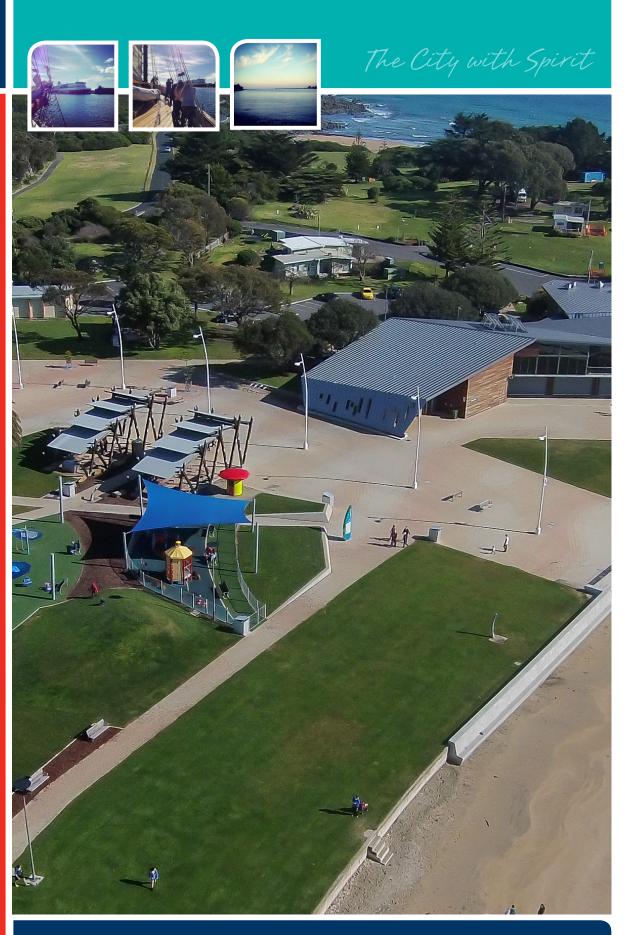


# DEVONPORT CITY COUNCIL ANNUAL PLAN 2016/17



Annual Plan 2016/17

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# **Contents**

Mayor's Message	2
General Manager's Summary	4
The Council	8
The Organisation	9
Our Values	10
Strategic Planning Framework	11
Performance Indicators	12
Public Health Goals & Objectives	13
Service Profiles & Key Documents	14
Corporate Action Plan	
Living Lightly on our Environment	16
Building a Unique City	17
Growing a Vibrant Economy	19
Building Quality of Life	20
Practicing Excellence in Governance	22
Budget Information	23
Service Unit Summary Report	24
Financial Budget at a Glance	30
Analysis of Estimates	32
Estimated Statement of Comprehensive Income	32
Estimated Statement of Financial Position	39
Estimated Statement of Cash Flows	41
Financial Management Indicators	43
2016/17 Capital Works Program	46
Rates Resolution	50
List of Fees & Charges 2016/17	57

Appendix A - 5 Year Capital Works Program





# Mayor's Message

On behalf of Council I am pleased to provide these introductory comments on the Annual Plan and Estimates for 2016/17.

The Annual Plan outlines how Council is working towards achieving its vision for Devonport to become a thriving and welcoming regional City, living lightly by the river and sea.

It lists the outcomes the Council hope to achieve for the 2016/17 financial year, in order to advance the goals set out in the Strategic Plan 2009-2030.

Through delivery of Council services and programs, we aim to meet our key goals:

- Living Lightly on our Environment
- Building a Unique City
- Growing a Vibrant Economy
- Building Quality of Life
- Practicing Excellence in Governance

Council recognises the current economic climate and has worked hard to identify operational efficiencies to ensure rate increases are kept to a minimum.

LIVING CITY is a bold and ambitious plan. After four years of hard work, consultation and work to secure Federal and State project funding, Council will now bring the plan to reality.

We are committed to LIVING CITY and setting our City on a path for the future. A City that is great to live, work and play in.

LIVING CITY will be a game changer for Devonport. It will transform our City through the creation of new retail, business/service and waterfront precincts, focused on highlighting our tourism, arts, food and services.

Stage 1 is expected to cost approximately \$70 million, with roughly half being funded by the three tiers of Government, with the balance through debt, to be serviced by new project revenue.

Council's capital program includes \$31 million for this financial year.

In addition to LIVING CITY, we will continue to invest heavily in our roads, infrastructure, bike paths, stormwater, sporting grounds, parks and community facilities, with approximately \$10 million of capital works planned for the year ahead.



Some of the highlights for 2016/17 will include:

- Creation of a new cultural centre within the Devonport Entertainment & Convention Centre, through the relocation of the Devonport Regional Gallery
- Formby Road & Best Street intersection safety improvements
- Renewal of the Devonport Road, Formby Road & Westport Road intersection
- Devonport Soccer Club Car Park sealing
- Victoria Parade pathway lighting 250 metres north of the Cenotaph
- Creation of a new road safety bike park in East Devonport
- Installation of improved heating and cooling systems at the Splash Devonport Aquatic Centre
- Great local and regional events like Devonport Jazz and Devonport Food & Wine Festival...and Pirate Day!

We thank you for your interest in the business of Council and our City.

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Alderman Steve Martin MAYOR







# **General Manager's Summary**

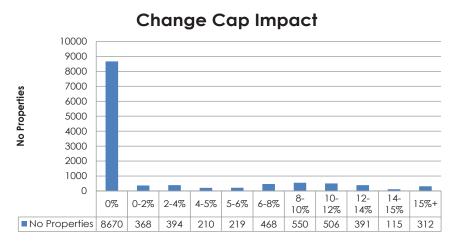
The Annual Plan provides an outline of the services and programs that Council intends to deliver to the Devonport community in 2016/17. The Annual Plan includes a five year capital works program (Appendix A).

Council has been able to balance its budget with an estimated operating surplus of \$593,000.

#### **General Rate**

The majority of ratepayers this year will have a nil increase in the general rate applied to their property. This is due to Council's continued emphasis on ensuring that its cost structures are kept under control and as a result of improved business efficiencies gained over the last three years. However, as a result of last year's municipal wide revaluation and Council's introduction of a change cap for single residential properties (limiting any increase to not more than 15% above that paid the previous year), a number of properties will still be impacted by the change cap this year. Council has determined to limit the change cap in 2016/17 to 10%.

The following table describes the impact of Council's decision in relation to the general rate:



It is of course important to understand that the general principles in relation to making or varying rates as outlined at Section 86A of the Local Government Act 1993:

- (1) A Council, in adopting policies and making decisions concerning the making and varying of rates, must take into account the principles that -
  - (a) rates constitute taxation for the purposes of local government, rather than a fee for a service; and
  - (b) the value of the rateable land is an indicator of the capacity of the ratepayer in respect of that land to pay rates.
- (2) Despite subsection (1), the exercise of a council's powers to make or vary rates cannot be challenged on the grounds that the principles referred to in that subsection have not been taken into account by the council.



#### **Waste Management**

For the first time in three years Council has found it necessary to increase the waste management charge for residential properties by 25 cents per week (\$13 per year). This increase is a direct result of increased costs incurred by Council in the provision of waste management services to the community. Waste management is generally treated as a fee for service activity and with increased tonnage being delivered to landfill it was necessary for the additional costs to be passed onto users.

#### **Operational Budget**

The budget provides for estimated income of \$38.8 million, with operating expenses of \$38.2 million, resulting in a surplus of \$593,000. Depreciation of \$8.3 million has been included within the budget as an operating expense.

#### **Capital Works**

The total capital works budget in 2016/17 is estimated to be \$41.3 million, with specific project details provided at pages 46-49. The following table summarises the areas where capital works are proposed:

SUMMARY - FUNCTIONAL AREA	Carried Forward '000 (\$)	New Capital Funding	Total Capital Works
	\'\'	'000 (\$)	'000 (\$)
Transport	115	5,517	5,632
Stormwater	-	742	742
Buildings & Facilities	80	2,224	2,304
Public Space & Recreation	286	414	700
LIVING CITY	1,000	30,000	31,000
Plant, Equipment & Information Technology	-	961	961
TOTAL PROPOSED NEW CAPITAL WORKS	\$1,481	\$39,858	\$41,339

CAPITAL FUNDING STATEMENT	\$'000
Carried Forward	1,481
Operational Funds Generated 2016/17	8,311
Retained Earnings	14,619
External Funding	16,928
TOTAL	\$41,339





As highlighted, a major focus in 2016-17 and beyond is the continued development and implementation of the LIVING CITY Master Plan. The capital budget provides for \$31 million in expenditure on LIVING CITY Stage 1. Preliminary works have commenced on site with the completion date for Stage 1 expected in late 2017. Stage 1 works will consist of the new multi-purpose building, 530 space car park and a food pavilion.

The financial activities included in the budget relating to LIVING CITY is:

Operational Budget		
Income		
Rental Income		\$623,500
Less Expenditure		
Employee Costs (2.3 FTEs)	331,303	
Materials & Services	88,169	
Consultants & Marketing	415,000	
Depreciation	85,900	
Interest Expense	710,930	
Levies & Taxes	194,316	
Internal Charges	57,621	1,883,239
NET OPERATIONAL COST 2016	/17	\$1,259,739
Capital Budget		
Income		
Loan Borrowings		5,000,000
Australian Government		3,500,000
Tasmanian Government		12,000,000
Total Income		20,500,000
Less Expenditure		
Stage 1 Construction (WIP)		31,000,000
COUNCIL CASH CONTRIBUTIO	N 2016/17	\$10,500,000



During the construction period, Council has temporarily relocated its activities into the former Harvey Norman building in Fenton Way.

#### **Fees and Charges**

A detailed schedule of fees and charges are provided on pages 55-71. Parking fees have been maintained at the current level.

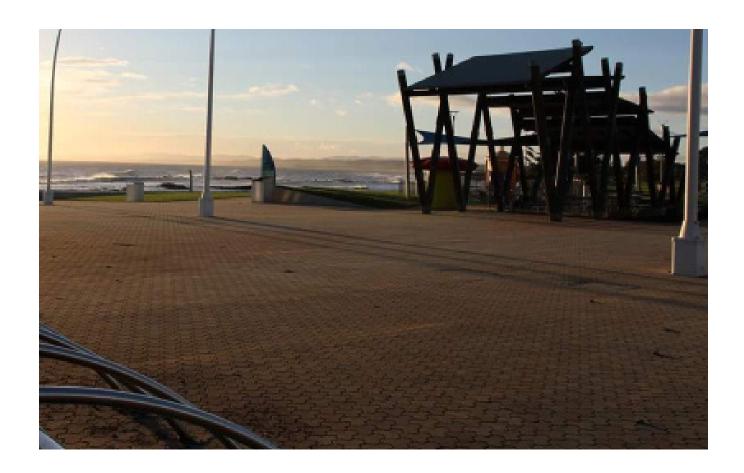
#### Conclusion

Council must adapt to an ever-changing environment to effectively and efficiently meet the current and future demands of its community. Over the past three years it has done this by identifying ongoing operational savings, which has assisted in developing a conservative budget result for the 2016/17 financial year.

Paul West

**GENERAL MANAGER** 

Rulwest





## **The Council**



**L-R:** Ald Leon Perry, Ald Jeff Matthews, Ald Justine Keay (resigned May 2016), Deputy Mayor Ald Annette Rockliff, Mayor Ald Steve Martin, Ald Charlie Emmerton, Ald Alison Jarman, Ald Lynn Laycock, Ald Grant Goodwin

Local Government elections were held in October 2014. In accordance with the *Local Government (Number of Councillors) Order 2013*, the number of Elected Members at Devonport City Council reduced to nine from twelve.

All Aldermen are elected for a four year term on an "all in, all out" basis.

The Mayor and Deputy Mayor are elected by the community as part of the election process and also serve four year terms.

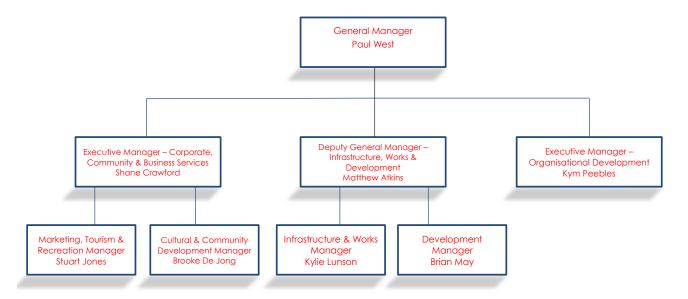
Alderman Justine Keay resigned her position on Council effective 26 May 2016. The Tasmanian Electoral Commission undertook a recount for the casual vacancy, and as a result, Alderman Tammy Milne was appointed for the balance of former Alderman, Keay's term.





# The Organisation

The image below represents Council's Interim Organisational Structure at Management level.



149 Full Time Equivalent (FTE) staff positions have been budgeted for the 2016/17 Financial Year. The budget includes 132 Full Time Employees (FTEs) with the balance of FTEs being either Part-Time or Casual employees.







## **Our Values**

**Continuous Improvement and Innovation** - We will continually evaluate current practices and changing needs to foster an adaptive and innovative environment.

**Customer Satisfaction** - We will strive to consistently engage and communicate with our internal and external customers to meet desired outcomes.

**Leadership** - We will embrace a culture of equity and leadership founded on respect, professionalism and integrity to ensure we make strategic decisions today for tomorrow.

**Our People** - We will respectfully work together by recognising each other's talents, skills, experience and knowledge.

**Results and Accountability** - We will be results focused and take pride in our successes and efforts and be accountable for our actions.

# Strategic Plan

In late 2013, Devonport City Council undertook a review of its Strategic Plan 2009-2030 and sought and received community feedback. The revised Strategic Plan sets Council's future direction to achieve a common vision for Devonport. The revised Plan was adopted by Council on 14 April 2014.

It is a legislative requirement that Council's Annual Plan be consistent with the Strategic Plan. The Corporate Action Plan sets out the actions for 2016-17 against the goals of Council's Strategic Plan.

# **Mission Statement**

A commitment to excellence in leadership and service.

# **Vision for Devonport**

Devonport will be a thriving and welcoming regional City, living lightly by river and sea.

Strong, thriving and welcoming - Devonport is a regional leader with a strong economy. It is a great place to live, work and play.

Valuing the past, caring for the present, embracing the future - We have been shaped by a rich cultural heritage and enthusiastically embrace present challenges and future opportunities.

Engaging with the world - We have an outward focus and send quality products and experiences to the world. We welcome all to share our beautiful City and all it offers.

Living lightly by river and sea - We live lightly on our valued natural environment of clean rivers, waterways, beaches, rich agricultural land and coastal landscapes, so future generations can also enjoy this special place.





# Strategic Planning Framework

The Strategic Plan outlines the desired objectives and strategies of the community, which is then subsequently endorsed by Council.

In preparing the Annual Plan and Estimates, Council takes into consideration the Strategic Plan and the normal day-to-day operational activities and requirements. The diagram below depicts the strategic planning framework of Devonport City Council at this time.

LONG TERM PLANNING







- Goals & Key Objectives
- Strategic Plan 2009-2030
- Core Values & Vision

MEDIUM TERM PLANNING

FINANCIAL AND ASSET STRATEGIES & PLANS





- Financial Management Strategy
- Long Term Financial Plan
- Asset Management Strategy
- Long Term Asset Management Plan

SHORT TERM PLANNING

ANNUAL PLAN & ESTIMATES





- Performance Report
- Financial Statements
- Monthly Management Reporting
- Bi-Monthly Action Progress Reports

**ACCOUNTABILITY** 

ANNUAL REPORT/AUDITED STATEMENTS/ PROGRESS REPORTING



- Performance Report
- Financial Statements
- Monthly Management Reporting
- Bi-Monthly Action Progress Reporting





# **Performance Indicators**

GOVERNANCE	TARGET
Council decisions made during closed session of Council meetings (%)	<10%
Aldermen attendance at Council meetings (%)	>90%
PERMIT AUTHORITY	TARGET
Time taken to assess building & plumbing applications (median #days from receipt to decision)	21 days
Building & plumbing applications decided within 42 days (% decided within time frame)	100%
STATUTORY PLANNING	TARGET
Time taken to decide planning applications (median #days)	42 days
Planning applications decided within 42 days (%)	100%
ANIMAL MANAGEMENT	TARGET
Animal complaints actioned within 3 days	100%
FOOD SAFETY	TARGET
Food complaints actioned within 5 days	100%
Food safety assessments undertaken (as % of registered food premises)	100%
ROADS	TARGET
Road requests (#requests per 100km roads)	200
Cost of sealed road reconstruction (\$ per sqm)	\$85 per sqm
Cost of sealed local road resealing (\$ per sqm)	\$25 per sqm (30mm hotmix)
WASTE COLLECTION	TARGET
Cost of domestic kerbside garbage bin collection service (\$ per week per property)	\$2.50
Cost of domestic kerbside recyclables bin collection service (\$)	\$2.10 per collection
Total waste to landfill (tonnes)	15,500
Entries to Waste Transfer Station (excluding recycling) (#)	32,000
OPERATIONAL POSITION	TARGET
Adjusted underlying surplus (or deficit) (% of adjusted recurrent revenue)	Between 0-15%
OBLIGATIONS	TARGET
Net interest compared to adjusted recurrent revenue (as % of adjusted recurrent revenue)	5 x Coverage
LIQUIDITY	TARGET
Current assets compared to current liabilities (as % of current liabilities)	1 x Coverage
STABILITY	TARGET
Rates compared to adjusted underlying recurrent revenue (as % of adjusted underlying recurrent revenue)	70%
EFFICIENCY	TARGET
Resignations and terminations as a % of average staff numbers	10%
INFRASTRUCTURE	TARGET
Asset renewal compared to depreciation (as % of depreciation)	Between 60-100% depreciation





# **Public Health Goals and Objectives**

Council's Strategic Plan requires that integrated health and well-being services and facilities are accessible to all and that quality public and environmental health services are provided within the community.

To assist Council in achieving its strategic objectives and its statutory obligations, the Environmental Health area is responsible for addressing a range of functions under the Local Government Act 1993, Public Health Act 1993, Food Act 2003, Burial and Cremation Act 2002 and the Environmental Management and Pollution Control Act 1994.

These functions include:

- Food Safety
- Notifiable Diseases
- Public Health Education and Promotion
- Public Health Risk Activities
- Exhumations
- Unhealthy Premises
- Recreational Water Quality
- Disease Prevention and Control

- Air, Water and Soil Pollution
- Places of Assembly
- Immunisations
- On-Site Wastewater Disposal
- Cooling Towers
- Public Health Nuisances
- Environmental Nuisances

Key actions planned for 2016/17 to assist Council in meeting its strategic environmental health objectives:

- Provision of high quality and responsive processes for determining food premises and other licence applications;
- Administer a school and community based immunisation program and provide informed responses to public health and environmental issues;
- Provision of timely and appropriate responses to complaints about environmental and public health issues;
- Undertake regular, targeted inspections of food premises and high risk health activities;
- During the summer months, undertake regular monitoring of identified recreational waters;
- Facilitation of food handling training opportunities.





# Goal 1 - Living Lightly on our Environment

#### **SERVICE PROFILE:**

- Public Open Space (provision & maintenance of parks, sports grounds and cemeteries)
- Waste Management (domestic garbage & recycling service)
- Commercial garbage & cardboard service;
   Waste Transfer Station; Waste Disposal
- Environmental Health Services (pollution monitoring)

#### **KEY DOCUMENTS:**

- Energy Efficiency Strategy
- Environmental Sustainability Strategy
- Public Open Space Strategy
- Weed Strategy

# Goal 2 - Building a Unique City

#### **SERVICE PROFILE:**

- Provision & management of parking, including parking meters, car parks and strategic parking development
- Provision and maintenance of buildings & facilities
- Provision and maintenance of Public Open Space including parks, reserves, sports grounds, cemeteries
- Provision and maintenance of roads
- Provision and maintenance of stormwater
- Building Regulatory Services (Permit Authority)
- Administration of use and development of land

#### **KEY DOCUMENTS:**

- Devonport Interim Planning Scheme
- Asset Management Strategy
- Bike Riding Strategy
- Cemetery Strategy
- Parking Strategy
- Pedestrian Network Strategy
- Public Lighting Strategy
- Public Open Space Strategy
- Road Network Strategy
- Signage Strategy
- Stormwater Strategy
- Asset Management Policy
- Dilapidated Buildings Policy
- Driveway Policy
- Tree Policy

# Goal 3 - Growing a Vibrant Economy

#### **SERVICE PROFILE:**

- Marketing & Events (City & retail promotions; integrated tourism & marketing promotion & advertising; strategic marketing)
- Economic Development/LIVING CITY
- Planning Services (strategic land use planning)

#### **KEY DOCUMENTS:**

- Road Network Strategy
- Tourism Development Strategy
- Retail Strategy
- Events Strateav
- Rooke Street Mall Policy





# Goal 4 - Building Quality of Life

#### **SERVICE PROFILE:**

- Buildings & Facilities
- Environmental Health Services
- Community Development
- Community Financial Assistance
- Recreation Development
- Recreation Facilities
- Cultural & Heritage Facilities
- Marketing & Events
- Visitor Information Centre

#### **KEY DOCUMENTS:**

- Community Safety Strategy
- Events Strategy
- Live and Learn Strategy
- Recreation Strategy
- Volunteer Strategy
- East Devonport Community Plan
- Home Hill Strategic Plan
- Art Collection Policy
- Community Engagement Policy
- Dog Management Policy
- Family & Children's Services Policy
- Financial Assistance Policy
- Public Art Policy
- Sponsorship Policy
- Street Trading Policy
- Youth Policy

# Goal 5 - Practicing Excellence in Governance

#### **SERVICE PROFILE:**

- Corporate Operations (financial accounting & reporting; revenue; supply services; risk management; work health & safety; Aldermen & executive support; continuous improvement; governance management; property management administration; IT & records management; human resources & payroll)
- Emergency Management

#### **KEY DOCUMENTS:**

- Public Interest Disclosures Act 2002
- Annual Plan
- Annual Report
- Long-Term Financial Plan
- Strategic Plan
- Model Code of Conduct
- Customer Service Charter
- Risk Management Framework
- Financial Management Strategy

- Audio Recording Policy
- Community, Childcare and Commercial Lease Policy
- Complaint Handling Policy
- Council Committees Policy
- Credit Card Policy
- Dealing with Difficult Customers Policy
- Equal Employment Opportunity & Diversity Policy
- Fitness for Work Policy
- Gifts and Benefits Policy
- Harassment, Bullying and Anti-Discrimination Policy
- Health and Safety Policy
- Investment Policy
- Payment of Aldermen's Allowances, Expenses and Provision of Facilities Policy
- Personal Information Protection Policy
- Rates and Charges Policy
- Recruitment and Selection Policy
- Sport and Recreation Groups Lease Policy





# **Corporate Action Plan**

- 1.1 DEVONPORT IS AN ENERGY EFFICIENT CITY
- 1.1.1 Lead and actively promote the adoption of practices that support the sustainable use of energy and other natural resources by Council, businesses and the community

Review Energy Efficiency and Environmental Sustainability Strategies

Develop environmental key performance indicators

- 1.2 SUSTAINABILITY IS PROMOTED AND INTEGRATED ACROSS ALL SECTORS
- 1.2.1 Support the conservation and maintenance of biodiversity corridors including coastal landscapes and preserve areas of remnant vegetation

Submit grant applications for community based bushland conservation projects

1.2.2 Develop and implement local and regional policies and initiatives to mitigate climate change impacts in partnership with all spheres of government

Review Corporate Climate Change Adaptation Plan

- 1.3 DEVONPORT IS AWARE AND ACTIVE ON HOW TO LIVE LIGHTLY
- 1.3.1 Identify and implement initiatives to educate and encourage our community on opportunities to "live lightly"

Deliver Living Lightly Expo to demonstrate simple actions residents can take to reduce their footprint

Deliver or support a series of workshops and events to provide opportunities to minimise resource consumption and promote environmental awareness

- 1.4 OUR WASTE AND POLLUTION IS REDUCED
- 1.4.1 Promote recycling, re-use and minimisation of waste materials within Council, to the community and businesses

Develop an environmental education program and actively seek funding opportunities

1.4.2 Facilitate, and where appropriate, undertake improvements in waste and recycling collection, processing services and facilities

Develop a Waste Management Strategy





- 2.1 COUNCIL'S PLANNING SCHEME PROVIDES RATIONAL AND PRACTICAL CLUSTERING OF COMMON PROPERTY USES, AND FACILITATES APPROPRIATE DEVELOPMENT
- 2.1.1 Apply and review the Devonport Interim Planning Scheme as required, to ensure it delivers local community character and appropriate land use

Participate in the finalisation of the Interim Planning Scheme and coordinate the development of the Local Provisions of the new Statewide Planning Scheme

2.1.2 Provide high quality, consistent and responsive development assessment and compliance processes

Revise and review practices to ensure they are compatible with the new State Planning scheme provisions

2.1.3 Work in partnership with neighbouring councils, State Government and other key stakeholders on regional planning and development issues

Maintain membership of the Cradle Coast Regional Planning Group to deliver a consistent approach to interpretation, practices and procedures associated with the introduction of the new State Planning Scheme

- 2.3 THE INFRASTRUCTURE PRIORITIES TO SUPPORT THE DEVELOPMENT OF OUR UNIQUE CITY ARE PLANNED AND APPROPRIATELY FUNDED AND MAINTAINED
- 2.3.1 Provide and maintain roads, bridges, footpaths, bike paths and car parks to appropriate standards

Investigate lighting levels at various locations to determine scope of works required to achieve compliance with current Australian Standards

Explore parking incentives and variable pricing structures

Review span of hours for paid parking

Review existing pension permit scheme and associated processes

Consider pricing structure of the Multi-Storey Car Park

Determine technology to be used within the Multi-Storey Car Park

Consider future direction and provision of free parking days

Review and update Council's Pedestrian Network Strateav

2.3.2 Provide and maintain stormwater infrastructure to appropriate standards

Review and update Council's Stormwater Strategy

Continue to develop hydraulic modelling for the stormwater network

2.3.5 Develop and maintain long term
Strategic Asset Management Plans
and Capital Improvement Program

Continue to review and update Council's Asset Management Plans and develop a summary document to provide an overview of Council's asset management status





# 2.4 PROMOTE THE DEVELOPMENT OF THE CBD IN A MANNER WHICH ACHIEVES THE LIVING CITY PRINCIPLES PLAN

2.4.1 Develop and implement a CBD
Master Plan aligned to the key
LIVING CITY principles based on
community engagement outcomes

Undertake construction of LIVING CITY Stage 1 in accordance with funding model and agreed design parameters

Develop a business plan for the new conference facility including pricing structure and marketing strategies

2.4.2 Lobby and attract Government support to assist with the implementation of LIVING CITY Master Plans

Identify opportunities to attract Government funding to advance the LIVING CITY Waterfront Precinct

2.4.3 Implement initiatives to encourage private investment aligned with the outcomes of the LIVING CITY Master Plans

Develop concept plans and necessary demand studies and progress the selection of a suitable hotel developer for the LIVING CITY Waterfront Precinct











- 3.1 DEVONPORT IS THE RETAIL AND SERVICE CENTRE FOR NORTH WEST TASMANIA
- 3.1.1 Market and promote the City and its potential as a regional business hub

Identify and attract new business opportunities to the southern end of the CBD

3.1.2 Manage strategic urban development initiatives that supports the importance of the CBD and reduces fragmentation

Progress retail stages of the LIVING CITY Plan to a saleable package stage with permits, major leases and designs

- 3.2 DEVONPORT'S THRIVING VISITOR INDUSTRY IS DEVELOPED AROUND THE WATER, NATURAL BEAUTY, LOCATION AND AGRICULTURAL ADVANTAGES OF THE AREA
- 3.2.2 Support regional tourism development through productive relationships with regional partners and State and Federal Government

Continue to develop and strengthen Devonport as a tourism destination through marketing and advertising opportunities

3.2.3 Facilitate a pro-active approach by business to embrace tourism opportunities

The development of the Food Pavilion, providing opportunities for local producers to value add and for new restaurants to be established

3.2.6 Provide visitor information and interpretive services through well designed and managed facilities

Investigate alternative operational models to increase efficiencies and reduce net cost to Council

- 3.3 ACCESS IN TO, OUT OF, AND AROUND THE CITY IS WELL PLANNED AND MANAGED
- 3.3.1 Improve the City's physical access and connectivity

Investigate and develop improved traffic management for locations within the road network with known access and connectivity issues

Investigate and develop improved pedestrian access for locations within the City with known access and connectivity issues

3.3.2 Develop and maintain a high profile
City entrance and streetscape that
enhances and maintains its character

Review Council's Signage Strategy

- 3.4 MODERN COMMUNICATION TECHNOLOGY IS USED TO IDENTIFY AND DELIVER NEW OPPORTUNITIES
- 3.4.1 Advocate for state of the art Information Communication Technology (ICT) infrastructure development

Continue to enhance utilisation and marketing features of public Wifi system

Complete Year 1 actions from the Digital Strategy

Continue to investigate opportunities for implementing IT solutions to assist with service delivery within the Infrastructure and Works Department





- 4.1 SPORT AND RECREATION
  FACILITIES AND PROGRAMS ARE
  WELL PLANNED WITH STRONG
  PARTICIPATION
- 4.1.1 Provide sport, recreation and leisure facilities and programs to meet the needs of the community

Facilitate a health and well-being program for primary school children to increase participation in sport and leisure activities

4.1.2 Enhance and increase the utilisation of sport and recreation facilities

Increase participation and utilisation of facilities through a program developed specifically for Devonport's aging population

- 4.2 A VIBRANT CULTURE IS CREATED THROUGH THE PROVISION OF CULTURAL ACTIVITIES, EVENTS AND FACILITIES
- 4.2.1 Acknowledge, preserve and celebrate local art, culture and heritage

Develop a Disaster Preparedness Plan for collection management at the Bass Strait Maritime Centre

Commence transfer of Bass Strait Maritime Centre collection catalogue to an electronic database

Plan, prepare and facilitate attendance by the Julie Burgess at the 2017 Australian Wooden Boat Festival

- 4.2 A VIBRANT CULTURE IS CREATED THROUGH THE PROVISION OF CULTURAL ACTIVITIES, EVENTS AND FACILITIES (CONT)
- 4.2.2 Cultural facilities and programs are well planned and promoted to increase accessibility and sustainability, active engagement and strong participation for the benefit of current and future generations

Plan and facilitate a minimum of six outreach activities to increase awareness of the local history resources available at the Bass Strait Maritime Centre

- 4.4 OUR COMMUNITY AND VISITORS ARE SAFE AND SECURE
- 4.4.4 Facilitate and support a collaborative approach to community safety

Support the development of the Bike Safety Park at Pioneer Park, East Devonport

- 4.5 EDUCATION AND LEARNING IS ACCESSIBLE AND RESPONSIVE TO OUR NEEDS
- 4.5.1 Support the provision of facilities and services that encourage lifelong learning, literacy and meeting the information needs of the community

Imbed learning opportunities into events, initiatives and activities being delivered to the community





- 4.6 INTEGRATED HEALTH AND WELL-BEING SERVICES AND FACILITIES ARE ACCESSIBLE TO ALL
- 4.6.2 Provide quality public and environmental health services

Administer a school and community based immunisation program and provide informed responses to public health and environmental issues

4.6.3 Development of partnerships between all levels of government, the private and not for profit sectors that deliver innovative solutions to complex needs and issues in conjunction with the community

Investigate opportunities to value add to outcomes achieved through the Devonport Food Connection Project beyond Council's direct involvement

- 4.7 AN ACTIVE, CONNECTED AND EMPOWERED COMMUNITY PROMOTES AND VALUES DIVERSITY AND EQUITY
- 4.7.5 Support initiatives that foster community harmony and which values and celebrates diversity

Deliver an initiative or event that celebrates and embraces diversity



- 4.8 YOUNG PEOPLE ARE RECOGNISED,
  VALUED AND CONNECTED TO THE
  COMMUNITY ALLOWING THEM
  TO REACH THEIR FULL POTENTIAL
- 4.8.3 Assist in the development, promotion and celebration of youth

Collaborate with young people to deliver an event which celebrates youth, identity, culture and community participation

Develop a Regional Youth Strategy in conjunction with Latrobe and Kentish Councils







# 5.3 COUNCIL EMPLOYS BEST PRACTICE GOVERNANCE

5.3.1 Review and amend governance structures, policies and procedures to adapt to changing circumstances

Review and update audit and compliance processes to ensure Council meets its legislative obligations and recommended governance practices

5.3.4 Ensure effective administration and operation of Council's committees

A review of Special Interest Groups and Section 24 Committees to be undertaken

# 5.5 COUNCIL'S SERVICES ARE FINANCIALLY SUSTAINABLE

5.5.3 Ensure revenue modelling meets
Council's funding requirements to
provide equitable pricing relevant to
services delivered

Review the pricing structure in relation to the Waste Management Charge

# 5.6 RISK MANAGEMENT IS A CORE ORGANISATIONAL FOCUS

5.6.1 Ensure safe work practices through adherence to work and safety standards

Address the identified priority improvement areas in the Health and Safety Management System

5.6.3 Integrate risk management principles into all business practices

Assess and implement where appropriate recommendations from the Municipal Association of Victoria (MAV) Annual Risk Service Review

# 5.6 RISK MANAGEMENT IS A CORE ORGANISATIONAL FOCUS (CONT)

5.6.5 Ensure compliance with all relevant legislative requirements, standards, policies and procedures

Address areas of non-compliance within Codes of Practice

- 5.7 SKILLED, ENGAGED AND MOTIVATED STAFF HAVE A SUPPORTIVE ENVIRONMENT
- 5.7.3 Ensure Human Resource policies, procedures and management systems support effective Council service delivery

Negotiate a new Enterprise Agreement in accordance with legislation

#### 5.8 INFORMATION MANAGEMENT AND COMMUNICATION ENHANCES COUNCIL'S OPERATIONS AND DELIVERY OF SERVICE

5.8.1 Provide efficient, effective and secure information management services that support Council's operations

Implementation of Year 2 actions from the Information Management Strategy

5.8.2 Ensure access to Council information that meets user demands, is easy to understand, whilst complying with legislative requirements

Prepare for audit of Council's record keeping practices by the Tasmanian Archives and Heritage Office

Finalise the Pay by Phone parking trial and consider future options

Explore and introduce an automatic process of uploading information from handheld infringement devices to the main payment system

Improve services and functions available online for Council's customers

# BUDGET INFORMATION

# Service Unit Summary Report

#### **Community Development**

 Administration costs associated with maintaining and providing community development services to the Devonport community

	2017 Budget	2016 Budget
Income	11,373	168,478
Expense	(759,303)	(1,131,621)
Net Operating Surplus/(Cost)	(747,930)	(963,143)

#### **Community Financial Assistance**

- Targeted financial assistance and funding for not for profit community organisations
- In kind support
- Partnership Agreements

	2017 Budget	2016 Budget
Income	ı	-
Expense	(414,410)	(355,725)
Net Operating Surplus/(Cost)	(414,410)	(355,725)

#### **Devonport Regional Gallery**

- Operation of Gallery
- Maintenance & conservation of the Devonport Art Collection
- Exhibitions
- Education & Public Programs
- Biennial Tidal: City of Devonport Art Award
- Art Storage Facility

	2017 Budget	2016 Budget
Income	83,500	87,450
Expense	(550,780)	(548,384)
Net Operating Surplus/(Cost)	(467,280)	(460,934)

#### **Recreation Development**

- Provision and maintenance of recreation facilities and events to the community
- Coordination of sports ground bookings
- Facilitating current and future sport and recreation needs
- Targeted programs

	2017 Budget	2016 Budget
Income	31,471	41,020
Expense	(518,876)	(497,102)
Net Operating Surplus/(Cost)	(487,405)	(456,082)

#### **Devonport Recreation Centre**

- Operation of Centre (maintenance, bookings, daily operations)
- Membership support and promotion

	2017 Budget	2016 Budget
Income	93,700	90,300
Expense	(465,452)	(404,019)
Net Operating Surplus/(Cost)	(371,752)	(313,719)

#### **East Devonport Recreation Centre**

- Operation of Centre (maintenance, bookings, daily operations)
- Function Centre (bookings, operations and promotion)

	2017 Budget	2016 Budget
Income	26,500	31,500
Expense	(135,127)	(268,508)
Net Operating Surplus/(Cost)	(108,627)	(237,008)

#### **Devonport Aquatic Centre**

Management of contract with Belgravia for 'Splash' Devonport Aquatic & Leisure Centre

	2017 Budget	2016 Budget
Income	453,900	366,000
Expense	(1,539,156)	(1,508,550)
Net Operating Surplus/(Cost)	(1,085,256)	(1,142,550)

#### **Marketing & Events**

- City and retail promotions
- Integrated tourism and marketing promotion and advertising
- Development and delivery of Events Program
- Strategic marketing
- Assistance for Council supported events

	2017 Budget	2016 Budget
Income	107,500	70,070
Expense	(744,905)	(718,386)
Net Operating Surplus/(Cost)	(637,405)	(648,316)

#### **Visitor Information Centre**

- Operation of Centre
- Delivery of visitor information services
- Reservations and bookings

	2017 Budget	2016 Budget
Income	85,000	80,000
Expense	(370,273)	(354,958)
Net Operating Surplus/(Cost)	(285,273)	(274,958)

#### **Bass Strait Maritime Centre**

- Operation of Centre
- Exhibitions and public programs

	2017 Budget	2016 Budget
Income	100,000	100,200
Expense	(572,007)	(601,573)
Net Operating Surplus/(Cost)	(472,007)	(501,373)

#### Tiagarra

Operational support

·		
	2017 Budget	2016 Budget
Income	-	40,000
Expense	-	(59,419)
Net Operating Surplus/(Cost)	-	(19,419)

#### **Julie Burgess**

- Operation of the vessel
- Maritime heritage promotion

	2017 Budget	2016 Budget
Income	41,290	41,150
Expense	(108,888)	(121,699)
Net Operating Surplus/(Cost)	(67,598)	(80,549)

#### **Home Hill**

- Maintenance and support for the upkeep of the property
- Promotion of Home Hill

	2017 Budget	2016 Budget
Income	-	-
Expense	(93,430)	(138,029)
Net Operating Surplus/(Cost)	(93,430)	(138,029)

#### **Buildings & Facilities**

- Provision and maintenance of building assets and facilities
- Service assistance

0011100 0001010100		
	2017 Budget	2016 Budget
Income		-
Expense	(321,888)	(523,845)
Net Operating Surplus/(Cost)	(321,888)	(523,845)

#### **Public Open Space**

- Provision and maintenance of parks and reserves
- Provision and maintenance of sports grounds
- Provision and maintenance of cemeteries

	2017 Budget	2016 Budget
Income	249,000	239,000
Expense	(4,867,439)	(4,876,845)
Net Operating Surplus/(Cost)	(4,618,439)	(4,637,845)

#### Roads

- Provision and maintenance of road and transport assets
- Service level compliance

OUTTIED TO FOIL COMPILATION	2017 Budget	2016 Budget
Income	-	-
Expense	(6,926,999)	(7,294,438)
Net Operating Surplus/(Cost)	(6,926,999)	(7,294,438)

#### Stormwater

- Provision and maintenance of stormwater and drainage assets and infrastructure
- Service level compliance

	2017 Budget	2016 Budget
Income		-
Expense	(1,857,002)	(1,657,685)
Net Operating Surplus/(Cost)	(1,857,002)	(1,657,685)

#### **Waste Management**

- Domestic garbage and recycling service
- Commercial garbage and cardboard service
- Waste Transfer Station operations
- Waste disposal

	2017 Budget	2016 Budget
Income	5,317,242	4,944,000
Expense	(5,492,381)	(5,084,492)
Net Operating Surplus/(Cost)	(175,139)	(140,492)

#### **Building Regulatory Services**

- Building Permit Authority (drainage and building)
- Permit advice/guidance
- Administration and enforcement of building standard and legislative compliance

	2017 Budget	2016 Budget
Income	161,641	222,150
Expense	(275,475)	(260,762)
Net Operating Surplus/(Cost)	(113,834)	(38,612)

#### **Planning Services**

- Strategic land use planning
- Administration of use and development of land
- Development assessment
- Advice on planning conditions
- Planning Scheme administration

	2017 Budget	2016 Budget
Income	305,171	315,070
Expense	(800,646)	(713,711)
Net Operating Surplus/(Cost)	(495,475)	(398,641)

#### **Environmental Health Services**

- Immunisations
- Premises inspection (food, cooling towers, skin penetration, place of assembly, street trading)
- Pollution monitoring
- Food licencing
- Legislative compliance/enforcement
- Complaint investigations
- Animal control

	2017 Budget	2016 Budget
Income	228,171	203,620
Expense	(748,230)	(660,612)
Net Operating Surplus/(Cost)	(520,059)	(456,992)

#### **Corporate Operations**

- Corporate Administrative Services
- Accounting
- Corporate Revenue
- Risk Management
- Governance
- Information Technology
- Human Resources

	2017 Budget	2016 Budget
Income	25,483,593	25,369,541
Expense	(3,884,021)	(3,794,866)
Net Operating Surplus/(Cost)	21,599,572	21,574,675

Devonport Entertainment & Convention Centre				
Operation of the Devonport Entertainment & Convention Centre				
	2017 Budget	2016 Budget		
Income	230,250	215,000		
Expense	(934,741)	(1,013,920)		
Net Operating Surplus/(Cost)	(704.491)	(798,920)		

#### **Parking**

- Provision and management of parking meters
- Provision and management of car parks
- Monitoring and enforcement of parking time zones
- Animal licencina

	2017 Budget	2016 Budget
Income	2,692,500	2,546,000
Expense	(1,468,006)	(1,511,940)
Net Operating Surplus/(Cost)	1,224,494	1,034,060

# Economic Development initiatives LIVING CITY 2017 Budget 2016 Budget Income 623,500 682,400 Expense (1,883,239) (1,411,331) Net Operating Surplus/(Cost) (1,259,739) (728,931)

OVERALL TOTAL 592,628 340,5
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# Financial Budget at a Glance

The 2016/17 budget incorporates \$79,608,869 in estimated operational and capital expenditure and includes the commencement of construction of Stage 1 of the LIVING CITY project.

Budget Summary	\$
Operational Budget	
Income	38,862,197
Expenditure	(38,269,569)
Operating Surplus	592,628
Capital Budget	
Carried forward 2015/16	1,481,000
Asset Renewal	5,838,050
New/asset upgrade projects	34,020,250
Total Capital Budget	41,339,300
External Funding	
Capital Grants excluding LIVING CITY	1,428,434
Capital Grants and Capital Contributions for LIVING CITY	15,500,000

#### Key Expenditure Allocations (inclusive of Federal and State Funding)

- \$31,000,000 to commence construction of Stage 1 of LIVING CITY
- \$1,800,000 to integrate the Art Gallery and the existing Entertainment and Convention Centre
- \$800,000 for Devonport Road Formby Road Westport Road Reconstruction
- \$500,000 to continue the upgrade of William Street
- \$450,000 for Buster Road Reconstruction (Stage 1)
- \$350,000 for renewal of the Steele Rooke Macfie intersection

The budget reflects Council's priorities for the operational and capital programs for the 2016/17 financial year.

The estimated surplus of \$592,628 reflects Council's strong financial position and is the culmination of the past three years focus on cost management. The coming year will see construction of Stage 1 of the LIVING CITY project commence, following years of planning and extensive consultation with the community. The generation of operating surpluses is not only a key indicator of financial sustainability, it ensures Council is in the best possible financial position to embark on the ambitious plan to reposition the City and the region.

Each year Council is faced with balancing its service levels, the needs and expectations of the community and setting appropriate rating levels to adequately resource its commitments.

Some ratepayers will still feel the effects of the 2015/16 property revaluation which resulted in changes to property values across the board. Council decided to phase in the increases over a number of years and has again agreed to limit the impact to a maximum increase of 10% from the previous year. The impact of this decision will result in an increase in rates for 3,532 ratepayers. The increase ranges from 24 cents to \$242.

The costs of providing a Waste Management Service has been increasing steadily over the past few years. Council has absorbed the increases in 2014/15 and 2015/16, however a decision has been made to pass on 50% of the cost increase to residential ratepayers. The increase equates to \$13 for the year, or 25 cents per bin collection on a weekly basis.

The 2016/17 capital program includes funds to commence construction of Stage 1 of LIVING CITY; \$5.8 million to renew existing assets; and \$4.0 million for other new assets. The majority of the renewal total will be spent on upgrading roads.

Council has secured financial support for LIVING CITY from the Federal and State Governments. 2016/17 will see the first of these monies flow to Council and it is expected that the State Government will contribute \$12 million towards the construction of a new LINC and Service Tasmania facility and the Federal Government will contribute \$3.5 million through the National Stronger Regions Fund. These funds will be combined with Council's equity contribution to meet the majority of construction costs in 2016/17. The remainder of funding required will be provided by way of borrowings from the ANZ bank.

Council has secured funding to progress Stage 1 of LIVING CITY with the ANZ bank. The terms offered by the bank are more favourable than originally assumed by Council and the projections have been updated to reflect the lower interest rates. Council also decided to refinance its existing debt (currently with TasCorp) with the ANZ bank, taking advantage of lower interest rates and more flexible terms and conditions. The change is expected to save Council around \$380,000 in interest expense in 2016/17.

# **Analysis of Estimates**

The Estimated Statement of Comprehensive Income, shown below, reports the budgeted revenues and expenses calculated on an accrual basis. It includes the forecast for 2015/16 rather than the budget figures. It also includes projections for the 2017/18 and 2018/19 years, including the impact of the LIVING CITY project.

# Estimated Statement of Comprehensive Income

Estimated Statement of Comprehensive Income	2015 Actual \$'000	2016 Budget \$'000	2016 Forecast \$'000	2017 Budget \$'000	2018 Projection \$'000	2019 Projection \$'000
Recurrent Income						
Rates and Service charges	26,351	26,384	26,440	26,970	27,225	27,381
Fees and User charges	6,548	6,195	6,414	6,337	6,882	7,446
Grants - Operating	3,281	2,336	1,315	2,127	2,127	2,127
Contributions - Operating	57	3	38	82	82	82
Investment Revenue	2,634	2,256	2,729	2,287	2,217	2,249
Other Revenue	1,306	1,104	1,226	1,059	1,059	1,055
Total recurrent income	40,177	38,277	38,162	38,862	39,592	40,340
Expenses						
Employee Benefits	11,585	12,014	11,385	12,125	12,146	12,157
Materials and Services	13,773	14,920	14,540	15,688	15,842	15,874
Depreciation	8,703	8,813	8,713	8,311	8,926	9,614
Financial Costs	1,211	1,167	2,767	1,077	1,929	1,959
Other Expenses	1,202	1,022	922	1,068	1,023	1,128
Total expenses	36,474	37,936	38,327	38,269	39,866	40,732
Surplus/(Deficit) before capital items	3,703	341	(165)	593	(274)	(392)
Capital & Other Items						
Capital Grant and Contributions	5,596	1,319	3,764	19,128	8,124	624
Loss on disposal of assets/ Donated assets	(1,904)	(380)	(3,661)	(699)	(10,300)	(500)
Share of Profits from Associates	411	105	105	105	105	105
Total Capital Income	4,103	1,044	208	18,534	(2,071)	229
Surplus/(Deficit)	7,806	1,385	43	19,127	(2,345)	(163)

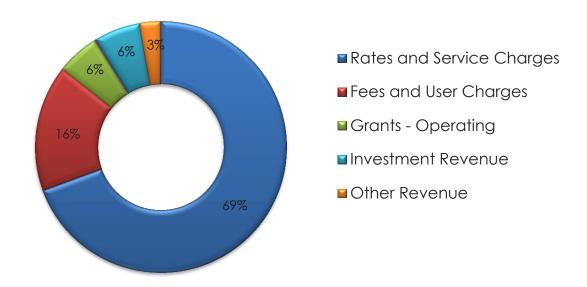
These figures are before elimination of internal charges

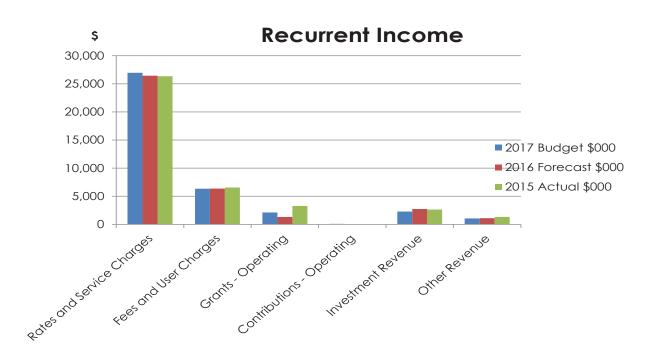
The Estimated Statement of Comprehensive Income demonstrates that Council is forecasting to deliver a small deficit before adjusting for capital items in the current financial year and a surplus in 2016/17. The forecast deficit is impacted by refinancing costs of \$1.6 million in relation to Council's existing debt. The refinancing will allow Council to move existing debt on higher interest rates and take advantage of lower interest rate loans. Council expects to realise a saving in interest expense of \$380,000 in the 2016/17 year. 2017/18 and 2018/19 are impacted by the construction and initial operation of Stage 1 of LIVING CITY. The figures reflected are based on the "worst case" funding model adopted by Council in March 2016, adjusted for known changes to borrowings and interest rates.

#### Income

The chart below depicts the make up of Council's various income sources for the 2016/17 budget year only. Operating Grant Revenue is expected to return to normal levels, following the prepayment of two instalments in June 2015. All other changes are discussed in detail in the following pages.

#### **ESTIMATED INCOME**





### Rates and Service Charges (\$0.53 million increase)

This category includes rates revenue, waste management charges and the fire service levy collected on behalf of the State Fire Commission. The estimated general rate revenue for 2016/17 is \$20.6 million. This represents an increase from the 2016 forecast of approximately \$150,000 due to the phasing in of the revaluation impact from 2016 and an allowance for supplementary assessments relating to new developments and improvements to existing buildings. As mentioned previously, any increases in rates as a result of prior year valuation movements will be capped at 10%. Council will continue to provide a rates remission of \$150 to vacant land owners.

The residential waste management charge has increased by \$13 from \$224 per property to \$237. The increase in the costs to provide the service relates to increased waste being delivered to landfill, the majority coming from the domestic household collection. Ratepayers with multiple-residential properties will be charged on the same basis as all other residential properties. Previously ratepayers with multiple-residential properties were charged for the waste management service the same way as commercial property owners. This change will ensure that all residential properties are charged consistently for the same service. The changes will result in an increase in waste management charges for the 211 ratepayers affected, however the majority of the increase will be negated by the reduction in rates outlined above. All other waste management charges will be linked to the AAV of the property.

An increase of \$113,000 in the Fire Service Levy collected on behalf of the State Fire Commission has been factored into the estimates. Council has no control over the amount required to be collected and is merely a collection agent on behalf of the State Government.

### Fees and User Charges (\$0.08 million decrease)

Fees and user charges income is comprised of many components from statutory fees (such as planning fees, license fees, fines, animal registrations, etc) to fees that reflect a user-pays principle (such as admission fees to Council facilities and hire of Council property). A full list of Council's fees and charges is included in the List of Fees & Charges and on Council's website.

Council will maintain parking fees at 2015/16 levels for the 2016/17 budget year. The car park at Rooke Street will be impacted by construction of Stage 1 of LIVING CITY and all revenue for this car park has been excluded from the 2016/17 budget. Council expects to increase parking revenue from permits and reserved sites, predominately driven by the recently announced move by TasWater into premises in King Street. Council will be investing in the southern CBD area to increase parking capacity.

# Operating Grants and Contributions (\$0.85 million increase)

Grants and contributions include all monies received from both the State and Federal Governments to assist with funding the delivery of services provided by Council as well as contributions received. Council expects the Financial Assistance Grant received from the Federal Government to revert back to the routine payment of four instalments per annum following the pre-payment of two instalments in June 2015. A break down of the 2016/17 grants is shown in the table below.

Grant Funding	Estimate 2016/17 \$'000
Financial Assistance Grant Heavy Vehicle Rebate Devonport Regional Gallery Youth Week Activities	1,968 87 70 2
	2,127

### Investment Revenue (\$0.44 million decrease)

This income item reflects the interest revenue Council is able to generate from its cash investments as well as dividends received from its stake in Dulverton Regional Waste Management Authority and TasWater. The amount of investment revenue Council is able to generate depends on the level of cash held, related interest rates and the underlying profitability of its investments. Dividend estimates are based on related entity corporate plans and any deviation from these planned amounts may impact on Council's bottom line. TasWater dividend payments are anticipated to remain at 2015/16 levels following a decision last year to freeze dividends to owner Councils. The total 2016/17 estimated dividend income is \$2.0 million, including expected increased returns from Dulverton Regional Waste Management Authority.

Estimated interest income for 2016/17 of \$250,000 is significantly lower than the forecast for 2015/16 due to Council using cash investments to fund LIVING CITY construction, thus keeping the additional borrowings to a minimum in 2016/17.

### Other Revenue (\$0.16 million decrease)

Other estimated Council revenue for 2016/17 includes recoveries from debtors, commission revenue from collecting the Fire Service Levy and DECC ticket sales, utility recoveries from Belgravia Leisure in relation to the management of Splash Aquatic Centre and employee contributions towards the private use of motor vehicles.

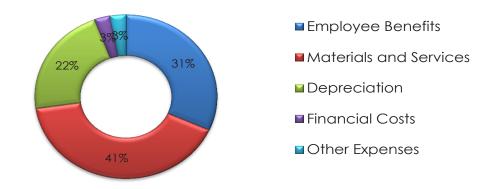
### Capital Grants and Contributions (\$15.4 million increase)

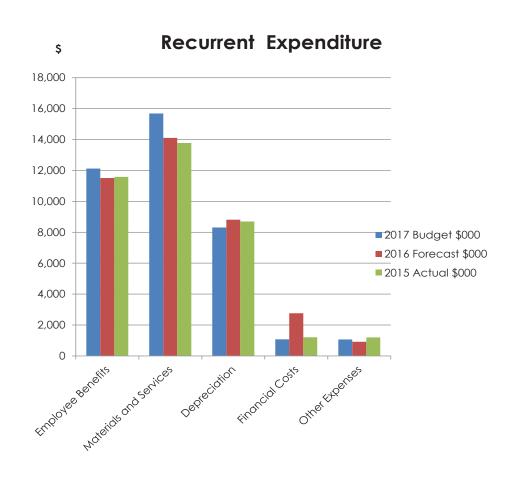
Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. The increase relates to the commitment from the State Government of \$12 million to fund construction and fit out of the LINC and Service Tasmania facilities in the new multi-purpose civic building as well as \$3.5 million through the National Stronger Regions Fund following Council's successful grant application last year. The balance of the National Stronger Regions grant of \$10 million will be received in subsequent financial periods.

### Expenditure

The charts below depict Council's various expenditure requirements for the 2017 budget as compared to 2016 forecast amounts.

#### **ESTIMATED EXPENDITURE**





### Employee Benefits (\$0.74 million increase)

Employee benefits include all labour related expenditure such as wages, salaries, training and allowances, on-costs such as employer superannuation, leave accruals, training and payroll tax. The employee benefits estimate is based on anticipated staffing levels of 149 full time equivalents (FTE) for 2016/17. The estimates have allowed for a \$25 per week wage increase in accordance with the outcome of Council's 2014 Enterprise Agreement.

### Materials and Services (\$1.1 million increase)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs for all Council facilities, management fees for the Aquatic Centre, payment of the Fire Service Levy (collected on behalf of the State government) and land tax. Materials and services are forecast to increase by 7.9% compared to the 2016 forecast. Contributing to this increase is an additional \$300,000 landfill charge as a direct result of increased waste being transferred to landfill; an increase of \$300,000; an allowance of \$210,000 to satisfy Council's commitment to the Australian Masters Games to be held in October 2017, and additional expenditure on consultants to progress Stage 2 and 3 of LIVING CITY. A portion of the consultants fees were budgeted to be spent in the current financial year, however the expenditure will not occur until 2016/17.

### Depreciation (\$0.40 million decrease)

Depreciation is an accounting measure reflecting the usage of Council's property, plant and equipment including infrastructure assets such as roads and drainage. This figure is impacted by the addition and disposal of assets as well as the revaluation of assets and changes in expected useful life assumptions. This non-cash expense should allow Council to fund future asset renewal and replacement. This estimated decrease in the depreciation expense is due in part to the revaluation of Council's road assets, a reduction in vehicle numbers and the demolition of the Council Chambers. This decrease is partially offset by increased depreciation expense for additional new assets.

### Financial Costs (\$1.7 million decrease)

Financial costs represent interest on loans and bank charges. The decrease in financial costs relates to the one off refinancing cost incurred by Council in June 2016 of \$1.6 million. Interest expense has also been increased by interest on the new loans drawn down for LIVING CITY. An allowance for \$350,000 has been made in the 2016/17 year for interest during the construction phase which had previously been included in construction costs for the project. Council has elected to treat these costs as an expense. Savings of \$380,000 in relation to the refinancing of Council's existing debt have also been factored into the total financing costs.

### Other Expenses (\$0.14 million increase)

Other expenses relates to a range of unclassified items including contributions to community groups, Mayor and Aldermen expenses and bad debts expenses. Council has provided for an additional \$100,000 funding in relation to grants and benefits to support community groups and an increase in election costs of \$40,000.

### Loss on Disposal of Assets (\$3.0 million decrease)

The decrease in the loss on disposal relates to the demolition and write off of the former Council Chambers in 2015/16.

### **Estimated Statement of Financial Position**

The Estimated Statement of Financial Position reports the projected assets, liabilities and equity of Council, providing information about the resources controlled by Council and other information which is useful for assessing Council's financial position at the end of the 2016/17 year. The commentary provided below relates to the 2016/17 budget year.

Estimated Statement of Financial Position	2015 Actual \$'000	2016 Budget \$'000	2016 Forecast \$'000	2017 Budget \$'000	2018 Projected \$'000	2019 Projected \$'000
Current Assets	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Cash and cash equivalents	18,658	11,981	15,920	4,690	9,735	7,183
Receivables	1,116	1,376	1,116	1,116	1,116	1,116
Prepayments	93	109	93	93	93	93
	19,867	13,466	17,129	5,899	10,944	8,392
Non-Current Assets						
Investments in Associates	3,849	3,486	3,954	4,059	4,164	4,269
Investments in TasWater	84,231	83,560	84,231	84,231	84,231	84,231
Property, Plant and Equipment	414,929	378,633	411,319	415,701	476,224	469,869
Capital Work in Progress	2,679	4,713	8,479	38,479	3,451	5,814
	505,688	470,392	507,983	542,470	568,070	564,183
TOTAL ASSETS	525,555	483,858	525,112	548,369	579,014	572,575
Current Liabilities						
Payables	2,537	3,707	2,535	2,557	2,557	2,556
Provisions	2,078	2,254	2,078	2,078	2,078	2,078
Interest Bearing Liabilities	985	892	892	1,009	1,275	2,863
	5,600	6,853	5,505	5,644	5,910	7,497
Non-Current Liabilities						
Provisions	525	434	525	525	525	525
Interest Bearing Liabilities	20,507	19,615	20,115	24,106	56,831	48,968
	21,032	20,049	20,640	24,631	57,356	49,493
TOTAL LIABILITIES	26,632	26,902	26,145	30,275	63,266	56,990
NET ASSETS	498,923	456,956	498,967	518,094	515,748	515,585
Equity						
Asset revaluation reserves	296,816	258,613	296,816	296,816	296,816	296,816
Other Reserves	7,833	7,162	7,833	7,833	7,833	7,833
Accumulated Surplus	194,274	191,181	194,318	213,445	211,099	210,936
TOTAL EQUITY	498,923	456,956	498,967	518,094	515,748	515,585

#### Current Assets and Non-Current Assets

Current assets are expected to decline from forecast by \$11.2 million due to a reduction in cash investments as a result of expenditure relating to LIVING CITY.

Non-current assets are estimated to increase by \$34.4 million primarily due to an increase in capital work in progress relating to Stage 1 of LIVING CITY.

#### Current Liabilities and Non-Current Assets

Current Liabilities are expected to increase slightly from forecast due to an increase in principal repayments on borrowings.

Non-current Liabilities are expected to increase from forecast by \$4.0 million due to the net increase in loan borrowings. Council anticipates it will need to draw down \$5 million from its approved borrowing limit of \$40 million.

## **Estimated Statement of Cash Flows**

The Estimated Statement of Cash Flows reflects the estimated cash movements resulting from Council's operation for the year and its cash balance at the end of the year based on the projected cash position at the commencement of the year. The commentary provided below relates to the 2016/17 budget year.

Estimated Statement of Cash Flows	2015 Actual \$'000	2016 Budget \$'000	2016 Forecast \$'000	2017 Budget \$'000	2018 Projected \$'000	2019 Projected \$'000
Cash Flows from Operating Activities						
Receipts	01.400	00.150	00.407		00.470	0.4.000
Rates and other user charges	31,492	32,152	32,427	32,872	33,672	34,392
Refunds from ATO for GST	1,163	1,000	1,000	1,000	1,000	1,000
Interest	575	378	851	250	211	242
Government grants and subsidies	3,281	2,336	1,315	2,127	2,127	2,127
Investment Revenue from TasWater	1,638	1,638	1,638	1,638	1,638	1,638
Other	1,365	1,106	1,263	1,141	1,141	1,137
Pour and a set	39,514	38,610	38,494	39,028	39,789	40,536
Payments Payments to suppliers and employees	26,344	27,508	26,498	28,379	28,553	28,596
Interest	1,132	1,167	20,470	1,077	1,929	1,959
Other Expenses	913	1,022	922	1,068	1,023	1,128
	28,389	29,697	30,187	30,524	31,505	31,683
Net cash inflow from operating activities	11,125	8,913	8,307	8,504	8,284	8,853
Cash Flow from Investing Activities: Receipts						
Proceeds from sale of non-current assets	234	100	120	200	2,700	5,100
Capital grants	2,134	1,019	1,494	4,928	6,874	374
Capital Contributions	-	240	-	12,000	-	-
Dividend Revenue	296	-	240	369	369	369
Other investments	74	-	-	-	-	-
	2,738	1,359	1,854	17,497	9,943	5,843
Payments						
Carry Forwards	(0.400)	// /01)	(F, (O, I)	(1,481)	// 000)	(/ 105)
Asset Renewals New Assets	(3,699) (3,290)	(6,601) (8,079)	(5,684) (6,730)	(5,838)	(6,929) (39,244)	(6,195) (4,778)
New Assets	(6,989)	(14,680)	(12,414)	(34,020) (41,339)	(37,2 <del>44</del> ) (46,173)	(10,973)
Net Cash used in investing activities:	(4,251)	(13,321)	(10,560)	(23,842)	(36,230)	(5,130)
Cash Flow from Financing Activities:						
Proceeds from borrowings	2,400	-	500	5,000	34,000	-
Repayment of borrowings	(928)	(985)	(985)	(892)	(1,009)	(6,275)
Net cash from (or used in) financing activities	1,472	(985)	(485)	4,108	32,991	(6,275)
Net Increase (Decrease) in Cash Held	8,346	(5,393)	(2,738)	(11,230)	5,045	(2,552)
Cash at beginning of reporting period	10,312	17,374	18,658	15,920	4,690	9,735
Cash at end of reporting period	18,658	11,981	15,920	4,690	9,735	7,183

### Cash Flows from Operating Activities

The net cash flow from operating activities of \$8.5 million is estimated to increase slightly compared to the 2015/16 budget.

### Cash Flows from Investing Activities

The net cash outflow from investing activities is expected to be \$23.8 million. This represents an increase in cash spending of \$13.2 million compared to the 2016 forecast. The variance relates to \$31 million capital expenditure relating to construction of Stage 1 of LIVING CITY. The expenditure is partly offset by \$15.5 million in grants and capital contributions from the State and Federal Governments.

### Cash Flows from Financing Activities

The cash inflow from financing activities is expected to be \$4.1 million and represents the net movement from drawing down \$5 million in new loans and repaying existing debt.

### Cash at End of Reporting Period

Overall the total cash and investments are expected to decrease by \$11.2 million, primarily due to construction of Stage 1 of the LIVING CITY project.

### **Financial Management Indicators**

A selection of financial and asset management indicators have been included in the Annual Plan and Estimates to assist in analysing the Council's financial performance.

The following table highlights Council's current performance across a range of key financial indicators (including those prescribed in the legislation).

Indicator	2015 Actual	2016 Budget	2016 Forecast	2017 Budget	2018 Projected	2019 Projected
Financial Operating	g Performanc	е				
Underlying Surplus Ratio	6.04%	0.20%	0.66%	0.19%	(1.18%)	(1.95%)
Rate Revenue/ Operating Revenue	66%	69%	69%	69%	69%	68%
<b>Liquidity Position</b>						
Current Ratio	3.55	1.96	3.11	1.05	1.85	1.12
Cash Reserves	18,658	11,981	15,920	4,690	9,735	7,183
Net Financial Liabilities Ratio	(17.75%)	(35.39%)	(23.21%)	(62.79%)	(132.10%)	(120.46%)
Net Interest Cost	1.54%	1.87%	0.58%	1.97%	4.23%	4.15%
Asset Managemen	t Performance	<b>e</b>				
Roads Asset Consumption Ratio	46%	60%	46%	46%	46%	46%
Asset Sustainability Ratio	43%	75%	65%	70%	78%	64%
Non-Financial Reso	ources					
Employee Benefits	11,585	12,014	11,385	12,125	12,146	12,157
Employee Numbers (FTE)	151	152	146	149	149	149

### Underlying Surplus Ratio

This ratio serves as an overall measure of financial operating effectiveness. To remain financially sustainable, Council must aim to record a positive underlying surplus. If this is achieved, Council should be able to maintain its current level of services and maintain its assets into the future.

To determine the underlying surplus, the net surplus is adjusted for prepaid grants, capital grants and contributions and other material one-off items. Council has adopted the Auditor-General's benchmark of between 0% and 15% for this ratio and estimates that this will be achieved in the years displayed and all years of the LTFP. A result greater than zero indicates an underlying surplus.

The results in the table above shows that Council will record an underlying surplus in 2015/16 and 2016/17, however it is anticipated a small deficit will be recorded in the 2018 and 2019 years. The result in the latter years is impacted by the interest on borrowings and additional depreciation in relation to LIVING CITY Stage 1 construction. Depreciation expenses is expected to increase by \$1.1 million when construction is complete and the new assets are in use.

#### Rate Revenue

This measure reflects the extent of reliance on rate revenues to fund Council's on-going services. Council aims to maintain the rate revenue as a constant percentage of operating revenue to ensure it is not solely reliant on rates to fund services.

#### **Current Ratio**

This ratio demonstrates Council's ability to repay its short term debts from its current assets. A current ratio of 2 indicates that current assets are sufficient to cover twice the amount of Council's short term liabilities. The accepted benchmark for this ratio is 1.

The results shown in the previous table illustrates Council has a strong short term liquidity position.

#### Cash Reserves

Council estimates it will end the current financial year in a strong cash position with approximately \$16 million in cash and investments. This amount will decrease in 2016/17 as construction commences on the LIVING CITY project, but is projected to remain above the target cash balance of \$3 million.

#### Net Financial Liabilities Ratio

This ratio measures the net financial obligations of Council as a percentage of the operating income in any one year. Where the ratio is positive, it indicates that liquid assets (cash and receivables) exceed total liabilities. Conversely a negative ratio indicates an excess of total liabilities over liquid assets. The benchmark set by the Auditor-General for this ratio is between 0% and (50%).

The ratio is projected to exceed this benchmark when Council fully draws down the borrowings for LIVING CITY Stage 1. The ratio peaks in 2017/18 and is expected to improve gradually as Council repays the principal borrowed and cash reserves improve.

### Net Interest Cost

This ratio measures Council's ability to meet its net interest obligations from its operating revenue. Treasury use this measure when assessing loan requests and set the benchmark at net interest cost of 7% of recurrent income or less.

As demonstrated the net interest cost to Council is well below the threshold set by Treasury, indicating that Council can comfortably meet its current net interest obligations from on-going operations, despite increasing borrowings.

### Road Asset Consumption Ratio

This ratio indicates the average percentage of remaining useful life of Council's assets, or, the average proportion of new condition left in assets. The higher the percentage, the greater future service potential is available to provide services to ratepayers.

Council is meeting the benchmark of between 40% and 60% considered appropriate for this ratio. Whilst this ratio is calculated for all asset classes, the focus is predominately on the roads asset class as this is typically the largest. In 2014, Council engaged contractors to conduct a road condition survey which indicated the road network was in reasonable condition.

The recent Road Management in Local Government review undertaken by the Tasmanian Audit Office also concluded that Council roads are in a reasonable condition, but recommended that Council review the level of renewal. Council will continue to closely monitor the on-going maintenance and condition of assets to ensure they are adequately renewed.

### Asset Sustainability Ratio

This ratio compares the rate of capital spending through renewing, restoring and replacing existing assets, with the value of depreciation. Council has set a benchmark in the Financial Management Strategy to aim to invest between 60% and 100% of the depreciation expense on renewing assets.

Over the past four to five years Council has embarked on a substantial capital expenditure program with a significant investment in new capital projects. Increased spending on new assets increases the level of depreciation, but does not necessarily translate into an increased need to renew those assets. This will continue with construction of Stage 1 of LIVING CITY and this will have an impact on this ratio. It is expected an additional \$1.1 million of depreciation will relate to the buildings constructed as part of Stage 1. This additional depreciation does not immediately translate into a need to increase expenditure on renewing assets.

Despite this projected increase in depreciation expense Council expects to be within the benchmark in the coming years.

### **Estimated Borrowings**

Council's purpose in borrowing is not simply to source the funds for projects and acquisitions but to enable an equitable distribution of the cost of those projects and acquisitions between the current and future generations who will gain benefit from the assets and services delivered, in accordance with the principles of inter-generational equity.

Currently, in order to be recommended to the State Treasurer for approval, Council's borrowing requests must fall below a maximum benchmark level of Net Debt and a maximum level of Interest Cost as a percentage of revenue. The current benchmarks set by the Treasurer are:

- Net Debt to revenue 40%; and
- Net Interest Cost Ratio 7%.

Council has received approval from the Treasurer to borrow up to an additional \$40 million across the next 2 years. The borrowings relate to Stage 1 of the LIVING CITY project. It is anticipated that \$5 million will be drawn down in 2016/17 and the balance of the funds required will be drawn down in the 2017/18 year.

At the time of writing, Council are finalising the refinancing of existing debt with TasCorp. The estimates provided in this document have taken the most conservative approach, and as such the total amount of borrowings by Council as at 30 June 2016 is expected to be \$21 million.

# 2016/17 Capital Works Program

Description	Carried Forward	(inc	New clupgrade)	R	Asset enewal	ı	Total Budget	(iı	External funding ncl in total)
PUBLIC SPACE & RECREATION									
Safety Projects									
Mariners Park - Seawall mowing strip	-	\$	30,000		-	\$	30,000		-
Victoria Parade boat ramp shared path alterations	-	\$	90,000		-	\$	90,000		-
Victoria Parade shared path rail crossing	_	\$	15,000		_	\$	15,000		_
Safety Projects Total	-	\$	135,000		-	\$	135,000		-
Renewal Projects									
Bluff Road - Fitness equipment renewal	-		-	\$	70,000	\$	70,000		-
Signage Strategy Actions	\$ 36,000		-	\$	30,000	\$	66,000		_
Renewal Projects Total	\$ 36,000		-	\$	100,000	\$	136,000		-
Prioritisation Projects									
Mersey Vale - Modern Burial System	\$ 150,000		-		-	\$	150,000		-
Devonport Oval - Practice Wicket upgrade	\$ 20,000		-		-	\$	20,000		-
Don River Rail Trail - Don to Tugrah gravel track	-	\$	86,000		-	\$	86,000		-
Home Hill - Facility signage	-		-	\$	5,000	\$	5,000		-
Path lighting - Victoria Parade, 250m from Cenotaph north	-	\$	52,000		-	\$	52,000		-
Pioneer Park - Road Safety Bike Park	\$ 80,000	\$	29,000		-	\$	109,000	\$	29,000
Mersey Vale Cemetery - Niche wall fence	-	\$	7,000		-	\$	7,000		-
Prioritisation Projects Total	\$ 250,000	\$	174,000	\$	5,000	\$	429,000	\$	29,000
2016/17 Total	\$ 286,000	\$	309,000	\$	105,000	\$	700,000	\$	29,000
Description	Carried Forward	(inc	New clupgrade)	R	Asset enewal	I	Total Budget	(ii	External funding ncl in total)
TRANSPORT									
Safety Projects									
Buster Road (Don River) approach barriers	-	\$	12,500	\$	12,500	\$	25, 000		-
Steele Street /Fenton Street upgrade	-	\$	275,000	\$	275,000	\$	550,000		-
Formby Road & Best Street intersection safety improvements	-	\$	68,750	\$	206,250	\$	275,000	\$	70,000
Stephen & Caroline Streets new footpath - northern link to East Devonport Recreation Centre	-	\$	60,000		-	\$	60,000		-
Woodrising Avenue new footpath - Leila Avenue to Walter Street	-	\$	55,000		-	\$	55,000		-
Middle Road Interchange - Off Ramp improvements	-	\$	75,000		-	\$	75,000	\$	75,000

Description	Carried orward	(inc	New clupgrade)	Asset Renewal	Total Budget	External funding ncl in total)
TRANSPORT (cont.)						
Safety Projects						
William Street safety improvements - North Street to Bluff Road	-	\$	25,000	\$ 25,000	\$ 50,000	-
Madden Street and Ronald Street safety improvements - Blackspot	-	\$	100,000	\$ 100,000	\$ 200,000	\$ 200,000
Tarleton Street and Thomas Street safety improvements - Blackspot	-	\$	47,500	\$ 47,500	\$ 95,000	\$ 95,000
Victoria Parade Boat Ramp - pedestrian priority	-	\$	15,000	-	\$ 15,000	-
Tarleton Street - Wright Street safety improvements - Blackspot	-	\$	62,500	\$ 62,500	\$ 125,000	\$ 95,000
Don Reserve - Sawdust Bridge renewal	-		-	\$ 262,000	\$ 262,000	-
Safety Projects Total	-	\$	796,250	\$ 990,750	\$ 1,787,000	\$ 535,000
Renewal Projects						
Devonport Road - Formby Road - Westport Road reconstruction	-		-	\$ 800,000	\$ 800,000	-
Newton Street renewal	-		-	\$ 125,000	\$ 125,000	\$ 125,000
Road traffic device renewal	-		-	\$ 25,000	\$ 25,000	-
Ronald Street reconstruction - Madden to Parker	-		-	\$ 165,000	\$ 165,000	\$ 165,000
Street light provision	-	\$	10,000	\$ 10,000	\$ 20,000	-
Transport minor works	-	\$	12,500	\$ 12,500	\$ 25,000	-
Reseal program	_		-	\$ 700,000	\$ 700,000	-
Parking infrastructure renewal	\$ 25,000		-	\$ 25,000	\$ 50,000	-
Elizabeth Street reconstruction - Forbes to Hiller	-		-	\$ 225,000	\$ 225,000	\$ 200,000
William Street reconstruction - Best Street to Stewart Street	-		-	\$ 500,000	\$ 500,000	\$ 374,434
North Caroline Street Car Park reconstruction	-		-	\$ 50,000	\$ 50,000	-
Steele-Rooke-Macfie intersection renewal	-		-	\$ 350,000	\$ 350,000	-
Wright Street and Norton Way intersection renewal	-		-	\$ 80,000	\$ 80,000	-
Buster Road reconstruction - West of Don River (Stage 1)	-		-	\$ 450,000	\$ 450,000	-
Renewal Projects Total	\$ 25,000	\$	22,500	\$ 3,517,500	\$ 3,565,000	\$ 864,434
Prioritisation Projects				,		
Mersey Bluff Caravan Park - Internal road improvements	\$ 90,000		-	-	\$ 90,000	-
Soccer Club Seal Car Park	-	\$	190,000	-	\$ 190,000	-
Prioritisation Projects Total	\$ 90,000	\$	190,000	-	\$ 280,000	-
2016/17 Total	\$ 115,000	\$	1,008,750	\$ 4,508,250	\$ 5,632,000	\$ 1,399,434

Description	Carried Forward	(in	New cl upgrade)	R	Asset enewal		Total Budget	External funding (incl in total)
STORMWATER								,
Safety Projects								
Minor Stormwater Works	-	\$	22,500	\$	7,500	\$	30,000	-
William SW Catchment Upgrade - Stage 6	-	\$	275,000		-	\$	275,000	-
Stormwater outfall risk management - Mersey Bluff	-	\$	22,500	\$	7,500	\$	30,000	-
Tugrah Road - duplication of pipe crossing	-	\$	45,000		-	\$	45,000	-
Elanora Car Park - drainage improvements	_	\$	12,000		-	\$	12,000	-
Squibbs Road - drainage improvements	_	\$	67,500	\$	22,500	\$	90,000	_
Tugrah Road - Roberton Close - Stormwater improvements	-		-	\$	50,000	\$	50,000	-
Waste Transfer Station - litter capture	-	\$	30,000		-	\$	30,000	-
Safety Projects Total	-	\$	474,500	\$	87,500	\$	562,000	-
Renewal Projects		,						
Pit replacements	-		-	\$	50,000	\$	50,000	-
49 Sorell Street stormwater renewal	-		-	\$	75,000	\$	75,000	-
Renewal Projects Total	-		-	\$	125,000	\$	125,000	-
Prioritisation Projects		<u>'</u>					'	
Sorell Laneway drainage	-	\$	55,000		-	\$	55,000	-
Prioritisation Projects Total	-	\$	55,000		-	\$	55,000	-
2016/17 Total	_	\$	529,500	\$	212,500	\$	742,000	
2010, 17 10101		<b></b>	027,000	•	212,000	Ψ	, 12,000	
BUILDINGS & FACILITIES								
Safety Projects								
Mersey Vale Cemetery - Depot Shed	\$ 80,000	)	-		-	\$	80,000	-
DECC - Accessible seating	-	\$	20,000		-	\$	20,000	-
Aquatic Centre - Rainwater Tanks	-	\$	14,000		-	\$	14,000	-
Aquatic Centre - HVAC works	-	\$	90,000		-	\$	90,000	-
Safety Projects Total	\$ 80,000	\$	124,000		-	\$	204,000	-
Renewal Projects							'	
Works Depot – Vehicle wash bay	-		-	\$	100,000	\$	100,000	-
Renewal Projects Total	-		-	\$	100,000	\$	100,000	-
Prioritisation Projects								
Waste Transfer Station - Push pit roof	-	\$	150,000		-	\$	150,000	-
	-	\$	1,800,000		-	\$	1,800,000	-
Art Gallery and DECC Integration	_	\$	5,000		-	\$	5,000	-
Art Gallery and DECC Integration BSMC - Facility signage						\$	45,000	
	-	\$	45,000		-	φ	45,000	
BSMC - Facility signage  Aquatic Centre - Raypac boiler system upgrade &	-	\$	45,000 <b>2,000,000</b>		-	·	2,000,000	-

Description			Ex	Total penditure		Trade	Net	Expenditure
PLANT & FLEET								
Fleet Management								
Fleet change overs			\$	246,500	\$	73,000	\$	173,500
	Fleet Mana	igement Total	\$	246,500	\$	73,000	\$	173,500
Hire Plant Management								
Mersey Vale Cemetery – Modern Burial System (MBS) lie	d lifter		\$	220,000		-	\$	220,000
Reactive mower replacement			\$	20,000	\$	200	\$	19,800
Sweeper - large (E001027)			\$	300,000	\$	30,000	\$	270,000
Truck - 10 tonne fitted with crane and winch - Civil Wor	ks (E000473)		\$	115,000	\$	21,000	\$	94,000
ŀ	lire Plant Man	agement Total	\$	655,000	\$	51,200	\$	603,800
Non-Hire Plant Management								
Non-hire plant replacement			\$	33,300	\$	1,300	\$	32,000
Non-H	ire Plant Mana	igement Total	\$	33,300	\$	1,300	\$	32,000
2016/17 Total			\$	934,800	\$	125,500	\$	809.300
2010/17 10101			Ψ.	70-1,000	~	120,000	•	007,000
Description	Carried Forward	New (incl upgrade)	F	Asset Renewal		Total Budget	(i	External funding ncl in total)
OFFICE & EQUIPMENT							(,	non nordin
Renewal Projects								
DECC - Audio & Lighting	-	-	\$	14,000	\$	14,000		-
Aquatic Centre - Ocean Challenge Inflatable	-	-	\$	20,000	\$	20,000		-
Aquatic Centre - Lane ropes	-	-	\$	12,000	\$	12,000		-
Devonport Recreation Centre - Scoreboard (Court 1)	-	-	\$	32,000	\$	32,000		-
Renewal Projects Total	-	-	\$	78,000	\$	78,000		-
Prioritisation Projects								
Information Technology - Renewals & upgrades	-	\$ 39,000	\$	25,000	\$	64,000		-
Tidal Acquisitive Art Award – Biennial	-	\$ 10,000		-	\$	10,000		-
Prioritisation Projects Total	-	\$ 49,000	\$	25,000	\$	74,000		-
2016/17 Total	-	\$ 49,000	\$	103,000	\$	152,000		-
Description	Carried	New		Asset		otal Budget		External funding
·	Forward	(incl upgrade)	ľ	Renewal			(	incl in total)
LIVING CITY								
Prioritisation Projects								
Capital into selected projects	\$ 1,000,000	\$ 30,000,000		-	\$	31,000,000	+ -	15,500,000
Prioritisation Projects Total	\$ 1,000,000	\$ 30,000,000		-	\$	31,000,000	\$	15,500,000
2016/17 Total	\$ 1,000,000	\$ 30,000,000		-	\$	31,000,000	\$	15,500,000
PROGRAM TOTALS	\$ 1,481,000	\$ 34,020,250	\$	5,838,050	\$	41,339,300	\$	16,928,434

### Rates Resolutions - 2016/17

#### A. Annual Plan

That in accordance with Section 71 of the Local Government Act 1993 (as amended) Council adopts the Annual Plan for the 2016/2017 financial year and instructs the General Manager to:

- (a) make a copy of it available for public inspection at the Council's Offices and on the website; and
- (b) provide a copy of it to the Director of Local Government and to the Director of Public Health.

#### B. Annual Estimates (Revenue and Expenditure)

That:

- (a) in accordance with Section 82 of the Local Government Act 1993, the Council by absolute majority adopts the estimates of revenue and expenditure (excluding estimated capital works) for the 2016/2017 financial year as detailed in the Annual Plan;
- (b) in accordance with Section 82(6) of the Act, the Council, by absolute majority, authorises the General Manager to make minor adjustments up to \$50,000 to any individual estimate item as he deems necessary during the 2016/2017 financial year provided that the total of the Estimates remains unaltered.

#### C. Rates and Charges 2016/17

That Council makes the following General Rate, Service Rates and Service Charges under the provisions of the Local Government Act 1993, and the Fire Services Act 1979 for the financial year 1 July 2016 to 30 June 2017 in respect to land in the municipal area which is separately valued under the Valuation of Land Act 2001.

#### **Definitions and Interpretations**

Unless the context otherwise requires, in the following resolutions, words and expressions defined in the *Local Government Act 1993* have the same meaning as they have in that Act.

Unless the context otherwise requires, in the following resolutions, the following words and expressions have the meaning set out below:

"Act" means the Local Government Act 1993;

"AAV" means the assessed annual value as determined by the Valuer-General under the Valuation of Land Act 2001;

"land" means a parcel of land which is shown as being separately valued in the valuation list prepared under the Valuation of Land Act 2001;

"land used for primary production" means all land used or predominantly used for primary production and includes all land coded "L" in the valuation list;

"land used for residential purposes" means all land used or predominately used for residential purposes and includes all land coded "R" in the valuation list;

"municipal area" means the municipal area of Devonport;

"non-used land" means all land coded "V" in the valuation list;

"supplementary valuation" means a supplementary valuation made under the Valuation of Lands Act 2001;

"tenement" means land where the Valuer-General has separately determined the assessed annual value of those portions of the land which are capable of separate occupation; and

"valuation list" means, in respect of the financial year, the valuation list, supplementary valuation list or particulars provided to the Council by the Valuer-General under Section 45 of the Valuation of Land Act 2001.

#### 1. Rates Resolution - Part 1 (A)

Pursuant Sections 90 and 91 of the Local Government Act 1993, the Council makes a General Rate ("the General Rate") in respect of all rateable land (except land which is exempt pursuant to Section 87 of the Local Government Act 1993) consisting of two components being:

- (a) 12.2025 cents in the dollar of assessed annual value (the AAV component);
- (b) A fixed charge of \$300 per property or tenement as separately identified by the Valuer-General.

#### 2. Rates Resolution - Part 1 (B)

Pursuant to Section 107 of the Local Government Act 1993, the Council by absolute majority hereby varies the AAV component of the General Rate (as previously made) for land within the municipal area which is used or predominantly used for primary production to 7.1073 cents in the dollar of assessed annual value of such rateable land.

#### 3. Rates Resolution - Part 1 (C)

Pursuant to Section 107 of the Local Government Act 1993, the Council by absolute majority hereby varies the AAV component of the General Rate (as previously made) for land within the municipal area which is separately assessed and is predominantly used as a residential dwelling, and where the number of residential dwellings does not exceed one (1) on such land, to 7.4396 cents in the dollar of assessed annual value of such rateable land.

#### 4. Rates Resolution - Part 1 (D)

Pursuant to Section 107 of the Local Government Act 1993, the Council by absolute majority hereby varies the AAV component of the General Rate (as previously made) for land within the municipal area which is separately assessed and is land used for residential purposes and where the number of residential dwellings exceed one (1) on such land, to 9.5771 cents in the dollar of assessed annual value of such rateable land.

#### 5. Rates Resolution - Part 1 (E)

Pursuant to Section 88A of the Local Government Act 1993, the Council by absolute majority sets a maximum percentage increase in the General Rate for land within the municipal area which is separately assessed and is land used for residential purposes, and where the number of residential dwellings does not exceed one (1) and fixes conditions which apply in order for a ratepayer to qualify for the maximum percentage increase as follows:

- (a) the maximum percentage increase is 10 per cent above the amount which was payable in respect of that land in the 2015/2016 financial year; and
- (b) to qualify for the maximum increase in sub-paragraph (a), the rateable land must not have increased in value by reason of the undertaking of improvements during the period from 1 July 2015 to 30 June 2016.

#### 6. Rates Resolution - Part 1 (F)

Pursuant to Section 129(4) of the Local Government Act 1993, the Council determines by absolute majority to grant a remission of \$150 to each member of the class of ratepayers who are liable to pay rates in respect of non-used land within the municipal area.

#### 7. Rates Resolution - Part 2

Pursuant to Sections 93, 94 and 95 of the Local Government Act 1993, the Council makes the following service rates and service charges for land within the municipal area (including land which is otherwise exempt from rates pursuant to Section 87, but excluding land owned by the Crown to which Council does not supply any of the following services) for the period 1 July 2016 to 30 June 2017:

- (a) A service rate for waste management upon all land to which Council supplies or makes available a kerbside collection service of 1.7381 cents in the dollar of the assessed annual value of the land. Pursuant to Section 93(3) Council sets a minimum amount payable in respect of this rate of \$20.
- (b) pursuant to Section 107 of the Act, the Council, by absolute majority declares that the service rate for waste management is varied by reference to the use or predominant use of land as follows:
  - for all land which is separately assessed and which is predominantly used for residential purposes, excluding land classified as R6 in the list of valuations prepared by the Valuer-General, vary the service rate to 0.00 cents in the dollar of the assessed annual value of the land and vary the minimum amount payable to \$0.00.
- (c) in addition to the service rate for waste management, the Council makes a separate service charge for waste management for each tenement on land used for residential purposes, excluding land classified as R6 in the list of valuations prepared by the Valuer-General, and to which Council supplies or makes available a garbage removal service of \$237, whether the service is used or not.
- (d) pursuant to Sections 94(3) and 107 of the Act, the Council declares by absolute majority that the service charge for waste management (garbage removal) is varied to \$0.00 for all land which is liable to pay the service rate for waste management (as previously made at Part (a) of this resolution).

#### 8. Rates Resolution - Part 3

Pursuant to Section 93A of the Local Government Act 1993 and the provisions of the Fire Service Act 1979 (as amended), the Council makes the following rates for land within the municipal area for the period 1 July 2016 to 30 June 2017:

- (a) a Devonport Urban Fire District Rate of 1.3799 cents in the dollar of assessed annual value, subject to a minimum amount of \$38 in respect of all rateable land within the Devonport Urban Fire District.
- (b) a Forth/Leith Fire District Rate of 0.4892 cents in the dollar of assessed annual value, subject to a minimum amount of \$38 in respect of all rateable land within Forth/Leith Fire District.
- (c) a General Land Fire Rate of 0.3661 cents in the dollar of assessed annual value, subject to a minimum amount of \$38 in respect of all rateable land within the municipal area, which is not within the Devonport Urban Fire District, or the Forth/Leith Fire District.

#### 9. Separate Land

In relation to all rates and charges for the 2016/2017 year, as previously made, for the purpose of these resolutions the rates and charges shall apply to each parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*.

#### 10. Payment of Rates and Charges

Pursuant to Section 124 of the Local Government Act 1993 the rates for 2016/2017 shall be payable in four instalments, the dates by which the rates are due to be paid are:

First Instalment 31 August 2016
Second Instalment 31 October 2016
Third Instalment 28 February 2017
Fourth Instalment 30 April 2017

Where a ratepayer fails to pay any instalment within 21 days from the date on which it is due, the ratepayer must pay the full amount owing.

#### **Penalties**

Pursuant to Section 128 of the Local Government Act 1993 if any rate or instalment is not paid on or before the date it falls due, a penalty of 5% of the unpaid instalment or part thereof, shall be applied except:

- (a) where the ratepayer has adhered to an approved payment arrangement plan and the total rates are paid in full by 30 April 2017; and
- (b) where the ratepayer has authorised an approved bank direct debit payment arrangement and the total rates are paid in full by 30 June 2017.

#### **Supplementary Rates**

- (a) Pursuant with Sections 89A, 92 and 109N of the Local Government Act 1993 if a supplementary valuation is made of any land prior to 30 June 2017, the General Manager may at his discretion adjust the amount payable in respect of any or all rates for that land for that financial year in line with the new valuation; and
- (b) If a rates notice is issued by the General Manager under sub-clause (a), the amount shown as payable on that notice is due to be paid within 30 days of the date on which that notice is issued.

#### D. Capital Works Program

That Council:

- (a) pursuant to Section 82 of the Local Government Act 1993 adopts the Capital Works Program for the 2016/2017 financial year as detailed in the Annual Plan
- (b) notes the draft Capital Works programs proposed for financial years 2017/18, 2018/19, 2019/20 and 2020/21 as detailed in the Annual Plan, which remain subject to change depending on other priorities being identified and financial resources which may be available at the time.

#### E. Fees and Charges

That in accordance with Section 205 of the Local Government Act 1993 Council adopts the Fees and Charges Schedule for the 2016/2017 financial year as detailed in the Annual Plan.

# List of Fees & Charges 2016/17

Details	Indicator / Descriptor, eg. hrs		GST		Inclusive Charge
Parking Fees					
Street Meter Fees (9am to 5:30pm Mon - Fri and 9am to 1pm Sat)	per hour	\$	0.16	\$	1.80
Best Street Car Park Fees (8am to 5:30pm Mon – Fri) (PAYL)	per hour	\$	0.16	\$	1.80
Formby Road Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$	0.15	\$	1.60
Payne Avenue Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$	0.15	\$	1.60
Rooke Street Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$	0.15	\$	1.60
Fourways Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$	0.15	\$	1.60
Edward Street Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$	0.15	\$	1.60
Fenton Way Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$	0.15	\$	1.60
Wenvoe Street Car Park Fees (8am to 5:30pm Mon – Fri)	per hour		GST	\$	0.90 per hour capped at .50 per day
Victoria Parade Car Park Fees (8am to 5:30pm Mon – Fri)	per hour		GST	\$ \$3	0.60 per hour capped at .60 per day
Surcharge for Credit Card use on car park machines	per transaction		-	\$	0.20
Monthly Permit - Wenvoe Street	per month	\$	8.18	\$	90.00
Monthly Permit - Victoria Parade	per month	\$	5.45	\$	60.00
Monthly Permit - (excl Victoria Parade, Wenvoe Street & Payne Ave)	per month	\$	11.82	\$	130.00
Reserved Parking - Payne Avenue Car Park	per year	\$	96.36	\$	1,060.00
Meter Permit	per year	\$	22.73	\$	250.00
Meter Hoods - One Day	per day	\$	2.73	\$	30.00
Meter Hoods - Long Term				ı	Price by negotiation
Resident Permit	per annum	е	exempt	\$	10.00
Temporary Disabled Permit Application Fee	each	е	exempt	\$	25.00
Parking Infringement Fines					
Infringement Notice - Car Parks & Meters (.16 unit)	each offence	€	exempt	\$	25.00
Unpaid after 14 days and before 28 days (.27 unit)	each offence	E	exempt	\$	42.00
Parking Offences paid after 28 days and before referral to Monetary Penalty Enforcement Service (MPES) (.55 unit)	each offence	6	exempt	\$	86.00
Admin Fee for infringements withdrawn from MPES	each offence	\$	5.00	\$	55.00

<sup>\*</sup> Penalty unit set by the Department of Justice through the Penalty Units and Other Penalties Act 1987 is \$157.00 from 1 July 2016

<sup>\*</sup> Fee unit set by Department of Treasury and Finance through the Fee Units Act 1997 is \$1.53 from 1 July 2016

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Traffic Infringement Fines			
Traffic Infringement Notice - Restricted Zones (Loading, Taxi, Bus etc)	each offence	exempt	*
Traffic Infringement Notice - No Parking	each offence	exempt	*
Traffic Infringement Notice - Time Zone	each offence	exempt	*
Traffic Infringement Notice - Disabled Zone	each offence	exempt	*
Traffic Infringement Notice - Safety (No Stopping, Yellow Line etc)	each offence	exempt	*
* Fee determined in accordance with the <i>Traffic Act 1925</i>		1	
Miscellaneous			
Right to Information Request (25 units)	per request	exempt	\$ 38.25
A4 Photocopy	per page	\$ 0.09	\$ 1.00
A3 Photocopy	per page	\$ 0.18	\$ 2.00
Information Search - Administration Fee	per hour	\$ 3.64	\$ 40.00
Local Government (Meeting Procedures) Regulations 2015			
Regulation 35 - Fee payable for meeting documentation (1 unit)	every 5 pages	exempt	\$ 1.53
Local Government (General) Regulations 2005			
Section 132 Certificates (30 units)	each	exempt	\$ 45.90
Section 337 Certificates (132.5 units)	each	exempt	\$ 202.73
Code of Conduct Complaint (50 units)	each	exempt	\$ 76.50
Health Fees			
(Registration and Licence Fees) Food Act 2003			
Food Premises			
Registration/Renewal - low risk	per year	exempt	\$ 100.00
Registration/Renewal - medium risk	per year	exempt	\$ 140.00
Registration/Renewal - high risk	per year	exempt	\$ 200.00
Late fee - after 31 August	per application	exempt	Fee + 10%
Registration - new premises (after 31 December)	per application	exempt	50% of fee

<sup>\*</sup> Penalty unit set by the Department of Justice through the Penalty Units and Other Penalties Act 1987 is \$157.00 from 1 July 2016

 $<sup>^{*}</sup>$  Fee unit set by Department of Treasury and Finance through the Fee Units Act 1997 is \$1.53 from 1 July 2016

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Annual Temporary Food Licence (Food Stalls etc)			
Temporary Food Licence	per year	exempt	\$ 160.00
Non-compliance follow up inspection	each inspection	exempt	\$ 160.00
Prohibition Order (Food Act 2003)	per order	exempt	\$ 220.00
Issue of Food Premises Verification (Form 49 & Form 50 - includes 1 inspection)	per assessment	exempt	\$ 160.00
Additional inspection (Food Premises Form 50)	per inspection	exempt	\$ 160.00
Pre-purchase Inspection (Food Premises)	per inspection	\$ 14.55	\$ 160.00
Food Hygiene Education Session	per hour	\$ 10.00	\$ 110.00
Food Hygiene Education Session for community groups	per application	-	No Charge
(Public Health Act 1997)			
Place of Assembly Licences			
Specific Event	per application	exempt	\$ 150.00
Specific Event less than 48 hours prior to event	per application	exempt	\$ 200.00
Specific Event (Charities and Schools)	per application	exempt	No Charge
Public Health Risk Activities			
Premises Registration	per year	exempt	\$ 100.00
Skin Penetration Licence (operator)	per year	exempt	\$ 100.00
Regulated Systems			
Cooling Towers/Warm Water System Registration	per year	exempt	\$ 150.00
Other			
Swimming Pool Sample Collection and Analysis	per sample	\$ 10.91	\$ 120.00
Registration as private water supplier	per vehicle	exempt	\$ 150.00
Private Burial Assessment	per application	exempt	\$ 220.00
Exhumation Supervision	per hour	exempt	\$ 150.00
General			
Septic Tank/AWTS Assessment - Special Plumbing Permit & Inspection	each application	exempt	\$ 150.00
Special Plumbing Permit - amendments and re-issue	each	exempt	\$ 110.00
Street Trading			
Application Fee	per year	exempt	\$ 25.00

Details	Indicator / Descriptor, eg. hrs	GST		Inclusive Charge
Fire Hazards				
Administrative Fee (Failure to comply with abatement notice)	each	\$ 22.73	\$	250.00
Abatement of Fire Nuisance	each	exempt	P	Actual Cost
Animal Control				
Registration Fee for each make or female dog when paid:				
a) by 31 July	per year	exempt	\$	50.00
b) after 31 July	per year	exempt	\$	70.00
Registration Fee on production of evidence:				
i) for each working dog				
ii) for each pure-breed dog referred to in the Dog Control Act 200	00			
iii) for each greyhound referred to in the Dog Control Act 2000;				
iv) for each obedience trained dog owned by members of a rec	ognised Dog Tra	ining Club, whe	n paid	d:
a) by 31 July	per year	exempt	\$	25.00
b) after 31 July	per year	exempt	\$	35.00
Registration Fee for dog owned by pensioner (one dog only) whe	n paid:	1		
a) by 31 July	per year	exempt	\$	12.00
b) after 31 July	per year	exempt	\$	15.00
Registration Fee for each desexed dog (evidence to be provided	d), when paid:			
a) by 31 July	per year	exempt	\$	20.00
b) after 31 July	per year	exempt	\$	30.00
Lifetime Registration (for the life of the dog) **	lifetime	exempt	\$	130.00
** Dog must be desexed & microchipped (evidence to be providence)	led). Refund pol	icy - 50% refund	withi	n 3 years:
Replacement Dog Tag	each	exempt	\$	3.00
Complaints - Dog causing a nuisance ** Refundable if offence is determined	each	exempt	\$	25.00
Declared Dangerous Dog and Restricted Breeds	per year	exempt	\$	250.00
Purchase Dangerous Dog Sign	per item	\$ 5.91	\$	65.00
Purchase Dangerous Dog Collar	per item	\$ 4.55	\$	50.00
Guide Dog for the Blind	N/A	N/A		No Charge
Kennel Licence Application				
3-5 Dogs	per application	exempt	\$	80.00
>5 Dogs	per application	exempt	\$	110.00
Renewals (+ Registration Fee for each dog)	per year	exempt	\$	50.00
Impounding				
Dog reclaim fee	per day	exempt	\$	35.00
Animal Impounding Costs - including care at cost			\$	50.00 + Care Charges & advertising

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Animal Control Infringements/Fines			
Various (as per Dog Control Regulations) - 2 penalty units	per infringement	exempt	2 penalty units
Various (as per Dog Control Regulations) - 1 penalty unit	per infringement	exempt	1 penalty unit
Pursuant to the Dog Control Act 2000, and determined by the Sta	te Government		
Planning Fees			
Section 58 Land Use Planning and Approvals Act (LUPAA) 1993 (i.e. must be approved if all the Acceptable Solutions are met)			
Application for development with a value less than \$25,000	per application	exempt	\$ 155.00
Application for development, including alterations and additions with a value greater than \$25,000	per application	exempt	\$250.00 plus \$1.00 per \$1000.00 of value of the works. Maximum \$500.00 for residential development
Application for a Change of Use (All Classes)	per application	exempt	\$250.00 (not including any discretionary components)
Application for Advertising Signage	per application	exempt	\$ 250.00
Application for a boundary adjustment	per application	exempt	\$500.00 (includes sealing fee)
Application to amend S58 permit	per application	exempt	\$ 400.00
<b>Section 57 LUPAA</b> (discretionary use and/or assessment against pe Tasmanian Heritage Council applications)	erformance criter	ia of zone or o	code includes
Public Notification Fee (The Advocate advertisement only)	per application	exempt	\$ 300.00
Application for any discretionary use with a value greater than \$25,000	per application	exempt	\$550.00 plus \$1.00 per \$1000.00 of value of works (plus \$300.00 public notification fee)
Application for development with a value less than \$25,000	per application	exempt	\$155.00 (plus \$300.00 public notification fee)

	Indicator /		CCT la charine
<b>Details</b>	Descriptor, eg. hrs	GST	GST Inclusive Charge
Application for any discretionary development with a value greater than \$25,000 with 1 performance criterion			\$550.00 plus \$1.00 per \$1000.00 of value of works (plus \$300.00 public notification fee) Maximum fee of \$1000.00 applies to single dwelling development
Application for any discretionary development with a value greater than \$25,000 with 2 performance criteria			\$650.00 plus \$1.00 per \$1000.00 of value of works (plus \$300.00 public notification fee) Maximum fee of \$1100.00 applies to single dwelling development
Application for any discretionary development with a value greater than \$25,000 with 3 or more performance criteria			\$750.00 plus \$1.00 per \$1000.00 of value of works (plus \$300.00 public notification fee) Maximum fee of \$1200.00 applies to single dwelling development
Application for subdivision (includes consolidation)	per application	exempt	\$550.00 plus \$150.00 per new lot plus \$300.00 public notification fee (includes initial sealing fee)
Application to amend S57 Permit	per application	exempt	\$ 450.00
Miscellaneous			
Application for a retrospective permit	per application	exempt	Normal fee plus \$150.00
Certifying Strata Plans	per application	exempt	\$140.00 per Lot

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Certifying Staged Strata Plans	per application	exempt	\$ 140.00 per lot
Application to amend a Strata Scheme	per application	exempt	\$ 350.00
Landscape Inspections (follow ups)	per inspection	exempt	\$ 50.00
Application for an Adhesion Order (\$110 - Local Government Building and Miscellaneous Provisions Act 1993) (LGBMP) - Includes sealing of document	per application	exempt	\$ 350.00
Application to amend a Sealed Plan (\$103 LGBMP) - includes sealing of document	per application	exempt	\$ 350.00
Subdivison exemption (S115 LGBMP)	per application	exempt	\$ 250.00
Application to extend a planning permit	per application	exempt	\$ 350.00
Application to Tas Heritage for a Works Application	per application	exempt	\$ 350.00
Application to amend Planning Scheme (\$37 Land Use Planning and Approvals Act 1993) LUPAA)	per application	exempt	\$3000.00 plus Tasmanian Planning Commission (TPC) Fee
Application to amend Planning Scheme (\$40T LUPAA)	per application	exempt	\$3000.00 plus TPC Fee plus DA Fee
Fee for sealing Plans under Part 5 LUPAA	per application	exempt	\$ 250.00
Request for certified copy of planning permit	per application	exempt	\$ 75.00
Engineering Services Assessment of Subdivisions			
Residential subdivision construction - Roadworks	per subdivision	exempt	\$740.00 plus \$10.00 per Lot
Residential subdivision construction - Drainage	per subdivision	exempt	\$370.00 plus \$10.00 per Lot
Industrial/Commercial subdivision	per subdivision	exempt	1% of the value of Council assets/ infrastructure works

Details	Indicator / Descriptor, eg. hrs	GST		nclusive narge
Building Fees (Building Surveying)				
These Fees apply only to unfinished building certifications commesservice	nced by Council	prior to privat	isation c	of the
Inspections (per dwelling or unit)	per inspection	exempt		Cost + 15% admin fee
Building Fees (Building Authority)				
New Development				
Application for Building Permit (includes administration fee and ce	ertificate of comp	oletion)		
Class 10	per application	exempt	\$	270.00
Class 1	per application	exempt	\$	400.00
Class 2-9 (<500m²)	per application	exempt	\$	400.00
Class 2-9 (>500m²)	per application	exempt	\$	440.00
Amended Plans Class 1 & 10	per application	exempt	\$	80.00
Amended Plans Class 2 to 9	per application	exempt	\$	160.00
Permit Extension			•	
1st Extension for 12 months	per application	exempt	\$	105.00
2nd Extension for 12 months	per application	exempt	\$	155.00
Miscellaneous				
Demolition (without rebuild, includes completion certificate)	per application	exempt	\$	270.00
Temporary Occupancy Permit	per application	exempt	\$	90.00
Permit to Proceed - 2 x Normal Fee Penalty	per application	exempt	\$	170.00
Building Certificate - includes inspection and certificate	per application	exempt	\$	350.00
Search Fee	per application	exempt	\$	25.00
Cancellation of Building Permit (non-refundable component)	per application	exempt	\$	100.00
Permit/Certificate of Substantial Compliance for work carried out by previous owner = Normal Class Fee	per application	exempt	Fee	e for Class
Permit/Certificate of Substantial Compliance for work carried out by current owner = 2 x Normal Class Fee	per application	exempt	2 x	Class Fee
Document Lodgement Fee (Building Surveyor notifiable works)	per application	exempt	\$	100.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Building Levies			
As prescribed under Part 3 of the Building and Construction Industry Training Fund Act 1990 which applies to value of work more than \$12,000 - 0.2% of estimated cost of works	per \$1,000.00	exempt	0.2% (value of work> than \$12,000)
As prescribed under Section 270 of the <i>Building Act 2000</i> which applies to value of work more than \$12,000 - 0.1% of estimated cost of works	per \$1,000.00	exempt	0.1% (value of work > than \$12,000)
Plumbing/Drainage Fees			
New Development			
Buildings Classes 1 and 2-9 in a sewered area (fee includes assessment of sewer connection, stormwater, piping in, certificate of completion and administration) Covers 2 x drainage; 1 x water piping; 1 x completion inspection. Additional inspections \$105.00	per application	exempt	\$ 525.00
New Buildings Classes 1 and 2-9 in a non-sewered area (fee includes assessment of sewer connection, stormwater, piping in, special plumbing permit, certificate of completion and administration) Covers 2 x drainage; 1 x water piping; 1 x completion inspection. Additional inspections \$105.00	per application	exempt	\$ 670.00
New Building Class 10 (includes assessment stormwater)	per application	exempt	\$ 300.00
New Building Class 10 (includes assessment stormwater) with sanitary facilities	per application	exempt	\$ 420.00
Additions and Alterations - Classes 1 and 2-9 in a sewered area			
Administration/Certificate	per application	exempt	\$ 185.00
plus Sewer Drainage (if applicable)		exempt	\$ 90.00
plus Stormwater Drainage (if applicable) + \$15.00 per downpipe/or pit		exempt	\$ 90.00
plus Water Piping (if applicable)		exempt	\$ 105.00
plus (Special) Plumbing Permit (Septic/AWTS) (if applicable)		exempt	\$ 150.00
Application for Special Plumbing Permit (eg Trade Waste, BPD)	per application	exempt	\$ 150.00
Plumbing Permit for unapproved work - current owner = 2 x Normal Fee	per application	exempt	2 x Fee
Plumbing Permit for unapproved work - previous owner = 1 x Normal Fee	per application	exempt	Normal Fee
Certificate of Likely Compliance	per application	exempt	Normal Fee
Other fees where a stand alone item			
Stormwater Drainage + \$15.00 per downpipe or pit	per application	exempt	\$ 90.00
Sewer Drainage	per application	exempt	\$ 90.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge		
(Special) Plumbing Permits Septic/AWTS	per application	exempt	\$	145.00	
Application for (Special Connection) Plumbing Permit	per application	exempt	\$	145.00	
Additional or Re-inspections	per inspection	exempt	\$	105.00	
Certificate of Completion	per application	exempt	\$	85.00	
Water Piping Inspection	per application	exempt	\$	105.00	
Plumbing Permit Assessment Cost	per application	exempt	\$	100.00	
Strata Inspection	per unit	exempt	\$	115.00	
Copy of plans (as constructed)	per application	exempt	\$	10.00	
Connection of Stormwater					
Quotation provided upon request	per connection	GST		TBA	

#### Note:

Connections deeper than 1.8 metres or greater than 150mm dia or further than 4m from property boundary are subject to separate quotation

Where surface reinstatement other than grass is required/necessary, refer to Road and Footpath Reinstatement and Footpath and Crossover Construction for additional charges

Mersey Vale & Old Devonport General Cemeteries			
Reservation Fee - Plot (non refundable)	each	\$ 65.45	\$ 720.00
Reservation Fee - Ash internment (non refundable)	each	\$ 20.00	\$ 220.00
Plot - Adult (over 15 years) includes plaque installation - Devonport residents eligible for \$750 discount on listed fee	each	\$ 220.00	\$ 2,420.00
Double depth burial (this fee is in addition to the normal burial fees and includes the right to a further burial in this spot) - N/A for modern burial system	each	\$ 27.27	\$ 300.00
Plot - Child (4-15 years) includes plaque installation	each	\$ 70.00	\$ 770.00
Plot - Child (0-3 years) includes plaque installation	each	\$ 54.55	\$ 600.00
Ash Interment - Placing ashes & installation of plaque	each	\$ 50.91	\$ 560.00
Saturday charge	additional	\$ 94.55	\$ 1,040.00
Vase	each	\$ 3.82	\$ 42.00
Exhumation	each	\$ 290.91	\$ 3200.00
Concrete plinths for existing grave	each	\$ 7.45	\$ 82.00
Removal or placement of plaque	each	\$ 13.64	\$ 150.00
Removal of Ashes	each	\$ 53.64	\$ 590.00
Non Standard Burial - to be quoted at time of request	each		TBA

Details	Indicator / Descriptor, eg. hrs	GST		GST Inclusive Charge	
Road and Footpath Reinstatement					
Footpath (per m²)					
Naturestrip	per m²	\$	4.09	\$	45.00
Concrete	per m²	\$	13.64	\$	150.00
Road Pavement (per m²)					
Gravel	per m²	\$	3.73	\$	41.00
Bitumen	per m²	\$	11.50	\$	126.50
Minimum Charge	,				
Per Site	per site	\$	22.73	\$	250.00
Driveway Kerb and Crossover Construction	,				
Concrete					
Driveway Kerb layback	per lineal metre	\$	18.18	\$	200.00
Driveway Crossover - Domestic Driveway	per m²	\$	19.09	\$	210.00
Driveway Crossover - Industrial Driveway	per m²	\$	21.36	\$	235.00
Establishment Fee	per site	\$	18.55	\$	204.00
Fencing Contribution					
Fencing Contributions in accordance with Council Policy	per lineal metre	exempt		\$	40.00
Waste Disposal Charges					
Car Boots/Station Wagons (up to 0.5m³)	per load	\$	0.64	\$	7.00
Utes, vans, trailers and small trucks (0.5 to 1.5 m³)	per load	\$	0.91	\$	10.00
Utes, vans, trailers and small trucks (1.5m³ to 2m³)	per load	\$	1.36	\$	15.00
Dual Axle Trailers & Large Single Axle Trailers & trucks (over 2m³)					
Landfill waste	per tonne	\$	11.18	\$	123.00
Separated waste (less than 50% to landfill)	per tonne	\$	7.45	\$	82.00
Non-landfill waste	per tonne	\$	5.09	\$	56.00
Tyres					
Car & Motorcycle Tyres	each	\$	0.55	\$	6.00
Light Truck (up to 9.5 GVM)	each	\$	0.91	\$	10.00
Trucks	each	\$	1.73	\$	19.00
Earthmovers & Tractors (cut in half)	each	\$	1.73	\$	19.00
Earthmovers & Tractors (uncut)	each	\$	3.45	\$	38.00

Details	Indicator / Descriptor, eg. hrs	GST		GST Inclusi Charge	
Other					
Asbestos	per tonne	\$	18.00	\$	198.00
Asbestos - single load less than 0.5m³	per load	\$	2.00	\$	22.00
Mattresses	each	\$	0.82	\$	9.00
Sale of Recycled Material	<u>'</u>				
Crushed concrete	per m³	\$	2.50	\$	27.50
Delivery of crushed concrete - Devonport Municipality	per load			\$	25.00
Recreation Grounds - Usage	<u> </u>				
The Fees & charges for recreation ground usage have been d grass care and maintenance, facility management, irrigation  Oval				or line	marking,
Devonport Football Club	per season	\$	561.82	\$	6,180.00
Mersey Valley Cycling Club	per season	\$	121.73	\$	1,339.00
Devonport Athletic Club	per season	\$	229.36	\$	2,253.00
Devonport Cricket Club	per season	\$	613.36	\$	6,747.00
Devonport Oval Lights		<u> </u>			
Lighting Level 1	per hour	\$	5.27	\$	58.00
Lighting Level 2	per hour	\$	9.36	\$	103.00
Lighting Level 3	per hour	\$	15.68	\$	172.50
Lighting Level 4	per hour	\$	22.09	\$	243.00
Girdlestone Park					
East Devonport Football Club	per season	\$	430.73	\$	4,738.00
Devonport Little Athletics	per season	\$	100.73	\$	1,108.00
Maidstone Park		1			
Spreyton Football Club	per season	\$	337.09	\$	3,708.00
Spreyton Cricket & Bowls Club	per season	\$	412.00	\$	4,532.00
Mersey Valley Pony Club	per season	\$	104.27	\$	1,147.00
Devon Netball Association	per season	\$	77.27	\$	850.00
Spreyton Tennis Club - Vacant	per season	\$	41.82	\$	460.00
Devonport BMX Club - Vacant	per season	\$	104.27	\$	1,147.00
Baseball Diamond - Vacant	per season	\$	129.36	\$	1,423.00

Details	Indicator / Descriptor, eg. hrs	GST		GST Inclus Charge	
Don Recreation Ground					
Don Cricket Club	per season	\$	271.55	\$	2,987.00
Devonport Rugby Union Club	per season	\$	168.55	\$	1,854.00
Byard Park					
Mersey Colts Cricket Club	per season	\$	262.18	\$	2,884.00
Devonport Cricket Club Juniors	per season	\$	131.09	\$	1,442.00
Devon Junior Football League	per season	\$	147.45	\$	1,622.00
Meercroft Park					
NW Hockey (grassed area) - Vacant	per season	\$	346.36	\$	3,810.00
Devonport Junior Soccer	per season	\$	152.18	\$	1,674.00
Devonport Touch Football	per season	\$	284.45	\$	3,129.00
Devonport Soccer Centre					
Devonport City Soccer Club	per season	\$	280.91	\$	3,090.00
St Georges Oval					
Vacant	per season	\$	83.36	\$	917.00
Miscellaneous					
Casual Hirers - Devonport Oval	per day	\$	109.09	\$	1200.00
North West Corner - Circus etc	per day	\$	27.27	\$	300.00
Casual Hirers - Don Reserve	per day	\$	10.00	\$	110.00
Casual Hirers - Byard Park	per day	\$	10.00	\$	110.00
Casual Hirers - Meercroft Park	per day	\$	10.00	\$	110.00
Casual Hirers - Girdlestone Park	per day	\$	10.00	\$	110.00
East Devonport Recreation & Function Centre	·				
Stadium Hire					
Junior	per hour	\$	1.36	\$	15.00
Senior	per hour	\$	1.82	\$	20.00
Beach Volleyball Courts	per hour	\$	1.50	\$	16.50
Community Room/Function Area	-				
Per Section (kitchen extra costing)	per hour	\$	2.45	\$	27.00
Full Room (kitchen extra costing)			GST	On A	Application
Storage Cupboards Hire - Large	annual	\$	16.82	\$	185.00
Storage Cupboards Hire - Small	annual	\$	16.82	\$	185.00
Special Events	per day		GST	On A	Application

Details	Indicator / Descriptor, eg. hrs	GST		GST Inclusive Charge		
Devonport Recreation Centre						
Basketball Stadium / Youth Centre	per day	\$	100.00	\$	1100.00	
Senior Roster / Training - Affiliated Club (Warriors)	per hour	\$	1.82	\$	20.00	
Junior Roster / Training - Affiliated Club (Warriors)	per hour	\$	1.36	\$	15.00	
Casual Hire - Non Affiliated Club - General Public	per hour	\$	2.00	\$	22.00	
School Groups	per hour	\$	2.00	\$	22.00	
NWBU Games	per night (min 4 hours)	\$	17.73	\$	195.00	
State League Netball	per night (min 4 hours)	\$	24.09	\$	265.00	
Badminton	per hour	\$	1.82	\$	20.00	
Squash/Racquetball						
Casual	per hour	\$	1.00	\$	11.00	
Seniors Pennant	per hour	\$	0.91	\$	10.00	
Juniors Pennant	per hour	\$	0.73	\$	8.00	
School Groups	per hour	\$	0.73	\$	8.00	
Club Members Casual Hire	per hour	\$	0.91	\$	10.00	
Racquetball / Squash Racquet Hire	per racquet	\$	0.27	\$	3.00	
Racquetball / Squash Ball Hire	per ball	\$	0.18	\$	2.00	
Judo/Aikido						
Senior Room Hire	per hour	\$	1.00	\$	11.00	
Junior Room Hire	per hour	\$	0.91	\$	10.00	
School Groups (instructor required)	per hour	\$	1.64	\$	18.00	
Table Tennis						
Casual Table Hire	per hour/per table	\$	0.82	\$	9.00	
Groups Room Hire - no tables	per hour	\$	2.36	\$	26.00	
School Groups	per hour/4 x table	\$	2.45	\$	27.00	
Recreation Centre						
Venue Hire - Stadium	per day	\$	100.00	\$	1100.00	
Meeting Room Hire	per hour	\$	2.27	\$	25.00	
Sauna	per hour	\$	0.73	\$	8.00	

Details	Indicator / Descriptor,	GST		Inclusive
Delans	eg. hrs	00.	С	harge
Devonport Entertainment & Convention Centre				
Theatre Usage - Commercial				
Bump in and rehearsal (also convention rate)	per day	\$ 29.09	\$	320.00
Dance Graduation and Examination rate	per day	\$ 29.09	\$	320.00
Performance (arrival to exit)	per hour or 8.5% of adjusted gross takings (whichever is greater)	\$ 14.55	\$	160.00
Hold Day (Theatre is hired but not used as a rehearsal or performance day)	per day exclusive use of Theatre	\$ 7.27	\$	80.00
Theatre Usage - Community				
Bump in and rehearsal (also convention rate)	per day	\$ 14.55	\$	160.00
Performance (arrival to exit)	per hour	\$ 7.27	\$	80.00
Hold Day (Theatre is hired but not used as a rehearsal or performance day)	per day exclusive use of Theatre	\$ 3.64	\$	40.00
Operational Charges				
Electrical Services	per metered unit	\$ 0.04	\$	0.47
Cleaning	per day	\$ 20.00	\$	220.00
Head Technician	per hour	\$ 3.64	\$	40.00
Technical Staff	per hour	\$ 3.45	\$	38.00
Stage Door Assistant	per hour	\$ 3.18	\$	35.00
Front of House (minimum 3 hour call)	per hour	\$ 3.36	\$	37.00
Ticket Sales Staff (minimum 3 hour call)	per hour	\$ 3.18	\$	35.00
Ushers* (minimum 3 hour call) (See Note Point 1 - page 72)	per hour	\$ 3.18	\$	35.00
Merchandise Sellers	per hour	\$ 3.18	\$	35.00
Ticket Design & Setup	per event	\$ 5.45	\$	60.00
Ticket Printing	per ticket	\$ 0.01	\$	0.16
Ticket Postage & Handling (where required)	as required	\$ 0.34	\$	3.75
Ticket Postage & Handling - Registered Post (where required)	as required	-	\$	7.00
Internet Ticket Processing	per ticket	\$ 0.25	\$	2.75

Details	Indicator / Descriptor, eg. hrs	GST		GST Inclusive Charge	
Credit Card Commission	percentage	_		4%	
Merchandising commission	sales	-		10%	
Electronic Direct Mail (EDM) charges	per event	-	\$	60.00	
Piano Hire	each	\$ 7.27	7 \$	80.00	
Piano Tuning	each	-		At Cost	
Note:					
<ol> <li>Community groups may provide two (2) of their own ushers, provided Front of House training by Centre Management has been attended</li> </ol>					
2. Staff rates incur a 50% surcharge on Sundays					
3. Public Holidays at Cost					
Booking Fee - Seating Type					
Commercial Reserved	per ticket	\$ 0.30	\$	4.00	
Commercial Comp Tickets - First 20 tickets free, 21+ tickets \$4.00 each	per ticket	\$ 0.36	5 \$	4.00	
Community Reserved	per ticket	\$ 0.23	3 \$	2.50	
Dance School - Reserved	per ticket	\$ 0.10	\$	1.10	
Unreserved	per ticket	\$ 0.23	3 \$	2.50	
Community Comp. Tickets - First 20 tickets free. 21+ tickets \$2.50 each	per ticket	\$ 0.23	3 \$	2.50	
External Ticket Sales - Contracted for events outside the DECC	per ticket	\$ 0.36	\$	4.00	
Function Usage					
Pricing includes one room set-up for functions only - cost of additional set-ups will be determined by negotiation					
Staff Surcharge - Monday to Saturday**	per hour	\$ 3.64	\$	40.00	
Staff Surcharge - Sunday & Public Holiday**	per hour	\$ 5.45	5 \$	60.00	
**A surcharge of per staff hour applies outside normal hours of 8.00am to 5.00pm Monday to Friday					
Federation Room (Town Hall Upstairs - 10.5m x 9.5m=100m²)					
Commercial Pricing	per hour	\$ 7.27	7 \$	80.00	
Commercial Day Rate during normal hours - maximum of 8 hours	per day	\$ 29.09	\$	320.00	
Community Pricing**	per hour	\$ 3.64	1 \$	40.00	
Community Day Rate during normal hours - maximum of 8 hours	per day	\$ 14.5	5 \$	160.00	
Centenary Court (Ground Floor - 16m x 7m = 112m²)					
Commercial Pricing	per hour	\$ 8.18	3 \$	90.00	
Commercial Day Rate during normal hours - maximum of 8 hours	per day	\$ 34.5	5 \$	380.00	
Community Pricing**	per hour	\$ 4.09	\$	45.00	

Community Day Rate during normal hours - maximum of 8 hours

\$

per day

17.27

\$

190.00

Details	Indicator / Descriptor, eg. hrs	GST		I Inclusive Charge
Victoria Room (Upstairs Front - $10m \times 5m = 50m^2$ )				
Commercial pricing	per hour	\$ 6.36	\$	70.00
Commercial Day Rate during normal hours - maximum of 8 hours	per day	\$ 22.73	\$	250.00
Community pricing**	per hour	\$ 3.18	\$	35.00
Community Day Rate during normal hours - maximum of 8 hours	per day	\$ 11.36	\$	125.00
** Community pricing is subject to application and approval by Co	ouncil			
Devonport Regional Gallery				
Venue Hire (*Conditions apply - to be quoted upon request)	per use	GST		TBA on application
Bass Strait Maritime Centre				
Venue Hire (*Conditions apply)	per use	GST		245.00 3 hours plus \$55.00 per ir thereafter
Admission Price - Adult	per use	\$ 0.91	\$	10.00
Admission Price - Child 4-12	per use	\$ 0.45	\$	5.00
Admission Price - Child 3 & under	per use	-		No Charge
Admission Price - Family (2 adults and 3 children)	per use	\$ 2.27	\$	25.00
Admission Price - Pensioner & Seniors Card holders	per use	\$ 0.73	\$	8.00
Admission Price - Student Concession	per use	\$ 0.45	\$	5.00
Annual Pass - Adult	per year	\$ 2.27	\$	25.00
Annual Pass - Concession	per year	\$ 1.82	\$	20.00
Annual Pass - Child	per year	\$ 1.14	\$	12.50
Annual Membership joining fee - Adult	per year	\$ 4.55	\$	50.00
Annual Membership joining fee - Concession	per year	\$ 2.73	\$	30.00
Annual Membership Joining Fee - Family (2 adults and 3 children)	per year	\$ 10.91	\$	120.00
Julie Burgess				
Extended Charter (3 hours)	per trip	\$ 81.82	\$	900.00
2 Hour Charter	per trip	\$ 72.73	\$	800.00
2 Hour Sailing - Normal (all persons over 8 years of age)	per person	\$ 4.55	\$	50.00
2 Hour Sailing - Student (includes admission to Bass Strait Maritime Centre)	per person	\$ 3.18	\$	35.00
Tour of the vessel	per person	-		Donation
Scattering of ashes	per trip	\$ 36.36	\$	400.00
Custom charters	per person	GST	TB	A based on enquiry

Council reserves the right to add to the list of fees and charges to incorporate any services or facilities that were not identified at the time of publication. All fees and charges are subject to change by Council as required to reflect changes in cost incurred by Council.

# **APPENDIX A**

# FIVE YEAR CAPITAL WORKS PROGRAM

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Mariners Park - Seawall mowing strip	30,000	0	30,000	0
Victoria Parade boat ramp shared path alterations	90,000	0	90,000	0
Victoria Parade shared path rail crossing	15,000	0	15,000	0
Safety Projects Total	135,000	0	135,000	0
Renewal Projects				
Bluff Road - Fitness equipment renewal	70,000	70,000	0	0
Signage Strategy Actions	30,000	30,000	0	0
Renewal Projects Total	100,000	100,000	0	0
Prioritisation Projects				
Don River Rail Trail - Don to Tugrah gravel track	86,000	0	86,000	0
Home Hill - Facility signage	5,000	5,000	0	0
Path lighting - Victoria Parade, 250m from Cenotaph north	52,000	0	52,000	0
Pioneer Park - road safety bike park	29,000	0	29,000	29,000
Mersey Vale Cemetery - Niche wall fence	7,000	0	7,000	0
Prioritisation Projects Total	179,000	5,000	174,000	29,000
2016/17 Total	414,000	105,000	309,000	29,000

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Buster Rd (Don River) approach barriers	25,000	12,500	12,500	0
Formby Road & Best Street intersection safety improvements	275,000	206,250	68,750	70,000
Stephen & Caroline Streets new footpath - northern link to EDRC	60,000	0	60,000	0
Woodrising Ave new footpath - Leila Av to Walter St	55,000	0	55,000	0
Middle Road Interchange – Off Ramp improvements	75,000	0	75,000	75,000
William St safety improvements - North St to Bluff Road	50,000	25,000	25,000	0
Madden St and Ronald St safety improvements – blackspot	200,000	100,000	100,000	200,000
Tarleton St and Thomas St safety improvements – blackspot	95,000	47,500	47,500	95,000
Victoria Parade boat ramp - pedestrian priority	15,000	0	15,000	0
Tarleton St Wright St safety improvements – blackspot	125,000	62,500	62,500	95,000
Don Reserve - Sawdust bridge renewal	262,000	262,000	0	0
Steele St Fenton St intersection upgrade, including Steele St footpath renewal	550,000	275,000	275,000	0
Safety Projects Total	1,787,000	990,750	796,250	535,000
Renewal Projects				
Road traffic device renewal	25,000	25,000	0	0
Street light provision	20,000	10,000	10,000	0
Transport minor works	25,000	12,500	12,500	0
Reseal program	700,000	700,000	0	0
Parking infrastructure renewal	25,000	25,000	0	0
Steele-Rooke-MacFie intersection renewal	350,000	350,000	0	0
Wright St and Norton Way intersection renewal	80,000	80,000	0	0
William Street renewal - Best St to Stewart St	500,000	500,000	0	374,434
Devonport Road - Formby Road - Westport Road intersection renewal	800,000	800,000	0	0
Newton Street renewal	125,000	125,000	0	125,000
Elizabeth St renewal - Forbes to Hiller	225,000	225,000	0	200,000
Ronald St renewal - Madden to Parker	165,000	165,000	0	165,000
North Caroline St car park renewal	50,000	50,000	0	0
Buster Road renewal - west of Don River (stage 1)	450,000	450,000	0	0
Renewal Projects Total	3,540,000	3,517,500	22,500	864,434

Prioritisation Projects				
Soccer Club Seal car park	190,000	0	190,000	0
Prioritisation Projects Total	190,000	0	190,000	0
2016/17 Total	5,517,000	4,508,250	1,008,750	1,399,434

Stormwater	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Minor Stormwater Works	30,000	7,500	22,500	0
William SW Catchment Upgrade - Stage 6	275,000	0	275,000	0
Stormwater outfall risk management - Mersey Bluff	30,000	7,500	22,500	0
Tugrah Road Duplication of pipe crossing	45,000	0	45,000	0
Elanora car park - drainage improvements	12,000	0	12,000	0
Squibbs Road drainage improvements	90,000	22,500	67,500	0
Tugrah Road Roberton Close Stormwater improvements	50,000	50,000	0	0
Waste Transfer Station - litter capture	30,000	0	30,000	0
Safety Projects Total	562,000	87,500	474,500	0
Renewal Projects				
Pit replacements	50,000	50,000	0	0
49 Sorell st stormwater renewal	75,000	75,000	0	0
Renewal Projects Total	125,000	125,000	0	0
Prioritisation Projects				
Sorell Laneway drainage	55,000	0	55,000	0
Prioritisation Projects Total	55,000	0	55,000	0
2016/17 Total	742,000	212,500	529,500	0

Buildings & Facilities	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
DECC - Accessible seating	20,000	0	20,000	0
Aquatic Centre - Rainwater Tanks	14,000	0	14,000	0
Aquatic Centre - HVAC works	90,000	0	90,000	0
Safety Projects Total	124,000	0	124,000	0
Renewal Projects				
Works Depot – Vehicle wash bay	100,000	100,000	0	0
Renewal Projects Total	100,000	100,000	0	0
Prioritisation Projects				
Waste Transfer Station - Push pit roof	150,000	0	150,000	0
Art Gallery and DECC Integration	1,800,000	0	1,800,000	0
BSMC - Facility signage	5,000	0	5,000	0
Aquatic Centre - Raypac boiler system upgrade & Co-Gen decommission	45,000	0	45,000	0
Prioritisation Projects Total	2,000,000	0	2,000,000	0
2016/17 Total	2,224,000	100,000	2,124,000	0

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
09 4x4 Dual cab utility (E000699)	37,000	12,000	25,000
12 Passenger Vehicle - SUV Wagon (E000031)	32,000	9,000	23,000
13 2x4 Crew cab utility with canopy (E000781)	32,000	10,000	22,000
2x4 Crew cab utility (E001452)	33,000	9,000	24,000
2x4 Dual cab utility with canopy (E000059)	34,000	10,000	24,000
LWB Crew cab (E000780)	52,500	14,000	38,500
Passenger Vehicle - Sedan (E000032)	26,000	9,000	17,000
Fleet Management Total	246,500	73,000	173,500
Hire Plant Management			
Mersey Vale Cemetery – Modern Burial System (MBS) lid lifter	220,000	0	220,000
Reactive mower replacement	20,000	200	19,800
Sweeper - large (E001027)	300,000	30,000	270,000
Truck - 10 tonne fitted with crane and winch - Civil Works (E000473)	115,000	21,000	94,000
Hire Plant Management Total	655,000	51,200	603,800
Non-Hire Plant Management			
1 Engine Analyser	5,000	0	5,000
10 Rotary Hoe (E001621)	3,900	500	3,400
11 Pump Drive - Wacker (E000204)	1,100	0	1,100
12 Pump - Wacker flexidrive (E000209)	2,300	100	2,200
2 Rat Barrow	4,900	0	4,900
3 Vibrating Plate (E000202)	2,500	200	2,300
4 Safety fence panels (NEW)	3,800	0	3,800
5 Level - Laser aligner self levelling (E000197)	1,800	100	1,700
6 Mechanical Post driver	2,700	0	2,700
7 Generator - portable 8kva (E000196)	2,000	100	1,900
8 Generator - portable 3.4kva (E001930)	2,000	100	1,900
9 Hedge trimmer E000619	1,300	200	1,100
Non-Hire Plant Management Total	33,300	1,300	32,000
2016/17 Total	934,800	125,500	809,300

Office & Equipment	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
DECC - Audio & Lighting	14,000	14,000	0	0
Aquatic Centre - Ocean Challenge Inflatable	20,000	20,000	0	0
Aquatic Centre - Lane ropes	12,000	12,000	0	0
Devonport Rec Centre - Scoreboard (Court 1)	32,000	32,000	0	0
Renewal Projects Total	78,000	78,000	0	0
Prioritisation Projects				
Information Technology - Renewals & upgrades	64,000	25,000	39,000	0
Tidal Acquisitive Art Award – Biennial	10,000	0	10,000	0
Prioritisation Projects Total	74,000	25,000	49,000	0
2016/17 Total	152,000	103,000	49,000	0

LIVING CITY	Total Expenditure	Renewal	New	Non- Council Funds inc
Prioritisation Projects				
Capital into selected projects	30,000,000	0	30,000,000	0
Prioritisation Projects Total	30,000,000	0	30,000,000	0
2016/17 Total	30,000,000	0	30,000,000	0

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Devonport Oval - Facilities plan actions	315,000	315,000	0	0
Don Reserve - Railway crossing safety improvements	37,000	37,000	0	0
Girdlestone Park - Footpath to western toilet block	35,000	0	35,000	0
Victoria Parade - River bank mowing, strip stage 1	95,000	0	95,000	0
Safety Projects Total	482,000	352,000	130,000	0
Renewal Projects				
Aikenhead point - BBQ shelter renewal	21,000	21,000	0	0
BBQ replacements - Replace 3 barbecues	23,000	23,000	0	0
Meercroft Park - Re-clad external walls of change rooms	27,000	27,000	0	0
Mersey Bluff Caravan Park - Camp kitchen renewal	89,000	89,000	0	0
Mersey Bluff playground - Shade sail renewal	27,000	27,000	0	0
Mersey Vale Cemetery - Lighting renewal	50,000	50,000	0	0
Path renewal Don Reserve - North of Aquatic Centre car park 210m	62,000	62,000	0	0
Playground equipment renewal - Aquatic Centre car park	83,000	83,000	0	0
Playground equipment renewal - East Devonport foreshore	73,000	73,000	0	0
Playground equipment renewal - Kiah Place	64,000	64,000	0	0
Renewal Projects Total	519,000	519,000	0	0
Prioritisation Projects				
Devonport Rec Centre - Entry & Change Rooms	250,000	175,000	75,000	0
Future - Prioritisation projects to be identified	300,000	0	300,000	0
Maidstone Park - Improve ventilation in change rooms	18,000	0	18,000	0
Mersey Vale Cemetery - Children's area	32,000	0	32,000	0
Prioritisation Projects Total	600,000	175,000	425,000	0
2017/18 Total	1,601,000	1,046,000	555,000	0

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Paloona Rd (Hogg Creek) approach barriers	16,000	8,000	8,000	0
Steele/Forbes - signal efficiency improvements	45,000	22,500	22,500	0
CBD pedestrian facilities - Best and Edward	21,000	0	21,000	0
Durkins Rd guard rail terminals	21,000	21,000	0	0
Pedestrian safety improvements - Bluff Rd & Clements St	42,000	21,000	21,000	0
Valley Rd & Elm Ave - Intersection improvements	75,000	18,750	56,250	0
Footpath new - location TBC	100,000	0	100,000	0
Don Rd and Nixon St Traffic signals	414,000	103,500	310,500	0
Safety Projects Total	734,000	194,750	539,250	0
Renewal Projects				
Holyman Street reconstruction	399,000	399,000	0	187,217
Melrose Rd Buster Rd junction improvement	111,000	55,500	55,500	0
Nicholls St pavement reconstruction - North Fenton to Victoria Parade	263,000	197,250	65,750	187,217
North St pavement reconstruction - William St threshold	42,000	42,000	0	0
Road traffic device renewal	25,000	25,000	0	0
Stony Rise Rd footpath renewal - Durkins to Devonport Rd	89,000	89,000	0	0
Street light provision	20,000	10,000	10,000	0
Transport minor works	25,000	12,500	12,500	0
Bluff Access road traffic management	53,000	39,750	13,250	0
Lighthouse car park improvements – Bluff	84,000	42,000	42,000	0
Reseal program	700,000	700,000	0	0
James Street pavement renewal - Clements St to Nth Fenton St	364,000	364,000	0	0
Signage improvements - Street name renewal	10,000	10,000	0	0
Works depot car park - retaining wall renewal	27,000	27,000	0	0
Parking infrastructure renewal	25,000	25,000	0	0
Kings Road - seal extension	21,000	0	21,000	0
Mersey Road Footpath Renewal - Devonport Rd to Dogs Home Rd	150,000	150,000	0	0
Footpath renewal - location TBC	150,000	150,000	0	0
CBD Carpark renewal - location TBC	105,000	105,000	0	0
Formby Road reconstruction - south of Highway interchange	116,000	116,000	0	0
Torquay Road reconstruction - Canning Drive East to Canning Drive West	450,000	450,000	0	0
Buster Road reconstruction - west of Don River (stage 2)	450,000	450,000	0	0
Lapthorne Close renewal - Matthews Way to Stony Rise	180,000	180,000	0	180,000
Birala Place renewal	155,000	155,000	0	155,000
Renewal Projects Total	4,014,000	3,794,000	220,000	709,434

Prioritisation Projects				
Coles Beach - Car Park definition, hoon control	47,000	0	47,000	0
Prioritisation Projects Total	47,000	0	47,000	0
2017/18 Total	4,795,000	3,988,750	806,250	709,434

Stormwater	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Brooke St upgrade - Caroline catchment	79,000	0	79,000	0
Chinamans Creek SW Catchment Upgrade - Stage 1	263,000	0	263,000	0
Minor Stormwater Works	32,000	8,000	24,000	0
Ronald SW Catchment Upgrade - Stage 1	263,000	0	263,000	0
Webberleys Road - new culvert	16,000	0	16,000	0
Brooke St drainage improvements - Sth side	148,000	74,000	74,000	0
Stormwater outfall risk management - Merseyside St	32,000	8,000	24,000	0
Safety Projects Total	833,000	90,000	743,000	0
Renewal Projects				
Pit replacements	53,000	53,000	0	0
Victoria Parade road crossing renewals	80,000	0	80,000	0
Renewal Projects Total	133,000	53,000	80,000	0
2017/18 Total	966,000	143,000	823,000	0

Buildings & Facilities	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
General renewal - from inspections	450,000	450,000	0	0
Renewal Projects Total	450,000	450,000	0	0
Prioritisation Projects				
Works Depot - Covered plant storage area	50,000	0	50,000	0
Prioritisation Projects Total	50,000	0	50,000	0
2017/18 Total	500,000	450,000	50,000	0

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
10 4x4 Dual cab utility (E000700)	37,800	13,000	24,800
2x4 Crew cab utility (E001516)	35,700	8,531	27,169
2x4 Crew cab utility (E000029)	34,200	11,000	23,200
2x4 Dual cab utility with canopy (E000047)	34,400	13,000	21,400
4x4 Crew cab utility (E000028)	34,000	12,000	22,000
Passenger Vehicle - Sedan (E000079)	24,800	9,000	15,800
Passenger Vehicle - Sedan (E000065)	37,300	14,000	23,300
Passenger Vehicle - Sedan (E000076)	24,300	9,000	15,300
Passenger Vehicle - Sedan (E000077)	24,800	9,000	15,800
Passenger Vehicle - Sedan (E000078)	24,800	9,000	15,800
Passenger Vehicle - Sedan (E001664)	26,800	10,000	16,800
Passenger Vehicle - SUV Wagon (E000033)	29,000	10,000	19,000
Passenger Vehicle - SUV Wagon (E000036)	31,900	11,000	20,900
Passenger Vehicle - Wagon (E000034)	38,000	12,000	26,000
Van (E000673)	32,000	13,000	19,000
Van (E001016)	31,000	11,817	19,183
Fleet Management Total	500,800	175,348	325,452
Hire Plant Management			
Ride on mower - Parks (E000010)	17,000	1,591	15,409
Ride-on mower side winder - Parks (E000013)	43,000	4,177	38,823
Ride-on-mower - Mersey Vale Cemetery (E000793)	65,000	6,845	58,155
Sweeper - Small (E000552)	213,100	18,186	194,914
Zero turn mower - Parks (E001582)	20,400	1,840	18,560
Zero turn mower (E000064)	18,700	2,000	16,700
Hire Plant Management Total	377,200	34,639	342,561
Non-Hire Plant Management			
10 Truck - fitted with crane - Building Maintenance (E000099)	76,000	14,000	62,000
Backhoe Compaction Plate (E001842)	11,000	0	11,000
Backhoe Lifting Thumb (E001844)	0	0	0
Caravan (E002416)	6,000	0	6,000
Chainsaw (E001035)	2,000	0	2,000
Compressor (E000940)	4,000	0	4,000
Compressor (E000449)	2,500	0	2,500
Concrete Cutting Saw (E002659)	3,000	0	3,000
Concrete Mixer (E000520)	1,300	0	1,300
Diesel Tank - 300 litre portable (E000472)	1,400	0	1,400
Drill Press - 16 Speed (E000446)	1,600	0	1,600

2017/18 Total	1,202,400	228,355	974,045
Non-Hire Plant Management Total	324,400	18,368	306,032
Wicket Roller - Parks and Reserves (E000191)	9,000	868	8,132
Vibrator Rammer (E001810)	3,500	0	3,500
Vibrator electric (E000415)	1,500	0	1,500
Vibrating Plate (E001809)	1,900	0	1,900
Vibrating Plate - reversible (E000089)	11,000	0	11,000
Vertidrain aerotor tractor attachment (E004251)	40,000	3,500	36,500
Turf Cutter (E000249)	0	0	0
Trailer - Variable Message Sign Board (E001666)	26,000	0	26,000
Trailer - Tandem - Building Maintenance (E000987)	10,000	0	10,000
Trailer - Tandem (E000227)	4,500	0	4,500
Trailer - Builder's - Building Maintenance (E000986)	4,300	0	4,300
Toilet - portable toilet - Civil (E000533)	4,000	0	4,000
Sound Level Meter with acoustical calibrator (E002633)	4,600	0	4,600
Slide compound saw (E002032)	2,300	0	2,300
Slide compound saw (E001462)	1,200	0	1,200
Screed - motorised (E000252)	3,500	0	3,500
Scaffold 9m Platform Travel Tower (E000166)	22,000	0	22,000
Rotary hoe (E000242)	13,000	0	13,000
Pressure Cleaner (E000938)	9,000	0	9,000
Paver cutter (E001052)	2,700	0	2,700
Mower - flail (E001818)	12,000	0	12,000
Masonry Saw (E001932)	3,300	0	3,300
Line marker (E001054)	1,600	0	1,600
Harrows (E002071)	2,100	0	2,100
Grader blade - tractor mounted (E002417)	6,500	0	6,500
Generator (E001808)	6,000	0	6,000
Generator - portable (E000275)	3,000	0	3,000
Generator (E001460)	2,600	0	2,600
Dropsaw (E000454)  Dynadrill (E002022)	2,300	0	2,300 2,200

Office & Equipment	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
General Renewal - TBA	5,000	5,000	0	0
Aquatic Centre - Outdoor pool cover spools	60,000	60,000	0	0
Information Technology - Renewals & upgrades	250,000	250,000	0	0
Devonport Rec Centre - Scoreboard (Court 2)	12,000	12,000	0	0
Renewal Projects Total	327,000	327,000	0	0
Prioritisation Projects				
Art Acquisition – Biennial	10,000	0	10,000	0
Prioritisation Projects Total	10,000	0	10,000	0
2017/18 Total	337,000	327,000	10,000	0

LIVING CITY	Total Expenditure	Renewal	New	Non-Council Funds inc
Prioritisation Projects				
Mall & Rooke Street	250,000	0	250,000	0
Capital into selected projects	36,750,000	0	36,750,000	0
Prioritisation Projects Total	37,000,000	0	37,000,000	0
2017/18 Total	37,000,000	0	37,000,000	0

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Victoria Parade - River bank mowing, strip stage 2	105,000	0	105,000	0
Safety Projects Total	105,000	0	105,000	0
Renewal Projects				
Aquatic Centre - Outdoor filter vessels and associated pipework	120,000	120,000	0	0
Don Reserve - Path renewal west of Don College	85,000	85,000	0	0
Maidstone Park - Public amenities change rooms upgrade	36,000	36,000	0	0
Mersey Bluff Caravan Park - New caretaker house in new location	221,000	221,000	0	0
Path renewal East Devonport - Melrose St car park to Church St - 330m	103,000	103,000	0	0
Renewal Projects Total	565,000	565,000	0	0
Prioritisation Projects				
Future - Prioritisation projects to be identified	400,000	0	400,000	0
Meercroft Park - Eugene St ground upgrade and surface drainage	82,000	41,000	41,000	0
Mersey Vale Cemetery - Irrigation at cremation area	17,000	0	17,000	0
Victoria Parade - Drinking fountains x4	11,000	2,750	8,250	0
Prioritisation Projects Total	510,000	43,750	466,250	0
2018/19 Total	1,180,000	608,750	571,250	0

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Tugrah Road - seal part of gravel section	100,000	0	100,000	0
Pedestrian facilities - Bluff Road and Clements St	21,000	21,000	0	0
Don Road Median Treatment turning lane	158,000	0	158,000	0
Fenton Street & Stewart Street - Intersection safety improvements – blackspot	210,000	157,500	52,500	0
Footpath new - location TBC	100,000	0	100,000	0
Victoria Parade Car Park (Cenotaph) car park traffic management	21,000	21,000	0	0
Safety Projects Total	610,000	199,500	410,500	0
Renewal Projects				
Formby Road - Best to Stewart renewal	420,000	315,000	105,000	0
Holyman Street footpath renewal	166,000	0	166,000	0
Road traffic device renewal	25,000	25,000	0	0
Street light provision	20,000	10,000	10,000	0
The Lee - kerb renewal	53,000	53,000	0	0
Transport minor works	25,000	12,500	12,500	0
Reseal program	700,000	700,000	0	0
Stewart St kerb renewal - William to Gunn	166,000	166,000	0	0
Signage improvements - Street name renewal	10,000	10,000	0	0
Parking infrastructure renewal	25,000	25,000	0	0
Torquay Road reconstruction - west of John St	524,000	524,000	0	0
Franklin St reconstruction - Forbes to Hiller	210,000	210,000	0	0
Devonport Rd footpath renewal - Bay Drv to Mersey Rd	100,000	100,000	0	0
Sheffield Rd footpath renewal	100,000	100,000	0	0
Forth Rd footpath renewal - Waverley Rd to Donvista Drv	53,000	0	53,000	0
Urban road renewal - location TBC	400,000	400,000	0	0
CBD Carpark renewal - location TBC	105,000	105,000	0	0
George St - Gunn to North Fenton kerb renewal	93,000	69,750	23,250	0
Victoria Parade Car Park (James to George) car park traffic management	21,000	21,000	0	0
Renewal Projects Total	3,216,000	2,846,250	369,750	0
Prioritisation Projects				
CBD Street Scape Improvements - location TBC	766,000	574,500	191,500	374,434
Prioritisation Projects Total	766,000	574,500	191,500	374,434
2018/19 Total	4,592,000	3,620,250	971,750	374,434

Stormwater	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Chinamans Creek SW Catchment Upgrade - Stage 2	263,000	0	263,000	0
Hiller Reserve high flow diversion drain	25,000	0	25,000	0
Minor Stormwater Works	32,000	8,000	24,000	0
Parker SW Catchment Upgrade - Stage 1	263,000	0	263,000	0
Stormwater outfall risk management	32,000	8,000	24,000	0
Safety Projects Total	615,000	16,000	599,000	0
Renewal Projects				
Pit replacements	53,000	53,000	0	0
Renewal Projects Total	53,000	53,000	0	0
Prioritisation Projects				
Waste transfer station - piping creek to North - stage 1	263,000	0	263,000	0
Prioritisation Projects Total	263,000	0	263,000	0
2018/19 Total	931,000	69,000	862,000	0

Buildings & Facilities	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
General renewal - from inspections	500,000	500,000	0	0
Renewal Projects Total	500,000	500,000	0	0
Prioritisation Projects				
DECC - Flooring back stage vinyl	25,000	25,000	0	0
Prioritisation Projects Total	25,000	25,000	0	0
2018/19 Total	525,000	525,000	0	0

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
2x4 Dual cab utility (E000666)	29,600	10,000	19,600
2x4 Dual cab utility (E000081)	31,700	12,000	19,700
2x4 Dual cab utility with canopy (E000046)	34,400	13,000	21,400
2x4 Dual cab utility with canopy (E000062)	34,800	13,000	21,800
LWB Van (E001519)	40,000	15,000	25,000
Passenger Vehicle - Sedan (E000073)	45,300	17,000	28,300
Passenger Vehicle - SUV Wagon (E000109)	31,000	12,000	19,000
Fleet Management Total	246,800	92,000	154,800
Hire Plant Management			
Backhoe - 4x4 (E001015)	125,000	11,728	113,272
Excavator (E000616)	140,000	13,179	126,821
Loader - 4x4 (E001998)	120,000	11,132	108,868
Portable office/crib shed (E000049)	8,600	1,000	7,600
Ride-on-mower - Parks (E000012)	25,100	2,000	23,100
Tractor 4x4 – Parks	80,000	7,604	72,396
Tractor Mower (E000014)	105,000	11,000	94,000
Trailer - Traffic Lights (towable pair) (E000045)	29,800	0	29,800
Truck - 15 † Civil (E001694)	95,000	31,394	63,606
Zeroturn mower with catcher - Parks (E000105)	24,900	2,000	22,900
Hire Plant Management Total	753,400	91,037	662,363
Non-Hire Plant Management			
Backhoe compaction plate (E000090)	12,000	0	12,000
Caravan - 16ft (E000405)	13,200	0	13,200
Compressor (E000201)	1,300	0	1,300
Demolition Hammer - 1400 watt (E000092)	1,100	0	1,100
Generator - portable 3.4kva (E001931)	2,000	0	2,000
Grader blade (E002100)	8,500	0	8,500
Hydraulic hammer backhoe attachment (E001843)	14,000	0	14,000
Level - laser (E000685)	2,100	0	2,100
Level - pipe laying laser (E001999)	14,000	0	14,000
Level & tripod (E000297)	1,500	0	1,500
Pressure Cleaner (E000003)	2,000	0	2,000
Roller (E000072)	30,000	0	30,000
Rotary Hoe (E001530)	3,100	0	3,100
Smooth Roll roller - Parks and Reserves (E000192)	5,000	485	4,515
Spraying unit 400 litre boom (E000400)	5,000	0	5,000

Toilet - Civil Works (E000231)	4,000	0	4,000
Trailer (E000228)	3,000	0	3,000
Trailer - dual axle ride-on-mower tilt - Parks & Reserves (E000792)	8,100	0	8,100
Trailer - mobile shed - Civil Works (E000606)	20,000	0	20,000
Trailer - Mobile Tool Shed - Civil (E000574)	20,000	0	20,000
Trailer - ride-on-mower tilt - Parks & Reserves (E000791)	6,400	0	6,400
Trailer - ride-on-mower tilt Parks & Reserves (E000769)	6,400	0	6,400
Trailer - Tandem - Building Maintenance (E002454)	8,500	0	8,500
Trailer - Tandem covered (E000654)	16,200	0	16,200
Truck Engine Analyser (E001775)	16,000	0	16,000
Vibrating Plate (E001520)	2,200	0	2,200
Vibration Plate (E000094)	1,700	0	1,700
Vibration Plate reversible (E000097)	11,900	0	11,900
Water tank 10,000 litre (E000620)	32,000	0	32,000
Welder - Mig (E001820)	4,000	0	4,000
Non-Hire Plant Management Total	275,200	485	274,715
2018/19 Total	1,275,400	183,522	1,091,878

Office & Equipment	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
General Renewal - TBA	30,000	30,000	0	0
Information Technology - Renewals & upgrades	250,000	250,000	0	0
Renewal Projects Total	280,000	280,000	0	0
Prioritisation Projects				
Tidal Acquisitive Art Award – Biennial	10,000	0	10,000	0
Prioritisation Projects Total	10,000	0	10,000	0
2018/19 Total	290,000	280,000	10,000	0

LIVING CITY	Total Expenditure	Renewal	New	Non- Council Funds inc
Prioritisation Projects				
Mall & Rooke Street	263,000	0	263,000	0
Capital into selected projects	2,100,000	0	2,100,000	0
Prioritisation Projects Total	2,363,000	0	2,363,000	0
2018/19 Total	2,363,000	0	2,363,000	0

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Victoria Parade - River bank mowing, strip stage 3	105,000	0	105,000	0
Safety Projects Total	105,000	0	105,000	0
Renewal Projects				
Devonport Oval - Upgrade to front entry ticket booth	210,000	210,000	0	0
Hiller Flora Reserve - Replace timber bench seats & picnic tables	11,000	11,000	0	0
Path renewal Don Reserve - Waverley Rd, Don Railway loop 3 sections - 120m	210,000	210,000	0	0
Renewal Projects Total	431,000	431,000	0	0
Prioritisation Projects				
Cemetery - Heritage signage	11,000	0	11,000	0
Fitness equipment new - Don Bushland	98,000	0	98,000	0
Future - Prioritisation projects to be identified	500,000	0	500,000	0
Horsehead Creek - Additional footpath network	21,000	0	21,000	0
Lovett St Soccer - Ground renovation	116,000	0	116,000	400,000
Mersey Vale Cemetery - Entry and internal garden and lawn signage	32,000	0	32,000	0
Victoria Parade - Connector paths	27,000	6,750	20,250	0
Victoria Parade - Feature trees x 10	6,000	0	6,000	0
Prioritisation Projects Total	811,000	6,750	804,250	400,000
2019/20 Total	1,347,000	437,750	909,250	400,000

Transport	Total Expenditure	Renewal	New	Non- council Funds inc
Safety Projects				
Duncans Rd bridge barriers	56,000	28,000	28,000	0
Forbes St overpass - west side guard rail works	16,000	16,000	0	0
Pedestrian facilities - location TBC	21,000	21,000	0	0
Reg Hope park access improvements	37,000	0	37,000	0
Middle Rd guard rail renewal	29,000	29,000	0	0
Lyons Ave north side renewal, west of Berrigan Road	79,000	79,000	0	0
Melrose Road Morris Road intersection improvements	30,000	15,000	15,000	0
Footpath new - location TBC	100,000	0	100,000	0
Safety Projects Total	368,000	188,000	180,000	0
Renewal Projects				
James st footpath renewal - south side of Devonport Oval stage 2	72,000	72,000	0	0
Road traffic device renewal	25,000	25,000	0	0
Street light provision	20,000	10,000	10,000	0
Transport minor works	25,000	12,500	12,500	0
William Street pavement reconstruction - Valley to Middle	753,000	753,000	0	374,434
Reseal program	700,000	700,000	0	0
Signage improvements - Street name renewal	10,000	10,000	0	0
Parking infrastructure renewal	25,000	25,000	0	0
Victoria St Reconstruction - Northern End	166,000	166,000	0	0
Urban road renewal - location TBC	750,000	750,000	0	0
Rural road renewal - location TBC	400,000	400,000	0	0
Footpath renewal - location TBC	150,000	150,000	0	0
North Fenton St reconstruction - Madden to Parker	290,000	217,500	72,500	0
Renewal Projects Total	3,386,000	3,291,000	95,000	374,434
Prioritisation Projects				
Maidstone Park Seal car park	55,000	0	55,000	0
CBD Street Scape Improvements - location TBC	1,050,000	787,500	262,500	0
Prioritisation Projects Total	1,105,000	787,500	317,500	0
2019/20 Total	4,859,000	4,266,500	592,500	374,434

Stormwater	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Chinamans Creek SW Catchment Upgrade - Stage 3	263,000	0	263,000	0
Minor Stormwater Works	32,000	8,000	24,000	0
Stormwater outfall risk management	32,000	8,000	24,000	0
William SW Catchment Upgrade - Stage 7	184,000	0	184,000	0
Winspears catchment - Bel Air and Cameray	55,000	0	55,000	0
Parker Street new pipe - east of Sorell St	63,000	0	63,000	0
Safety Projects Total	629,000	16,000	613,000	0
Renewal Projects				
Pit replacements	53,000	53,000	0	0
Renewal Projects Total	53,000	53,000	0	0
2019/20 Total	682,000	69,000	613,000	0

Buildings & Facilities	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
General renewal - from inspections	420,000	420,000	0	0
BSMC - New roof to old section	21,000	21,000	0	0
Renewal Projects Total	441,000	441,000	0	0
2019/20 Total	441,000	441,000	0	0

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
2x4 Crew cab utility (E000041)	34,700	10,000	24,700
2x4 Crew cab utility (E000042)	34,700	10,000	24,700
Fleet Management Total	69,400	20,000	49,400
Hire Plant Management			
Excavator (E001622)	88,400	8,000	80,400
Niftylift 120T elevated work platform - Building Maintenance	65,000	0	65,000
Tractor	64,600	6,000	58,600
Truck - Garbage Rear Loader (E000018)	250,000	25,000	225,000
Truck - Garbage Truck (E000040)	332,000	31,000	301,000
Truck - Mersey Vale Cemetery (E001012)	90,500	28,109	62,391
Hire Plant Management Total	890,500	98,109	792,391
Non-Hire Plant Management			
22" cricket wicket reel mower (E000070)	6,500	0	6,500
Blade - custom made (E000902)	22,000	0	22,000
Demolition Hammer (E001546)	1,500	0	1,500
Forklift (E000095)	38,000	0	38,000
Hoist (E002246)	7,500	0	7,500
Line Marker (E001673)	2,500	0	2,500
Pedestrian Line Marker (E000022)	10,700	0	10,700
Sand Blaster - Workshop (E000053)	5,400	0	5,400
Saw - Wacker 18" floor (E001055)	3,884	0	3,884
Saw bench blades & motor (E000444)	3,300	0	3,300
Scissor lift table (E002426)	1,400	0	1,400
Spray unit kit 100 litre (E000267)	1,200	0	1,200
Stealth Mower (E000418)	23,000	0	23,000
Toilet - portable toilet trailer - Civil Works (E002208)	4,000	0	4,000
Trailer - ride-on-mower tilt - Parks & Reserves (E001083)	7,900	0	7,900
Trailer - ride-on-mower tilt - Parks & Reserves (E001084)	7,900	0	7,900
Tripod - Moxam (E002515)	1,800	0	1,800
Winch (E002517)	1,900	0	1,900
Non-Hire Plant Management Total	150,384	0	150,384
2019/20 Total	1,110,284	118,109	992,175

Office & Equipment	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
General Renewal - TBA	30,000	30,000	0	0
Christmas Tree - Including base and lights	45,000	45,000	0	0
Aquatic Centre - Outdoor pool covers	75,000	75,000	0	0
Information technology - Renewals & upgrades	250,000	250,000	0	0
Renewal Projects Total	400,000	400,000	0	0
Prioritisation Projects				
Art Acquisition – Biennial	10,000	0	10,000	0
Prioritisation Projects Total	10,000	0	10,000	0
2019/20 Total	410,000	400,000	10,000	0

LIVING CITY	Total Expenditure	Renewal	New	Non- Council Funds inc
Prioritisation Projects				
Capital into selected projects	2,100,000	0	2,100,000	0
Prioritisation Projects Total	2,100,000	0	2,100,000	0
2019/20 Total	2,100,000	0	2,100,000	0

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Future - Safety projects to be identified	150,000	150,000	0	0
Safety Projects Total	150,000	150,000	0	0
Renewal Projects				
Future - Renewal projects to be identified	500,000	500,000	0	0
Renewal Projects Total	500,000	500,000	0	0
Prioritisation Projects				
Bike Riding Strategy action - River Rd link to Latrobe	650,000	0	650,000	475,000
Future - Prioritisation projects to be identified	500,000	0	500,000	0
Prioritisation Projects Total	1,150,000	0	1,150,000	475,000
2020/21 Total	1,800,000	650,000	1,150,000	475,000
Grand Total	6,342,000	2,847,500	3,494,500	904,000

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Pedestrian facilities - location TBC	21,000	21,000	0	0
urban car park improvements - location TBC	53,000	0	53,000	0
Footpath new - location TBC	100,000	0	100,00	0
Safety Projects Total	174,000	21,000	153,000	0
Renewal Projects				
Don Road safety barrier renewal - west of Hillcrest	53,000	53,000	0	0
Hilltop Ave Pavement & kerb reconstruction	232,000	232,000	0	0
Road traffic device renewal	25,000	25,000	0	0
Street light provision	20,000	10,000	10,000	0
Transport minor works	25,000	12,500	12,500	0
Unidentified Rural Road Renewal Project (2019/20)	500,000	0	500,000	0
Reseal program	700,000	700,000	0	0
Parking infrastructure renewal	25,000	25,000	0	0
Arterial Road improvements - location TBC	1,000,000	1,000,000	0	0
Urban road renewal - location TBC	1,000,000	750,000	250,000	0
Footpath renewal - location TBC	150,000	150,000	0	0
CBD Carpark renewal - location TBC	105,000	105,000	0	0
Renewal Projects Total	3,835,000	3,062,500	772,500	0
Prioritisation Projects				
CBD Street Scape Improvements - location TBC	500,000	500,000	0	0
Prioritisation Projects Total	500,000	500,000	0	0
2020/21 Total	4,509,000	3,583,500	925,500	0
Grand Total	24,272,000	19,967,250	4,304,750	2,857,736

Stormwater	Total Expenditure	Renewal	New	Non- Council Funds inc
Safety Projects				
Chinamans Creek SW Catchment Upgrade - Stage 4	263,000	0	263,000	0
Minor Stormwater Works	32,000	8,000	24,000	0
Ronald SW Catchment Upgrade - Stage 2	263,000	0	263,000	0
Stormwater outfall risk management	32,000	8,000	24,000	0
Melrose Road Morris Road stormwater improvements	21,000	0	21,000	0
Safety Projects Total	611,000	16,000	595,000	0
Renewal Projects				
Pit replacements	53,000	53,000	0	0
Renewal Projects Total	53,000	53,000	0	0
2020/21 Total	664,000	69,000	595,000	0
Grand Total	3,985,000	562,500	3,422,500	0

Buildings & Facilities	Total Expenditure	Renewal	New	Non- Council Funds inc
Renewal Projects				
General renewal - from inspections	500,000	500,000	0	0
Renewal Projects Total	500,000	500,000	0	0
Prioritisation Projects				
Waste Transfer Station - Improvements TBC	42,000	0	42,000	0
Horsehead Creek - New toilet block	63,000	0	63,000	0
Prioritisation Projects Total	105,000	0	105,000	0
2020/21 Total	605,000	500,000	105,000	0
Grand Total	4,295,000	2,016,000	2,279,000	0

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
Van (E000085)	31,600	9,000	22,600
Van (E000087)	30,900	9,000	21,900
Van (E000088)	0	0	0
Fleet Management Total	62,500	18,000	44,500
Hire Plant Management			
Truck - Civil (E001695)	72,000	24,425	47,575
Truck - Road Maintenance - Civil (E000017)	247,600	23,000	224,600
Truck - Side Arm Garbage (E000069)	335,000	32,000	303,000
Truck - Tipper - Transfer Station/Parks & Reserves (E000110)	121,200	10,000	111,200
Hire Plant Management Total	775,800	89,425	686,375
Non-Hire Plant Management			
Hoists - Portalift set (E002508)	72,700	0	72,700
Link Rake for tractor (E000060)	5,000	0	5,000
Radiant Heater (E001776)	3,100	0	3,100
Radiant Heater (E001782)	3,100	0	3,100
Roller - Twin Drum (E000962)	45,000	4,122	40,878
Trailer - Pro Stage Portable Stage (E000155)	68,900	0	68,900
Trailer - Tandem - Workshop (E000622)	4,200	0	4,200
Trailer - Vibrator Roller - Civil Works (E001014)	8,000	0	8,000
Non-Hire Plant Management Total	210,000	4,122	205,878
2020/21 Total	1,048,300	111,547	936,753
Grand Total	5,571,184	767,033	4,804,151

Office & Equipment	Total Expenditure	Renewal	New	Non-Council Funds inc
Prioritisation Projects				
Tidal Acquisitive Art Award – Biennial	10,000	0	10,000	0
Prioritisation Projects Total	10,000	0	10,000	0
2020/21 Total	10,000	0	10,000	0
Grand Total	1,199,000	1,110,000	89,000	0

LIVING CITY	Total Expenditure	Renewal	New	Non-Council Funds inc
Prioritisation Projects				
Capital into selected projects	2,100,000	0	2,100,000	0
Prioritisation Projects Total	2,100,000	0	2,100,000	0
2020/21 Total	2,100,000	0	2,100,000	0
Grand Total	73,563,000	0	73,563,000	0