council intends to deliver during the year and is to:

- be consistent with the strategic plan; and
- include a statement of the manner in which the Council is to meet the goals and objectives of the strategic plan; and
- include a summary of the estimates adopted under section 82 of the Act; and
- include a summary of the major strategies to be used in relation to the Council's public health goals and objectives.

The Act requires Council to review its Strategic Plan at least every 4 years. Council in April 2019 updated its Strategic Plan 2009-2030, with a further review scheduled to occur following the next Council election in October 2022. This Annual Plan document has been prepared taking into account the updated Strategic Plan and includes a series of 'actions' that Council proposes to undertake during the year.

Council, in determining the rates and charges which are to apply to the community, is required under the Act to consider the following legislated principles:

- rates constitute taxation for the purposes of local government, rather than a fee for service; and
- the value of the rateable land is an indicator of the capacity of the ratepayer in respect of that land to pay rates.

In setting the rates this year, Council has been required to apply the Adjustment Factor to the valuations provided by the Valuer General in 2015. The Adjustment Factor in part reflects the likely movement in the value of properties since the last municipal wide revaluation. All property classes in Devonport had an Adjustment Factor of 1.10 applied to them with the exception of properties classified as Primary Production which received an Adjustment Factor of 1.20.

General Rate

For the 2019/20 financial year the General Rate has been set at 11.0935 cents. This rate is applied to all Commercial, Industrial, Vacant Land and Other property categories. Council has determined that after applying the Adjustment Factor those properties classified as Commercial, Industrial and Other will receive a General Rate which is consistent with what they paid last year. This continues the Council's aim to address the gap which has previously existed between these properties and those classified as Residential.

Council has varied the General Rate to 7.0320 cents for all Residential and Primary Production properties. This will result in most properties receiving a General Rate increase of between 1.20% and 1.50%. With the Hobart CPI increase year on year to March 2019 being 2.1%, Council believes this is a responsible and financially prudent result. There are 12,464 rateable properties in Devonport, with 10,780 (86%) of these being classified as 'Residential'. Of the 10,780 Residential properties 9,111 (84%) will incur a General Rate increase ranging in dollar terms of between \$10 and \$20 for the year.

Waste Management

All Residential and Primary Production properties who receive a domestic rubbish and recycling service will be charged \$270. This is an increase of \$10 on what was charged in the previous financial year. There has been no increase in the Waste Management Charge since 2017.

Since 2017 Commercial and Industrial properties pay a waste charge consistent with 3 X the Residential charge, and for this they are entitled to 3 X the collection frequency. To reduce the impact when this new arrangement was introduced in 2017, Council provided a change cap which limited the amount of the increase imposed, particularly on the lower valued properties. The change cap has been maintained again this year and has been set at 25%. Council considers this a reasonable increase, given that there has been no real increase in the General Rate for Commercial and Industrial properties during the past few years.

Fire Levy

Council is required to act as the collection agent for the State Fire Commission. This year the Fire Levy Council is required to pay the Commission has increased by over 5%. As Devonport has a permanent brigade the amount it is required to contribute to the State Fire Commission is considerably higher than its neighbouring councils who only have volunteer brigades.

The Operational Budget

The budget provides for estimated income of \$41.6 million, with operating expenses estimated to be \$41.5 million, resulting in a surplus of \$101,248. Depreciation of \$9.7 million has been included within the budget as an operating expense.

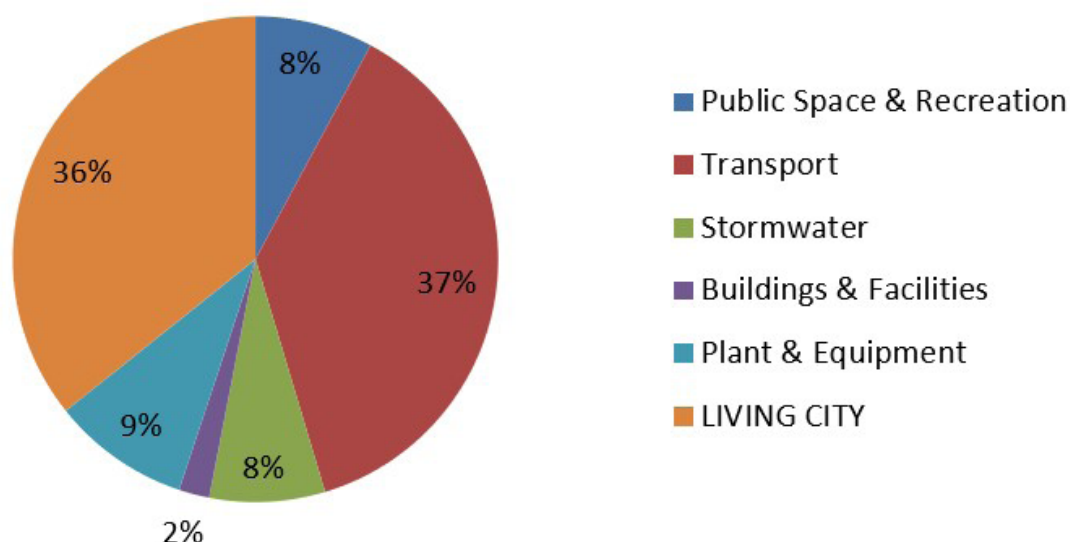
Capital Works

The budget includes a \$16.79 million capital works program, of which it is estimated there will be \$4.05 million of external funding provided. Included in the capital program is \$8.2 million of renewal projects. Specific project details are provided on pages 44-48.

The following table summarises the areas where the new capital works funding is proposed:

Category	New \$	Renewal \$	Net Costs \$
Public Open Space & Recreation	1,015,500	306,500	1,322,000
Transport	1,919,000	4,378,000	6,297,000
Stormwater	680,000	612,000	1,292,000
Buildings & Facilities	192,000	150,000	342,000
Plant & Fleet	0	874,600	874,600
Office Equipment	280,500	386,000	666,500
LIVING CITY	4,500,000	1,500,000	6,000,000
TOTAL	8,587,000	8,207,100	16,794,100

All Capital Works



Fees and Charges

A detailed schedule of fees and charges are provided on pages 53 - 65.

LIVING CITY

Council continues to progress its LIVING CITY Masterplan and this year the focus will be on the Waterfront Park development. The Waterfront Park has a construction cost estimate of \$15 million of which \$10 million is being provided by a grant from the Federal Government. The tender for the project is expected to be approved by Council in the near future, with works expected to be undertaken over the next two financial years. Included in the 2019/20 capital budget is a \$6 million allocation towards the project.

In addition to the Waterfront Park development the budget also contains an allocation of \$1 million for the renewal and upgrading of Northern Rooke Street. This work is funded under the Council's Transport Program and continues on from the \$1 million allocated during the 2018/19 year for improvement works in Southern Rooke Street.

In conjunction with the Waterfront Park development there will also be a stormwater project undertaken to upgrade infrastructure for the Oldaker (East) Catchment. It is estimated that this work will cost \$1 million and is funded from the Stormwater Program.

Council expects that construction work will soon commence on the development of the Waterfront Hotel by developer Fairbrother Pty Ltd. The Hotel received planning approval in November 2018 and is currently in the final stage of detailed construction design and site preparation works.

Paul West
General Manager

THE COUNCIL



L-R: Cr John Alexiou, Cr Lynn Laycock; Cr Leigh Murphy; Mayor, Cr Annette Rockliff; Cr Peter Hollister; Cr Sally Milbourne; Cr Gerard Enniss; Deputy Mayor, Cr Alison Jarman, Cr Leon Perry

Local Government elections were held in October 2018. Cr Annette Rockliff was elected to the position of Mayor, after serving as Acting Mayor from March to October 2018. Cr Alison Jarman was elected as Deputy Mayor.

Council's decision making is assisted through formal Council Meetings, Section 23 Committees and Workshops.

COUNCIL	WORKSHOPS	PLANNING AUTHORITY COMMITTEE	GOVERNANCE, FINANCE & COMMUNITY SERVICES COMMITTEE	INFRASTRUCTURE, WORKS & DEVELOPMENT COMMITTEE
All Councillors	All Councillors	Mayor, Cr A Rockliff (Chair)	Deputy Mayor, Cr A Jarman (Chair)	Cr L Perry (Chair)
		Cr J Alexiou	Cr J Alexiou	Cr G Enniss
		Cr P Hollister	Cr G Enniss	Cr P Hollister
		Cr S Milbourne	Cr L Laycock	Cr A Jarman
		Cr L Murphy	Cr S Milbourne	Cr L Laycock
		Cr L Perry	Mayor, Cr A Rockliff	Cr L Murphy

DECISION MAKING STRUCTURES OF COUNCIL



The Devonport City Council is established under the provisions of the *Local Government Act 1993* (the *Act*). Council is made up of nine Councillors who each serve a four year term, with elections held on an “all in all out” basis. The term for the popularly elected Mayor and Deputy Mayor is also four years.

Decisions are made through Council meetings, Section 23 Committee meetings or by the General Manager and employees through delegated authority. Transparent, accountable and informed decision making supports community confidence in Council and is vital to ensuring decisions are made in the best interests of the community.

Council and Section 23 Committee meetings are open to the public (except where an item is considered to be of a confidential nature in accordance with the *Local Government (Meeting Procedures) Regulations 2015*). Meeting schedules are available on Council's website and at the Council Offices. Meetings are recorded in accordance with Council's Audio Recording Policy.

Council's formal decision making structure is comprised of Council and three Section 23 Committees (established in accordance with the *Act*):

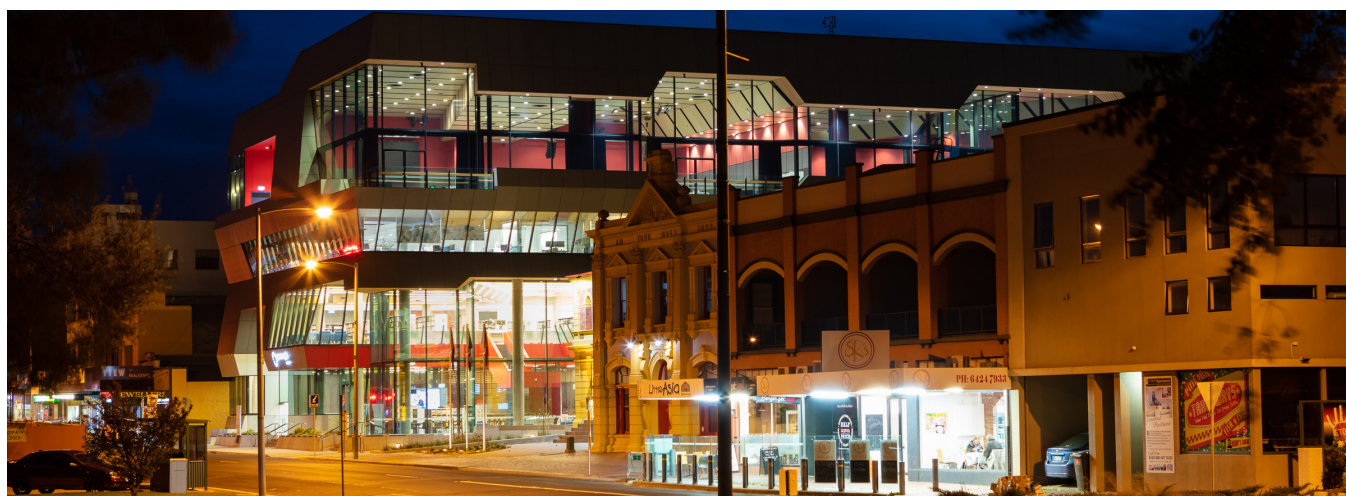
- Governance, Finance and Community Services
- Infrastructure, Works and Development
- Planning Authority

Council meetings are held on a monthly basis and Section 23 Committees (apart from the Planning Authority which meets on an as required basis) usually meet bi-monthly.

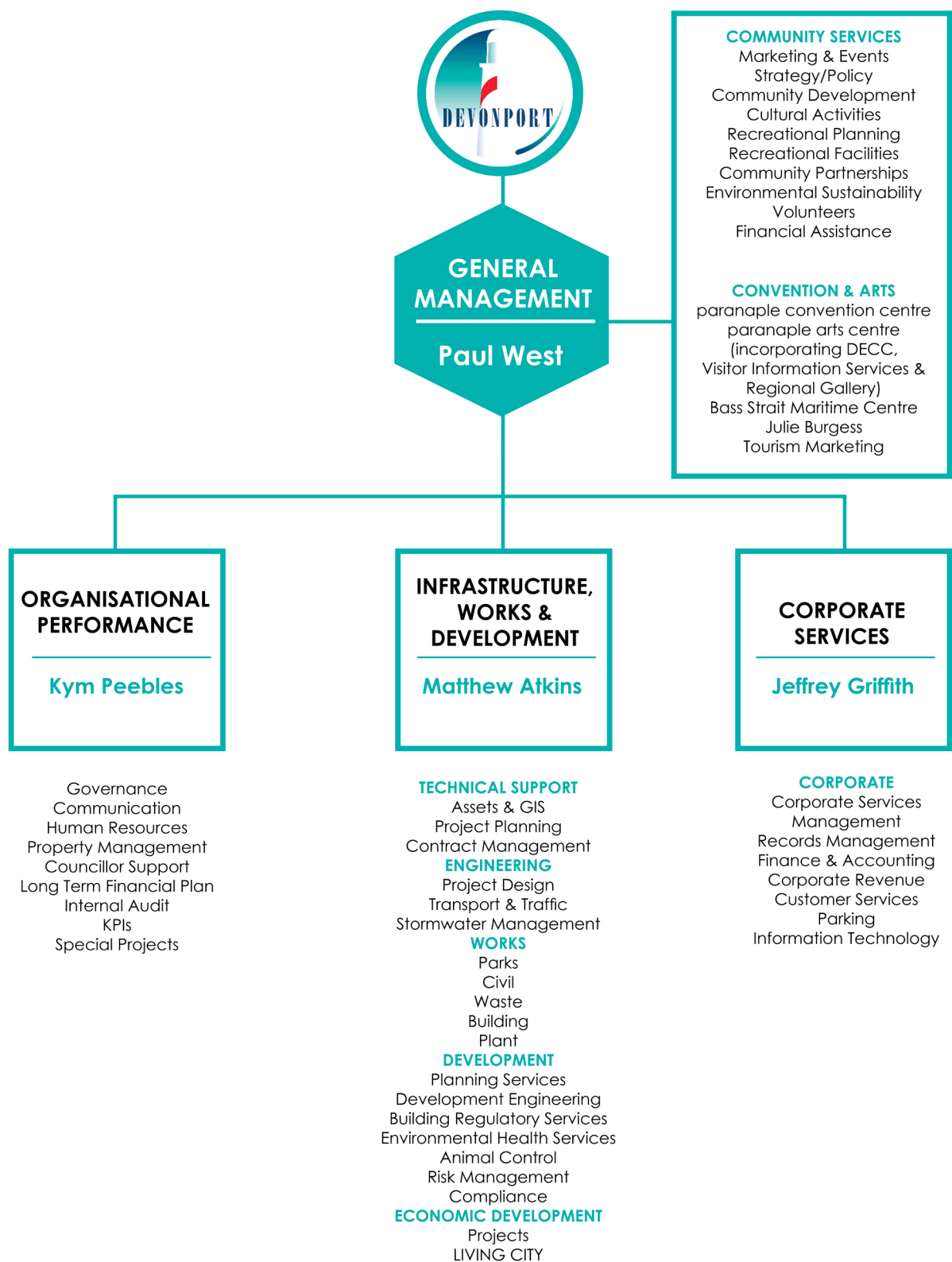
Members of the public have the opportunity for input into Council decision making through avenues such as community consultation and engagement, tabling of petitions and public question time at Council meetings.

Delegations of authority are also in place to support effective decision making by Council. Under Section 22 of the *Act*, Council may delegate its powers and functions to the General Manager, who in turn may sub-delegate to Council officers, in accordance with Section 64 of the *Act*. Delegations allow for timely and efficient decision making at an operational level.

Council is further supported by an Audit Panel, which is established under Ministerial Order.



THE ORGANISATION





MISSION - VISION - VALUES

OUR ORGANISATIONAL MISSION IS:

Devonport City Council is committed to excellence in leadership and service.

Devonport is a thriving and welcoming regional City, living lightly by river and sea.

OUR ORGANISATIONAL VISION IS:

Strong, thriving and welcoming - Devonport is a regional leader with a strong economy. It is a great place to live, work and play.

Valuing the past, caring for the present, embracing the future - We have been shaped by a rich cultural heritage and enthusiastically embrace present challenges and future opportunities.

Engaging with the world - We have an outward focus and send quality products and experiences to the world. We welcome all to share our beautiful City and all it offers.

Living lightly by river and sea - We live lightly on our valued natural environment of clean rivers, waterways and beaches; rich agricultural land; and coastal landscapes, so future generations can also enjoy this special place.

OUR ORGANISATIONAL VALUES ARE:

Leadership

We will embrace a culture of equity and leadership founded on respect, professionalism and integrity, to ensure we make strategic decisions today for tomorrow.

Customer Satisfaction

We will strive to consistently engage and communicate with our internal and external customers to meet desired outcomes.

Our People.

We will respectfully work together by recognising each others talents, skills, experience and knowledge.

Continuous Improvement and Innovation

We will continually evaluate current practices and changing needs to foster an adaptive and innovative environment.

Results and Accountability

We will be results focused and take pride in our successes and efforts and be accountable for our actions.



STRATEGIC PLAN & STRATEGIC PLANNING FRAMEWORK



STRATEGIC PLAN

The Strategic Plan outlines the desired objectives and strategies of the community, which is subsequently endorsed by Council. In late 2018, Council undertook a review of its Strategic Plan 2009-2030. Consultation commenced in November and concluded in March 2019. As the Plan has now been in place for 10 years, it was considered appropriate and timely to focus the review on the goals, outcomes and strategies section of the plan. Feedback received provided evidence that there remains high level support for Council's key goals. The revised Plan was adopted by Council on 29 April 2019.

It is a legislative requirement under Section 71 of the *Local Government Act 1993*, that Council's Annual Plan be consistent with the Strategic Plan. The Corporate Action Plan sets out the proposed actions for 2019/20 against the goals of Council's Strategic Plan. In preparing the Annual Plan and Budget Estimates, Council takes into consideration the Strategic Plan and day to day operational activities and requirements. The following diagram depicts Council's current Strategic Planning Framework.

LONG TERM PLANNING

STRATEGIC PLAN



- Goals & Key Objectives
- Strategic Plan 2009-2030
- Core Values & Vision

MEDIUM TERM PLANNING

FINANCIAL AND ASSET STRATEGIES & PLANS



- Financial Management Strategy
- Long Term Financial Plan
- Asset Management Strategy
- Long Term Asset Management Plan

SHORT TERM PLANNING

ANNUAL PLAN & ESTIMATES



- Annual Plan actions
- Operational budget
- Capital Works budget

ACCOUNTABILITY

ANNUAL REPORT/AUDITED STATEMENTS/ PROGRESS REPORTING



- Performance Report
- Financial Statements
- Monthly Management Reporting
- Bi-Monthly Action Progress Reports

PERFORMANCE INDICATORS



GOVERNANCE	TARGET
Council decisions made during closed session of Council Meetings	<10%
Councillor attendance at Council Meetings	>90%
PERMIT AUTHORITY	TARGET
Time taken to assess building applications (maximum # days from receipt to decision)	7 days
Time taken to assess plumbing applications (maximum # days from receipt to decision)	14 days
Building & plumbing applications decided within required time frame (% decided)	100%
STATUTORY PLANNING	TARGET
Discretionary planning applications (maximum # days)	42 days
Permitted planning applications (maximum # days)	28 days
Planning applications decided within required time frame (% decided)	100%
ANIMAL MANAGEMENT	TARGET
Animal complaints actioned within 5 days	100%
FOOD SAFETY	TARGET
Food complaints actioned within 5 days	100%
Food safety assessments undertaken in accordance with the Tasmanian Food Business Risk Classification System	100%
ASSET MANAGEMENT	TARGET
Capital works projects/expenditure completed	90%
Work requests completed for the year (internal and external)	3,000
WASTE COLLECTION	TARGET
Cost of domestic kerbside garbage bin collection service - excluding landfill disposal charges (per week per property)	\$2.50
Domestic resource recovery rate	20%
CEMETERY MANAGEMENT	TARGET
Number of available plots/interment sites available (excluding reservations)	500
OPERATIONAL POSITION	TARGET
Adjusted underlying surplus (or deficit) (% of adjusted recurrent revenue)	Between 0 -15%
OBLIGATIONS	TARGET
Net interest compared to adjusted recurrent revenue (as % of adjusted recurrent revenue)	5 x Coverage
EFFICIENCY	TARGET
Resignations and terminations as a % of average staff numbers	< 10%
INFRASTRUCTURE	TARGET
Asset renewal compared to depreciation (as % of depreciation)	Between 60 -100% depreciation
WORK HEALTH AND SAFETY	TARGET
Lost time injury frequency rate	0

PUBLIC HEALTH GOALS & OBJECTIVES



Council's Strategic Plan requires integrated health and well-being services and facilities that are accessible to all, and for quality public and environmental health services to be provided within the community. To assist Council in achieving its strategic objectives and statutory obligations, the Development Services Department is responsible for addressing a range of functions under the *Local Government Act 1993*, *Public Health Act 1997*, *Food Act 2003*, *Burial and Cremation Act 2002* and the *Environmental Management and Pollution Control Act 1994*.

These functions include:

- Food Safety
- Public Health Education and Promotion
- Exhumations
- Recreational Water Quality
- Air, Water and Soil Pollution
- Immunisations
- Cooling Towers
- Environmental Nuisances
- Notifiable Diseases
- Public Health Risk Activities
- Unhealthy Premises
- Disease and Prevention Control
- Places of Assembly
- On-Site Wastewater Disposal
- Public Health Nuisances



SERVICE PROFILES & KEY DOCUMENTS



GOAL 1 - LIVING LIGHTLY ON OUR ENVIRONMENT

Service Profile:	Key Documents:
<ul style="list-style-type: none"> Public Open Space (provision and maintenance of parks, sports grounds and cemeteries) Commercial garbage & cardboard collection service; Waste Transfer Station; waste disposal; domestic garbage & recycling service Environmental Health Services (pollution monitoring) 	<ul style="list-style-type: none"> Environment Strategy Public Open Space Strategy Don Reserve Bushfire Management Plan Kelcey Tier Greenbelt Bushfire Management Plan Waste Strategy

GOAL 2 - BUILDING A UNIQUE CITY

Service Profile:	Key Documents:
<ul style="list-style-type: none"> Provision and management of parking, including parking meters, car parks and strategic parking development Provision and maintenance of buildings & facilities Provision and maintenance of Public Open Space, including parks, reserves, sports grounds, cemeteries Provision and maintenance of roads Provision and maintenance of stormwater Building Regulatory Services (Permit Authority) Administration of use and development of land 	<ul style="list-style-type: none"> Asset Management Policy Asset Management Strategy Bike Riding Strategy Boundary Fencing Policy Cemetery Strategy Commemorative Seat Policy Dilapidated Buildings Policy Driveway Policy Highfield Park Master Plan Mersey Vale Memorial Park Master Plan Parking By-Law Parking Strategy Pedestrian Strategy Pioneer Park Master Plan Planning Scheme Public Lighting Strategy Reserves, Parks and Gardens By-Law Road Network Strategy Signage Strategy Stormwater Connection Policy Stormwater Strategy Subdivision Maintenance Bond Policy Subdivision Outstanding Works Bond Policy Tree Policy

GOAL 3 - GROWING A VIBRANT ECONOMY

Service Profile:

- Marketing and Events (City and retail promotions; integrated tourism and marketing promotion and advertising; strategic marketing)
- Economic Development/LIVING CITY
- Planning Services (strategic land use planning)

Key Documents:

- Digital Strategy
- Events Strategy
- Retail Strategy
- Rooke Street Mall Policy
- Street Trading By-Law
- Tourism Development Strategy
- LIVING CITY Masterplan

GOAL 4 - BUILDING QUALITY OF LIFE

Service Profile:

- Buildings and Facilities
- Environmental Health Services
- Community Development
- Community Financial Assistance
- Recreation Development
- Recreation Facilities
- Cultural and Heritage Facilities
- Marketing and Events
- Visitor Information Centre
- Animal Management

Key Documents:

- CCTV Strategy
- Community Engagement Policy
- Community Safety Strategy
- Dog Management Policy
- East Devonport Community Plan
- Financial Assistance Policy
- Home Hill Strategic Plan
- Live and Learn Strategy
- Permanent Art Collection Policy
- Public Art Guidelines
- Sponsorship Policy
- Street Trading Policy
- Volunteer Strategy



GOAL 5 - PRACTICING EXCELLENCE IN GOVERNANCE

Service Profile:	Key Documents:
<ul style="list-style-type: none"> • Corporate Operations • Financial Accounting and Reporting • Revenue • Supply Services • Risk Management • Work Health and Safety • Councillors and Executive Support • Continuous Improvement • Governance Management • Property Management Administration • IT and Records Management • Human Resources and Payroll • Emergency Management 	<ul style="list-style-type: none"> • Audio Recording Policy • Community, Childcare and Commercial Lease Policy • Code of Conduct Policy • Complaint Handling Policy • Council Committees Policy • Credit Card Policy • Customer Service Charter • Dealing with Difficult Customers Policy • Electoral Signage Policy • Equal Employment Opportunity (EEO) and Diversity Policy • Financial Management Strategy • Fitness for Work Policy • Fraud & Corruption Control Policy • Gifts and Benefits Policy • Harassment, Bullying and Anti-Discrimination Policy • Information Disclosure - Right to Information Policy • Investment Policy • Mersey Vale Emergency Management Plan • Payment of Councillor's Allowances, Expenses and Provision of Facilities Policy • Personal Information Protection Policy • Public Interest Disclosures Procedure • Public Land Register • Public Question Time Policy • Purchasing Policy • Rates and Charges Policy • Recruitment and Selection Policy • Related Parties Disclosure Policy • Risk Management Framework • Sport and Recreation Groups Lease Policy

CORPORATE ACTION PLAN



GOAL 1 - LIVING LIGHTLY ON OUR ENVIRONMENT

SUSTAINABILITY IS PROMOTED AND INTEGRATED ACROSS ALL SECTORS

Support the conservation and maintenance of biodiversity including coastal landscapes and preservation of areas of remnant vegetation	Undertake works to repair and prevent further coastal erosion along the Victoria Parade parkland
	Deliver a Bioblitz event that focuses on finding as many species as possible in a specific area over a short period of time
Develop and implement local and regional policies and initiatives to mitigate climate change impacts in partnership with all spheres of government	Support LGAT to consider a declaration of a climate emergency with State Government support
	Advocate to the Cradle Coast Authority for a regional approach toward managing climate change impacts and improving adaption
	Develop and publish a statement of recognised climate related risks for the municipal area

"LIVING LIGHTLY" IS PROMOTED AND ENCOURAGED

Identify and implement initiatives to educate and encourage our community on opportunities to "live lightly"	Implement community based educational initiatives in accordance with the Environment Strategy
	Investigate opportunities to increase commuter bike riding

OUR ENERGY USE IS REDUCED

Promote reduction, re-use and recycling, options to minimise waste materials within Council, the community and businesses	Support initiatives for waste minimisation through Dulverton and the Cradle Coast Waste Management Group
	Distribute recycling educational material with rates notices
Facilitate and, where appropriate, undertake improvements in waste and recycling collection, processing services and facilities	Explore and trial recycling bins in public places, including events
Lead and actively promote emissions minimisation	Implement Council's Electric Vehicle Integration Plan
	Consider the options for the future provision of electric vehicle charging stations in Devonport

GOAL 2 - BUILDING A UNIQUE CITY

COUNCIL'S PLANNING SCHEME FACILITATES APPROPRIATE PROPERTY USE AND DEVELOPMENT

Apply and review the Planning Scheme as required, to ensure it delivers local community character and appropriate land use	Finalise Local Planning Provisions through the Tasmanian Planning Commission
	Undertake actions required for finalising the new Statewide Planning Scheme
Provide consistent and responsive development assessment and compliance processes	Develop a Residential Strategy for Devonport
	Review Council's Retail Strategy from a planning perspective
	Adopt a Retaining Wall Policy

Work in partnership with neighbouring councils, State Government and other key stakeholders on regional planning and development issues	Maintain membership of Cradle Coast Regional Planning Group and contribute to regional forums
THE DEVONPORT BRAND SUPPORTS OUR MARKETING AND PROMOTION	
Develop an integrated approach to local branding in partnership with business and community groups	Implement actions from Council's Retail Strategy
INFRASTRUCTURE PRIORITIES SUPPORT WELL PLANNED, MANAGED AND APPROPRIATELY FUNDED DEVELOPMENT WITHIN OUR UNIQUE CITY	
Develop and maintain long term Strategic Asset Management Plans	Review Council's Asset Management Strategy
	Develop an Asset Management Plan for Council's stormwater assets (ref Asset Management Strategy)
	Develop an Asset Management Plan for Council's plant and fleet assets (ref Asset Management Strategy)
	Undertake a safety assessment of bike paths
Provide and maintain roads, bridges, paths and car parks to appropriate standards	Review Public Lighting Strategy
	Continue to review and update Council's Stormwater Strategy
	Audit all 'Guide Signs' from the airport, Spirit of Tasmania terminal and the Bass Highway into the City (ref Signage Strategy)
	Undertake a review of the provision of footpaths, public open space, etc in the Woodrising area (Spreyton)
Provide and maintain stormwater infrastructure to appropriate standards	Progress implementation and improvements for the Oldaker (East) catchment in conjunction with Waterfront Park works
Provide and maintain Council buildings, facilities and amenities to appropriate standards	Install an information kiosk at the Mersey Vale Memorial Park office (ref Mersey Vale Memorial Park Master Plan)
	Improve access throughout Mersey Vale Memorial Park by way of directional signage (ref Mersey Vale Memorial Park Master Plan)
	Develop and implement a program for installation of destination signage at all cemeteries in Devonport (ref Signage Strategy)
	Investigate methods to improve pedestrian safety and restrict vehicular access at Pioneer Park
Provide accessible and sustainable parks, gardens and open spaces to appropriate standards	Review Council's Open Space Strategy
	Consider natural or built shelter options for shade/wind/rain at Pioneer Park (ref Pioneer Park Master Plan)
	Develop a plan and implementation program for improvements to the garden/former burial areas in the south east corner of Pioneer Park (ref Pioneer Park Master Plan)
	Construct a walking path through Highfield Park from west to east (ref Highfield Park Master Plan)
	Develop a plan for the grounds surrounding the Don Memorial Hall

PROMOTE THE DEVELOPMENT OF THE CBD IN A MANNER WHICH ACHIEVES THE LIVING CITY PRINCIPLES PLAN	
Implement initiatives from the LIVING CITY Master Plan	<p>Complete design of the Waterfront Parkland and commence construction</p> <p>Relocate remaining commercial tenants within the Waterfront Precinct and demolish redundant buildings</p>
Lobby and attract Government support to assist with the implementation of LIVING CITY Master Plan	Develop concept for lightshow within LIVING CITY Waterfront Park and seek necessary government funding to implement
Implement initiatives to encourage private investment aligned with the outcomes of the LIVING CITY Master Plan	Continue to work with the LIVING CITY Waterfront Hotel developer on the establishment of a hotel within the LIVING CITY Waterfront Precinct
GOAL 3 - GROWING A VIBRANT ECONOMY	
DEVONPORT IS THE BUSINESS, SERVICE AND RETAIL CENTRE FOR NORTH WEST TASMANIA	
Market and promote the City as a regional business, service and retail hub	<p>Develop an intrastate and interstate marketing campaign for the paranapple convention centre</p> <p>Maintain membership with Business Events Tasmania to secure events for the paranapple convention centre</p>
DEVONPORT'S VISITOR INDUSTRY IS DEVELOPED AROUND ITS NATURAL ASSETS, HISTORY AND LOCATION	
Support tourism through the provision of well designed and managed infrastructure and facilities	Develop a tourism website to engage visitors and provide an online booking platform for accommodation and attractions
Support regional tourism development through productive relationships with regional partners and State and Federal Government	<p>Maintain relationships with the Tasmanian Visitor Centre Network and Regional Tourism Networks</p> <p>Undertake actions that support regional tourism initiatives</p>
Facilitate a proactive approach by business to embrace tourism opportunities	Facilitate a familiarisation tour for local and regional tourism operators and provide operators with the opportunity to engage in professional development exercises
Promote our natural environment and assets to underpin tourism opportunities	Develop a localised marketing strategy, promoting the story of the Julie Burgess as linked to Devonport's maritime history
Support festivals, events and attractions that add value to the City's economy	<p>Offer the following Council initiated events:</p> <ul style="list-style-type: none"> • Devonport Jazz • Food & Wine • New Years Eve • Harmony Day • Christmas Parade <p>Promote an Events Assistance Program</p>
ACCESS IN TO, OUT OF, AND AROUND THE CITY IS WELL PLANNED AND MANAGED	
Improve the City's physical access and connectivity focusing on linkages to and from key access points	<p>Work with the State and Federal Governments to implement the State Vehicle Entry Point project</p> <p>Consider the installation of City entrance markers on the Port Sorell overpass on the Bass Highway, and the railway overpass on the Don Hill</p>
OUR ECONOMIC PROGRESS CONTINUOUSLY IMPROVES	
Work in partnership with industry and government to identify needs of business and industry to pursue opportunities which foster economic development in the area	Participate in the implementation of the Cradle Coast Futures Plan, including the provision of agreed staff resources

GOAL 4 - BUILDING QUALITY OF LIFE

SPORT AND RECREATION FACILITIES AND PROGRAMS ARE WELL PLANNED TO MEET COMMUNITY NEEDS

Provide and manage accessible sport, recreation and leisure facilities and programs	Run a number of programs through the Devonport Recreation Centre
Increase the utilisation of sport and recreation facilities and multi-use open spaces	Develop a calendar of events that support repeat visitations to Council owned sport and recreation facilities
Promote passive recreational usage including walking, bike paths, trails, parks and playspaces	Support the Coastal Pathway Project and ensure Council's project objectives are met

A VIBRANT CULTURE IS CREATED THROUGH THE PROVISION OF CULTURAL ACTIVITIES, EVENTS AND FACILITIES

Acknowledge, preserve and celebrate local art, culture and heritage	<p>Maintain and promote the Council's permanent collection and continue to acquire work by significant Tasmanian artists</p> <p>Produce an annual program of exhibitions and programs that acknowledges Devonport's maritime history</p> <p>Develop a Master Plan for Devonport General Cemetery (ref Cemetery Strategy)</p>
Cultural facilities and programs are well planned and promoted to increase accessibility and sustainability	<p>Maintain an exhibition program that aligns with the Devonport Regional Gallery</p> <p>Maintain a performing arts presenter season that enhances the cultural experiences of the community</p>
Develop and implement an integrated approach to public art	Develop a public art strategy for the parnaple arts centre and precinct highlighting the cultural heritage of the region

OUR COMMUNITY AND VISITORS ARE SAFE AND SECURE

Support the community in emergency management response and recovery	Provide information to residents to inform their preparedness for an emergency
Coordinate and promote effective management of animals	Deliver an education program for responsible dog ownership
Encourage safe and responsible community behaviour	Review the Community Safety Strategy

EDUCATION AND LEARNING IS ACCESSIBLE AND RESPONSIVE

Support the provision of facilities and services that encourage lifelong learning and literacy and meet the information needs of the community	<p>Provide creative learning programs for young people and adults at the parnaple arts centre</p> <p>Continue to support the Live and Learn Steering Group to implement the actions from the Live and Learn Strategy</p>
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INTEGRATED HEALTH AND WELL-BEING SERVICES AND FACILITIES ARE ACCESSIBLE TO ALL

Facilitate and advocate for child and family support services	Continue the "Square Peg" project working with 'at risk' young people
Facilitate and advocate for services for seniors in the community	<p>Offer a number of programs aimed at Seniors</p> <p>Develop events and activities as part of Seniors Week</p>
Provide quality public and environmental health services	Implement an inspection schedule that complies with the Tasmanian Food Business Risk Classification System

AN ENGAGED COMMUNITY PROMOTES AND VALUES DIVERSITY AND EQUITY	
Promote the equitable distribution and sharing of resources throughout the community that supports the delivery of quality outcomes	Undertake two rounds of the Financial Assistance Grants Program during the financial year
Advocate for and provide access to quality services, facilities, information and activities that celebrate and promote diversity and harmony which supports engagement, participation and inclusiveness	Promote Harmony Day to ensure active participation by all sectors of the community
YOUNG PEOPLE ARE RECOGNISED AND VALUED ALLOWING THEM TO REACH THEIR FULL POTENTIAL	
Promote programs that encourage youth participation, engagement in decision making, development and leadership	Maintain a Devonport Regional Gallery Young Members Committee that engages with, and develops its own, creative programs and events
	Run a youth event which coincides with Youth Week in conjunction with Youth Family and Community Connections
Provide, promote and advocate for appropriate and accessible services, information, facilities, activities and celebration of young people	Implement initiatives from the adopted Youth Strategy
Assist in the development, promotion and celebration of young people	Promote youth engagement through the delivery of creative programs and events, such as Youth Week Tasmania
GOAL 5 - PRACTICING EXCELLENCE IN GOVERNANCE	
REGIONAL COOPERATION IS ACHIEVED THROUGH PURPOSEFUL PARTICIPATION	
Promote open communication and cooperation whilst representing Council at a regional, state and national level	Actively participate in activities at the National, State & Regional Level
Pursue opportunities for cooperative initiatives including resource sharing with other councils, organisations and community groups	Support the implementation of the Cradle Coast Futures Plan
PROMOTE ACTIVE AND PURPOSEFUL COMMUNITY ENGAGEMENT AND PARTICIPATION	
Encourage community participation initiatives that supports two-way communication and consultation which results in increased engagement	Undertake community consultation throughout the year to provide input into Council decision making
Develop an integrated approach to “volunteerism” in our community	Review the Volunteer Strategy
	Provide volunteer recognition opportunities
COUNCIL LOOKS TO EMPLOY BEST PRACTICE GOVERNANCE	
Review and amend structures, policies and procedures to adapt to changing circumstances	Review all Council Policies when required
	Transition Council delegations from paper based to electronic version
	Review all community and sporting group leases
Provide appropriate support to elected members to enable them to discharge their functions	Develop a formal Councillor training program which encourages professional development
Maintain and monitor a fully integrated strategic and business planning process	Review corporate systems used to monitor strategic plan actions, and staff performance reviews and incorporate other functions such as risk reporting if possible

COUNCIL IS RECOGNISED FOR ITS CUSTOMER SERVICE DELIVERY

Provide timely, efficient consistent services which are aligned with and meet our customers needs	Continue the integration of Council services with Service Tasmania
	Delivery of electronic services through Council's online presence
Monitor and evaluate Council's service standards	Action service delivery improvements where monitoring indicates there are gaps in service delivery
Manage customer requests and complaints with a view to continual improvement of service delivery	Monitor customer feedback and drive improvements in service delivery to meet community expectations

COUNCIL'S SERVICES ARE FINANCIALLY SUSTAINABLE

Ensure comprehensive financial planning and reporting to guarantee sustainability and meet or exceed financial targets	Review and update Council's Financial Management Strategy
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RISK MANAGEMENT IS A CORE ORGANISATIONAL FOCUS

Ensure safe work practices through adherence to Work Health and Safety standards	Audit compliance of Council's processes against the WHS Codes of Practice
Comply with Council's Risk Management Framework	Deliver Risk Management training to all staff
Provide internal and external audit functions to review Council's performance	Support the activities of the Audit Panel
	Assess and implement, where appropriate, recommendations from the Annual Risk Audit
Ensure compliance with all relevant legislative requirements, standards, policies and procedures	Implement internal audits of Council's WHS systems

SKILLED, ENGAGED AND MOTIVATED STAFF HAVE A SUPPORTIVE ENVIRONMENT

Provide opportunities for the development of Council employees	Support the roll out of Competitive Systems training across the organisation
Ensure human resources policies, procedures and management systems support effective Council service delivery	Prepare and negotiate terms and conditions for a new Enterprise Agreement

INFORMATION MANAGEMENT AND COMMUNICATION ENHANCES COUNCIL'S OPERATIONS AND DELIVERY OF SERVICES

Provide efficient, effective and secure information management services that support Council's operations	Increase the utilisation of Council's business system, TechnologyOne, to support the most effective and efficient processes
	Implement a records management system that delivers efficient and effective protection and security, capture and retention of Council information assets
	Develop a standard communication plan for capital works projects
Ensure access to Council information meets user demands and is easy to understand, whilst complying with legislative requirements	Further develop and enhance the delivery of online services to the community
	Continue to develop and enhance Council's online presence and branding to support the delivery of quality services to the community and to capture a greater share of the tourism market
	Implement quality asset management processes and systems to ensure a well maintained asset base and to deliver assets that return the greatest value to the community



BUDGET INFORMATION

SERVICE UNIT SUMMARY REPORT



COMMUNITY DEVELOPMENT

- Administration costs associated with maintaining and providing community development services to the community

		2020 Budget	2019 Budget
Income	\$	108,420	\$ 45,420
Expense	\$	(808,144)	\$ (773,229)
Net Operating Surplus/(Cost)	\$	(699,724)	\$ (727,809)

COMMUNITY FINANCIAL ASSISTANCE

- Targeted financial assistance and funding for not for profit community organisations
- In Kind support
- Partnership Agreements

		2020 Budget	2019 Budget
Income	\$	25,000	-
Expense	\$	(347,274)	\$ (337,898)
Net Operating Surplus/(Cost)	\$	(322,274)	\$ (337,898)

RECREATION DEVELOPMENT

- Provision and maintenance of recreation facilities and events to the community
- Coordination of sports ground bookings
- Facilitating current and future sport and recreation needs
- Targeted programs

		2020 Budget	2019 Budget
Income	\$	23,600	\$ 30,500
Expense	\$	(312,733)	\$ (352,560)
Net Operating Surplus/(Cost)	\$	(289,133)	\$ 322,060

DEVONPORT RECREATION CENTRE

- Operation of Centre (maintenance, bookings, daily operations)

		2020 Budget	2019 Budget
Income	\$	102,900	\$ 100,400
Expense	\$	(470,189)	\$ (425,781)
Net Operating Surplus/(Cost)	\$	(367,289)	\$ (325,381)

EAST DEVONPORT RECREATION CENTRE

- Operation of Centre (maintenance, bookings, daily operations)

		2020 Budget	2019 Budget
Income	\$	26,200	\$ 26,200
Expense	\$	(139,861)	\$ (120,732)
Net Operating Surplus/(Cost)	\$	(113,661)	\$ (94,532)

DEVONPORT AQUATIC CENTRE			
<ul style="list-style-type: none"> Management of contract with Belgravia for 'Splash' Devonport Aquatic & Leisure Centre 			
		2020 Budget	2019 Budget
Income	\$	398,200	\$ 298,312
Expense	\$	(1,715,256)	\$ (1,578,923)
Net Operating Surplus/(Cost)	\$	(1,317,056)	\$ (1,280,611)
MARKETING & EVENTS			
<ul style="list-style-type: none"> City and retail promotions Development and delivery of Events Program Strategic Marketing Assistance for Council supported events 			
		2020 Budget	2019 Budget
Income	\$	57,860	\$ 59,975
Expense	\$	(601,808)	\$ (548,543)
Net Operating Surplus/(Cost)	\$	(543,948)	\$ (488,568)
paranaple arts centre			
<ul style="list-style-type: none"> Town Hall Theatre Devonport Regional Gallery Visitor Information Centre Tourism promotion 			
		2020 Budget	2019 Budget
Income	\$	472,960	\$ 496,200
Expense	\$	(2,140,334)	\$ (2,090,964)
Net Operating Surplus/(Cost)	\$	(1,667,374)	\$ (1,594,764)
paranaple convention centre			
		2020 Budget	2019 Budget
Income	\$	365,460	\$ 212,000
Expense	\$	(1,176,815)	\$ (637,877)
Net Operating Surplus/(Cost)	\$	(811,355)	\$ (425,877)
JULIE BURGESS			
<ul style="list-style-type: none"> Operation of the vessel 			
		2020 Budget	2019 Budget
Income	\$	28,400	\$ 42,800
Expense	\$	(84,969)	\$ (99,719)
Net Operating Surplus/(Cost)	\$	(56,569)	\$ (56,919)
BASS STRAIT MARITIME CENTRE			
<ul style="list-style-type: none"> Operation of centre Heritage asset promotion Exhibitions and public programs 			
		2020 Budget	2019 Budget
Income	\$	106,928	\$ 18,320
Expense	\$	(598,074)	\$ (586,737)
Net Operating Surplus/(Cost)	\$	(491,146)	\$ (468,417)
HOME HILL			
<ul style="list-style-type: none"> Maintenance and support for the upkeep of the property & promotion 			
		2020 Budget	2019 Budget
Income		-	-
Expense	\$	(91,375)	\$ (85,462)
Net Operating Surplus/(Cost)	\$	(91,375)	\$ (85,462)

BUILDINGS & FACILITIES

- Provision and maintenance of building facilities and assets
- Service assistance

		2020 Budget	2019 Budget
Income		-	-
Expense	\$	(347,580)	\$ (383,307)
Net Operating Surplus/(Cost)	\$	(347,580)	\$ (383,307)

PUBLIC OPEN SPACE

- Provision and maintenance of parks and reserves, sports grounds and cemeteries

		2020 Budget	2019 Budget
Income	\$	268,375	\$ 248,375
Expense	\$	(4,659,418)	\$ (4,717,275)
Net Operating Surplus/(Cost)	\$	(4,391,043)	\$ (4,468,900)

TRANSPORT (Roads)

- Provision and maintenance of roads and transport assets
- Service level compliance

		2020 Budget	2019 Budget
Income		-	-
Expense	\$	(7,617,353)	\$ (7,424,022)
Net Operating Surplus/(Cost)	\$	(7,617,353)	\$ (7,424,022)

STORMWATER

- Provision and maintenance of stormwater and drainage assets and infrastructure
- Service level compliance

		2020 Budget	2019 Budget
Income		-	-
Expense	\$	(2,239,916)	\$ (2,110,950)
Net Operating Surplus/(Cost)	\$	(2,239,916)	\$ (2,110,950)

WASTE MANAGEMENT

- Domestic garbage and recycling service
- Commercial garbage and cardboard service
- Waste Transfer Station operations
- Waste disposal

		2020 Budget	2019 Budget
Income	\$	5,678,878	\$ 5,347,000
Expense	\$	(5,408,452)	\$ (5,292,847)
Net Operating Surplus/(Cost)	\$	270,426	\$ 54,153

BUILDING REGULATORY SERVICES

- Building Permit Authority (drainage and building)
- Permit advice/guidance
- Administration and enforcement of building standard and legislative compliance

		2020 Budget	2019 Budget
Income	\$	196,680	\$ 186,680
Expense	\$	(235,681)	\$ (220,579)
Net Operating Surplus/(Cost)	\$	(39,001)	\$ (33,899)

PLANNING SERVICES

- Strategic land use planning
- Administration of use and development of land
- Development Assessment
- Advice on planning conditions
- Planning Scheme administration

		2020 Budget	2019 Budget
Income	\$	374,680	\$ 364,680
Expense	\$	(929,563)	\$ (844,687)
Net Operating Surplus/(Cost)	\$	(554,883)	\$ (480,007)

ENVIRONMENTAL HEALTH SERVICES			
<ul style="list-style-type: none"> Immunisations Premises inspection (food, cooling towers, skin penetration, place of assembly, street trading) Pollution monitoring Animal control 		<ul style="list-style-type: none"> Food Licensing Legislative compliance/enforcement Complaint investigations 	
		2020 Budget	2019 Budget
Income	\$	185,000	\$ 203,000
Expense	\$	(554,973)	\$ (507,921)
Net Operating Surplus/(Cost)	\$	(369,973)	\$ (304,921)
CORPORATE OPERATIONS			
<ul style="list-style-type: none"> Corporate administrative services Accounting Corporate Revenue 		<ul style="list-style-type: none"> Governance Information Technology Human Resources 	
		2020 Budget	2019 Budget
Income	\$	26,822,921	\$ 26,177,126
Expense	\$	(2,077,904)	\$ (2,344,898)
Net Operating Surplus/(Cost)	\$	24,745,017	\$ 23,832,228
PROPERTY MANAGEMENT			
<ul style="list-style-type: none"> Properties owned by Council and leased to third parties Properties leased from the Crown and either managed or sub-leased to third parties 			
		2020 Budget	2019 Budget
Income	\$	763,200	\$ 221,596
Expense	\$	(1,389,108)	\$ (895,279)
Net Operating Surplus/(Cost)	\$	(625,908)	\$ (673,683)
paranaple centre			
<ul style="list-style-type: none"> paranaple centre (not including the Convention Centre) 			
		2020 Budget	2019 Budget
Income	\$	25,750	\$ 25,000
Expense	\$	(1,297,068)	\$ (1,266,353)
Net Operating Surplus/(Cost)	\$	(1,271,318)	\$ (1,241,353)
PARKING			
<ul style="list-style-type: none"> Provision and management of parking meters Provision and management of car parks 		<ul style="list-style-type: none"> Monitoring and enforcement of parking time zones 	
		2020 Budget	2019 Budget
Income	\$	2,635,500	\$ 2,676,200
Expense	\$	(2,077,587)	\$ (2,042,544)
Net Operating Surplus/(Cost)	\$	557,913	\$ 633,656
ECONOMIC DEVELOPMENT			
<ul style="list-style-type: none"> Economic Development initiatives 		<ul style="list-style-type: none"> LIVING CITY 	
		2020 Budget	2019 Budget
Income		-	\$ 906,300
Expense	\$	(1,244,228)	\$ (1,950,630)
Net Operating Surplus/(Cost)	\$	(1,244,228)	\$ (1,044,330)
OVERALL SURPLUS/(COST)	\$	101,248	\$ 146,367



FINANCIAL BUDGET AT A GLANCE

The 2019/20 budget incorporates **\$58,293,715** in estimated operational and capital expenditure.

Budget Summary

\$

Operational Budget

Income	41,600,863
Expenditure	(41,499,615)
Operating Surplus/(Deficit)	101,248
Underlying Result	169,000

Capital Budget

Asset Renewal	8,207,100
New/Asset upgrade projects	8,587,000
Total Capital Budget	16,794,100

External Funding

Capital Grants excluding LIVING CITY	1,557,160
Capital Grants and Capital Contributions for LIVING CITY	2,500,000

Key Expenditure Allocations (inclusive of Federal and State Funding):

- \$6,000,000 to progress the Waterfront development of LIVING CITY
- \$1,000,000 for Stage 1 of upgrading of Oldaker (East) Stormwater catchment
- \$1,000,000 for work on Northern Rooke Street
- \$415,000 for safety improvements on the Fenton/Stewart Street intersection
- \$400,000 for safety improvements on the Berrigan Road/Lyons Avenue intersection
- \$400,000 for renewal of the road surface in Holyman Street
- \$600,000 towards Stage 1 of the Coastal Pathway project
- \$370,000 for renewal of Victoria Street

The budget reflects Council's priorities for the operational and capital programs for the 2019/20 financial year.

The estimated operating surplus of \$101,248 has been achieved without any significant impact on the delivery of services even though Council has absorbed the reduction in TasWater dividends of \$500,000 per year from the 2018/19 financial year. Council expects that it will continue to deliver underlying surpluses into the future. The coming year will be the first full year of costs being recognised for the assets created as part of LIVING CITY Stage 1.

Each year Council is faced with balancing its service levels, the needs and expectations of the community and setting appropriate rating levels to adequately resource its commitments. The budget has been prepared on the basis of an average general rate increase across all classes of ratepayer of just over 1 per cent, however the actual increase will vary across different classes of ratepayers. The increase is below Hobart CPI for the March quarter (2.1%) and the Local Government Association cost index (3.38%), both measures were taken into account by Council when determining the rating levels. The increase in the general rate translates in real terms to an increase of between \$10 and \$20 for over 80% of the residential ratepayers. The vast majority of commercial and industrial properties will not receive an increase on what they paid in both 2017/18 and 2018/19. The general rate for all properties this year will be based on the Adjusted Assessed Annual Value as determined by the Valuer-General. This has impacted a small number of properties which will incur an increase greater than that outlined above.

The base rate for a weekly waste collection and a fortnightly recycling service to a residential property will increase by \$10 to \$270 per year. This is the first increase in two years. Commercial properties currently receive 3 times the waste collections per week to that provided in the residential areas and therefore are charged an amount equivalent to 3 times the residential rate. Waste management charges for some commercial properties remain well below the level required, however Council has agreed to cap any increases to waste management charges in 2019/20 to 25% of the amount paid in 2018/19.

The 2019/20 capital program includes \$6 million of funding for the first stage of construction of the Waterfront Park with a further allocation of \$7 million being provided in 2020/21 financial year. Council will receive \$2.5 million of Federal grant funding towards the project in 2019/20 and a further \$7.5 million in 2020/21. Overall, \$8.2 million is allocated to renew existing assets and \$8.5 million for other new assets. The majority of the renewal total will be spent on upgrading roads.



ANALYSIS OF ESTIMATES



The Estimated Statement of Comprehensive Income, shown below, reports the budgeted revenues and expenses calculated on an accrual basis. It includes a forecast for 2018/19 as well as the budget figures. It also includes a forecast for the 2020/21 and 2021/22 years.

ESTIMATED STATEMENT OF COMPREHENSIVE INCOME

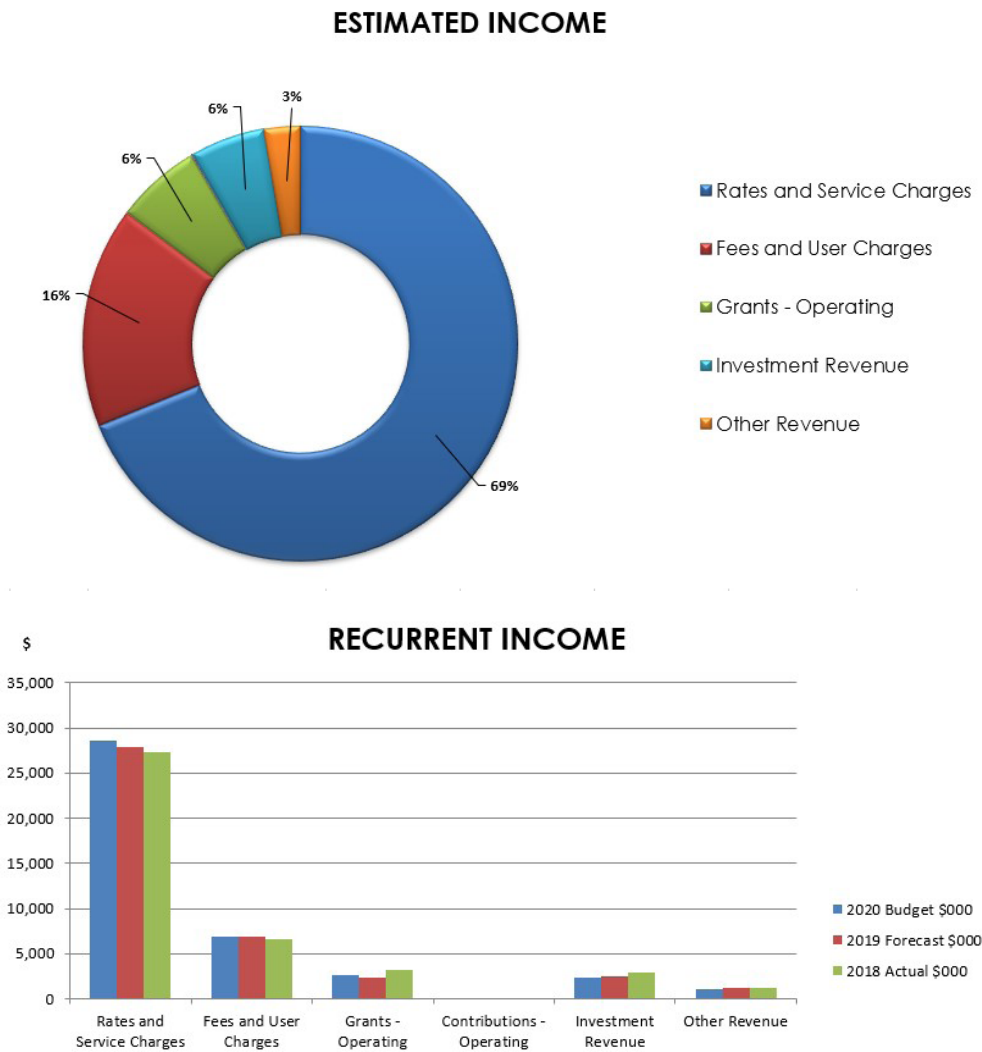
Estimated Statement of Profit or Loss and other Comprehensive Income	2018 Actual \$'000	2019 Budget \$'000	2019 Forecast \$'000	2020 Budget \$'000	2021 Projection \$'000	2022 Projection \$'000
Recurrent Income						
Rates and Service charges	27,327	27,912	27,947	28,642	28,978	29,158
Fees and User Charges	6,616	7,028	6,818	6,831	6,933	6,933
Grants - Operating	3,216	2,299	2,409	2,644	2,644	2,644
Contributions - Operating	49	35	30	36	36	36
Investment Revenue	2,951	2,186	2,431	2,308	2,174	2,149
Other Revenue	1,185	1,117	1,188	1,139	1,162	1,162
Total Recurrent Income	41,344	40,577	40,823	41,600	41,927	42,082
Expenses						
Employee Benefits	11,647	12,002	11,702	12,332	12,345	12,388
Materials and Services	16,318	16,247	15,941	16,691	16,783	16,596
Depreciation	8,427	9,140	9,198	9,750	9,844	9,882
Financial Costs	1,280	1,904	1,784	1,731	1,675	1,615
Other Expenses	1,042	1,137	1,110	995	998	1,038
Total Expenses	38,714	40,430	39,735	41,499	41,645	41,519
Surplus/(Deficit) before capital items	2,630	147	1,088	101	282	563
Capital & Other items						
Capital Grant & Contributions	9,998	2,555	2,060	4057	8,274	774
Loss on disposal of assets/ Donated assets	(2,375)	(397)	(4,010)	(304)	(200)	(200)
Share of Profits from Associates	372	400	400	372	372	172
Total Capital Income	7,995	2,558	(1,550)	4,125	8,446	746
Surplus/(Deficit)	10,625	2,705	(462)	4,226	8,728	1,309
Underlying Surplus (Deficit)	1,508	147	478	169	454	535

These figures are before elimination of internal charges and movement in interest rate swaps.

The Estimated Statement of Comprehensive Income demonstrates that Council is forecasting to deliver a surplus before adjusting for capital items in the current financial year and the next 3 budget years. Council expects to return a small underlying surplus in the years shown above. The budget figures include allocations associated with the operation of all activities following the completion of Stage 1 of LIVING CITY.

INCOME

The charts below depicts the make up of Council's various income sources for the 2019/20 budget year only. The commentary below reflects the comparison between the 2019/20 budget and the 2018/19 forecast result.



RATES & SERVICE CHARGES - \$695,000 INCREASE

This category includes rates revenue, waste management charges and the fire service levy (collected on behalf of the State Fire Commission). The estimated general rate revenue for 2019/20 is \$21.6 million. This is an increase from the 2019 forecast of approximately \$241,533 due to the increase in the general rate and an allowance for supplementary assessments relating to new developments and improvements to existing buildings.

The residential waste management charge will increase by \$10 to \$270 per property. Council will continue its transition of non-residential (commercial and industrial) properties to a full fee for service basis. This change commenced in 2017/18, however it will take several years to fully implement the changes to the fee structure. While the full savings in relation to the changes were passed on to relevant ratepayers 2 years ago, Council agreed to phase in increases over the coming years. Increases to waste management charges for non-residential properties will be capped at 25% in 2019/20. The total waste management rates in 2019/20 will be approximately \$192,000 more than last year.

An increase of approximately \$144,000 in the Fire Service Levy collected on behalf of the State Fire Commission has been factored into the estimates. Council has no control over the amount required to be collected and is merely acting as the collection agent on behalf of the State Government.

FEES & USER CHARGES - \$13,000 INCREASE

Fees and user charges income is comprised of many components from statutory fees (such as planning fees, license fees, fines, animal registrations etc) to fees that reflect a user-pays principle (such as admission fees to Council facilities and hire of Council property). A full list of Council's fees and charges is included in the List of Fees & Charges (from page 53), and also on Council's website.

OPERATING GRANTS & CONTRIBUTIONS - \$235,000 INCREASE

Grants and contributions include all monies received from both the State and Federal Governments to assist with funding the delivery of services provided by Council as well as contributions received. It has been assumed that the Federal Government will continue providing advance payment of part of the subsequent years Financial Assistance Grants in June each year.

Grant Funding	Estimate 2019/20 \$'000
Financial Assistance Grant	2,489
Live & Learn Project (26Ten)	60
Torquay Ferry Operational Grant	25
Art Gallery	70
	2,644

INVESTMENT REVENUE - \$123,000 DECREASE

This income item reflects the interest revenue Council is able to generate from its cash investments as well as dividends received from its ownership stake in Dulverton Regional Waste Management Authority (DRWMA) and TasWater. The amount of investment revenue Council is able to generate depends on the level of cash held, related interest rates, and the underlying profitability of its investments. Dividend estimates are based on related entity corporate plans and any deviation from these planned amounts may impact on Council's bottom line.

Estimated interest income from 2019/20 of \$420,000 is higher than budgeted for 2018/19 and is based on recent experience in the investment of surplus funds on short term deposits.

OTHER REVENUE - \$49,000 DECREASE

Other estimated Council revenue for 2019/20 includes recoveries from debtors, commission revenue from collecting the Fire Service levy and paraple art centre ticket sales, utility recoveries from Belgravia Leisure in relation to the management of Splash Aquatic Centre and employee contributions towards the private use of motor vehicles.

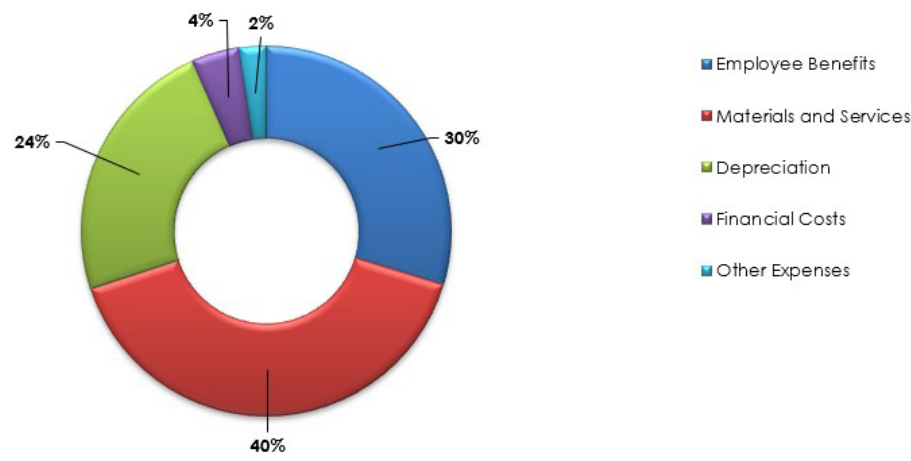
CAPITAL GRANTS & CONTRIBUTIONS - \$1,997,000 INCREASE

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Council expects to receive \$2,500,000 from the Federal Government as part contribution towards the Waterfront Park project. A total of \$815,000 will also be received from the Federal Government's Black Spot Program for road infrastructure projects.

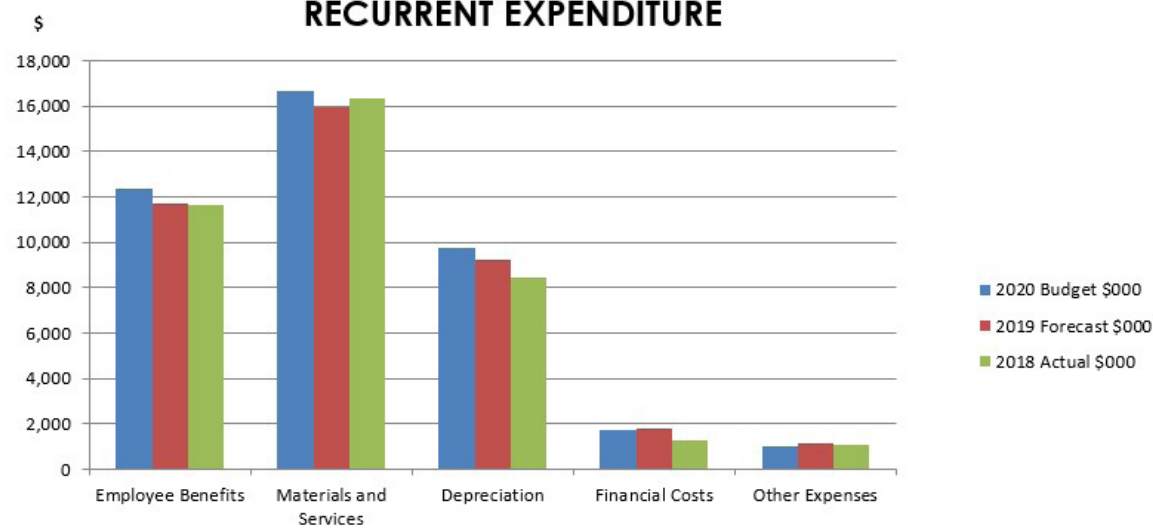
EXPENDITURE

The charts below depict Council's various expenditure requirements for the 2019/20 budget as compared to 2018/19 forecast amounts.

ESTIMATED EXPENDITURE



RECURRENT EXPENDITURE



EMPLOYEE BENEFITS - \$630,000 INCREASE

Employee benefits include all labour related expenditure such as wages, salaries, training and allowances, on-costs such as employer superannuation, leave accruals, training and payroll tax.

The employee benefits estimate is based on anticipated staffing levels of 150 full time equivalents (FTE) for 2019/20. The estimates have allowed for a 2.5% wage increase agreed as part of Council's 2017 Enterprise Agreement. 2018/19 has seen a number of temporary vacancies relating to staff changes that has resulted in a year to date FTE count of 142 at 31 May 2019.

MATERIALS & SERVICES - \$750,000 INCREASE

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs for all Council facilities, management fees for the Aquatic Centre, payment of the Fire Service Levy (collected on behalf of the State Government) and land tax. Materials and services are expected to increase by around 5% compared to the 2018/19 forecast.

DEPRECIATION - \$552,000 INCREASE

Depreciation is an accounting measure reflecting the usage of Council's property, plant and equipment, including infrastructure assets such as roads and drainage. This figure is impacted by the addition and disposal of assets as well as the revaluation of assets and changes in expected useful life assumptions. This non-cash expense should allow Council to fund future asset renewal and replacement. The estimated increase in the depreciation expense is due in part to a full year allowance for depreciation on all of LIVING CITY Stage 1 developments and the upgraded paranapple arts centre.

FINANCIAL COSTS - \$53,000 DECREASE

Financial costs represent interest on loans and bank charges. Interest expense includes interest on the LIVING CITY Stage 1 loan.

OTHER EXPENSES - \$115,000 DECREASE

Other expenses relates to a range of unclassified items including contributions to community groups, Mayor and Councillor's expenses and bad debts. The majority of the decrease relates to the cost incurred in the October 2018 Council elections.



ESTIMATED STATEMENT OF FINANCIAL POSITION



The Estimated Statement of Financial Position reports the projected assets, liabilities and equity of Council, providing information about the resources controlled by Council and other information which is useful for assessing Council's financial position at the end of the 2019/20 year. The commentary provided below relates to the 2019/20 budget year.

Estimated Statement of Financial Position	2018 Actual \$'000	2019 Budget \$'000	2019 Forecast \$'000	2020 Budget \$'000	2021 Projected \$'000	2022 Projected \$'000
Current Assets						
Cash and cash equivalents	16,442	15,240	17,827	14,194	12,566	11,822
Receivables	1,128	1,110	1,110	1,110	1,110	1,110
Prepayments	164	76	76	76	76	76
Available for sale assets	2,397	-	-	-	-	-
	20,131	16,426	19,013	15,380	13,752	13,008
Non-Current Assets						
Investments in Associates	6,009	6,315	6,409	6,687	6,859	7,031
Receivables	28	-	25	22	19	16
Investments in TasWater	87,345	86,226	87,345	87,345	87,345	87,345
Property, Plant & Equipment	442,010	474,011	457,289	480,805	497,139	497,117
Capital Work in Progress	53,415	5,814	42,114	11,500	3,450	3,450
	588,807	572,366	593,182	586,359	594,812	594,959
TOTAL ASSETS	608,938	588,792	612,195	601,739	608,564	607,967
Current Liabilities						
Payables	18,864	3,177	4,000	3,178	3,179	3,177
Provisions	2,103	2,146	2,145	2,146	2,146	2,146
Interest Bearing Liabilities	45,159	56,109	1,804	1,804	1,804	1,804
	66,126	61,432	7,949	7,128	7,129	7,127
Non-Current Liabilities						
Provisions	437	455	432	455	455	455
Proceeds on sale received in advance	-	-	13,000	-	-	-
Other Financial Liabilities	604	507	50,623	48,619	46,715	44,811
	1,041	962	64,055	49,074	47,170	45,266
TOTAL LIABILITIES	67,167	62,394	72,004	56,202	54,299	52,394
NET ASSETS	541,771	526,398	540,191	545,537	554,265	555,574
Equity						
Asset revaluation reserves	316,514	298,770	316,514	316,514	316,514	316,514
Other Reserves	10,948	9,829	9,829	10,948	10,948	10,948
Accumulated Surplus	214,309	217,799	213,848	218,075	226,803	228,112
TOTAL EQUITY	541,771	526,398	540,191	545,537	554,265	555,574

CURRENT ASSETS & NON-CURRENT ASSETS

Current assets are expected to decline from forecast by \$3.6 million due to a reduction in cash investments as a result of capital expenditure.

Non-Current assets are estimated to remain at similar levels following the completion of LIVING CITY Stage 1 construction. The costs associated with the construction will move from Work In Progress to Property, Plant & Equipment upon completion.

CURRENT LIABILITIES & NON-CURRENT LIABILITIES

Current Liabilities are expected to decrease by \$0.8 million from forecast due to the decrease in payables outstanding at year's end.

Non-Current Liabilities are expected to decrease from forecast by \$15 million, predominately due to the completion of the sale of strata titles for the State Government owned portion of the paranapple centre.



ESTIMATED STATEMENT OF CASH FLOWS

The Estimated Statement of Cash Flows reflects the estimated cash movements resulting from Council's operation for the year and its cash balance at the end of the year based on the projected cash position at the commencement of the year. The commentary provided below relates to the 2019/20 budget year.

Estimated Statement of Cash Flows	2018 Actual \$'000	2019 Budget \$'000	2019 Forecast \$'000	2020 Budget \$'000	2021 Projected \$'000	2022 Projected \$'000
Cash Flows from Operating Activities						
Receipts						
Rates and other User Charges	32,992	34,464	34,765	35,017	35,456	35,636
Refunds from ATO for GST	4,963	1,473	3,129	1,473	1,473	1,473
Interest	384	350	455	420	305	280
Contributions	49	3	50	1	1	1
Government Grants & Subsidies	3,216	2,299	2,409	2,644	2,644	2,644
Investment Revenue for TasWater	1,656	1,200	1,176	1,253	1,253	1,253
Other	1,415	1,151	1,218	1,175	1,198	1,198
	44,675	40,940	43,202	41,983	42,330	42,485
Payments						
Payments to suppliers & employees	(32,124)	(27,772)	(28,642)	(28,568)	(28,673)	(29,529)
Interest	(983)	(2,004)	(1,484)	(1,731)	(1,675)	(1,615)
Refinance costs	-	-	-	-	-	-
Other Expenses	(848)	(1,137)	(1,110)	(995)	(998)	(1,038)
	(33,955)	(30,913)	(31,236)	(31,294)	(31,346)	(32,182)
Net Cash Flow from Operating Activities	10,720	10,027	11,966	10,689	10,984	10,303
Cash Flow from Investing Activities						
Receipts						
Proceeds from Sale of Non-Current Assets	486	2,650	2,550	1,100	100	100
Sale Proceeds in advance	-	(15,000)	-	(1,500)	-	-
Capital Grants	8,675	2,555	1,555	4,057	8,024	524
Capital Contributions	-	-	-	-	-	-
Dividend Revenue	901	616	800	616	616	616
	10,062	(9,179)	4,905	4,273	8,740	1,240
Payments						
Loans to community organisations	3	-	3	3	3	3
Payments for Non-Current Assets	(45,889)	(11,857)	(22,150)	(16,794)	(19,551)	(10,486)
	(45,886)	(11,857)	(22,147)	(16,791)	(19,548)	(10,483)
Net Cash used in Investing Activities	(35,824)	(21,036)	(17,242)	(12,518)	(10,808)	(9,243)
Cash Flow from Financing Activities						
Proceeds from Borrowings	26,189	12,000	7,424	-	-	-
Repayment of Borrowings	(768)	(1,800)	(763)	(1,804)	(1,804)	(1,804)
Net Cash from (or used in) financing activities	25,421	10,200	6,661	(1,804)	(1,804)	(1,804)
Net Increase (Decrease) in Cash Held	317	(809)	1,385	(3,633)	(1,628)	(744)
Cash at beginning of Reporting Period	16,125	16,049	16,442	17,827	14,194	12,566
Cash at end of Reporting Period	16,442	15,240	17,827	14,194	12,566	11,822

CASH FLOWS FROM OPERATING ACTIVITIES

The net cash flow from operating activities of \$10.68 million is impacted by GST refunds received in relation to both operational and capital expenditure.

CASH FLOWS FROM INVESTING ACTIVITIES

The net cash outflow from investing activities is expected to be \$12.5 million. This represents a \$4.7 million decrease in cash spending compared to the 2019 forecast as capital expenditure is expected to decrease following the completion of construction of LIVING CITY Stage 1.

CASH FLOWS FROM FINANCING ACTIVITIES

The cash inflow from financing activities is expected to decrease by \$1.8 million and represents the repayment of existing debt.

CASH AT END OF REPORTING PERIOD

Overall the total cash and investments are expected to decrease by \$3.6 million.



FINANCIAL MANAGEMENT INDICATORS



A selection of financial and asset management indicators have been included in the Annual Plan to assist in analysing the Council's financial performance.

The following table highlights Council's current performance across a range of key financial indicators (including those prescribed in the legislation).

Indicator	2018 Actual	2019 Budget	2019 Forecast	2020 Budget	2021 Projection	2022 Projection
Financial Operating Performance						
Underlying Surplus Ratio	3.72%	0.36%	1.17%	0.41%	1.08%	1.27%
Rate Revenue/Operating Revenue	66%	69%	68%	69%	69%	69%
Liquidity Position						
Cash Reserves	\$16,442	\$15,240	\$17,827	\$14,194	\$12,566	\$11,822
Net Financial Liabilities Ratio	(90.27%)	(113.48%)	(104.49%)	(89.58%)	(92.8%)	(91.47%)
Net Interest Cost	1.24%	3.66%	3.29%	2.98%	3.09%	2.99%
Asset Management Performance						
Road Assets Consumption Ratio	45%	46%	45%	45%	45%	45%
Asset Sustainability Ratio	60%	67%	68%	85%	103%	67%
Non-Financial Resources						
Employee Benefits	\$11,647	\$12,002	\$11,702	\$12,332	\$12,345	\$12,388
Employee Numbers (FTE)	142	147	142	150	150	150

UNDERLYING SURPLUS RATIO

This ratio serves as an overall measure of financial operating effectiveness. To remain financially sustainable, Council should aim to record a positive underlying surplus. If this is achieved, Council should be able to maintain its current level of services and maintain its assets into the future.

To determine the underlying surplus, the net surplus is adjusted for pre-paid grants, capital grants and contributions and other material one-off items. Council has adopted the Auditor-General's benchmark of between 0% and 15% for this ratio and estimates that this will be achieved in the years displayed and all years of the Long Term Financial Plan. A result greater than zero indicates an underlying surplus.

The results in the table above show that Council will record an underlying surplus in all of the years depicted. The future years include the full impact of the interest on borrowings and additional depreciation in relation to LIVING CITY Stage 1.

RATE REVENUE

This measure reflects the extent of reliance on rate revenues to fund Council's on-going services. Council aims to maintain the rate revenue as a constant percentage of operating revenue to ensure it is not solely reliant on rates to fund services.

CASH RESERVES

Council estimates it will end the current financial year in a strong cash position with approximately \$17.8 million in cash and investments. This amount will decrease over the forward years, but is projected to always remain above the target cash balance of \$6 million.

NET FINANCIAL LIABILITIES RATIO

This ratio measures the net financial obligations of Council as a percentage of the operating income in any one year. Where the ratio is positive, it indicates that liquid assets (cash and receivables) exceed total liabilities. Conversely a negative ratio indicates an excess of total liabilities over liquid assets. The benchmark set by the Auditor-General for this ratio is between 0% and 50%.

The ratio currently exceeds this benchmark as a result of the borrowings for LIVING CITY Stage 1. The ratio has peaked and is expected to improve gradually as Council repays the principal borrowed and cash reserves improve.

NET INTEREST COST

This ratio measures Council's ability to meet its net interest obligations from its operating revenue. Treasury use this measure when assessing loan requests and set the benchmark at net interest cost of 7% of recurrent income or less.

As demonstrated, the net interest cost to Council is below the threshold set by Treasury, indicating that Council can comfortably meet its current net interest obligations from on-going operations, despite increasing borrowings.

ROAD ASSET CONSUMPTION RATIO

This ratio indicates the average percentage of remaining useful life of Council's assets, or, the average proportion of new condition left in assets. The higher the percentage, the greater future service potential is available to provide services to ratepayers.

Council is meeting the benchmark of between 40% and 60% considered appropriate for this ratio. Whilst this ratio is calculated for all asset classes, the focus is predominately on the roads asset class as this is typically the largest. In 2014 Council engaged contractors to conduct a road condition survey which indicated the road network was in reasonable condition. A Road Management in Local Government review undertaken by the Tasmanian Audit Office also concluded that Council roads are in a reasonable condition but recommended that Council review the level of renewal. Council will continue to closely monitor the on-going maintenance and condition of assets to ensure they are adequately renewed.

ASSET SUSTAINABILITY RATIO

This ratio compares the rate of capital spending through renewing, restoring and replacing existing assets, with the value of depreciation. Council has set a benchmark in the Financial Management Strategy to aim to invest between 60% and 100% of the depreciation expense on renewing assets.

The asset sustainability ratio is expected to stay within the target range despite additional depreciation on buildings as part of LIVING CITY Stage 1.

ESTIMATED BORROWINGS



The total amount of borrowings as at 30 June 2019 is expected to be \$51.82 million. There are no proposed borrowings in the 2019/20 financial year, with the loan debt at 30 June 2020 expected to be \$50.0 million.



CAPITAL WORKS PROGRAM 2019/20



DESCRIPTION	NEW (INCL UPGRADE)	ASSET RENEWAL	TOTAL BUDGET	EXTERNAL FUNDING (INCL IN TOTAL)
PUBLIC OPEN SPACE & RECREATION				
Safety Projects				
Back Beach - path from base of stairs	\$ 18,000	-	\$ 18,000	-
Victoria Parade foreshore - erosion repairs and mowing strip - Stage 2	\$ 75,000	-	\$ 75,000	-
Coastal Pathway - lighting - Aikenhead Point to Skatepark	\$ 150,000	-	\$ 150,000	-
Safety Projects Total	\$ 243,000	-	\$ 243,000	-
Renewal Projects				
Hiller Flora Reserve - park furniture renewal	-	\$ 15,000	\$ 15,000	-
Victoria Parade and Mersey Bluff - park furniture renewal	-	\$ 25,000	\$ 25,000	-
Mersey Bluff - barbeque renewal	-	\$ 20,000	\$ 20,000	-
Don Reserve path renewal - Aquatic Centre to Best Street	\$ 18,000	\$ 102,000	\$ 120,000	-
Victoria Parade - Cenotaph - base surface renewal	-	\$ 10,000	\$ 10,000	-
Renewal Projects Total	\$ 18,000	\$ 172,000	\$ 190,000	-
Prioritisation Projects				
Signage Strategy Actions	-	\$ 25,000	\$ 25,000	-
Don River Rail Trail - Don to Tugrah	\$ 140,000	-	\$ 140,000	\$ 70,000
Mary Binks Wetlands - path upgrade Stage 1	\$ 17,500	\$ 17,500	\$ 35,000	-
Highfield Park - new path - East to West	\$ 40,000	-	\$ 40,000	-
Mersey Bluff - inclusive playground	\$ 76,800	\$ 19,200	\$ 96,000	\$ 54,160
Mersey Bluff - bin compound	\$ 5,000	-	\$ 5,000	-
Devonport Recreation Centre Units - laundry	\$ 15,000	-	\$ 15,000	-
Lovett Street Soccer Ground - ground renovation	\$ 109,200	\$ 72,800	\$ 182,000	-
Reg Hope Park - slab and services for shopfront at Julie Burgess	\$ 11,000	-	\$ 11,000	-
Bluff Beach - accessible ramp	\$ 100,000	-	\$ 100,000	-
Mersey Bluff Caravan Park - accessible amenities	\$ 75,000	-	\$ 75,000	-
Mersey Vale Memorial Park - signage upgrade	\$ 30,000	-	\$ 30,000	-
Mersey Vale Memorial Garden - ash interment columns	\$ 35,000	-	\$ 35,000	-
Mersey Vale Memorial Garden - children's area	\$ 100,000	-	\$ 100,000	-
Prioritisation Projects Total	\$ 754,500	\$ 134,500	\$ 889,000	\$ 124,160
2019/20 Total	\$ 1,015,500	\$ 306,500	\$ 1,322,000	\$ 124,160

DESCRIPTION	NEW (INCL UPGRADE)	ASSET RENEWAL	TOTAL BUDGET	EXTERNAL FUNDING (INCL IN TOTAL)
TRANSPORT				
Safety Projects				
Street light provision	\$ 12,500	\$ 12,500	\$ 25,000	-
Tugrah Road bus turn facility	\$ 40,000	-	\$ 40,000	-
Parker Street footpath - North Fenton to Victoria Parade	\$ 18,000	-	\$ 18,000	-
Forbes Street overpass - west side guard rail works	-	\$ 11,000	\$ 11,000	-
Fenton Street & Stewart Street - intersection safety improvements	\$ 311,250	\$ 103,750	\$ 415,000	\$ 415,000
Berrigan Road & Lyons Avenue - intersection safety improvements	\$ 300,000	\$ 100,000	\$ 400,000	\$ 400,000
Curr Street - new footpath and ramp renewal	\$ 28,000	-	\$ 28,000	-
Middle Road pedestrian crossing - Gatenby Drive	\$ 60,000	-	\$ 60,000	\$ 30,000
Lovett Street pedestrian facilities - Tasman Street to Lawrence Drive	\$ 120,000	-	\$ 120,000	\$ 60,000
Safety Projects Total	\$ 889,750	\$ 227,250	\$ 1,117,000	\$ 905,000
Renewal Projects				
Holyman Street footpath renewal	\$ 18,000	\$ 72,000	\$ 90,000	-
Road traffic device renewal	-	\$ 25,000	\$ 25,000	-
Transport minor works	\$ 12,500	\$ 12,500	\$ 25,000	-
Reseal program	-	\$ 700,000	\$ 700,000	-
Parking infrastructure renewal	-	\$ 25,000	\$ 25,000	-
Victory Avenue kerb renewal	-	\$ 210,000	\$ 210,000	-
Stewart Street kerb renewal - William Street to Gunn Street	-	\$ 405,000	\$ 405,000	-
Lower Madden Street renewal - Montague Street to North Fenton Street	-	\$ 200,000	\$ 200,000	-
Oldaker Street footpath renewal - west of Rooke Street, south side	-	\$ 160,000	\$ 160,000	-
Victoria Street renewal - Northern End	-	\$ 370,000	\$ 370,000	\$ 250,000
Holyman Street renewal	-	\$ 400,000	\$ 400,000	\$ 256,000
Roberts Court renewal	-	\$ 250,000	\$ 250,000	-
Forbes Street renewal - bridge to Burrows Crescent	-	\$ 75,000	\$ 75,000	-
Devonport Oval - Clements Street entry	\$ 20,000	\$ 60,000	\$ 80,000	-
Winspears Road renewal - Stage 2	-	\$ 250,000	\$ 250,000	-
Renewal Projects Total	\$ 50,500	\$ 3,214,500	\$ 3,265,000	\$ 506,000
Prioritisation Projects				
Northern Rooke Street renewal	\$ 250,000	\$ 750,000	\$ 1,000,000	-
Mersey Bluff Precinct - traffic, pedestrian and parking improvements - Stage 2	\$ 198,750	\$ 66,250	\$ 265,000	-
Coastal Pathway contribution - Part 1	\$ 480,000	\$ 120,000	\$ 600,000	-
Southern Rooke Street - streetscape enhancement	\$ 50,000	-	\$ 50,000	-
Prioritisation Projects Total	\$ 978,750	\$ 936,250	\$ 1,915,000	-
2019/20 Total	\$ 1,919,000	\$ 4,378,000	\$ 6,297,000	\$ 1,411,000

DESCRIPTION	NEW (INCL UPGRADE)	ASSET RENEWAL	TOTAL BUDGET	EXTERNAL FUNDING (INCL IN TOTAL)
STORMWATER				
Safety Projects				
Minor Stormwater works	\$ 45,000	\$ 15,000	\$ 60,000	-
Stormwater outfall risk management	\$ 15,000	\$ 5,000	\$ 20,000	-
Tugrah Road drainage	\$ 40,000	-	\$ 40,000	-
Coles Beach Road - new pit	\$ 10,000	-	\$ 10,000	-
Oldaker (East) stormwater catchment upgrade - Stage 1	\$ 500,000	\$ 500,000	\$ 1,000,000	-
William Street stormwater improvements - Fourways east side	\$ 50,000	-	\$ 50,000	-
Kelcey Tier Road - pipe extension and headwall	\$ 20,000	-	\$ 20,000	-
Safety Projects Total	\$ 680,000	\$ 520,000	\$ 1,200,000	-
Renewal Projects				
Pit replacements	-	\$ 50,000	\$ 50,000	-
Watkinson Street - north of George Street - stormwater renewal	-	\$ 42,000	\$ 42,000	-
Renewal Projects Total	-	\$ 92,000	\$ 92,000	-
2019/20 Total	\$ 680,000	\$ 612,000	\$ 1,292,000	-
BUILDINGS & FACILITIES				
Safety Projects				
Devonport Oval - Football Club grease trap installation	\$ 10,000	-	\$ 10,000	-
Safety Projects Total	\$ 10,000	-	\$ 10,000	-
Renewal Projects				
Council contribution to Sports Clubs Grants (Level the Playing Field)	-	\$ 150,000	\$ 150,000	-
Renewal Projects Total	-	\$ 150,000	\$ 150,000	-
Prioritisation Projects				
Works Depot - covered plant storage shed	\$ 32,000	-	\$ 32,000	-
Miandetta Park - new toilet block	\$ 150,000	-	\$ 150,000	-
Prioritisation Projects Total	\$ 182,000	-	\$ 182,000	-
2019/20 Total	\$ 192,000	\$ 150,000	\$ 342,000	-
DESCRIPTION NEW (INCL UPGRADE)		TOTAL EXPENDITURE	TRADE	NET EXPENDITURE
PLANT & FLEET				
Fleet Management				
Fleet Replacement Program	\$ 229,000	\$ 62,000	\$ 167,000	
Fleet Management Total	\$ 229,000	\$ 62,000	\$ 167,000	
Hire Plant Management				
4x4 tractor renewal - parks and sports fields	\$ 90,000	\$ 25,000	\$ 65,000	
Mower deck renewal - 4x4 tractor	\$ 25,000	-	\$ 25,000	
Side Arm Garbage Truck renewal	\$ 400,000	\$ 40,000	\$ 360,000	
Garbage Truck renewal - option for electric model	\$ 200,000	-	\$ 200,000	
Zero Turn Mower renewal	\$ 24,000	\$ 2,400	\$ 21,600	
Hire Plant Management Total	\$ 739,000	\$ 67,400	\$ 671,600	

DESCRIPTION NEW (INCL UPGRADE)	TOTAL EXPENDITURE	TRADE	NET EXPENDITURE
Non-Hire Plant Management			
Concrete grinding machine/line marker remover	\$ 6,000	-	\$ 6,000
Line marking machine/parks laser line	\$ 14,500	-	\$ 14,500
RDC Tester	\$ 2,000	-	\$ 2,000
Water tank and trailer 1000ltr	\$ 13,500	-	\$ 13,500
Non-Hire Plant Management Total	\$ 36,000	-	\$ 36,000
2019/20 Total	\$ 1,004,000	\$ 129,400	\$ 874,600

DESCRIPTION	NEW (INCL UPGRADE)	ASSET RENEWAL	TOTAL BUDGET	EXTERNAL FUNDING (INCL IN TOTAL)
OFFICE & IT EQUIPMENT				
Safety Projects				
Devonport Recreation Centre - Defibrillator Program - Year 3	\$ 3,000	-	\$ 3,000	-
Safety Projects Total	\$ 3,000	-	\$ 3,000	-
Renewal Projects				
Reactive replacement of equipment for property management	-	\$ 100,000	\$ 100,000	-
Aquatic Centre - pool vac - wave 100	-	\$ 6,000	\$ 6,000	-
Aquatic Centre - foyer lounge suites	-	\$ 5,000	\$ 5,000	-
Traffic counter device renewal x3	-	\$ 15,000	\$ 15,000	-
Christmas decorations street scape	-	\$ 40,000	\$ 40,000	-
IT - Asset Management System Implementation	\$ 90,000	-	\$ 90,000	-
IT - TechnologyOne Roadmap Project Requirements	\$ 100,000	\$ 100,000	\$ 200,000	-
IT - Geocortex Upgrade	-	\$ 20,000	\$ 20,000	-
IT - Windows Server 2016 upgrade	-	\$ 30,000	\$ 30,000	-
IT - Scanning hardware replacement for Records Management	-	\$ 20,000	\$ 20,000	-
IT - Devonport Oval Scoreboard PC	-	\$ 5,000	\$ 5,000	-
IT - Transfer Station Server	-	\$ 6,000	\$ 6,000	-
IT - City CCTV integration with Axon System	-	\$ 30,000	\$ 30,000	-
IT - CCTV for Transfer Station Troll Shop Spreyton	-	\$ 9,000	\$ 9,000	-
Renewal Projects Total	\$ 190,000	\$ 386,000	\$ 576,000	-
Prioritisation Projects				
Art acquisition - biennial	\$ 10,000	-	\$ 10,000	-
paranple arts centre - bespoke movable wall	\$ 10,000	-	\$ 10,000	-
paranple arts centre - 10x erco optom lens wallwasher lights	\$ 6,500	-	\$ 6,500	-
paranple convention centre - 300mm box truss & accessories	\$ 3,000	-	\$ 3,000	-
paranple convention centre - 100w LED profile theatre lighting fixtures	\$ 5,000	-	\$ 5,000	-
Devonport Recreation Centre - table tennis building cooling system	\$ 11,000	-	\$ 11,000	-
Devonport Recreation Centre - storage cupboards	\$ 4,000	-	\$ 4,000	-

DESCRIPTION	NEW (INCL UPGRADE)	ASSET RENEWAL	TOTAL BUDGET	EXTERNAL FUNDING (INCL IN TOTAL)
paranple centre - meeting room RL2 panels	\$ 2,000	-	\$ 2,000	-
IT - Creston System Upgrade	\$ 5,000	-	\$ 5,000	-
paranple convention centre - LED moving wash light x3	\$ 9,000	-	\$ 9,000	-
VMS Board	\$ 22,000	-	\$ 22,000	\$ 22,000
Prioritisation Projects Total	\$ 87,500	-	\$ 87,500	\$ 22,000
2019/20 Total	\$ 280,500	\$ 386,000	\$ 666,500	\$ 22,000
LIVING CITY				
Prioritisation Projects				
Waterfront Park	\$ 4,500,000	\$ 1,500,000	\$ 6,000,000	\$ 2,500,000
Prioritisation Projects Total	\$ 4,500,000	\$ 1,500,000	\$ 6,000,000	\$ 2,500,000
2019/20 Total	\$ 4,500,000	\$ 1,500,000	\$ 6,000,000	\$ 2,500,000
PROGRAM TOTALS	\$ 8,587,000	\$ 8,207,100	\$16,794,100	\$ 4,057,160



RATES RESOLUTION - 2019/20



A. Annual Plan

That in accordance with Section 71 of the *Local Government Act 1993* (as amended) Council adopts the Annual Plan for the financial year ending 30 June 2020 and instructs the General Manager to:

- (a) make a copy of it available for public inspection at the Council's offices and on the website; and
- (b) provide a copy of it to the Director of Local Government and to the Director of Public Health.

B. Annual Estimates (Revenue and Expenditure)

That:

- (a) in accordance with Section 82 of the *Local Government Act 1993*, the Council by absolute majority adopts the estimates of revenue and expenditure (excluding estimated capital works) for the 2019/20 financial year as detailed in the Annual Plan;
- (b) in accordance with Section 82(6) of the *Act*, the Council, by absolute majority, authorises the General Manager to make minor adjustments (including capital works) up to \$50,000 to any individual estimate item as he deems necessary during the 2019/20 financial year provided that the total of the Estimates remains unaltered.

C. Rates and Charges 2019/20

That Council makes the following General Rate, Service Rates and Service Charges under the provisions of the *Local Government Act 1993*, and the *Fire Services Act 1979* for the financial year 1 July 2019 to 30 June 2020 in respect to land in the municipal area which is separately valued under the *Valuation of Land Act 2001*.

Definitions and Interpretations

Unless the context otherwise requires, in the following resolutions, words and expressions defined in the *Local Government Act 1993* have the same meaning as they have in that Act.

Unless the context otherwise requires, in the following resolutions, the following words and expressions have the meaning set out below:

"Act" means the *Local Government Act 1993*;

"AAV" means the assessed annual value as determined by the Valuer-General under the *Valuation of Land Act 2001*;

"land" means a parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*;

"land used for primary production" means all land used or predominantly used for primary production and includes all land coded "L" in the valuation list;

"land used for residential purposes" means all land used or predominantly used for residential purposes and includes all land coded "R" in the valuation list;

"municipal area" means the municipal area of Devonport;

"non-used land" means all land coded "V" in the valuation list;

"supplementary valuation" means a supplementary valuation made under the *Valuation of Lands Act 2001*;

“tenancy” means a portion of land which the Valuer-General has determined is capable of separate occupation and so has separately determined the AAV of that portion, pursuant to Section 11(3)(c) of the *Valuation of Land Act 2001*; and

“valuation list” means, in respect of the financial year, the valuation list, supplementary valuation list or particulars provided to the Council by the Valuer-General under Section 45 of the *Valuation of Land Act 2001*.

1. Rates Resolution - Part 1 (A)

Pursuant to Sections 90 and 91 of the *Local Government Act 1993*, the Council makes a General Rate (“the General Rate”) in respect of all rateable land (except land which is exempt pursuant to Section 87 of the *Local Government Act 1993*) consisting of two components being:

- (a) 11.0935 cents in the dollar of assessed annual value (the AAV component); and
- (b) A fixed charge of \$300 on all land or tenancy.

2. Rates Resolution - Part 1 (B)

Pursuant to Section 107 of the *Local Government Act 1993*, the Council by absolute majority hereby varies the AAV component of the General Rate (as previously made) for land within the municipal area which is used or predominantly used for primary production to 7.0320 cents in the dollar of assessed annual value of such rateable land.

3. Rates Resolution - Part 1 (C)

Pursuant to Section 107 of the *Local Government Act 1993*, the Council by absolute majority hereby varies the AAV component of the General Rate (as previously made) for land within the municipal area which is used or predominantly used for residential purposes to 7.0320 cents in the dollar of assessed annual value of such rateable land.

4. Rates Resolution - Part 2

4.1 Pursuant to Section 94 of the *Local Government Act 1993*, the Council makes the following service rates and service charges for land within the municipal area (including land which is otherwise exempt from rates pursuant to Section 87, but excluding land owned by the Crown to which Council does not supply any of the following services) for the period 1 July 2019 to 30 June 2020:

- (a) a waste management service charge of \$270 upon all land or tenancy to which Council supplies or makes available a kerbside collection service.

4.2 Pursuant to Section 107 of the *Act* the Council, by absolute majority declares that the service charge for waste management is varied by reference to the use or predominant use of land as follows:

- (a) for all land which is predominately used for any purpose other than residential or primary production to which Council supplies and makes available a kerbside collection service the service charge is varied to \$810, subject to 4.3 below; and
- (b) for all land which is non-used land the service charge is varied to \$0.00.

4.3 Pursuant to Section 88A of the *Act*, the Council by absolute majority determines:

- (a) that the maximum percentage increase of the varied service charge for waste management (as previously made and varied by 4.1 and 4.2 above) is capped at 25% above the amount which was payable in respect of the waste management rate charged in the 2018/19 financial year; and
- (b) to qualify for the maximum increase cap in subparagraph (a), the rateable land must not have been subjected to a supplementary valuation issued by the Valuer-General during the period from 1 July 2018 to 30 June 2019.

5. Rates Resolution - Part 3

Pursuant to Section 93A of the *Local Government Act 1993* and the provisions of the *Fire Service Act 1979* (as amended), the Council makes the following rates for land within the municipal area for the period 1 July 2019 to 30 June 2020:

- (a) a Devonport Urban Fire District Rate of 1.4093 cents in the dollar of assessed annual value, subject to a minimum amount of \$41 in respect of all rateable land within the Devonport Urban Fire District.
- (b) a Forth/Leith Fire District Rate of 0.4378 cents in the dollar of assessed annual value, subject to a minimum amount of \$41 in respect of all rateable land within Forth/Leith Fire District.
- (c) a General Land Fire Rate of 0.3624 cents in the dollar of assessed annual value, subject to a minimum amount of \$41 in respect of all rateable land within the municipal area, which is not within the Devonport Urban Fire District, or the Forth/Leith Fire District.

6. Separate Land

In relation to all rates and charges for the 2019/20 year, as previously made, for the purpose of these resolutions the rates and charges shall apply to each parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*.

7. Adjusted Values

For the purposes of each of these resolutions, any reference to assessed annual value includes a reference to that value as adjusted pursuant to Sections 89 and 89A of the *Local Government Act 1993*.

8. Payment of Rates and Charges

Pursuant to Section 124 of the *Local Government Act 1993*, the rates for 2019/20 shall be payable in four instalments, the dates by which the rates are due to be paid are:

First Instalment	31 August 2019
Second Instalment	31 October 2019
Third Instalment	28 February 2020
Fourth Instalment	30 April 2020

Where a ratepayer fails to pay any instalment within 21 days from the date on which it is due, the ratepayer must pay the full amount owing.

Penalties

Pursuant to Section 128 of the *Local Government Act 1993*, if any rate or instalment is not paid on or before the date it falls due, a penalty of 5% of the unpaid instalment or part thereof, shall be applied except:

- (a) where the ratepayer has adhered to an approved payment arrangement plan and the total rates are paid in full by 30 April 2020; and
- (b) where the ratepayer has authorised an approved bank direct debit payment arrangement.

Supplementary Rates

- (a) Pursuant to Sections 89A, 92 and 109N of the *Local Government Act 1993*, if a supplementary valuation is made of any land prior to 30 June 2020, the General Manager may at his discretion adjust the amount payable in respect of any or all rates for that land for that financial year in line with the new valuation; and
- (b) If a rates notice is issued by the General Manager under sub-clause (a), the amount shown as payable on that notice is due to be paid within 30 days of the date on which that notice is issued.

9. Capital Works Program

That Council:

- (a) pursuant to Section 82 of the *Local Government Act 1993* adopts the Capital Works Program for the 2019/20 financial year as detailed in the Annual Plan; and
- (b) notes the draft Capital Works programs proposed for financial years 2020/21, 2021/22, 2022/23 and 2023/24 as detailed in the Annual Plan, which remain subject to change depending on other priorities being identified and financial resources which may be available at the time.

10. Fees and Charges

That, in accordance with Section 205 of the *Local Government Act 1993*, Council adopts the Fees and Charges Schedule for the 2019/20 financial year as detailed in the Annual Plan.



LIST OF FEES & CHARGES - 2019/20



DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
PARKING FEES			
1 Hour Street Meter (8:30am to 6:00pm Mon - Fri; 8:30am to 2:00pm Sat)	per hour	\$ 0.18	\$ 2.00
4 Hour Street Meter (8:30am to 6:00pm Mon - Fri; 8:30am to 2:00pm Sat)	per hour	\$ 0.14	\$ 1.50
Formby Road Car Park (8:30am to 6:00pm Mon - Fri; 8:30am to 2:00pm Sat)	per hour	\$ 0.14	\$ 1.50
Payne Avenue Car Park (8:30am to 6:00pm Mon - Fri)	per hour	\$ 0.14	\$ 1.50
Payne Avenue Car Park Saturday	flat charge	\$ 0.18	\$ 2.00
Fourways Car Park (8:30am to 6:00pm Mon - Fri; 8:30am to 2:00pm Sat)	per hour	\$ 0.14	\$ 1.50
Edward Street Car Park (8:30am to 6:00pm Mon - Fri; 8:30am to 2:00pm Sat)	per hour	\$ 0.14	\$ 1.50
Fenton Way Car Park (8:30am to 6:00pm Mon - Fri; 8:30am to 2:00pm Sat)	per hour	\$ 0.14	\$ 1.50
Steele Street Car Park (8:30am to 6:00pm Mon - Fri; 8:30am to 2:00pm Sat)	per hour	\$ 0.14	\$ 1.50
CBD Multi-Level Car Park (8:30am to 6:00pm Mon - Fri)	per 30 minutes	\$ 0.09	\$ 1.00
CBD Multi - Level Car Park (Sat & Sun)	per entry	\$ 0.18	\$ 2.00
CBD Multi-Level Car Park (after 6:00pm Mon - Sun)	per entry	\$ 0.18	\$ 2.00
CBD Multi-Level Car Park (Top Level all day parking Mon - Fri)	per entry	\$ 0.45	\$ 5.00
Wenvoe Street Car Park (8 :30am to 5:30pm Mon – Fri)	per hour	\$ 0.14	\$ 1.50
Wenvoe Street Car Park - Saturday	flat charge	\$ 0.18	\$ 2.00
Surcharge for Credit Card use on pay & display car park machines	per transaction	-	\$.20
Monthly Permit	per month	\$ 12.27	\$ 135.00
Reserved Parking	per year	\$ 98.18	\$ 1,080.00
Business Meter Permit	per year	\$ 23.18	\$ 255.00
Meter Hoods - One Day	per day	\$ 2.82	\$ 31.00
Meter Hoods - Long Term	price by negotiation		
Resident permit	per year	exempt	\$ 10.00
Temporary Disabled Permit Application Fee	each	exempt	\$ 25.00
PARKING INFRINGEMENT FINES			
Infringement Notice - Car Parks and Meters	each offence	exempt	\$ 26.00
Unpaid after 14 days and before 28 days	each offence	exempt	\$ 45.00
Parking offences paid after 28 days and before referral to Monetary Penalty Enforcement Service (MPES)	each offence	exempt	\$ 92.00

* Penalty unit set by Department of Justice through *Penalty Units and other Penalties Act 1987* is \$168.00 from 1 July 2019

* Fee unit set by Department of Treasury & Finance through *Fee Units Act 1987* is \$1.62 from 1 July 2019

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Administration Fee for infringements withdrawn from MPES	each offence	exempt	\$ 60.00
MISCELLANEOUS			
Right to Information request (25 units)	per request	exempt	\$ 40.50
A4 Photocopy	per page	\$ 0.09	\$ 1.00
A3 Photocopy	per page	\$ 0.18	\$ 2.00
Information Search - Administration Fee	per hour	\$ 3.64	\$ 45.00
Licence Fee (Sub-Licence)	per licence	\$ 100.64	\$ 1,100.00
Local Government (Meeting Procedures) Regulations 2015			
Regulation 35 - fee payable for minutes of a meeting (1 unit)	every 5 pages	exempt	\$ 1.62
Local Government (General) Regulations 2005			
Section 132 Certificate (30 units)	each	exempt	\$ 48.60
Section 337 Certificate (132.5 units)	each	exempt	\$ 214.65
Code of Conduct complaint (50 units)	each	exempt	\$ 81.00
HEALTH FEES			
Registration and Licence Fees - Food Act 2003			
Food Premises			
Registration/Renewal - P1	per year	exempt	\$ 210.00
Registration/Renewal - P2	per year	exempt	\$ 150.00
Registration/Renewal - P3	per year	exempt	\$ 110.00
Notification - P3-N & P4	per application	exempt	no charge
Late Fee (after 31 August)	per application	exempt	fee + 10%
Registration - new premises (after 31 December)	per application	exempt	50% of fee
Change of Registration during the year (change of Risk Classification)	per application	exempt	no charge
Non-compliance follow up inspection	per inspection	exempt	\$ 170.00
Pre-purchase inspection (Food Premises)	per inspection	\$ 15.45	\$ 170.00
Statewide/Mobile Food Businesses			
Registration/Renewal - P1	per year	exempt	\$ 210.00
Registration/Renewal - P2	per year	exempt	\$ 150.00
Registration/Renewal - P3	per year	exempt	\$ 110.00
Notification - P3-N & P4	per application	exempt	no charge
Non-compliance follow-up inspection	per inspection	exempt	\$ 170.00
Temporary Food Licence			
Temporary Food Licence - one day event	per application	exempt	\$ 25.00
Temporary Food Licence - 2-4 day event	per application	exempt	\$ 60.00
Pre-Purchase Inspection (Mobile Food Business)	per inspection	\$ 15.45	\$ 170.00
Public Health Act 1997			
Place of Assembly Licences			
Specific Event	per application	exempt	\$ 155.00
Specific Event (less than 48 hours prior to event)	per application	exempt	\$ 205.00
Specific Event (Charities and Schools)	per application	exempt	no charge
Public Health Risk Activities			
Premises Registration	per year	exempt	\$ 110.00
Skin Penetration Licence (per Operator)	per year	exempt	\$ 115.00

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Regulated Systems			
Cooling Towers/Warm Water System Registration	per year	exempt	\$ 160.00
Other			
Swimming Pool Sample Collection and Analysis	per sample	\$ 11.82	\$ 130.00
Registration/Renewal as Private Water Supplier	per vehicle	exempt	\$ 165.00
Street Trading			
Application Fee	per year	exempt	\$ 26.00
Fee per m ²	per m ²	exempt	\$ 14.00
Street Vending Permit (Annual)	per year	exempt	\$ 500.00
Street Vending Permit (Temporary)	3 months	exempt	\$ 250.00
Fire Hazards			
Administrative Fee (failure to comply with Abatement Notice)	each	\$ 24.55	\$ 270.00
Abatement of Fire Nuisance	each	exempt	actual cost
ANIMAL CONTROL			
Dog Registration by 31 July - fee per dog			
Male or female dog	per year	exempt	\$ 50.00
Desexed dog (evidence required)	per year	exempt	\$ 20.00
Working dog/hunting dog (evidence required)	per year	exempt	\$ 25.00
Pure-breed dog referred to in the <i>Dog Control Act 2000</i>	per year	exempt	\$ 25.00
Greyhound referred to in the <i>Dog Control Act 2000</i>	per year	exempt	\$ 25.00
Obedience trained dog owned by members of a recognised Dog Training Club when paid	per year	exempt	\$ 25.00
Dog owned by pensioner or concession card holder (one dog only) when paid	per year	exempt	\$ 12.00
Guide Dog for the Blind - Assistance Dogs			no charge
Declared Dangerous Dogs and Restricted Breeds	per year	exempt	\$ 260.00
Lifetime Registration (for the life of the dog) - dog must be desexed & microchipped (evidence to be provided). Refund policy - 50% refund within 3 years	lifetime	exempt	\$ 130.00
Registration Fee for dog "adopted" from Dogs Home for balance of normal registration year			no charge
Dog Registration after 31 July - fee per dog			
Male or female dog	per year	exempt	\$ 70.00
Desexed dog (evidence required)	per year	exempt	\$ 30.00
Working dog/hunting dog (evidence required)	per year	exempt	\$ 35.00
Pure-breed dog referred to in the <i>Dog Control Act 2000</i>	per year	exempt	\$ 35.00
Greyhound referred to in the <i>Dog Control Act 2000</i>	per year	exempt	\$ 35.00
Obedience trained dog owned by members of a recognised Dog Training Club when paid	per year	exempt	\$ 35.00
Dog owned by pensioner or concession card holder (one dog only) when paid	per year	exempt	\$ 15.00
Guide Dog for the Blind - Assistance Dogs			no charge
Declared Dangerous Dogs and Restricted Breeds	per year	exempt	\$ 270.00
Lifetime Registration (for the life of the dog) - dog must be desexed & microchipped (evidence to be provided). Refund policy - 50% refund within 3 years	lifetime	exempt	\$ 130.00
Registration Fee for dog "adopted" from Dogs Home for balance of normal registration year			no charge

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Kennel Licence Application Fee			
3-5 dogs	each	exempt	\$ 80.00
>5 dogs	each	exempt	\$ 110.00
Renewals (+ registration fee for each dog)	each	exempt	\$ 50.00
Other			
Replacement Dog Tag	per year	exempt	\$ 5.00
Complaints - dog causing nuisance (refundable if offence determined)	per item	exempt	\$ 25.00
Purchase Dangerous Dog Sign	per item	exempt	\$ 65.00
Purchase Dangerous Dog Collar	per item	exempt	\$ 50.00
PLANNING FEES			
Section 58 Land Use Planning and Approvals Act 1993 (LUPAA) (i.e. application for a permitted use development that satisfies the acceptable solutions for the applicable development standards of the Devonport Interim Planning Scheme)			
Application for use or development with value < \$25,000	per application	exempt	\$ 160.00
Application for use or development including alterations and additions with value > \$25,000	per application	exempt	\$ 255.00 + \$1.00 per \$1000.00 value of works. Max. of \$500.00 for single dwelling development
Application for Change of Use	per application	exempt	\$ 255.00
Application for Subdivision	per application	exempt	\$ 560.00 + \$150.00 per lot. (Includes initial sealing fee)
Application for Boundary Adjustment (no additional lots)	per application	exempt	\$ 560.00 (includes sealing fee)
Application to amend S58 Permit	per application	exempt	\$ 355.00
Section 57 LUPAA (discretionary use and/or assessment against performance criteria of zone or code includes Tasmanian Heritage Council applications)			
Public Notification Fee	per application	exempt	\$ 300.00
Application for Change of Use	per application	exempt	\$ 355.00 + \$300.00 public notification fee
Application for Use or Development with value < \$25,000	per application	exempt	\$ 160.00 + \$300.00 public notification fee
Application for Use or Development with value > \$25,000	per application	exempt	\$ 560.00 + \$1.00 per \$1000.00 of value of works + \$300.00 public notification fee. Max. fee of \$1,200.00 applies to single dwelling development
Each additional performance criteria for a zone, code or Specific Area Plan (SAP) standard identified	each	exempt	\$ 100.00
Application for Subdivision (includes consolidation of lots)	per application	exempt	\$ 560.00 + \$150.00 per lot + \$300.00 public notification fee. Includes initial sealing fee
Application to amend a S57 Permit	per application	exempt	\$ 460.00
Miscellaneous			
Application for a retrospective Permit	per application	exempt	normal fee + \$100.00
Certifying Strata Plans	per application	exempt	\$ 150.00 per lot
Certifying Staged Strata Plans	per application	exempt	\$ 200.00 per lot

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Application to amend a Strata Scheme	per application	exempt	\$ 360.00
Landscape inspections (follow ups)	per application	exempt	\$ 55.00
Application for an Adhesion Order (<i>\$110 Local Government Building & Miscellaneous Provisions Act 1993</i>) (LGBMP) - Includes sealing of document	per application	exempt	\$ 360.00
Application to amend a Sealed Plan (<i>\$103 LGBMP</i>) - includes sealing of document	per application	exempt	\$ 360.00
Miscellaneous LGBMP certifiable documents	per application	exempt	\$ 360.00
Subdivision exemption (<i>\$115 LGBMP</i>)	per application	exempt	\$ 260.00
Application to extend a planning permit	per application	exempt	\$ 360.00
Application to Tas Heritage for a Works Application	per application	exempt	\$ 360.00
Application for planning scheme amendment (<i>\$33 LUPAA</i>)	per application	exempt	\$ 3,060.00 plus Tasmanian Planning Commission (TPC) fee
Application for combined permit and planning scheme amendment (<i>\$43A LUPAA</i>)	per application	exempt	\$ 3,060.00 plus (TPC) fee plus DA fee
Fee for sealing Plans under Part 5 LUPAA	per application	exempt	\$ 260.00
Request for certified copy of planning permit	per application	exempt	\$ 75.00
No planning permit required assessments and certification	per application	exempt	\$ 50.00
Engineering Services Assessment & Inspection of Subdivisions			
Residential subdivision construction - Roadworks	per subdivision	exempt	\$ 780.00 + \$50 per lot
Residential subdivision construction- Drainage	per subdivision	exempt	\$ 400.00 + \$50 per lot
Industrial / Commercial subdivision	per subdivision	exempt	1.5% of the value of Council assets / infrastructure works
BUILDING FEES (Building Surveying)			
This fee applies only to unfinished building certifications commenced by Council prior to privatisation of the service			
Inspections (per application)	per inspection	exempt	Cost + 15% admin fee
BUILDING FEES (Building Authority)			
New Development			
Application for Building Permit (includes administration fee and certificate of completion)			
Class 10	per application	exempt	\$ 275.00
Class 1	per application	exempt	\$ 410.00
Class 2-9 (<500m ²)	per application	exempt	\$ 410.00
Class 2-9 (>500m ²)	per application	exempt	\$ 445.00
Amended Plans Class 1 & 10	per application	exempt	\$ 85.00
Amended Plans Class 2-9	per application	exempt	\$ 165.00
Issue of Food Premises Verification (Form 49 Environmental Health Officers Report for Building Permit)	per assessment	exempt	\$ 165.00
Issue of Food Premises Verification (Form 50 Environmental Health Officer Occupancy Report) - includes 1 inspection	per assessment	exempt	\$ 165.00
Additional inspection (food premises Form 50)	per inspection	exempt	\$ 165.00

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Permit Extension			
1st extension for 3, 6 or 12 months	per application	exempt	\$ 125.00
2nd extension for 3, 6 or 12 months (and any subsequent extension thereafter)	per application	exempt	\$ 175.00
Miscellaneous			
Demolition (without rebuild, includes completion certificate)	per application	exempt	\$ 275.00
Building Certificate - includes administration and certificate (Applicant to engage their own Building Surveyor)	per application	exempt	\$ 190.00
Cancellation of Building Permit (non-refundable component)	per application	exempt	\$ 190.00
Permit/certificate of substantial compliance for work carried out by previous owner = normal class fee	per application	exempt	fee for class
Permit/certificate of substantial compliance for work carried out by current owner = 2 x normal class fee	per application	exempt	2 x class fee
Copies of Records			
Search fee for providing copies of records - search for record type, including digital copy per email (non refundable if no records are found)	per application	exempt	\$ 25.00 plus \$2.00 per A4 \$4.00 per A3 or larger sheet for hard copies
Approvals and Consents			
Consent to build on land	per application	exempt	\$ 400.00
Statement of Satisfaction for contaminated land	per application	exempt	\$ 200.00
Consent to build over drain	per application	exempt	\$ 200.00
Consent to occupy a non-dwelling building	per application	exempt	\$ 200.00
Consent to fence off unbuilt land	per application	exempt	\$ 200.00
Receipt of Documents			
Receipt and registration of any statutory document required to be provided to the Permit Authority under the provisions of the <i>Building Act 2016</i> and <i>Building Regulations 2016</i>	per notification	exempt	\$ 50.00
Receipt and registration of amended documents for notifiable building work required to be provided to the Permit Authority under the provisions of the <i>Building Act 2016</i> and <i>Building Regulations 2016</i>	per notification	exempt	\$ 50.00
Registration of on-site backflow prevention devices	per notification	exempt	\$ 50.00
Advice of intention to perform protection works or advice of disagreement in relation to protection works or lodgement of plans for protection works	per notification	exempt	\$ 50.00
Receipt of notice of low risk notifiable building/plumbing works	per notification	exempt	\$ 50.00
PLUMBING/DRAINAGE FEES			
New Development			
Building Classes 1 and 2-9 (for both permit work and notifiable work) in a sewered area (fee includes assessment of sewer connection; piping in; certificate of completion; and administration). Covers 2 x drainage; 1 x water piping; 1 x completion inspection. Additional inspections \$105.00	per application	exempt	\$ 535.00

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Building Classes 1 and 2-9 notifiable plumbing work in a non-sewered area (fee includes assessment of sewer connection; stormwater; piping in; special plumbing permit; certificate of completion; and administration). Covers 2 x drainage; 1 x water piping; 1 x completion inspection. Additional inspections \$105.00	per application	exempt	\$ 680.00
New Building Class 10 (includes assessment stormwater)	per application	exempt	\$ 305.00
New Building Class 10 (includes assessment stormwater) with sanitary facilities	per application	exempt	\$ 425.00
Receipt of amended plumbing plans or documents (Class 1&10)	per application	exempt	\$ 85.00
Receipt of amended plumbing plans or documents (Class 2 - 9)	per application	exempt	\$ 165.00
Extension of plumbing approvals			
1st extension for consent to continue notifiable plumbing work if not completed within 2 years from date of start work authorisation for 3, 6 or 12 months	per application	exempt	\$ 125.00
2nd extension for consent to continue notifiable plumbing work if not completed within 2 years from date of start work authorisation 3, 6 or 12 months (and any subsequent extension thereafter)	per application	exempt	\$ 175.00
1st extension of plumbing permit for 3, 6 or 12 months	per application	exempt	\$ 125.00
2nd extension of plumbing permit for 3, 6 or 12 months (and any subsequent extension thereafter)	per application	exempt	\$ 175.00
Additions and Alterations - Classes 1 and 2-9 in a sewered area			
Administration/Certificate	per application	exempt	\$ 190.00
plus Sewer Drainage (if applicable)		exempt	\$ 90.00
plus Stormwater Drainage + \$15.00 per downpipe /or pit		exempt	\$ 90.00
plus Water Piping (if applicable)		exempt	\$ 105.00
plus Plumbing Permit (Septic/AWTS) (if applicable)		exempt	\$ 155.00
Application for Plumbing Permit (e.g. Trade Waste, BPD)	per application	exempt	\$ 155.00
Plumbing Permit for unapproved work - current owner = 2 x Normal Fee	per application	exempt	2 x fee
Plumbing permit for unapproved work- previous owner =1x normal fee	per application	exempt	normal fee
Additional or Re-inspections	per application	exempt	\$ 105.00
Certificate of Completion	per application	exempt	\$ 85.00
Other fees where a stand alone item			
Stormwater drainage + \$15 per downpipe or pit	per application	exempt	\$ 90.00
Sewer drainage	per application	exempt	\$ 90.00
Inspection of low risk notifiable plumbing work	per application	exempt	\$ 100.00
Strata Inspection if applicable	per application	exempt	\$ 115.00
Copy of plans (as constructed) - Search fee for providing copies of records - search for record type, including digital copy per email (non refundable if no records are found)	per application	exempt	\$ 10.00 plus \$2.00 per A4 \$4 per A3 or larger sheet for hard copies
Registration of on-site backflow prevention devices	per application	exempt	\$ 50.00

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Connection of Stormwater			
Quotation provided upon request	per connection	GST	TBA on request
MERSEY VALE & OLD DEVONPORT GENERAL CEMETERIES			
Reservation Fee - Burial Plot (non-refundable)	each	\$ 70.45	\$ 775.00
Reservation Fee - Ash Interment (non-refundable)	each	\$ 21.82	\$ 240.00
Plot - Adult (over 15 years) includes plaque installation (Devonport residents eligible for \$750.00 discount on listed fee)	each	\$ 231.82	\$ 2,550.00
Double depth burial (this fee is in addition to the normal burial fees and includes the right to a further burial in this spot). N/A for the modern burial system	each	\$ 29.09	\$ 320.00
Plot - Child (4-15 years) includes plaque installation	each	\$ 74.55	\$ 820.00
Plot - Child (0-3 years) includes plaque installation	each	\$ 57.27	\$ 630.00
Ash interment (placing ashes and plaque installation)	each	\$ 54.55	\$ 600.00
Plaque placement/memorial column exclusive option Mersey Vale Memorial Garden	each	\$ 39.09	\$ 430.00
Saturday Charge	additional charge	\$ 100.91	\$ 1,110.00
Vase	each	\$ 4.09	\$ 45.00
Exhumation (includes EHO supervision of exhumation)	each	\$ 363.64	\$ 4,000.00
Concrete plinths for existing grave	each	\$ 7.73	\$ 85.00
Removal or replacement of plaque	each	\$ 14.55	\$ 160.00
Removal of ashes	each	\$ 57.27	\$ 630.00
Records Search Fee or Request for Information Fee (including photographs)	each	\$ 7.73	\$ 85.00
Non-Standard Burial - to be quoted at time of request	each	TBA	
Private Burial Assessment by EHO	per application	exempt	\$ 300.00
FENCING CONTRIBUTION			
Fencing contributions in accordance with Council Policy	per lineal metre	exempt	\$ 63.00
COMMEMORATIVE SEAT			
Purchase and installation of commemorative seat in accordance with Council Policy	each	exempt	\$ 3,500.00
WASTE DISPOSAL CHARGES			
Car boots/station wagons (up to 0.5m³)	per load	\$ 0.73	\$ 8.00
Utes, vans, trailers and small trucks (0.5-1.5m³)	per load	\$ 1.09	\$ 12.00
Utes, vans, trailers and small trucks (1.5m³ - 2m³)	per load	\$ 1.64	\$ 18.00
Dual Axle Trailers & Large Single Axle Trailers & Trucks (over 2m)³			
Landfill waste	per tonne	\$ 11.82	\$ 130.00
Separated waste (<50% to landfill)	per tonne	\$ 7.73	\$ 85.00
Non-landfill waste	per tonne	\$ 5.45	\$ 60.00
Tyres			
Cars and Motorcycle tyres	each	\$ 0.64	\$ 7.00
Light Truck (up to 9.5 GVM)	each	\$ 1.09	\$ 12.00
Trucks	each	\$ 2.27	\$ 25.00
Tractors (cut in half)	each	\$ 2.27	\$ 25.00

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
Other			
Asbestos	per tonne	\$ 18.18	\$ 200.00
Asbestos - single load less than 0.5m ³	per load	\$ 2.18	\$ 24.00
Mattresses	each	\$ 1.09	\$ 12.00
Sale of Recycled Material			
Crushed concrete	per m ³	\$ 2.73	\$ 30.00
Screened Soil	per m ³	\$ 2.27	\$ 25.00
Delivery - Devonport municipality (min 3m ³)	per load	\$ 3.18	\$ 35.00
RECREATION GROUNDS - USAGE*			
Devonport Oval Lights			
Lighting - Level 1	per hour	\$ 1.73	\$ 19.00
Lighting - Level 2	per hour	\$ 3.00	\$ 33.00
Lighting - Level 3	per hour	\$ 4.91	\$ 54.00
Lighting - Level 4	per hour	\$ 6.82	\$ 75.00
Miscellaneous			
Casual Hirers - Devonport Oval	per day	\$ 113.64	\$ 1,250.00
North West Corner Devonport Oval (Circus etc)	per day	\$ 29.09	\$ 320.00
Casual Hirers - Don Reserve	per day	\$ 10.45	\$ 115.00
Casual Hirers - Byard Park	per day	\$ 10.45	\$ 115.00
Casual Hirers - Meercroft Park	per day	\$ 10.45	\$ 115.00
Casual Hirers - Girdlestone Park	per day	\$ 10.45	\$ 115.00
EAST DEVONPORT RECREATION & FUNCTION CENTRE			
Stadium Hire			
Junior	per hour	\$ 1.36	\$ 15.00
Senior	per hour	\$ 1.82	\$ 20.00
Community Room/Function Area			
Per Section (kitchen extra costing)	per hour	\$ 2.73	\$ 30.00
Full Room (kitchen extra costing)		GST	on application
Storage Cupboards Hire - large	annual	\$ 16.82	\$ 185.00
Storage Cupboards Hire - small	annual	\$ 15.91	\$ 175.00
Special Events	per day	GST	on application
DEVONPORT RECREATION CENTRE			
Basketball Stadium/Youth Centre	per day	\$ 120.0	\$ 1,320.00
Senior Roster/Training - affiliated Club (Warriors)	per hour	\$ 1.82	\$ 20.00
Junior Roster/Training - affiliated Club (Warriors)	per hour	\$ 1.36	\$ 15.00
Casual Hire - Non-affiliated Club - General Public	per hour	\$ 2.00	\$ 22.00
School Groups	per hour	\$ 2.00	\$ 22.00
NWBU Games	per night (min 4 hours)	\$ 17.73	\$ 195.00
Badminton	per hour	\$ 1.82	\$ 20.00
Squash/Racquetball			
Casual	per hour	\$ 1.00	\$ 11.00
Seniors Pennant	per hour	\$ 0.91	\$ 10.00
Juniors Pennant	per hour	\$ 0.73	\$ 8.00
Juniors Training	per hour	\$ 0.45	\$ 5.00

* Fees and charges for recreation ground usage have been developed to reflect costs incurred for line marking, grass care and maintenance, facility management, irrigation and general ground maintenance

DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
School Groups	per hour	\$ 0.73	\$ 8.00
Club Members Casual Hire	per hour	\$ 0.91	\$ 10.00
Racquetball/Squash Racquet Hire	per racquet	\$ 0.27	\$ 3.00
Racquetball/Squash Ball Hire	per ball	\$ 0.18	\$ 2.00
Judo/Aikido			
Senior Room Hire	per hour	\$ 1.00	\$ 11.00
Junior Room Hire	per hour	\$ 0.91	\$ 10.00
School Groups (Instructor required)	per hour	\$ 1.64	\$ 18.00
Table Tennis			
Casual Table Hire	per hour/table	\$ 0.91	\$ 10.00
Group Room Hire - no tables	per hour	\$ 2.36	\$ 26.00
School Groups	per hour/4 x table	\$ 2.73	\$ 30.00
Recreation Centre			
Venue Hire - Stadium	per day	\$ 120.00	\$ 1,320.00
Meeting Room and Kitchen Hire	per hour	\$ 3.64	\$ 40.00
Meeting Room Hire	per hour	\$ 2.27	\$ 25.00
Sauna	per hour/per person	\$ 0.73	\$ 8.00



DETAILS	INDICATOR/ DESCRIPTOR EG. HOURS	GST	GST INCLUSIVE CHARGE
BASS STRAIT MARITIME CENTRE (BSMC)			
Venue Hire *Conditions Apply	per use	GST	\$ 245.00 for 3 hours + \$55.00 per hour thereafter
Admission Price - Adult	per person	\$ 0.91	\$ 10.00
Admission Price - Child 4-12	per person	\$ 0.45	\$ 5.00
Admission Price - Child 3 & under	per person	no charge	
Admission Price - Family (2 Adults & 3 Children)	per person	\$ 2.27	\$ 25.00
Admission Price - Pensioner and Seniors Card holder	per person	\$ 0.73	\$ 8.00
Admission Price - Student Concession	per person	\$ 0.73	\$ 8.00
Annual Pass - Adult	per year	\$ 2.27	\$ 25.00
Annual Pass - Concession	per year	\$ 1.82	\$ 20.00
Annual Pass - Child	per year	\$ 1.14	\$ 12.50
Group Entry - travel & coach groups (min.10 people)	per person	\$ 0.64	\$ 7.00
Group Entry -community & school groups (min. 10 people)	per person	\$ 0.45	\$ 5.00
JULIE BURGESS			
Annual Sail Pass (unlimited 2 hour sails - excluding special events and offers. Bookings still required) - Adult	per year	\$ 13.64	\$ 150.00
Annual Sail Pass (unlimited 2 hour sails - excluding special events and offers. Bookings still required) - Senior / Concession	per year	\$ 12.27	\$ 135.00
Annual Sail Pass (unlimited 2 hour sails - excluding special events and offers. Bookings still required) - Child (8-16)	per year	\$ 5.45	\$ 60.00
Extended Charter (3 hours)	per trip	\$ 81.82	\$ 900.00
2 Hour Charter	per trip	\$ 72.73	\$ 800.00
2 Hour Sailing - Adult	per person	\$ 4.55	\$ 50.00
2 Hour Sailing - Senior/Concession	per person	\$ 4.09	\$ 45.00
2 Hour Sailing - Child (8-16)	per person	\$ 1.82	\$ 20.00
2 Hour Sailing - Family (2+2)	per family	\$ 10.91	\$ 120.00
1 Hour River Cruise - Adult	per person	\$ 2.73	\$ 30.00
1 Hour River Cruise - Senior/Concession	per person	\$ 2.45	\$ 27.00
1 Hour River Cruise - Child (8-16)	per person	\$ 1.36	\$ 15.00
1 Hour River Cruise - Family (2+2)	per family	\$ 6.82	\$ 75.00
Tour of the Vessel	per person	\$ 0.18	\$ 2.00
Scattering of ashes	per trip	\$ 36.36	\$ 400.00
Custom Charters	per person	TBA based on enquiry	
Camping Fee			
Overnight Self Contained Campers	per night	\$ 0.91	\$ 10.00

Venue Hire - Conferences & Meetings

paranaple convention centre - Commercial Hire Rates	Mon-Fri	Half Day Hire (4 hour max, Mon-Fri only)	SAT 25% Surcharge Applies	SUN 50% Surcharge Applies	PUBLIC HOLIDAY	ADDITIONAL HOURS
paranaple convention centre (room 1, 2, 3 and foyer)	\$ 1,800.00	-	\$ 2,250.00	\$ 2,700.00	POA	\$ 200.00
Torquay Room (eastern, water views)	\$ 850.00	\$ 595.00	\$ 1,070.00	\$ 1,275.00	POA	\$ 120.00
Mersey Room (middle)	\$ 550.00	\$ 385.00	\$ 690.00	\$ 825.00	POA	\$ 120.00
Formby Room (western, access to foyer)	\$ 550.00	\$ 385.00	\$ 690.00	\$ 825.00	POA	\$ 120.00
Foyer 2	\$ 140.00	\$ 100.00	\$ 175.00	\$ 210.00	POA	\$ 25.00
paranaple arts centre - Commercial Hire Rates	Mon-Fri	Half Day Hire (4 hour max, Mon-Fri only)	SAT 25% Surcharge Applies	SUN 50% Surcharge Applies	PUBLIC HOLIDAY	ADDITIONAL HOURS
Town Hall Theatre	\$ 950.00	\$ 500.00	\$ 950.00	\$ 950.00	POA	\$ 250.00
Main Gallery ¹	\$ 320.00	\$ 225.00	\$ 400.00	\$ 480.00	POA	\$ 50.00
paranaple centre	COMMERCIAL PER DAY	COMMUNITY PER DAY	COMMERCIAL HALF DAY	COMMUNITY HALF DAY	COMMERCIAL PER HOUR	COMMUNITY PER HOUR
Aberdeen Room (level 2)	\$ 420.00	\$ 220.00	\$ 280.00	\$ 140.00	\$ 80.00	\$ 40.00
Quoiba Room (level 1)	\$ 260.00	\$ 105.00	\$ 165.00	\$ 65.00	\$ 40.00	\$ 20.00
Eugenana Room (level 2)	\$ 130.00	\$ 55.00	\$ 70.00	\$ 30.00	\$ 25.00	\$ 10.00
Pardoe Room (level 2)	\$ 80.00	\$ 35.00	\$ 45.00	\$ 20.00	\$ 15.00	\$ 6.00
Lillico Room (level 2)	\$ 80.00	\$ 35.00	\$ 45.00	\$ 20.00	\$ 15.00	\$ 6.00

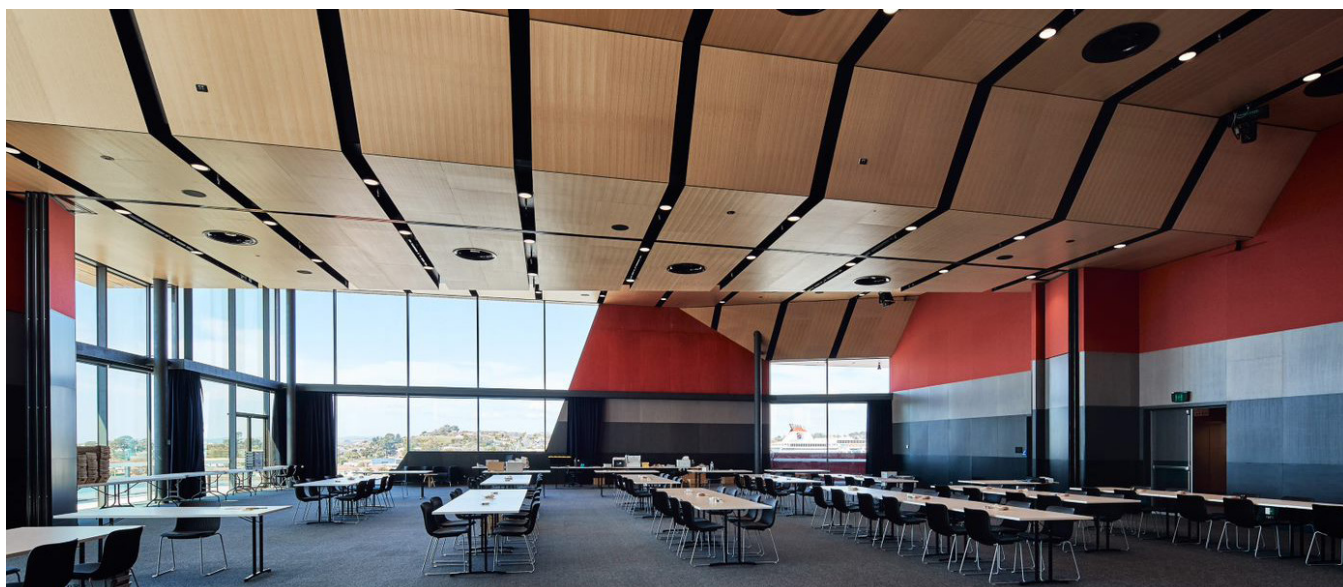
Performing Arts Hire - Commercial & Community Rates

Venue hire or 8.5% of Adjusted Gross Box Office - which ever is greater

Additional rates apply for concerts and performances - please contact the paranaple art centre directly for rates

1 - Main Gallery is only available out of hours for special events, such as cocktail functions, when exhibition program allows.

2 - Foyer rate will only apply to hirers who utilise the foyer space for exhibits, trade stalls, talks etc. during multiple hire events as a result of foyer being obstructed.



Venue Hire - Conferences & Meetings

paranaple convention centre Community Hire Charges - Full Day Rates	Mon-Thurs (40% Discount)	Friday (20% Discount)	SAT (10% Discount)	SUN (No Discount Applies)	PUBLIC HOLIDAY	ADDITIONAL HOURS
paranaple convention centre (room 1, 2, 3 and foyer)	\$ 1,080.00	\$ 1,440.00	\$ 2,025.00	\$ 2,700.00	POA	\$ 120.00
Torquay Room (eastern, water views)	\$ 510.00	\$ 680.00	\$ 963.00	\$ 1,275.00	POA	\$ 78.00
Mersey Room (middle)	\$ 330.00	\$ 440.00	\$ 621.00	\$ 825.00	POA	\$ 78.00
Formby Room (western, access to foyer)	\$ 330.00	\$ 440.00	\$ 621.00	\$ 825.00	POA	\$ 78.00
paranaple convention centre Community Hire Charges - Half Day Rates	Mon-Thurs (40% Discount)	Friday (20% Discount)	SAT (10% Discount)	SUN (No Discount Applies)	PUBLIC HOLIDAY	ADDITIONAL HOURS
Torquay Room	\$ 357.00	\$ 476.00	\$ 963.00	\$ 1,275.00	POA	NA
Mersey Room	\$ 231.00	\$ 308.00	\$ 621.00	\$ 825.00	POA	NA
Formby Room	\$ 231.00	\$ 308.00	\$ 621.00	\$ 825.00	POA	NA
paranaple art centre Community Hire Charges - Full Day Rates	Mon-Thurs (40% Discount)	Friday (20% Discount)	SAT (10% Discount)	SUN (No Discount Applies)	PUBLIC HOLIDAY	ADDITIONAL HOURS
Town Hall Theatre	\$ 395.00	\$ 395.00	\$ 395.00	\$ 395.00	POA	NA

Note additional costs FOR COMMERCIAL AND COMMUNITY USERS may include:

- Catering (as arranged with catering provider)
- Additional equipment (including audio visual equipment)
- Linen
- Audio Visual Technician/Operator
- Additional staffing and security/cleaning/heating/cooling/electricity

Note: Minute 24/18 provides delegation to administer and negotiate where appropriate the venue hire fees to either the General Manager or the Convention and Arts Centre Director.

Council reserves the right to add to the list of fees and charges to incorporate any services or facilities that were not identified at the time of publication. All fees and charges are subject to change by Council as required to reflect changes in costs incurred by Council.



APPENDIX A

DEVONPORT CITY COUNCIL

LONG TERM FINANCIAL PLAN

Appendix A – Long Term Financial Plan (LTFP):

Introduction

Long term financial planning is a key element of the integrated planning and reporting framework. The LTFP demonstrates Council's medium to long term financial sustainability, allows early identification of financial issues, shows the linkages between specific plans and strategies and enhances the transparency and accountability to the community. The following figure illustrates the integration of Council's reporting framework.

The Plan includes operational and capital expenditure to progress the LIVING CITY project



including the Waterfront Park development. The Federal Government has approved a grant of \$10,000,000 to progress the Waterfront development with Council committing an additional \$5,000,000 to the construction.

All borrowings in relation to the construction of Stage 1 have been included in the Plan as well as principal repayments over the next 10 years.

The Plan also includes the impact of the decision by TasWater to reduce dividends to owner councils by one third from 1 July 2018. The impact of this decision is to reduce revenue by \$546,000pa and it is assumed that revenue will remain at this reduced level for the remainder of the Plan.

The Plan has been determined with reference to documentation released by the Auditor-General, the Institute of Public Works Engineering Australia and the working group established by the Local Government Financial and Asset Reform Project.

Overview of the Long Term Financial Plan

	2017/18 Actual	2018/19 Budget	2018/19 Forecast	2019/20 Budget	2020/21 Plan	2021/22 Plan	2022/23 Plan	2023/24 Plan	2024/25 Plan	2025/26 Plan	2026/27 Plan	2027/28 Plan	2028/29 Plan
	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M
Recurrent Revenue	41.34	40.58	40.82	41.60	41.93	42.08	42.16	42.25	42.35	42.44	42.53	42.62	42.72
Recurrent Expenses	38.71	40.43	39.73	41.50	41.65	41.52	41.54	41.53	41.51	41.52	41.50	41.48	41.45
Operating Result	2.63	0.15	1.09	0.10	0.28	0.56	0.62	0.72	0.84	0.91	1.03	1.15	1.26
Underlying Surplus/(Deficit)*	1.51	0.15	0.48	0.17	0.45	0.54	0.59	0.70	0.81	0.89	1.00	1.12	1.24
Capital Expenditure:													
Carry forwards	0.00	15.00	0.00	1.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Renewal	5.03	6.16	6.00	8.21	10.18	6.65	7.32	7.23	7.94	7.95	7.97	7.98	7.99
New	40.86	5.70	16.15	8.59	9.37	3.84	2.38	1.41	1.82	1.82	1.82	1.82	1.82
Total Capex	45.89	26.86	22.15	18.29	19.55	10.49	9.70	8.64	9.75	9.77	9.78	9.80	9.81
Cash Balance	16.44	15.24	17.83	14.19	12.57	11.82	11.94	13.25	13.57	13.97	14.48	15.12	15.88

* This amount is adjusted for non recurring events and Grants paid in advance

The summary on the previous page highlights the annual operating result, the underlying surplus/(deficit), the total estimated capital expenditure, split between renewal and new, and the anticipated cash balance at the end of each financial year. The summary includes the actual result for the 2017/18 financial year, adopted budget for 2018/19 year, forecast for 2018/19 year and projections for the following ten years.

The Plan identifies that Council will have an operating surplus and a small underlying surplus in all years of the Plan. The projected car parking revenues for the CBD carpark have been factored in over 4 years reflecting a conservative estimate of the utilization of the new facility.

Capital expenditure is in accordance with the current 5 year capital program and targeted capital expenditure for the remaining period.

The Long Term Financial Plan takes into account the financial impact of the following changes to services/commitments:

- relocation to and operation of the paranapple centre;
- consolidation of Visitor Information Services, Art Gallery and Entertainment Centre into the paranapple arts centre;
- progression of the Waterfront Stage of the LIVING CITY project; and
- ongoing maintenance and additional depreciation on all new capital expenditure.

Financial Projections

The financial statements included in the Plan reflect the projected financial position of the Council over the next ten years.

The Plan includes:

- Estimated Statement of Comprehensive Income
- Estimated Statement of Cash Flow
- Estimated Statement of Financial Position

Opportunities/Challenges

Population

The Plan assumes the City's population will remain at present levels until 2029. This assumption is based on data recently released by State Treasury and the Local Government Division. Despite stagnant growth in population in the municipal area, rate revenue continues to grow each year based on construction of new homes and improvements to existing residential and commercial buildings. Council will continue to take on gifted assets such as roads and stormwater from developments and subdivisions, which add to the maintenance and operational expenditure of Council as a whole. The growth in rate revenue and the increased costs associated with gifted assets has been factored into the Plan.

Changing Demographics

The population mix has changed considerably over the last 30 years with the trend towards an aging population set to continue. This may impact on the services and programs offered and the facilities provided by Council. The general focus on health and wellbeing of the entire population, and not just the older members of the community, may lead to increased provision of walking/cycling tracks and sporting and recreational facilities. The Plan does not include a change to the service levels and programs currently offered to take account of potential changing demographics.

Government Policy

Council is currently reliant on both the Federal and State Governments for external grants. The amount of funding and the timing of funding is dependent on budget decisions at both the Federal and State level. Changes in government policy and the impact of cost shifting from one level of government to another can have major implications on the future financial sustainability of Council. It has been assumed that current government policy will remain constant over the life of the Plan.

Climate Change

Council is facing potential impacts from climate change across several aspects of its operations which may impact on the Plan. These include:

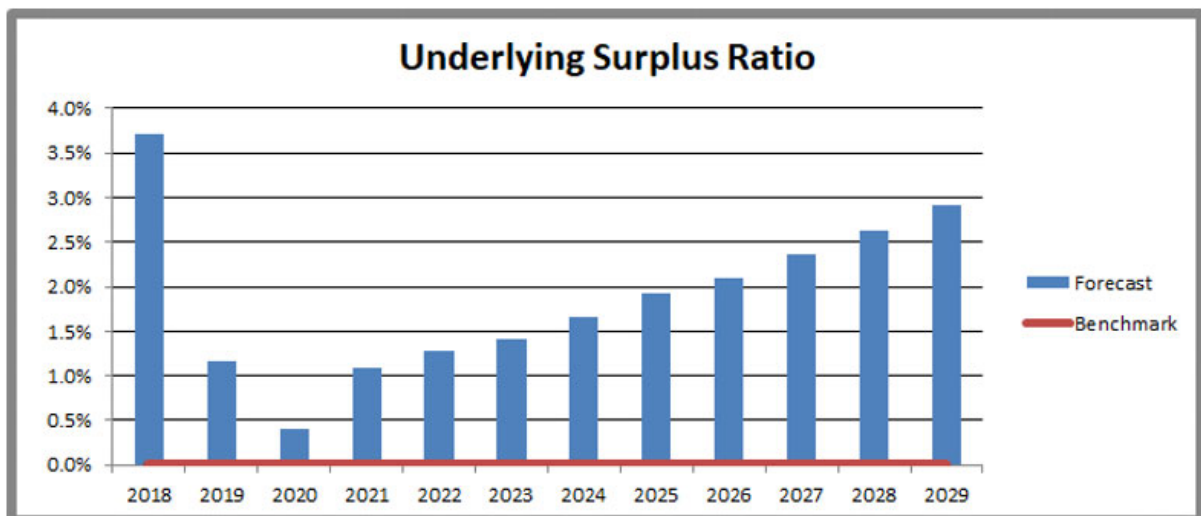
- changes to the coastal environment and therefore appropriate development of these areas;
- changes to the size and use of parks and reserves surrounding vulnerable areas;
- lifestyle decisions by ratepayers, increased use of water tanks and the ability to reuse water and the potential related positive impact on the stormwater system;
- increased number and intensity of natural disasters such as storms and fires.

Indexation

All figures are expressed in current values. Revenue and expenses have not been indexed for CPI. Any increases in revenue or expenses are the result of a change in operations or service levels. It is acknowledged that some revenues and expenses will increase by more than CPI, however it has been assumed that other expenses will increase at a lower rate and these will offset over the term of the Plan.

Sustainability Indicators:

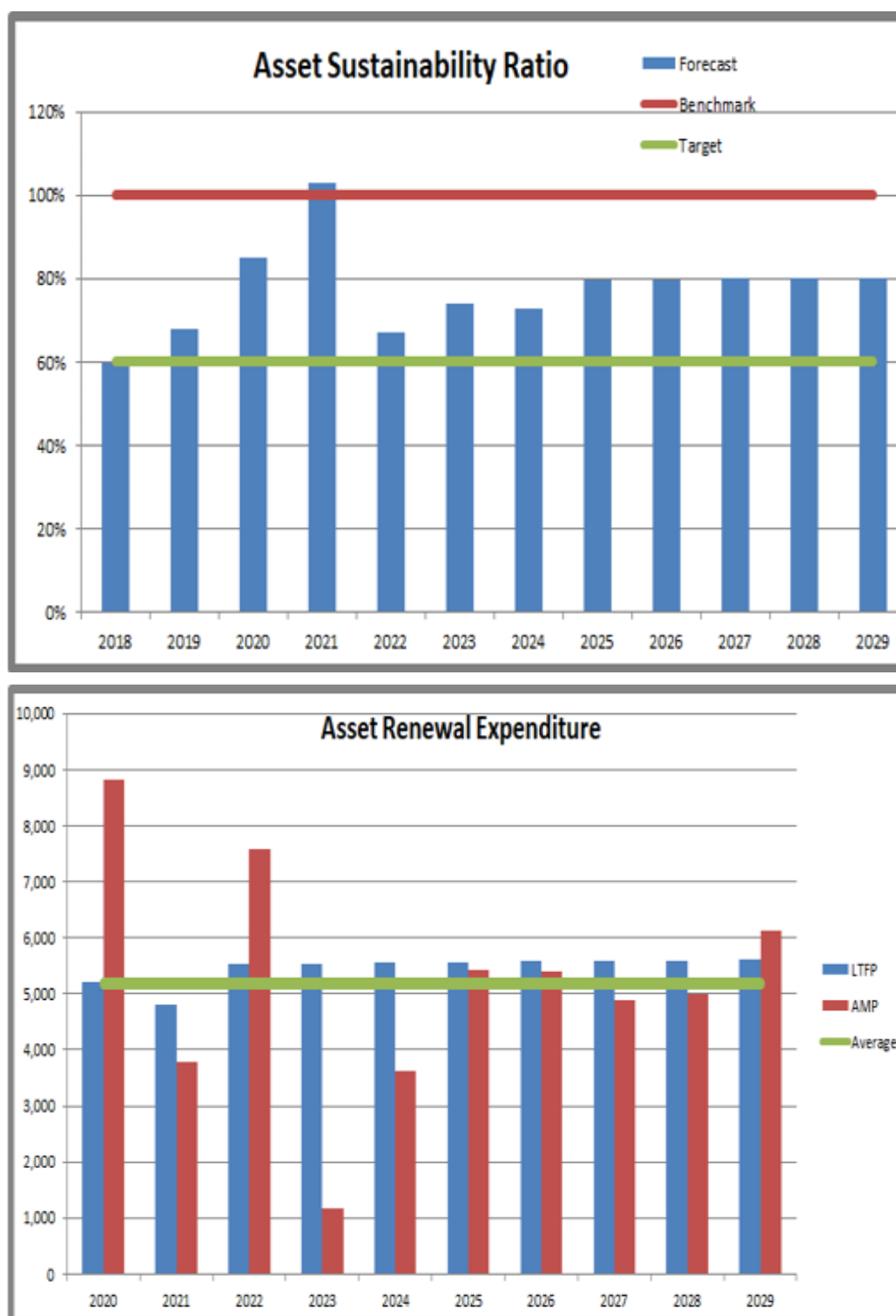
Underlying Surplus Ratio



As mentioned earlier, this indicator is a basic measure of financial sustainability. The strong underlying operating surplus in 2017/18 reflects actual results. The 2019 year represents the forecast position for the year end. The remaining years show a positive underlying operating surplus despite the recognition of new operating costs associated with LIVING CITY.

The Plan includes the loss of \$546,000 revenue from TasWater in 2018/19. A conservative estimate of increased rate revenue in relation to the hotel development is included in 2020/21 as well as a flow on impact to minor development in the CBD in 2021/22.

Asset Renewal Funding Ratio and Asset Sustainability Ratio



The asset sustainability ratio, compares the rate of capital spending through renewing, restoring and replacing existing assets, with the value of depreciation. The expenditure on renewing the asset base reflected in the Plan averages between approximately 60% and 80% of the relevant depreciation expense over the years from 2020 to 2029. This figure is below the benchmark set by the Auditor-General, but generally within the Council's target

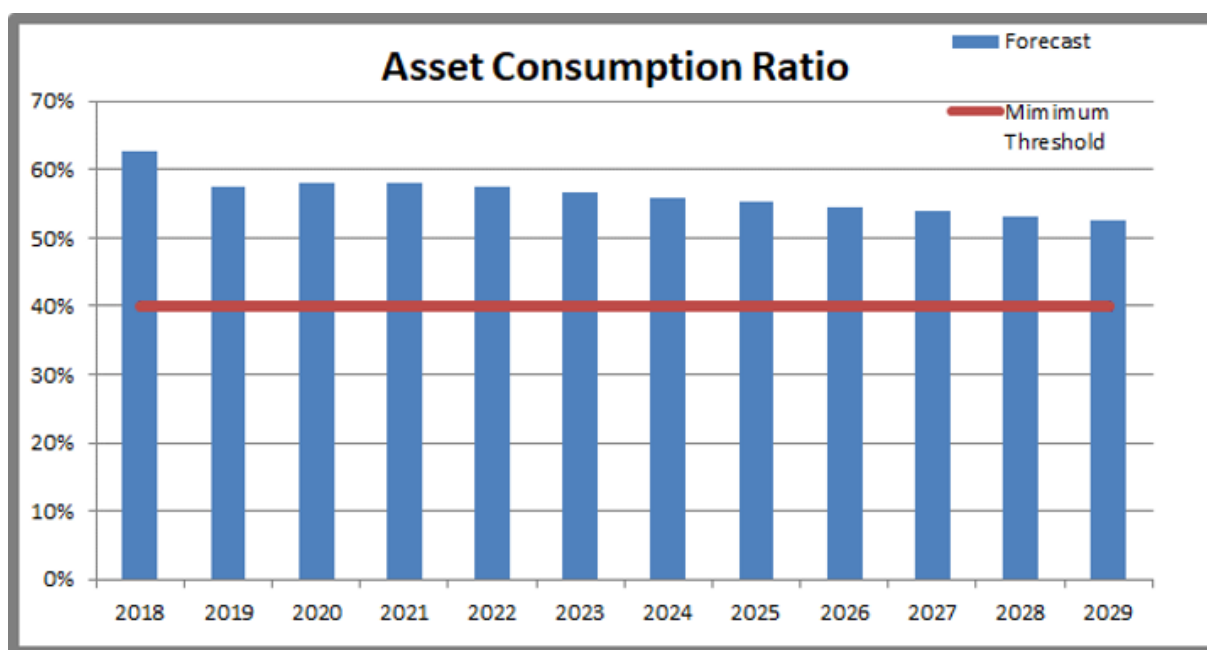
range of 60% to 100%. According to the criteria for assessing financial sustainability established by the Auditor-General, this indicates a medium financial sustainability risk.

In the commentary included in the Financial Management Strategy, Council has set a target below that set by the Auditor-General as the Asset Management Plans indicate that there is no requirement to renew stormwater assets at this stage, however the asset class carries a depreciation expense of approximately \$1,400,000. This has a significant impact on the calculation of this ratio. The other influence is the increased expenditure on new assets in recent years with the Mersey Bluff redevelopment, the Aquatic Centre and the new buildings as part of the LIVING CITY project. This expenditure results in additional depreciation expense but does not necessarily translate into an increased renewal requirement.

The asset renewal funding ratio measures the planned expenditure on renewing assets in the Long Term Financial Plan with the projected renewal expenditure as determined in the Asset Management Plans. As discussed earlier this document demonstrates that Council plan to adequately fund capital renewal requirements as identified in the Asset Management Plans.

It should be noted that the Plan allows for maintenance on the majority of new capital expenditure. This maintenance expenditure may reduce the level of renewal expenditure required in the future.

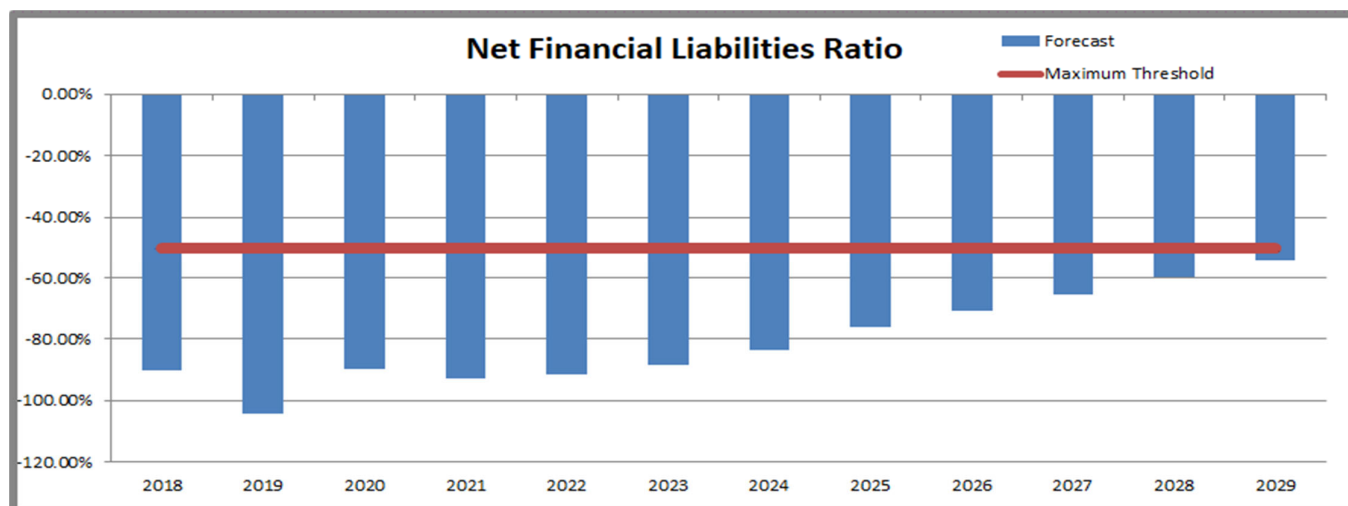
Asset Consumption Ratio



The asset consumption ratio shows the depreciated replacement cost of Council's depreciable assets relative to their replacement value. Council is meeting the benchmark of between 40% and 60% considered appropriate for this ratio, however the ratio is declining and Council must continue to closely monitor the ongoing maintenance and condition of assets to ensure they are adequately renewed. Close scrutiny is paid to the asset consumption ratio for roads as this is a major asset class. At 30 June 2018, the road consumption ratio was 45% and is consistent over the past 4 years. In 2014 Council engaged contractors to conduct a road condition survey, which included evaluation of the pavement condition, between 1 (new condition) and 5 (requires renewal or replacement). The average condition was 2.2, which indicated the road network was in reasonable condition. The recent Road Management in Local Government review undertaken by the

Tasmanian Audit Office also concluded that Council roads are in a reasonable condition, but recommended that Council review the level of renewal.

Net Financial Liabilities Ratio

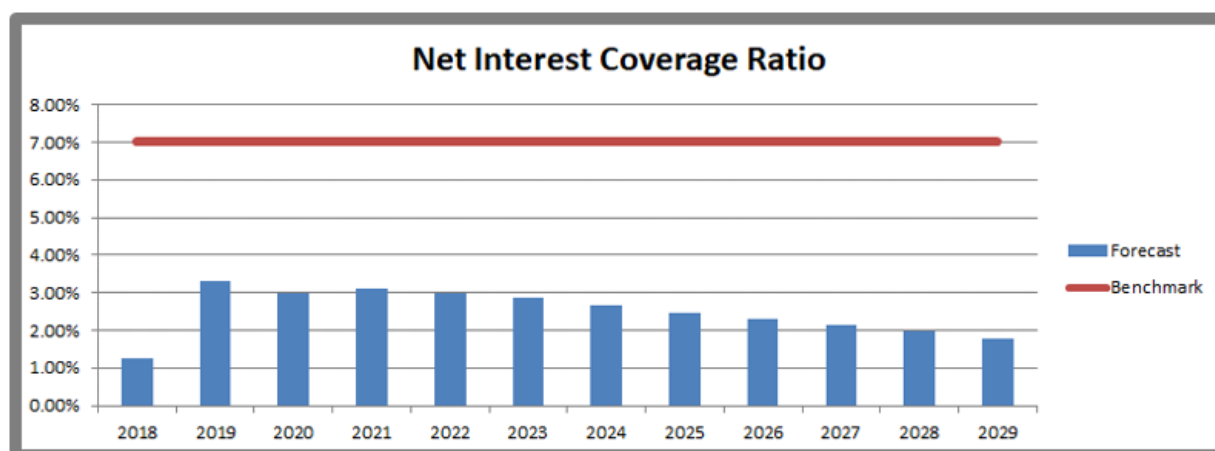


Net Financial Liabilities represent the total value of liabilities less cash and receivables. The net financial liabilities ratio exceeds the benchmark in 2018 and for the remainder of the Plan, as a result of the additional borrowings in relation to LIVING CITY Stage 1. The total additional borrowings for Stage 1 amounted to \$33,850,000.

The forecast for the ratio exceeds the benchmark range and the target range set by Council from 2018, which was acknowledged in the LTFP presented to Council in March 2016. The Treasurer has approved the additional borrowing limit despite this result. The Plan includes substantial reduction of the loan balance over the 10 years with regular principal repayments factored into future cash flows. Council will assess additional principal repayments over the next 10 years.

Based on the Plan the cash balance will stay above the target balance for the duration of the Plan.

Net Interest Cost Ratio



As demonstrated, the net interest cost to Council is well below the benchmark of 7% of recurrent revenue. At the current borrowing levels, Council can comfortably meet its net interest obligations from ongoing operations. This ratio takes into account the additional interest relating to the increased borrowings.

Estimated Statement of Comprehensive Income:

	2018 Actual	2019 Budget	2019 Forecast	2020 Budget	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	2029 Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Recurrent income													
Rates and service charges	27,327	27,912	27,947	28,642	28,978	29,158	29,238	29,318	29,398	29,478	29,558	29,638	29,718
Fees and charges	6,616	7,028	6,818	6,831	6,933	6,933	6,933	6,933	6,933	6,933	6,933	6,933	6,933
Government Grants	3,216	2,299	2,409	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644
Contributions	49	35	30	36	36	36	36	36	36	36	36	36	36
Investment revenue	2,951	2,186	2,431	2,309	2,174	2,149	2,142	2,158	2,176	2,184	2,195	2,208	2,223
Other revenue	1,185	1,117	1,189	1,139	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Total recurrent income	41,344	40,577	40,823	41,600	41,927	42,082	42,155	42,251	42,349	42,437	42,528	42,621	42,716
Recurrent expenses													
Employee costs	11,647	12,002	11,702	12,332	12,345	12,388	12,435	12,454	12,466	12,473	12,482	12,491	12,500
Materials and services	13,464	13,292	13,031	13,738	13,830	13,643	13,690	13,709	13,721	13,728	13,737	13,746	13,755
Depreciation	8,427	9,140	9,198	9,750	9,844	9,882	9,906	9,920	9,938	9,957	9,975	9,993	10,011
Finance costs	1,280	1,904	1,784	1,731	1,675	1,615	1,555	1,495	1,435	1,375	1,315	1,255	1,195
Levies & taxes	3,394	3,566	3,521	3,639	3,638	3,638	3,638	3,638	3,638	3,638	3,638	3,638	3,638
Other expenses	1,042	1,137	1,110	995	998	1,038	998	996	998	1,038	1,038	1,038	1,038
Internal charges	(539)	(611)	(611)	(686)	(685)	(685)	(685)	(685)	(685)	(685)	(685)	(685)	(685)
Total expenses	38,715	40,430	39,735	41,499	41,645	41,519	41,537	41,527	41,511	41,524	41,500	41,476	41,452
Surplus/(Deficit) before Capital Items	2,630	147	1,089	101	282	563	618	724	838	913	1,028	1,145	1,264
Capital Items													
Net Gain/(Loss) on disposal of assets	(2,375)	(397)	(4,010)	(304)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Change in Value of Investments	372	400	400	372	372	172	172	172	172	172	172	172	172
Capital Grants & Contributions	9,998	2,555	2,060	4,057	8,274	774	774	774	774	774	774	774	774
Change in Value - Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Surplus/(Deficit)	10,624	2,705	(442)	4,226	8,728	1,309	1,364	1,470	1,584	1,659	1,774	1,891	2,010

General Assumptions:

Indexation

All data is expressed at current value, that is, data relating to prior years is as stated in the Annual Report for that year and all projections are expressed in 2018/19 values. Revenue and expenses have not been indexed for CPI. Any changes in revenue or expenses in excess of or below CPI are explained below.

Rounding

All amounts in the Plan are rounded to the nearest \$1,000. Any rounding errors have been corrected in the Plan.

Specific Assumptions:

Rates and Service Charges

Council currently has two rating categories – general and service rates.

General rates are levied based on the Annual Assessed Value of properties, as determined by the Valuer General. Council adopts differential rating based on the use of the property/land.

The service rates cover waste management.

The Plan assumes that rates and waste management charges will not increase by more than CPI in any year. During 2015/16 Council changed its rating methodology and introduced a \$300 fixed charge and a change cap. The Plan assumes the fixed charge will remain in place at the current level. Supplementary rates are included in each year and take into account both historical trends, predictions for future population growth and construction in the CBD in relation to LIVING CITY. The Plan includes additional rate revenue in 2020/21 in relation to the completion of the hotel development in December 2020.

The changes made to the commercial waste management charge in 2017/18 are assumed to continue throughout the Plan and the change cap will be reviewed annually.

Fees and Charges

This category covers a wide range of Council services including revenue from:

- planning and development applications;
- inspections;
- transfer station fees;
- animal registrations;
- parking fees and fines; and
- admission fees relating to various Council owned facilities, eg, Devonport Recreation Centre and the Devonport Entertainment and Convention Centre, etc.

All changes to rental income from commercial properties have been factored into the Plan.

Other levels of fees and charges are anticipated to remain constant over the Plan.

Grant Income

Operating grants are received from both State and Federal Government for the purpose of delivering Council services.

The main source of grant revenue is from the State Grants Commission (SGC) in the form of Financial Assistance Grants (FAG).

From the 2019/20 year onwards, the level of FAG revenue has been maintained at the 2018/19 level, that is, no increase has been factored into the Plan for this item of revenue.

Investment Revenue

Interest Income

Interest on investments has been calculated on the estimated average cash balance. Historically, cash levels are higher in the first half of the financial year than in the second, due to the timing of rate receipts and Council's capital expenditure program. An average interest rate of 2.25% has been used to forecast interest revenue in the Plan. Interest Income fluctuates over the term of the Plan due to changing investment balances.

Dividends Received

Dividends from TasWater are based on the entities forward estimates. The total distribution from TasWater has been reduced by \$546,000 from the 2017/18 level to \$1,800,000 and it is assumed it will remain at this level for the remainder of the Plan.

Other Revenue

This category includes commission received through operations of the paranapple arts centre, recoveries from the Monetary Penalties Enforcement Service, and minor sundry income.

The current management agreement with Belgravia to manage Splash – Leisure and Aquatic Centre allows Council to recover utility costs in relation to the centre. Belgravia was appointed in 2018 for a further period of 5 years ending in 2023. It is assumed that the recoveries will continue for the remainder of the Plan.

Service Levels and New Developments

The Plan assumes existing service levels will remain constant throughout the period. As stated in the Introduction, expenditure on new capital will result in increased operational expenditure in the future. Allowance has been made for the additional operating, maintenance and depreciation costs associated with capital expenditure on new assets.

Maintenance costs on these developments and any other new capital expenditure has been allowed for at the following rates:

- Roads & Stormwater 1.0% of new capital expenditure; and
- Facilities and Open Space 1.0% of new capital expenditure.

The additional maintenance costs have been allocated evenly across employee benefits and general materials. This allows for a real increase in the number of employees and an increase in the cost of materials due to additional materials being required to undertake this additional work.

Additional operational and maintenance costs in relation to the paranapple centre, paranapple convention centre and paranapple arts centre have been included in the Plan.

Council is consistently focused on ensuring services are delivered as efficiently and effectively as possible. This involves regular reviews of service levels and the method of delivery to ensure costs are kept at sustainable levels.

Employee Benefits

Employee benefits include salaries and wages and all employment related expenses including payroll tax, employer superannuation, leave entitlements, fringe benefits tax, workers compensation insurance and professional development.

Employee benefits increase annually over the duration of the Plan and represent the increased maintenance required on new capital expenditure. The additional employee numbers to perform these maintenance tasks have not been quantified, however the costs are relative to historical data.

Materials and Services

This category of expenditure covers a wide range of costs and represents the majority of Council's day to day operational expenditure. Despite constant cost increases, the cost management culture evolving throughout Council aims to maintain the level of expenditure in materials and services costs in line with CPI, with adjustments only being made for known variances. These include:

- timing of expenditure for increased valuation costs;
- expenditure in relation to local government elections; and
- movements in the management fee paid to Belgravia in relation to Splash.

This category also includes the additional cost of materials associated with maintenance of new capital expenditure.

Depreciation

Depreciation expense is based on the current written down value of property, plant and equipment, increased for new capital additions. The asset base has not been indexed or revalued in this Plan so as to remain consistent in the presentation of figures in real dollar terms.

The amount of depreciation is expected to increase at a rate of approximately 1% of the value of the related year's capital expenditure estimates, and as such depreciation costs will continually increase over the life of the Plan.

Depreciation is expected to increase as a result of new buildings and infrastructure as part of LIVING CITY.

Finance Costs

Finance costs include interest expense on borrowings and general bank charges across Council accounts. Interest expense over the period of the Plan is based on existing and new debt requirements.

Levies and Taxes

Council rates, land taxes and fire service levies are included in this category of expenditure. Council rates are shown on Council owned properties to reflect the total cost of operating these facilities. Land tax and fire service levies are based on the assessment received from the State Government.

While Council is planning to dispose of surplus properties, it is not anticipated that the sales will have a material impact on the level of rates or land tax.

Other Expenses

This category includes expenses relating to elected members, donations and sponsorships payable to community organisations and rate remissions.

It is expected that these costs will remain constant over the life of the Plan with the only exception being that additional costs have been included to cover the holding of Council elections.

Internal Charges

The balance shown in this category represents internal charges for plant hire, allocation of employee on-costs and distribution of overheads for the Infrastructure and Works Department applicable to capital jobs.

The dollar amount recharged to capital jobs is directly related to the amount of time Council staff spend on capital jobs.

Capital Grants

It is assumed the Roads to Recovery program from 2020/21 revert to the historical funding level for the remaining life of the Plan.

LIVING CITY Project

Council is committed to progressing the LIVING CITY Masterplan and this Strategy reflects the estimated income and expenditure for the project as is known at the time of writing.

Revenue includes all current rental income in relation to the strategic properties purchased as part of the project and all holding costs. Assets and borrowings in relation to the project are reflected in the Estimated Statement of Financial Position.

The following assumptions relate specifically to LIVING CITY:

- Revenue and expenditure from various components of Stage 1 have been incorporated into the Plan;
- It is assumed that Council will dispose of land for the hotel development in 2019/20 for \$1,100,000;
- Construction of the Waterfront Park will progress as planned; and
- Principal and interest repayments are calculated in accordance with the existing agreement with ANZ bank.

Estimated Statement of Cash Flows:

	2018 Actual	2019 Budget	2019 Forecast	2020 Budget	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	2029 Plan
	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities													
Receipts													
Rates and user charges	32,992	34,464	34,765	35,017	35,456	35,636	35,716	35,796	35,876	35,956	36,036	36,116	36,196
Government grants	3,216	2,299	2,409	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644	2,644
Refund of GST tax credits	4,963	1,473	3,129	1,473	1,473	1,473	1,473	1,473	1,473	1,473	1,473	1,473	1,473
Contributions	49	3	50	1	1	1	1	1	1	1	1	1	1
Interest	384	350	455	420	305	280	273	289	307	315	326	339	354
Investment revenue from TasWater	1,656	1,200	1,176	1,253	1,253	1,253	1,253	1,253	1,253	1,253	1,253	1,253	1,253
Other receipts	1,415	1,151	1,218	1,175	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198
Total Receipts	44,675	40,940	43,202	41,983	42,330	42,485	42,558	42,654	42,752	42,840	42,931	43,024	43,119
Payments													
Employee & supplier costs	32,124	27,772	28,642	28,568	28,673	29,529	29,623	29,661	29,685	29,699	29,717	29,735	29,753
Borrowing costs	983	2,004	1,484	1,731	1,675	1,615	1,555	1,495	1,435	1,375	1,315	1,255	1,195
Other expenses	848	1,137	1,110	995	998	1,038	998	996	998	1,038	1,038	1,038	1,038
Total Payments	33,955	30,913	31,236	31,294	31,346	32,182	32,174	32,152	32,118	32,112	32,070	32,028	31,984
Net Cash from operating activities	10,720	10,027	11,966	10,689	10,984	10,303	10,382	10,502	10,634	10,728	10,861	10,996	11,133
Cash Flows from Investing Activities													
Receipts													
Proceeds from sale of non current assets	486	2,650	2,550	1,100	100	100	100	100	100	100	100	100	100
Capital grants	8,675	2,555	1,555	4,057	8,024	524	524	524	524	524	524	524	524
Dividend revenue	901	616	800	616	616	616	616	616	616	616	616	616	616
Capital contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
Other investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments													
Carry forwards	-	(15,000)	-	(1,500)									
Asset renewals	(5,026)	(6,159)	(6,000)	(8,207)	(10,178)	(6,646)	(7,320)	(7,229)	(7,936)	(7,951)	(7,965)	(7,980)	(7,994)
New assets	(40,863)	(5,698)	(16,150)	(8,557)	(9,373)	(3,840)	(2,381)	(1,408)	(1,817)	(1,817)	(1,817)	(1,817)	(1,817)
Net Cash used in investing activities	(35,827)	(21,034)	(17,245)	(12,521)	(10,811)	(9,246)	(8,441)	(7,397)	(8,513)	(8,528)	(8,542)	(8,557)	(8,571)
Cash Flows from Financing Activities													
Receipts													
New loans	26,189	12,000	7,424	-	-	-	-	-	-	-	-	-	-
Loans to community organisations	3	-	3	3	3	3	3	3	3	3	3	4	-
Payments													
Loan principal repayments	(768)	(1,800)	(763)	(1,804)	(1,804)	(1,804)	(1,804)	(1,804)	(1,804)	(1,804)	(1,804)	(1,804)	(1,804)
Net Cash from (or used in) financing activities	25,424	10,200	6,664	(1,801)	(1,801)	(1,801)	(1,801)	(1,801)	(1,801)	(1,801)	(1,801)	(1,800)	(1,804)
Net Increase/(Decrease) in cash held	317	(807)	1,385	(3,633)	(1,628)	(744)	120	1,304	320	399	518	639	758
Cash at beginning of reporting period	16,125	16,049	16,442	17,827	14,194	12,566	11,822	11,942	13,246	13,566	13,965	14,483	15,122
Cash at end of reporting period	16,442	15,240	17,827	14,194	12,566	11,822	11,942	13,246	13,566	13,965	14,483	15,122	15,880



Sale of Assets

The statement includes proceeds of \$2,100,000 over 10 years from sale of assets and plant and equipment. Sale of assets in relation to LIVING CITY accounts for \$1,100,000 of this total.

Capital Works

The capital expenditure shown in the statement is split between expenditure on renewals and new capital projects as per the 5 year capital program. The remaining years ensure renewal expenditure is 80% of depreciation expense.

Borrowings

Borrowings in relation to LIVING CITY Stage 1 construction were finalized in 2018/19. The total new debt at the completion of LIVING CITY Stage 1 construction was \$33,850,000. The Plan includes annual principal repayments of \$1,804,000, covering the previously refinanced debt and the new debt.

Estimated Statement of Financial Position:

	2018 Actual	2019 Budget	2019 Forecast	2020 Budget	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	2029 Plan
	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets													
Current Assets													
Cash and cash equivalents	16,442	15,240	17,827	14,194	12,566	11,822	11,942	13,246	13,566	13,965	14,483	15,122	15,880
Receivables	1,128	1,110	1,110	1,110	1,110	1,110	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Other Assets	164	76	76	76	76	76	76	76	76	76	76	76	76
Available for Sale Assets	2,397	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	20,131	16,426	19,013	15,380	13,752	13,008	13,128	14,432	14,752	15,151	15,649	16,308	17,046
Non-current Assets													
Capital works in progress	53,415	5,814	42,114	11,500	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450
Receivables	28	-	25	22	19	16	13	10	7	4	-	-	-
Investment in associates	6,009	6,315	6,409	6,687	6,859	7,031	7,203	7,375	7,547	7,719	7,891	8,063	8,063
Investment in TasWater	87,345	86,226	87,345	87,345	87,345	87,345	87,345	87,345	87,345	87,345	87,345	87,345	87,345
Property, plant and equipment	442,010	474,011	457,289	480,805	497,139	497,117	496,288	494,379	493,667	492,952	492,238	491,515	490,963
Total Non-current Assets	588,807	572,346	593,182	586,359	594,812	594,959	594,299	592,559	592,016	591,470	590,924	590,373	589,821
Total Assets	608,938	588,772	612,195	601,739	608,564	607,967	607,427	606,991	606,768	606,621	606,593	606,681	606,867
Liabilities													
Current Liabilities													
Payables	18,864	3,177	4,000	3,178	3,179	3,177	3,176	3,181	3,177	3,175	3,176	3,177	3,177
Provisions	2,103	2,146	2,145	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146
Financial liabilities	45,159	56,109	1,804	1,804	1,804	1,804	1,804	1,804	1,804	1,804	1,804	1,804	1,804
Total Current Liabilities	66,126	61,432	7,949	7,128	7,129	7,127	7,126	7,131	7,127	7,125	7,126	7,127	7,127
Non-current Liabilities													
Provisions	437	455	432	455	455	455	455	455	455	455	455	455	455
Income Received in Advance	-	-	13,000	-	-	-	-	-	-	-	-	-	-
Other financial liabilities	604	507	607	407	307	207	107	-	-	-	-	-	-
Financial liabilities	-	-	50,016	48,212	46,408	44,604	42,800	40,996	39,192	37,388	35,584	33,780	31,976
Total Non-current Liabilities	1,041	962	64,055	49,074	47,170	45,266	43,362	41,451	39,647	37,843	36,039	34,235	32,431
Total Liabilities	67,167	62,394	72,004	56,202	54,299	52,393	50,488	48,582	46,774	44,968	43,165	41,362	39,558
Net Assets	541,771	526,378	540,191	545,537	554,265	555,574	556,939	558,409	559,994	561,653	563,428	565,319	567,329
Equity													
Accumulated Surplus	214,309	217,799	213,848	218,075	226,803	228,112	229,477	230,947	232,532	234,191	235,966	237,857	239,867
Asset Revaluation Reserves	316,514	298,770	316,514	316,514	316,514	316,514	316,514	316,514	316,514	316,514	316,514	316,514	316,514
Other Reserves	10,948	9,829	9,829	10,948	10,948	10,948	10,948	10,948	10,948	10,948	10,948	10,948	10,948
Total Equity	541,771	526,378	540,191	545,537	554,265	555,574	556,939	558,409	559,994	561,653	563,428	565,319	567,329

Cash and Cash Equivalents

The cash balance has been derived from the Estimated Statement of Cash Flow. The cash balance has not been discounted for the effect of inflation and is shown in today's dollars.

Capital Work in Progress

This balance relates to capital projects that span more than one financial year.

Investment in Associates and TasWater

A small increase in the value of investment in Dulverton Regional Waste Management Authority has been factored into the Plan. This assumption is based on the forecast Statement of Financial Position as advised. It is assumed that the investment in TasWater will remain constant.

Property, Plant and Equipment

Capital expenditure on new assets and on renewal of existing assets is in accordance with the 5 year capital program. The remaining years ensure renewal expenditure is approximately 80% of depreciation expense.

The balance takes into account any disposals of assets, contributed assets and depreciation of the existing asset base as well as additions.

Financial Liabilities

The actual debt balance following the completion of LIVING CITY Stage 1 has been included in the Plan. It is not anticipated that Council will borrow any further over the term of the Plan. All scheduled principal repayments have been included in the Plan.

APPENDIX B

DEVONPORT CITY COUNCIL

**5 YEAR CAPITAL WORKS
PROGRAM**

Public Open Space & Recreation		Total Expenditure	Renewal	New	Non-Council Funds inc
2019/20					
Safety Projects					
Back Beach - path from base of stairs		18,000	0	18,000	
Victoria Parade foreshore - erosion repairs and mowing strip - stage 2		75,000	0	75,000	
Coastal Pathway - lighting - Aikenhead Point to skate park		150,000	0	150,000	
Safety Projects Total		243,000	0	243,000	
Renewal Projects					
Hiller Flora Reserve - park furniture renewal		15,000	15,000	0	
Victoria Parade and Mersey Bluff - park furniture renewal		25,000	25,000	0	
Mersey Bluff - Barbeque renewal		20,000	20,000	0	
Don Reserve path renewal - aquatic centre to Best Street		120,000	102,000	18,000	
Victoria Parade - Cenotaph - base surface renewal		10,000	10,000	0	
Renewal Projects Total		190,000	172,000	18,000	
Prioritisation Projects					
Signage Strategy Actions		25,000	25,000	0	
Don River Rail Trail - Don to Tugrah		140,000	0	140,000	70,000
Mary Binks wetlands - path upgrade - stage 1		35,000	17,500	17,500	
Highfield Park - new path - East to West		40,000	0	40,000	
Mersey Bluff - inclusive playground		96,000	19,200	76,800	54,160
Mersey Bluff - bin compound		5,000	0	5,000	
Devonport Recreation Centre - Laundry		15,000	0	15,000	
Lovett Street Soccer Ground - Ground renovation		182,000	72,800	109,200	
Reg Hope Park - slab and services for shopfront at Julie Burgess		11,000	0	11,000	
Bluff Beach - accessible ramp		100,000	0	100,000	
Mersey Bluff Caravan Park – accessible amenities		75,000	0	75,000	
Mersey Vale Memorial Park - signage upgrade		30,000	0	30,000	
Mersey Vale Memorial Garden - ash interment columns		35,000	0	35,000	
Mersey Vale Memorial Park - Children's area		100,000	0	100,000	
Prioritisation Projects Total		889,000	134,500	754,500	124,160
2019/20 Total		1,322,000	306,500	1,015,500	124,160

Public Open Space & Recreation		Total Expenditure	Renewal	New	Non-Council Funds inc
2020/21					
Safety Projects					
Future - Safety projects to be identified		150,000	150,000	0	
Victoria Parade - River bank mowing, strip stage 3		122,000	0	122,000	
Coastal Pathway Link - Nicholls St		20,000	0	20,000	
Aquatic Centre - Roofing over 50m pool plant		15,000	0	15,000	
Safety Projects Total		307,000	150,000	157,000	
Renewal Projects					
Future - Renewal projects to be identified		300,000	300,000	0	
Path renewal Don Reserve - Between Best & Parker St - 350m		323,000	323,000	0	
Playground equipment renewal - Kiah Place		74,000	74,000	0	
Aquatic Centre - waterslide tower entry structure (treated pine)		15,000	15,000	0	
Park furniture renewal		25,000	25,000	0	
Aquatic Centre / Don Reserve -playground renewal		60,000	60,000	0	
Renewal Projects Total		797,000	797,000	0	
Prioritisation Projects					
Mersey Vale Cemetery - future ash interment columns for Memorial Garden		32,000	0	32,000	
Highfield Park BBQ/Shelter and power supply - Master Plan		48,000	0	48,000	
Path upgrade - Mary Binks (Mary St) wetlands stage 2		28,000	14,000	14,000	
Priority strategic projects TBA - from Strategy Action Plans		250,000	0	250,000	
Prioritisation Projects Total		358,000	14,000	344,000	
2020/21 Total		1,462,000	961,000	501,000	

Public Open Space & Recreation		Total Expenditure	Renewal	New	Non-Council Funds inc
2021/22					
Safety Projects					
Future - Safety projects to be identified		150,000	150,000	0	
Coastal Pathway Link - North Fenton St		40,000	20,000	20,000	
Safety Projects Total		190,000	170,000	20,000	
Renewal Projects					
Future - Renewal projects to be identified		400,000	400,000	0	
Path renewal Don Reserve - Parker St to Nichols St 420m		146,000	146,000	0	
Path renewal East Devonport - Melrose St car park to Church St -		45,000	45,000	0	
Park furniture renewal		25,000	25,000	0	
Renewal Projects Total		616,000	616,000	0	
Prioritisation Projects					
Mersey Vale Cemetery - future ash interment columns for Memorial Garden		32,000	0	32,000	
Mersey Vale Cemetery - future stage 3 of 9 of Modern Burial System		1,103,000	0	1,103,000	
Priority strategic projects TBA - from Strategy Action Plans		250,000	0	250,000	
Prioritisation Projects Total		1,385,000	0	1,385,000	
2021/22 Total		2,191,000	786,000	1,405,000	

Public Open Space & Recreation		Total Expenditure	Renewal	New	Non-Council Funds inc
2022/23					
Safety Projects					
Future - Safety projects to be identified		150,000	150,000	0	
Coastal Pathway Link - James St		25,000	0	25,000	
Safety Projects Total		175,000	150,000	25,000	
Renewal Projects					
Future - Renewal projects to be identified		400,000	400,000	0	
Path renewal Don Reserve - Waverley Rd, Don Railway loop 3 sections		200,000	200,000	0	
Park furniture renewal		25,000	25,000	0	
BBQ replacements - Replace 3 barbecues		20,000	20,000	0	
Renewal Projects Total		645,000	645,000	0	
Prioritisation Projects					
Priority strategic projects TBA - from Strategy Action Plans		250,000	0	250,000	
Prioritisation Projects Total		250,000	0	250,000	
2022/23 Total		1,070,000	795,000	275,000	

Public Open Space & Recreation		Total Expenditure	Renewal	New	Non-Council Funds inc
2023/24					
Safety Projects					
Future - Safety projects to be identified		150,000	150,000	0	
Coastal Pathway Link - Pardoe St		15,000	0	15,000	
Safety Projects Total		165,000	150,000	15,000	
Renewal Projects					
Future - Renewal projects to be identified		400,000	400,000	0	
Renewal Projects Total		400,000	400,000	0	
Prioritisation Projects					
Priority strategic projects TBA - from Strategy Action Plans		250,000	0	250,000	
Prioritisation Projects Total		250,000	0	250,000	
2023/24 Total		815,000	550,000	265,000	
Grand Total		6,860,000	3,398,500	3,461,500	124,160

Transport

2019/20

	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Street light provision	25,000	12,500	12,500	
Tugrah Road bus turn facility	40,000	0	40,000	
Parker Street footpath - North Fenton to Victoria Parade	18,000	0	18,000	
Forbes Street overpass - west side guard rail works	11,000	11,000	0	
Fenton Street & Stewart Street - Intersection safety improvements	415,000	103,750	311,250	415,000
Berrigan Road and Lyons Avenue - Intersection safety improvements	400,000	100,000	300,000	400,000
Curr Street new footpath and ramp renewal	28,000	0	28,000	
Middle Road pedestrian crossing - Gatenby Drive	60,000	0	60,000	30,000
Lovett St pedestrian facilities - Tasman to Lawrence	120,000	0	120,000	60,000
Safety Projects Total	1,117,000	227,250	889,750	905,000
Renewal Projects				
Holyman Street footpath renewal	90,000	72,000	18,000	
Road traffic device renewal	25,000	25,000	0	
Transport minor works	25,000	12,500	12,500	
Reseal program	700,000	700,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Victory Avenue kerb renewal	210,000	210,000	0	
Stewart Street kerb renewal - William to Gunn	405,000	405,000	0	
Lower Madden Street renewal - Montague to North Fenton	200,000	200,000	0	
Oldaker Street footpath renewal - west of Rooke, south side	160,000	160,000	0	
Victoria Street Renewal - Northern End	370,000	370,000	0	250,000
Holyman Street renewal	400,000	400,000	0	256,000
Roberts Court renewal	250,000	250,000	0	
Forbes Street renewal - bridge to Burrows Crescent	75,000	75,000	0	
Devonport Oval - Clements St entry renewal	80,000	60,000	20,000	
Winspears Road renewal -Stage 2	250,000	250,000	0	
Renewal Projects Total	3,265,000	3,214,500	50,500	506,000
Prioritisation Projects				
Northern Rooke Street renewal	1,000,000	750,000	250,000	
Mersey Bluff Precinct – traffic, pedestrian, and parking improvements – stage 2	265,000	66,250	198,750	
Coastal Pathway contribution - part 1	600,000	120,000	480,000	
Southern Rooke Street - street scape enhancement	50,000	0	50,000	
Prioritisation Projects Total	1,915,000	936,250	978,750	
2019/20 Total	6,297,000	4,378,000	1,919,000	1,411,000

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
2020/21				
Safety Projects				
Ronald Street new footpath - Oldaker to Parker missing links	37,000	0	37,000	
Street light provision	25,000	12,500	12,500	
New Street Light - Best and William	16,000	0	16,000	
Melrose Road - Morris Road intersection improvements	35,000	17,500	17,500	
Duncans Road bridge barriers	64,000	32,000	32,000	
Steele and Percy Street Intersection Improvements	85,000	85,000	0	
Melrose Road at Eugenana - Speed Mitigation	50,000	25,000	25,000	
Safety Projects Total	312,000	172,000	140,000	
Renewal Projects				
Road traffic device renewal	25,000	25,000	0	
Lapthorne Close renewal - Matthews Way to Stony Rise	209,000	209,000	0	209,000
Transport minor works	25,000	12,500	12,500	
Reseal program	700,000	700,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Rural road renewal - location TBC	250,000	250,000	0	
North Caroline Street renewal - Coraki intersection	105,000	105,000	0	
Griffiths Street - pedestrian ramp renewal - south end	16,000	16,000	0	
Winspears Road renewal - stage 3	200,000	200,000	0	
Winspears Road retaining wall renewal	28,000	28,000	0	
Urban road renewal - location TBC	500,000	500,000	0	
Arterial Road renewal - location TBC	500,000	500,000	0	
William Street renewal - Valley to Middle	578,000	578,000	0	297,000
Hilltop Avenue renewal - Macfie to Wenvoe	263,000	263,000	0	
Tarleton Street renewal - Torquay to John	250,000	187,500	62,500	
Victoria Parade Car Park (James to George) improvements	110,000	82,500	27,500	
Renewal Projects Total	3,784,000	3,681,500	102,500	506,000
Prioritisation Projects				
Mersey Bluff Precinct – traffic, pedestrian, and parking improvements – stage 3	250,000	62,500	187,500	
Foeshore Path link - Drew Street	25,000	0	25,000	
Coastal Pathway contribution - part 2	1,000,000	0	1,000,000	
Prioritisation Projects Total	1,275,000	62,500	1,212,500	
2020/21 Total	5,371,000	3,916,000	1,455,000	506,000

Transport

	Total Expenditure	Renewal	New	Non-council Funds inc
2021/22				
Safety Projects				
Street light provision	25,000	12,500	12,500	
Waverley Road new safety barrier	39,000	0	39,000	
Greenway Avenue traffic calming	137,000	0	137,000	
Carpark renewal - location TBC	27,000	13,500	13,500	
Charles Street - Gunn Street Pedestrian Link	10,000	0	10,000	
Brooke Street - Tarleton Street pedestrian ramps	21,000	0	21,000	
Safety Projects Total	259,000	26,000	233,000	
Renewal Projects				
Road traffic device renewal	25,000	25,000	0	
Transport minor works	25,000	12,500	12,500	
Reseal program	700,000	700,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Rural road renewal - location TBC	473,000	0	473,000	
Nicholls Street renewal, North Fenton to Gunn	289,000	289,000	0	289,000
Turners Lane renewal	368,000	368,000	0	
Don Road safety barrier renewal - Lapthorne Close	32,000	32,000	0	
George Street - Gunn to Charlotte kerb renewal	108,000	81,000	27,000	
The Lee - kerb renewal	61,000	61,000	0	
Torquay Road renewal - west of John	552,000	552,000	0	
Steele Street footpath renewal - Wenvoe to Formby - south side	126,000	126,000	0	
Best Street pedestrian ramp renewal - west side of Fenton St	21,000	21,000	0	
King Street pedestrian ramp renewal - east end	13,000	13,000	0	
Urban road renewal - location TBC	709,000	531,750	177,250	
North Fenton Street renewal - Madden to Parker	336,000	252,000	84,000	217,000
Renewal Projects Total	3,863,000	3,089,250	773,750	506,000
Prioritisation Projects				
Coles Beach - Car Park definition	83,000	0	83,000	
Mersey Bluff Precinct – traffic, pedestrian, and parking improvements – stage 4	300,000	75,000	225,000	
Payne Avenue Carpark - Risk Mitigation	83,000	0	83,000	
CBD Streetscape Improvements - location TBC	1,050,000	1,050,000	0	
Prioritisation Projects Total	1,516,000	1,125,000	391,000	
2021/22 Total	5,638,000	4,240,250	1,397,750	506,000

Transport

	Total Expenditure	Renewal	New	Non-council Funds inc
2022/23				
Safety Projects				
Tugrah Road kerb and channel - Stony Rise to Rundle	42,000	0	42,000	
Street light provision	25,000	12,500	12,500	
110 Clayton Drive - Guard Rail Installation	47,000	0	47,000	
Paloona Road safety barrier - West of Ahernes Road	126,000	0	126,000	
Stewart Street footpath renewal, west of Fenton Street, south side	75,000	75,000	0	
Safety Projects Total	315,000	87,500	227,500	
Renewal Projects				
Road traffic device renewal	25,000	25,000	0	
Transport minor works	25,000	12,500	12,500	
Reseal program	700,000	700,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Rural road renewal - location TBC	525,000	0	525,000	
22-24 Forbes Street footpath renewal	32,000	32,000	0	
Linden Heights renewal	158,000	158,000	0	
Steele Street footpath renewal - Hiller to Forbes - south side	32,000	32,000	0	
Urban road renewal - location TBC	1,575,000	1,181,250	393,750	
Wright Street renewal - TBA	750,000	750,000	0	256,000
Renewal Projects Total	3,847,000	2,915,750	931,250	256,000
Prioritisation Projects				
CBD Street Scape Improvements - location TBC	1,500,000	1,500,000	0	
Prioritisation Projects Total	1,500,000	1,500,000	0	
2022/23 Total	5,662,000	4,503,250	1,158,750	256,000

Transport

	Total Expenditure	Renewal	New	Non-council Funds inc
2023/24				
Safety Projects				
Kelcey Tier Road safety improvements - Guardrail north of Sherston	25,000	0	25,000	
Street light provision	25,000	12,500	12,500	
Winspears Road safety improvements	29,000	7,250	21,750	
Safety Projects Total	79,000	19,750	59,250	
Renewal Projects				
Road traffic device renewal	25,000	25,000	0	
Transport minor works	25,000	12,500	12,500	
Reseal program	700,000	700,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Rural road renewal - location TBC	500,000	500,000	0	
Steele St footpath renewal - North side - east of Forbes St	84,000	84,000	0	
Best Street footpath renewal - Fenton to Griffiths - north side	95,000	95,000	0	
Urban road renewal - location TBC	2,100,000	1,575,000	525,000	
Don Road renewal - west of Hillcrest	250,000	250,000	0	97,000
Arterial Road renewal - location TBC	1,000,000	1,000,000	0	
Best Street renewal - Griffith to Fenton	409,000	409,000	0	409,000
Renewal Projects Total	5,213,000	4,675,500	537,500	506,000
Prioritisation Projects				
Forbes Street pedestrian improvements	105,000	52,500	52,500	
Brooke St new footpath - Church St to Wright St	79,000	0	79,000	
Prioritisation Projects Total	184,000	52,500	131,500	
2023/24 Total	5,476,000	4,747,750	728,250	506,000
Grand Total	28,444,000	21,785,250	6,658,750	3,185,000

Stormwater		Total Expenditure	Renewal	New	Non-Council Funds inc
2019/20					
Safety Projects					
Minor Stormwater Works		60,000	15,000	45,000	
Stormwater outfall risk management		20,000	5,000	15,000	
Tugrah Road drainage		40,000	0	40,000	
Coles Beach Road - new pit		10,000	0	10,000	
Oldaker (East) stormwater catchment upgrade – stage 1		1,000,000	500,000	500,000	
William Street stormwater improvements - Fourways east side		50,000	0	50,000	
Kelcey Tier Road - pipe extension and headwall		20,000	0	20,000	
Safety Projects Total		1,200,000	520,000	680,000	
Renewal Projects					
Pit replacements		50,000	50,000	0	
Watkinson St - north of George St - stormwater renewal		42,000	42,000	0	
Renewal Projects Total		92,000	92,000	0	
2019/20 Total		1,292,000	612,000	680,000	

Stormwater

Total
Expenditure Renewal New Non-Council
Funds inc

2020/21

Safety Projects

Hiller Reserve high flow diversion drain	29,000	0	29,000
Minor Stormwater Works	30,000	7,500	22,500
Stormwater outfall risk management	20,000	5,000	15,000
Winspears catchment - Bel Air and Cameray	65,000	0	65,000
Parker Street new pipe - east of Sorell St	73,000	0	73,000
Melrose Road Morris Road stormwater improvements	25,000	0	25,000
John Catchment upgrade - stage 2	500,000	0	500,000
Chinamans Creek Catchment upgrade - Stage 1	368,000	0	368,000
Best Catchment upgrade - stage 1	500,000	0	500,000

Safety Projects Total 1,610,000 12,500 1,597,500

Renewal Projects

Pit replacements	50,000	50,000	0
32 Victoria Parade stormwater renewal	67,000	67,000	0
Pipe renewal - 23 Steele St	32,000	32,000	0

Renewal Projects Total 149,000 149,000 0

2020/21 Total 1,759,000 161,500 1,597,500

Stormwater		Total Expenditure	Renewal	New	Non-Council Funds inc
2021/22					
Safety Projects					
Minor Stormwater Works		30,000	7,500	22,500	
Stormwater outfall risk management		20,000	5,000	15,000	
Kelcey Tier Road pit upgrades		45,000	45,000	0	
Parker Catchment Upgrade - Stage 1		304,000	0	304,000	
Best Catchment upgrade - stage 2		500,000			
Chinamans Creek Catchment upgrade - Stage 2		304,000	0	304,000	
Safety Projects Total		1,203,000	57,500	645,500	
Renewal Projects					
Pit replacements		50,000	50,000	0	
Tugrah Road - Rundle to Stony Rise - Stormwater renewal		75,000			
Renewal Projects Total		125,000	50,000	0	
Prioritisation Projects					
Waste transfer station - piping creek to North - stage 1		304,000	0	304,000	
Prioritisation Projects Total		304,000	0	304,000	
2021/22 Total		1,632,000	107,500	949,500	

Stormwater		Total Expenditure	Renewal	New	Non-Council Funds inc
2022/23					
Safety Projects					
Chinamans Creek SW Catchment Upgrade - Stage 3		304,000	0	304,000	
Minor Stormwater Works		30,000	7,500	22,500	
Hiller and Smith stormwater improvements		17,000	0	17,000	
Oldaker (East) catchment upgrade stage 2		300,000	150,000	150,000	
CBD stormwater upgrade - catchment TBC		183,000	0	183,000	
East Devonport stormwater upgrade - catchment TBC		183,000	0	183,000	
Safety Projects Total		1,017,000	157,500	859,500	
Renewal Projects					
Pit replacements		50,000	50,000	0	
North St - western cul-de-sac head stormwater renewal		21,000	21,000	0	
Nicholls St stormwater renewal		79,000	79,000	0	
Pipe renewal - 23 Steele St		32,000	32,000	0	
Pipe renewal - 168 James St		210,000	210,000	0	
Renewal Projects Total		392,000	392,000	0	
2022/23 Total		1,409,000	549,500	859,500	

Stormwater		Total Expenditure	Renewal	New	Non-Council Funds inc
2023/24					
Safety Projects					
Chinamans Creek SW Catchment Upgrade - Stage 4		304,000	0	304,000	
Minor Stormwater Works		30,000	7,500	22,500	
Safety Projects Total		334,000	7,500	326,500	
Renewal Projects					
Pit replacements		50,000	50,000	0	
24 Bishops Rd Pipe Upgrade		105,000	105,000	0	
Eugene St Stormwater Upgrade		158,000	158,000	0	
Pipe renewal - 50 Chichester Dr		37,000	37,000	0	
Pipe renewal - 40 Chichester Dr		32,000	32,000	0	
Renewal Projects Total		382,000	382,000	0	
2023/24 Total		716,000	389,500	326,500	
Grand Total		6,808,000	1,820,000	4,413,000	

Buildings & Facilities

	Total Expenditure	Renewal	New	Non-Council Funds inc
2019/20				
Safety Projects				
Devonport Oval - Football Club grease trap installation	10,000	0	10,000	0
Safety Projects Total	10,000	0	10,000	0
Renewal Projects				
Council contribution to Sports Club Grants (Level the Playing Field)	150,000	150,000	0	
Renewal Projects Total	150,000	150,000	0	
Prioritisation Projects				
Works Depot - Covered plant storage shed	32,000	0	32,000	
Miandetta Park - New toilet block	150,000	0	150,000	
Prioritisation Projects Total	182,000	0	182,000	
2019/20 Total	342,000	150,000	192,000	0

Buildings & Facilities

	Total Expenditure	Renewal	New	Non-Council Funds inc
2020/21				
Renewal Projects				
General renewal - from inspections	180,000	180,000	0	
Payne Avenue toilet block	220,000	220,000	0	
Council contribution to Sports Club Grants (Level the Playing Field)	100,000	100,000	0	
Renewal Projects Total	500,000	500,000	0	
Prioritisation Projects				
Horsehead Creek - New toilet block & link path	78,000	0	78,000	
Prioritisation Projects Total	78,000	0	78,000	
2020/21 Total	578,000	500,000	78,000	

Buildings & Facilities

	Total Expenditure	Renewal	New	Non-Council Funds inc
2021/22				
Renewal Projects				
General renewal - from inspections	100,000	100,000	0	
paranple arts centre - replace auditorium seating	300,000	300,000	0	
Council contribution to Sports Club Grants (Level the Playing Field)	100,000	100,000	0	
Renewal Projects Total	500,000	500,000	0	
2021/22 Total	500,000	500,000	0	

Buildings & Facilities

	Total Expenditure	Renewal	New	Non-Council Funds inc
2022/23				
Renewal Projects				
General renewal - from inspections	400,000	400,000	0	
Council contribution to Sports Club Grants (Level the Playing Field)	100,000	100,000	0	
Renewal Projects Total	500,000	500,000	0	
2022/23 Total	500,000	500,000	0	

Buildings & Facilities		Total Expenditure	Renewal	New	Non-Council Funds inc
2023/24					
Renewal Projects					
General renewal - from inspections		400,000	400,000	0	
Council contribution to Sports Club Grants (Level the Playing Field)		100,000	100,000	0	
Renewal Projects Total		500,000	500,000	0	
2023/24 Total		500,000	500,000	0	
Grand Total		2,420,000	2,150,000	270,000	0

Plant & Fleet		Total Expenditure	Trade	Net Expenditure
2019/20				
Fleet Management				
Fleet replacement program 2019-20		229,000	62,000	167,000
Fleet Management Total		229,000	62,000	167,000
Hire Plant Management				
4x4 tractor renewal - parks and sports fields		90,000	25,000	65,000
mower deck renewal - 4x4 tractor		25,000		25,000
Side arm garbage truck renewal		400,000	40,000	360,000
Side arm garbage truck renewal - premium for electric model		200,000	0	200,000
Zero turn mower renewal - Victoria Parade foreshore		24,000	2,400	21,600
Hire Plant Management Total		739,000	67,400	671,600
Non-Hire Plant Management				
Concrete Grinding machine /Line Marker remover		6,000	0	6,000
Line marking machine/Parks Laser line		14,500	0	14,500
RCD Tester		2,000	0	2,000
Water tank and trailer 1000ltr		13,500	0	13,500
Non-Hire Plant Management Total		36,000	0	36,000
2019/20 Total		1,004,000	129,400	874,600

Plant & Fleet		Total Expenditure	Trade	Net Expenditure
2020/21				
Fleet Management				
Fleet replacement program 2020/21		270,000	100,000	170,000
	Fleet Management Total	270,000	100,000	170,000
Hire Plant Management				
Hire plant replacement program 2020/21		450,000	65,000	385,000
	Hire Plant Management Total	450,000	65,000	385,000
Non-Hire Plant Management				
Non-hire plant replacement program 2020/21		75,000	0	75,000
	Non-Hire Plant Management Total	75,000	0	75,000
	2020/21 Total	795,000	165,000	630,000

Plant & Fleet		Total Expenditure	Trade	Net Expenditure
2021/22				
Fleet Management				
Fleet replacement program 2021/22		270,000	100,000	170,000
Fleet Management Total		270,000	100,000	170,000
Hire Plant Management				
Hire plant replacement program 2021/22		450,000	65,000	385,000
Hire Plant Management Total		450,000	65,000	385,000
Non-Hire Plant Management				
Non-hire plant replacement program 2021/22		75,000	0	75,000
Non-Hire Plant Management Total		75,000	0	75,000
2021/22 Total		795,000	165,000	630,000

Plant & Fleet		Total Expenditure	Trade	Net Expenditure
2022/23				
Fleet Management				
Fleet replacement program 2022/23		270,000	100,000	170,000
Fleet Management Total		270,000	100,000	170,000
Hire Plant Management				
Hire plant replacement program 2022/23		450,000	65,000	385,000
Hire Plant Management Total		450,000	65,000	385,000
Non-Hire Plant Management				
Non-hire plant replacement program 2022/23		75,000	0	75,000
Non-Hire Plant Management Total		75,000	0	75,000
2022/23 Total		795,000	165,000	630,000

Plant & Fleet		Total Expenditure	Trade	Net Expenditure
2023/24				
Fleet Management				
Fleet replacement program 2023/24		270,000	100,000	170,000
Fleet Management Total		270,000	100,000	170,000
Hire Plant Management				
Hire plant replacement program 2023/24		450,000	65,000	385,000
Hire Plant Management Total		450,000	65,000	385,000
Non-Hire Plant Management				
Non-hire plant replacement program 2023/24		75,000	0	75,000
Non-Hire Plant Management Total		75,000	0	75,000
2023/24 Total		795,000	165,000	630,000
Grand Total		4,184,000	789,400	3,394,600

Office & IT Equipment		Total Expenditure	Renewal	New	Non-Council Funds inc
2019/20					
Safety Projects					
Devonport Rec Centre - Defibrillator Program - year 3		3,000	0	3,000	
Variable message sign		22,000	0	22,000	22,000
Safety Projects Total		25,000	0	25,000	22,000
Renewal Projects					
Reactive Replacement of Equipment for Property Management		100,000	100,000	0	
Aquatic Centre - Pool vac - wave 100		6,000	6,000	0	
Aquatic Centre - Foyer lounge suites		5,000	5,000	0	
Traffic counter device renewal x3		15,000	15,000	0	
Christmas decorations street scape		40,000	40,000	0	
IT - Asset Management System Implementation		90,000	0	90,000	0
IT - TechnologyOne Roadmap Project Requirements		200,000	100,000	100,000	0
IT - Geocortex Upgrade		20,000	20,000	0	0
IT - Windows Server 2016 upgrade		30,000	30,000	0	0
IT - Scanning Hardware replacement for Records Management		20,000	20,000	0	0
IT - Devonport Oval Scoreboard PC		5,000	5,000	0	0
IT - Transfer Station Server		6,000	6,000	0	0
IT - City CCTV Integration with Axxon System		30,000	30,000	0	0
IT - CCTV for Transfer Station Troll Shop Spreyton		9,000	9,000	0	0
Renewal Projects Total		576,000	386,000	190,000	0
Prioritisation Projects					
Art Acquisition - Biennial		10,000	0	10,000	
paranaple arts centre - Bespoke movable wall		10,000	0	10,000	
paranaple arts centre - 10 x Erco Optom Lens Wallwasher lights		6,500	0	6,500	
paranaple convention centre - 300mm Box Truss and Accessories		3,000	0	3,000	
paranaple convention centre - 100w LED Profile Theatre Lighting Fixtures		5,000	0	5,000	
Devonport Rec Centre - Table Tennis building Cooling system		11,000	0	11,000	
Devonport Rec Centre - storage cupboards		4,000	0	4,000	
paranaple centre - Eugenana and Aberdeen meeting room RL2 panels		2,000	0	2,000	0
IT - Creston System Upgrade		5,000	0	5,000	0
paranaple convention centre - LED Moving Wash Light x 3		9,000	0	9,000	
Prioritisation Projects Total		65,500	0	65,500	0
2019/20 Total		666,500	386,000	280,500	22,000

Office & IT Equipment		Total Expenditure	Renewal	New	Non-Council Funds inc
2020/21					
Safety Projects					
Future - Safety items to be identified		10,000	5,000	5,000	
Safety Projects Total		10,000	5,000	5,000	
Renewal Projects					
Christmas Tree - Including base and lights		50,000	50,000	0	
Aquatic Centre - Outdoor pool covers		85,000	85,000	0	
Information Technology - Renewals & upgrades		250,000	187,500	62,500	0
Reactive Replacement of Equipment for Property Management		100,000	100,000	0	
Future - Renewal items to be identified		50,000	50,000	0	
IT - Asset Management System Implementation		90,000	0	90,000	0
Aquatic Centre - 50m pool filtration pump replacements x2		19,000	19,000	0	
Renewal Projects Total		644,000	491,500	152,500	0
Prioritisation Projects					
Tidal Acquisitive Art Award – Biennial		10,000	0	10,000	
Devonport Rec Centre - Pro Series Shot Timer Renewal		5,000	5,000	0	
Devonport Rec Centre - Score Benches Renewal		8,000	8,000	0	
Future - Prioritisation items to be identified		10,000	0	10,000	
paranple arts centre - Communication system		64,000	0	64,000	
Prioritisation Projects Total		97,000	13,000	84,000	
2020/21 Total		751,000	509,500	241,500	0

Office & IT Equipment		Total Expenditure	Renewal	New	Non-Council Funds inc
2021/22					
Safety Projects					
Future - Safety items to be identified		10,000	5,000	5,000	
Safety Projects Total		10,000	5,000	5,000	
Renewal Projects					
Information Technology - Renewals & upgrades		250,000	187,500	62,500	0
Reactive Replacement of Equipment for Property Management		100,000	100,000	0	
Future - Renewal items to be identified		50,000	50,000	0	
Wireless microphone set (Aberdeen Room Council meetings)		40,000	40,000	0	
Renewal Projects Total		440,000	377,500	62,500	0
Prioritisation Projects					
Art Acquisition - Biennial		10,000	0	10,000	
Future - Prioritisation items to be identified		10,000	0	10,000	
Prioritisation Projects Total		20,000	0	20,000	
2021/22 Total		470,000	382,500	87,500	0

Office & IT Equipment		Total Expenditure	Renewal	New	Non-Council Funds inc
2022/23					
Safety Projects					
Future - Safety items to be identified		10,000	5,000	5,000	
Safety Projects Total		10,000	5,000	5,000	
Renewal Projects					
Information Technology - Renewals & upgrades		250,000	187,500	62,500	0
Reactive Replacement of Equipment for Property Management		100,000	100,000	0	
Future - Renewal items to be identified		50,000	50,000	0	
Renewal Projects Total		400,000	337,500	62,500	0
Prioritisation Projects					
Tidal Acquisitive Art Award – Biennial		10,000	0	10,000	
Future - Prioritisation items to be identified		10,000	0	10,000	
Prioritisation Projects Total		20,000	0	20,000	
2022/23 Total		430,000	342,500	87,500	0

Office & IT Equipment		Total Expenditure	Renewal	New	Non-Council Funds inc
2023/24					
Safety Projects					
Future - Safety items to be identified		10,000	5,000	5,000	
Safety Projects Total		10,000	5,000	5,000	
Renewal Projects					
Aquatic Centre - Replace Raypac Boiler (2023)		70,000	70,000	0	
Information Technology - Renewals & upgrades		250,000	187,500	62,500	0
Reactive Replacement of Equipment for Property Management		100,000	100,000	0	
Future - Renewal items to be identified		50,000	50,000	0	
Renewal Projects Total		470,000	407,500	62,500	0
Prioritisation Projects					
Art Acquisition - Biennial		10,000	0	10,000	
Future - Prioritisation items to be identified		10,000	0	10,000	
Prioritisation Projects Total		20,000	0	20,000	
2023/24 Total		500,000	412,500	87,500	0
Grand Total		2,817,500	2,033,000	784,500	22,000

Living City		Total Expenditure	Renewal	New	Non-Council Funds inc
2019/20					
Prioritisation Projects					
Waterfront Precinct		6,000,000	1,500,000	4,500,000	2,500,000
Prioritisation Projects Total		6,000,000	1,500,000	4,500,000	2,500,000
2019/20 Total		6,000,000	1,500,000	4,500,000	2,500,000
2020/21					
Prioritisation Projects					
Waterfront Precinct		7,000,000	3,500,000	3,500,000	7,500,000
Waterfront Precinct - Lighting Feature		2,000,000	0	2,000,000	2,000,000
Prioritisation Projects Total		9,000,000	3,500,000	5,500,000	9,500,000
2020/21 Total		9,000,000	3,500,000	5,500,000	9,500,000
2021/22					
Prioritisation Projects					
Capital into selected projects		0	0	0	
Prioritisation Projects Total		0	0	0	
2021/22 Total		0	0	0	
2022/23					
Prioritisation Projects					
Capital into selected projects		0	0	0	
Prioritisation Projects Total		0	0	0	
2022/23 Total		0	0	0	
2023/24					
Prioritisation Projects					
Capital into selected projects		0	0	0	
Prioritisation Projects Total		0	0	0	
2023/24 Total		0	0	0	
Grand Total		15,000,000	5,000,000	10,000,000	12,000,000