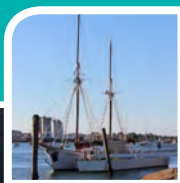


Devonport City Council



The City with Spirit

DEVONPORT CITY COUNCIL
ANNUAL PLAN 2015/16



Annual Plan 2015/16

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Mayor's Message

It is a great privilege to present the 2015/16 Annual Plan and Estimates on behalf of Council, which outlines our intended targets, projects and services for the year ahead.

Council remains committed to seeing Devonport become a thriving and welcoming regional City and fulfilling its potential as the retail and service centre for North West Tasmania, through the implementation of the LIVING CITY Master Plan.

We continue to prioritise capital and operational spending based on community feedback and in line with our Strategic Plan. Throughout the year our engagement extended to a wide range of community issues and topics including a budget allocator process that allowed residents to prioritise Council's forward spending.

In our most recent community satisfaction survey you told us that financial management and having community input in decision making was important to you. With this in mind, the Aldermen are pleased to again deliver a budget with no general rate increase for the second consecutive year.

We understand that the economic climate remains challenging for many ratepayers and residents, with many individuals and families experiencing financial hardship.

Whilst there may be no change in the rating level, you may experience movement in your rates this year due to the recent property revaluations which are undertaken by the Office of the Valuer-General every six years.

Over \$4.6 million will be invested on roads and footpaths in 2015/16, a further \$735,000 on stormwater upgrades, \$160,000 towards the renewal of the Fourways car park, \$50,000 on the continued rollout of public WiFi services throughout the City, \$80,000 for children's play equipment in the Rooke Street Mall and nearly \$1.3 million on public open space & recreation, including \$700,000 towards upgrading facilities at the Devonport Oval and \$160,000 for improved public amenities and parenting facilities at Pioneer Park.

Investment in LIVING CITY will be a combination of both Council, Government and private funds.

LIVING CITY is set to be the catalyst for significant economic growth for the North West region. It will generate over 800 direct and 2,000 indirect jobs during the construction phase, as well as \$280 million in construction value over a 5-8 year period.

Upon completion, LIVING CITY will create 830 ongoing full time jobs, which will provide a major boost to the regional jobs market. Over \$112 million in additional output annually will flow from LIVING CITY, through the establishment of a high quality hotel, conference centre, additional retail outlets and restaurants.

LIVING CITY is about creating exciting new experiences for both residents and visitors to our region – making the North West a more attractive place to live and visit.

The Federal Government has recently provided \$10 million in funding towards Stage One of the project through the National Stronger Regions Fund.



Stage One includes the creation of a new multi-purpose civic building, which will incorporate an 800 plus seat convention centre, Council offices, LINC, Service Tasmania and community space. It also includes the first two levels of the multi-storey car park and the Food Pavilion.

The Food Pavilion consists of anchor tenants plus indoor & outdoor space for a food market and other food oriented activities.

Stage One is the catalyst for the whole project and enables the remainder of LIVING CITY to occur by releasing land to be used in later stages.

Council is currently finalising plans for lodgement of a development application, with construction expected to commence in early 2016.

In addition to targeted investment in economic development, Council continues to invest in its roads, bike paths, footpaths, stormwater, parks, sports grounds and community buildings.

Council will continue to invest in the delivery of cultural tourism and community facilities including the Devonport Regional Gallery, Bass Strait Maritime Centre, the Julie Burgess, Visitor Information Centre, Devonport Entertainment & Convention Centre, Splash Devonport Aquatic & Leisure Centre, recreation centres and sports grounds, to continue to deliver on quality of life commitments and outcomes.

Key community events, designed to attract North West residents and visitors, will again be delivered. The Devonport Food & Wine Festival, Devonport Jazz and City-wide Christmas events and New Year's Eve celebrations will continue to add value to the City's economy.

We will market and promote the City and its potential as a regional business hub and support tourism through the provision of infrastructure and facilities as well as regional tourism partnerships.

Another focus for Council is the development of a Learning Communities Strategic Framework, where together with key stakeholders we will work on developing a culture where learning is valued and celebrated within the greater Devonport region. Such a culture will be characterised by ongoing participation in learning amongst all age groups, which will lead to improvements in personal wellbeing, individual and institutional growth, social inclusiveness and cohesion, employment outcomes and productivity.

This year's Annual Plan ensures a balance of spending and prioritisation of funding to support the community and the challenges currently being faced whilst also positioning our City for future revitalisation.

Alderman Steve Martin

MAYOR



General Manager's Summary

The Annual Plan provides an outline of the services and programs that Council intends to deliver to the Devonport community in 2015/16. The Annual Plan document has been further enhanced this year and includes a summary of the Long Term Financial Strategy (Appendix A), together with a five year capital works program (Appendix B).

The budget this year continues to be a "work in progress" towards the Council's goal of ensuring that its services and facilities are maintained to an appropriate standard, whilst delivered in a cost effective and efficient manner.

For the second year in a row Council has been able to balance its budget with an estimated small operating and underlying surplus. This has been achieved with a 'zero percent' overall rate increase. The net amount of rates that Council will collect from its ratepayers is equal to that it received in the 2014/15 financial year. A recent municipal wide revaluation has resulted in new valuations being provided to Council for rating purposes and movements (both positive and negative) in the rate bills to be sent to ratepayers.

Revaluation

Under the *Valuation of Land Act 2001*, a revaluation of the whole municipal area is required at least once every six (6) years. For Devonport this was completed recently with new values established for properties as at 1 July 2014. Council is required to use the new values for the levying of its rates and charges for the 2015/16 financial year.

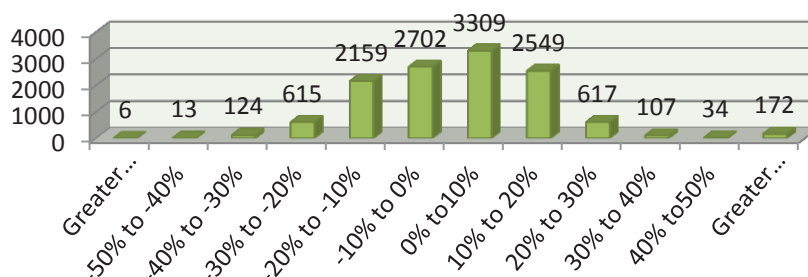
After considering its options on the best valuation method for determining rates, Council has decided to maintain its use of the Assessed Annual Value (AAV) method. Essentially the AAV is the rental value of a property and is assessed in accordance with the provisions of the *Valuation of Land Act 2001*, which stipulates it cannot be less than 4% of a property's Capital Value.

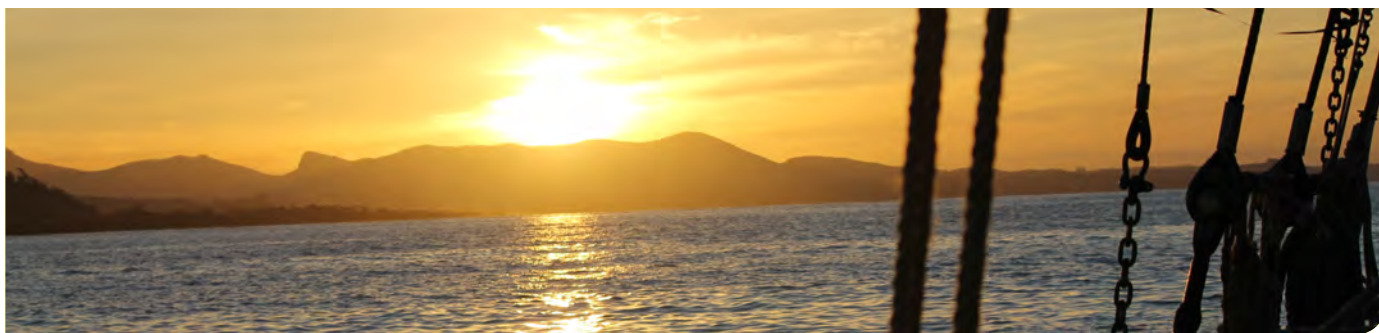
The Valuer General's Office, rather than Council, is responsible for the revaluation process. **Enquiries regarding valuations should be directed to the Valuer General's Office, GPO Box 44, Hobart, TAS, 7001 or phone (03) 6265 4444 or email at ovg.enquiries@dpiptwe.tas.gov.au.**

If an owner wishes to object to their property valuation, this must be lodged within sixty (60) days from the date of receipt of the Valuation Notice on the prescribed form obtainable from the Valuer General's Department.

The following graph summarises the average shift in AAV in percentage terms:

AAV Valuation % Changes





The following table describes the impact of the rate redistribution as a result of:

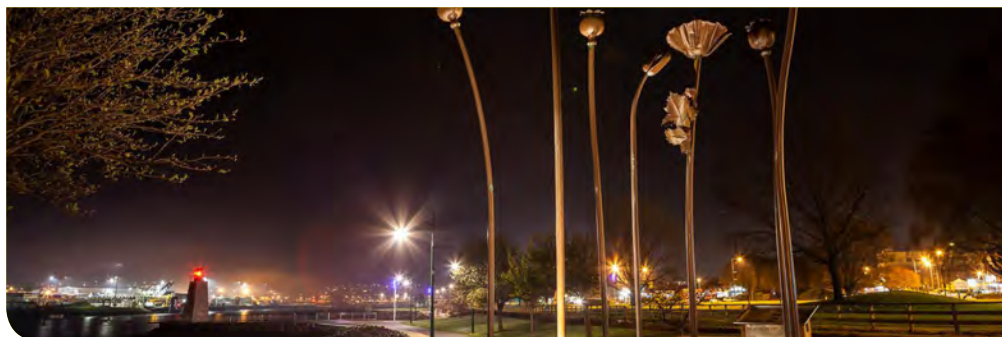
- the revaluation and Council's decision to introduce a 15% rate cap on the overall increase that a single residential property can be charged; and
- the introduction for the first time this year of a \$300 Fixed General Rate Charge. This Fixed Charge provides a mechanism for Council to recover what it believes to be a reasonable contribution from all ratepayers, irrespective of their land use or value of property towards the cost of providing basic local government services to the community.

Category	Total Properties	Rate Increase >15%	Rate Increase >10%	Rate Increase >5%	Rate Variance Between 5% & -5%	Rate Decrease > -5%	Rate Decrease > -10%	Rate Decrease > -15%
Single Residential (capped at 15%)	10,192	3,616	907	955	1,821	887	864	1,142
Primary Production	143	110	10	11	8	1	1	2
Vacant Land	587	500	23	15	23	8	8	10
Commercial	553	99	58	106	174	70	30	16
Industrial	265	34	20	27	106	42	25	11
Multiple Residential	217	20	30	50	82	22	7	6
Higher Valued Properties (capped at 15%)	87	38	6	26	17	-	-	-

(Note: 271 of the properties previously considered "higher value residential" will receive a reduction on the amount of rates payable compared to the previous financial year).

It is important to understand that the General Principles in relation to making or varying rates are outlined at Section 86A of the *Local Government Act 1993*, which states:

- (1) A Council, in adopting policies and making decisions concerning the making and varying of rates, must take into account the principles that -
 - (a) rates constitute taxation for the purposes of local government, rather than a fee for a service; and
 - (b) the value of the rateable land is an indicator of the capacity of the ratepayer in respect of that land to pay rates.
- (2) Despite subsection (1), the exercise of a council's powers to make or vary rates cannot be challenged on the grounds that the principles referred to in that subsection have not been taken into account by the council.



Operational Budget

The budget provides for estimated income of \$38.277M, with operating expenses of \$37.936M, resulting in a surplus of \$0.341M. Depreciation of \$8.813M has been included within the budget as an operating expense.

Capital Works

The total capital works budget in 2015-16 is estimated to be \$14.680M, with specific project details provided at pages 48-52. The following table summarises the areas where capital works are proposed:

SUMMARY - FUNCTIONAL AREA	Carried Forward '000	New Capital Funding '000	Total Capital Works '000
Transport	128	4,653	\$ 4,781
Stormwater	50	739	\$ 789
Buildings & Facilities	-	360	\$ 360
Public Space & Recreation	937	1,296	\$ 2,233
LIVING CITY	3,000	2,496	\$ 5,496
Plant, Equipment & Information Tech.	15	1,006	\$ 1,021
TOTAL PROPOSED NEW CAPITAL WORKS	4,130	\$10,550	\$ 14,680

Capital works are funded from a number of sources as identified below:

CAPITAL FUNDING STATEMENT	\$'000
Carried Forward	\$ 4,130
Operational Funds Allocated 2015-16	\$ 8,812
Retained Earnings	\$ 708
External Grant Funding	\$ 1,030
TOTAL	\$ 14,680

As highlighted, a major focus in 2015-16 and beyond is the continued development and implementation of the LIVING CITY Master Plan. LIVING CITY is an important regional project which will not only see the revitalisation of the Devonport Central Business District, but also create a much needed economic stimulus in the North West region. Council was recently successful in obtaining a \$10M Federal Government Grant towards developing Stage One of LIVING CITY. The State Government as part of their budget also committed to fund the relocation of the LINC and Service Tasmania to the new Civic Building and Convention Centre, and the relocation of the current Magistrates Court to a new purpose built court facility. At this stage it is proposed that LIVING CITY on ground works will commence in early 2016.



Fees and Charges

Most fees and charges have been maintained at the current level for 2015/16. A detailed Schedule of Fees and Charges is provided on pages 57-73.

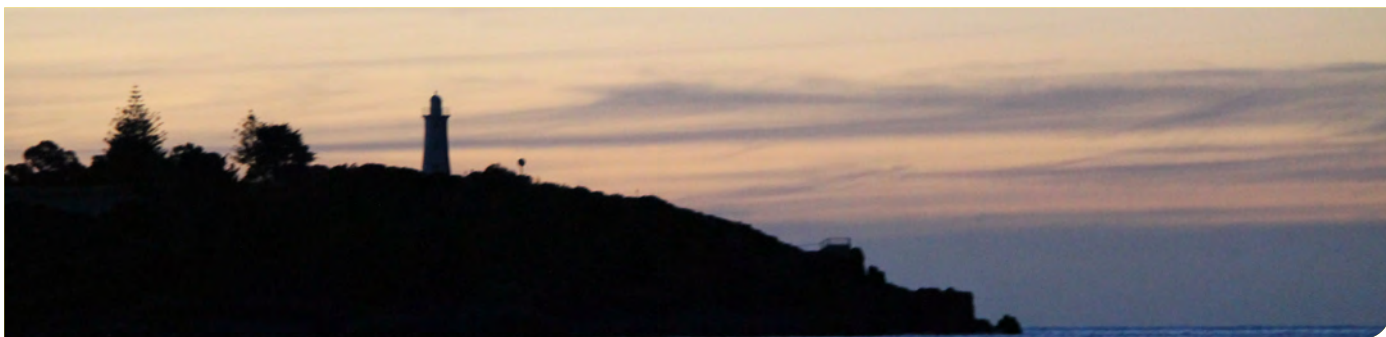
Conclusion

Council must adapt to an ever-changing environment to effectively and efficiently meet the current and future demands of its community. Over the past two years it has done this by identifying ongoing operational savings, which has enabled it to keep its overall rates at the same level since July 2013.

I commend the Council's 2015/16 Annual Plan and Budget Estimates to the Devonport community.

Paul West
GENERAL MANAGER





The Council



L-R: Ald Leon Perry, Ald Jeff Matthews, Ald Justine Keay, Deputy Mayor Ald Annette Rockliff, Mayor Ald Steve Martin, Ald Charlie Emmerton, Ald Alison Jarman, Ald Lynn Laycock, Ald Grant Goodwin

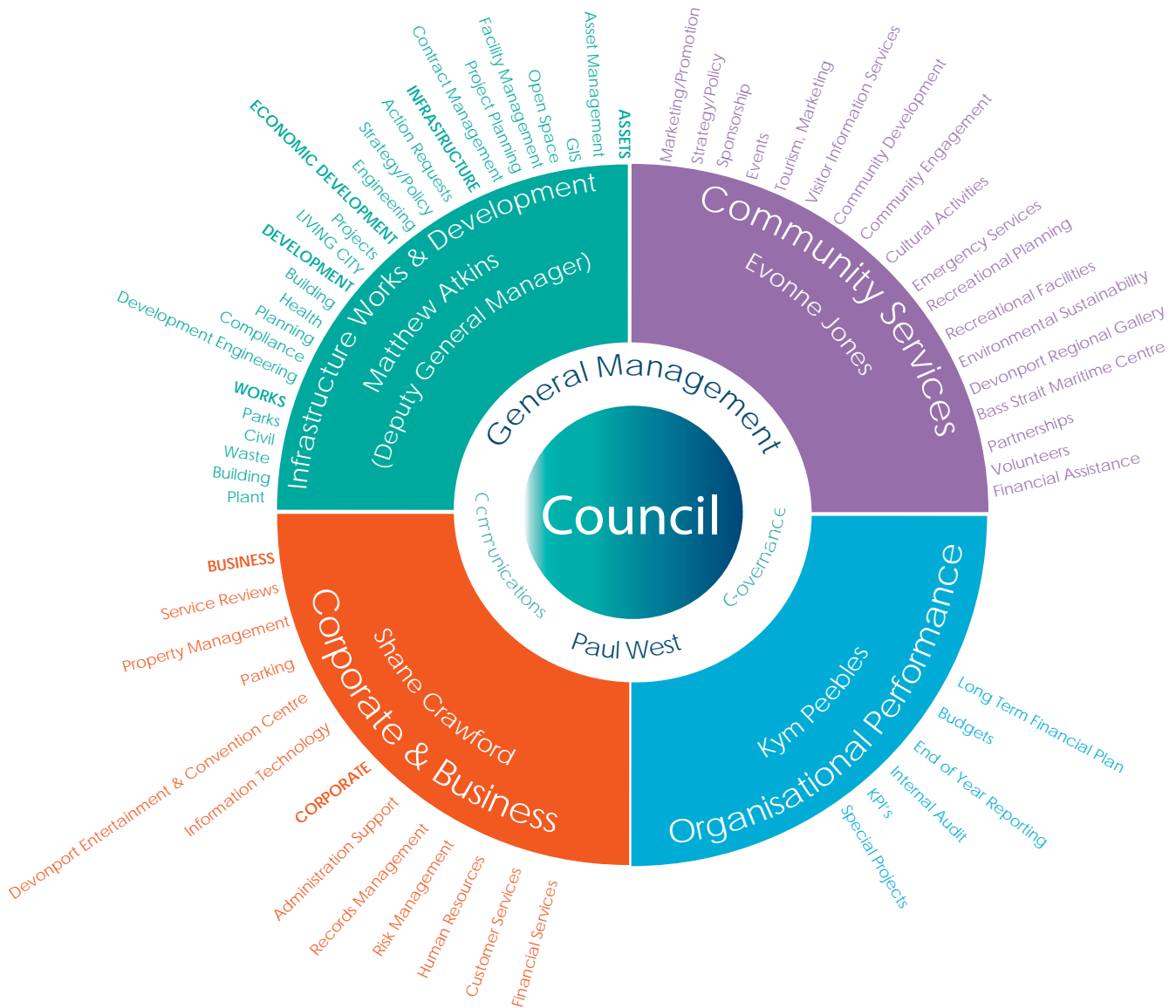
Local Government elections were held in October 2014. In accordance with the *Local Government (Number of Councillors) Order 2013*, the number of Elected Members at Devonport City Council reduced to nine from twelve.

From the 2014 elections, all Aldermen will be elected for a four year term on an "all in, all out" basis.

The Mayor and Deputy Mayor are elected by the community as part of the election process and also serve four year terms.



The Organisation



152 Full Time Equivalent (FTE) staff positions have been budgeted for the 2015-16 Financial Year. The budget includes 129 Full Time Employees (FTE's) with the balance of FTE's being either Part-Time or Casual employees.



Our Values

Continuous Improvement and Innovation - We will continually evaluate current practices and changing needs to foster an adaptive and innovative environment.

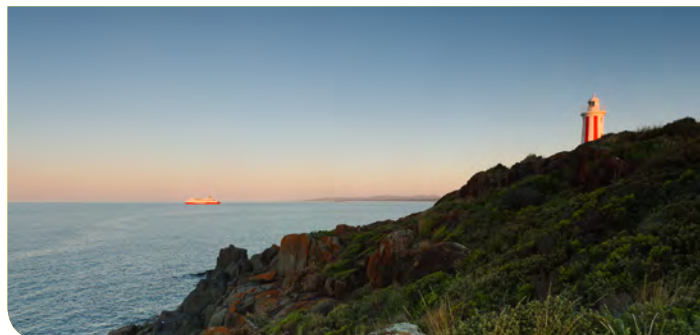
Customer Satisfaction - We will strive to consistently engage and communicate with our internal and external customers to meet desired outcomes.

Leadership - We will embrace a culture of equity and leadership founded on respect, professionalism and integrity to ensure we make strategic decisions today for tomorrow.

Our People - We will respectfully work together by recognising each other's talents, skills, experience and knowledge.

Results and Accountability - We will be results focused and take pride in our successes and efforts and be accountable for our actions.

Outcomes skills
 engagement LEADERSHIP
 Accountability KNOWLEDGE
 EQUITY respect Consistency
 SUCCESS RESULTS
 Recognition
 Culture Actions innovation
 CUSTOMER decisions ADAPTIVE
 SATISFACTION
 PEOPLE INTEGRITY
 Continuous improvement Changing



Strategic Planning Framework

The Strategic Plan outlines the desired objectives and strategies of the community, which is then subsequently endorsed by Council.

In preparing the Annual Plan and Estimates, Council takes into consideration the Strategic Plan and the normal day-to-day operational activities and requirements. The diagram below depicts the strategic planning framework of Devonport City Council at this time.

LONG TERM PLANNING

STRATEGIC PLAN



- Goals & Key Objectives
- Strategic Plan 2009-2030
- Core Values & Vision

MEDIUM TERM PLANNING

FINANCIAL AND ASSET STRATEGIES & PLANS



- Financial Management Strategy
- Long Term Financial Plan
- Asset Management Strategy
- Long Term Asset Management Plan

SHORT TERM PLANNING

ANNUAL PLAN & ESTIMATES



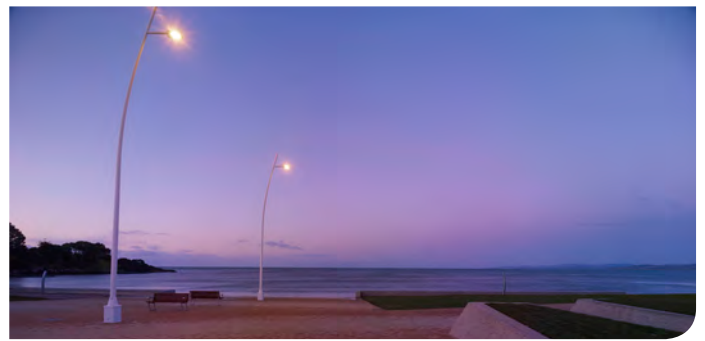
- Performance Report
- Financial Statements
- Monthly Management Reporting
- Bi-Monthly Action Progress Reports

ACCOUNTABILITY

ANNUAL REPORT/AUDITED STATEMENTS/ PROGRESS REPORTING



- Performance Report
- Financial Statements
- Monthly Management Reporting
- Bi-Monthly Action Progress Reporting



Strategic Plan 2009-2030:

In late 2013, Devonport City Council undertook a review of its Strategic Plan 2009-2030 and sought and received community feedback. The revised Strategic Plan sets Council's future direction to achieve a common vision for Devonport. The revised Plan was adopted by Council on 14 April 2014.

It is a legislative requirement that Council's Annual Plan be consistent with the Strategic Plan. The Corporate Action Plan sets out the actions for 2015-16 against the goals of Council's Strategic Plan.

Mission Statement:

A commitment to excellence in leadership and service.

Vision for Devonport:

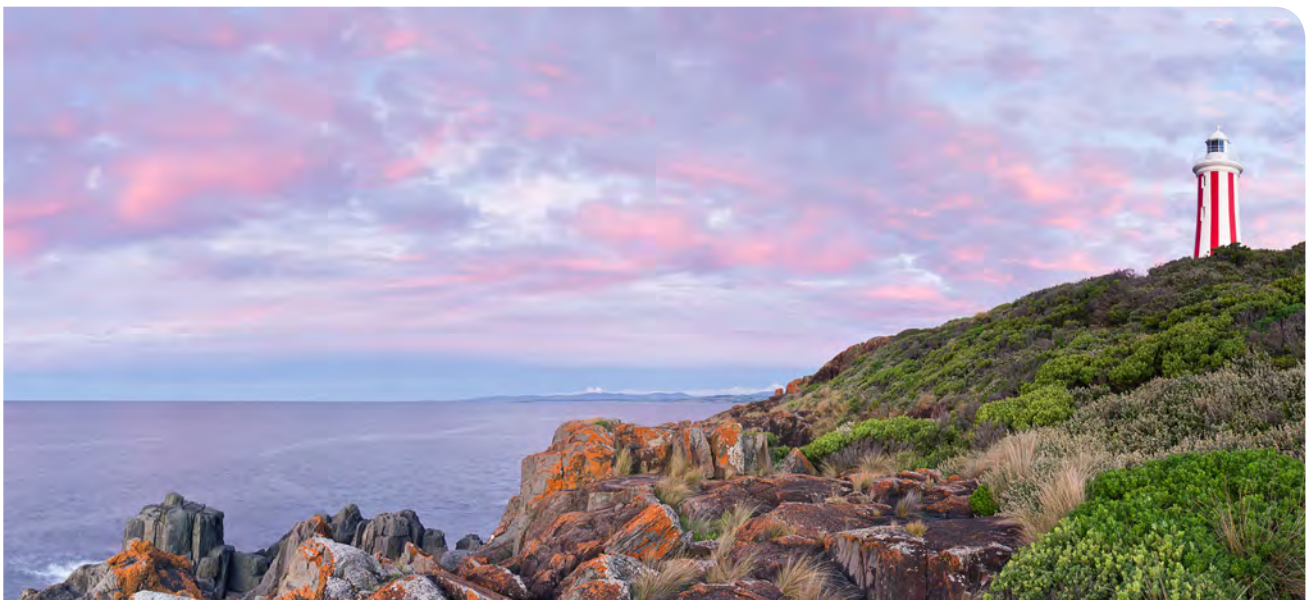
Devonport will be a thriving and welcoming regional City, living lightly by river and sea.

Strong, thriving and welcoming - Devonport is a regional leader with a strong economy. It is a great place to live, work and play.

Valuing the past, caring for the present, embracing the future - We have been shaped by a rich cultural heritage and enthusiastically embrace present challenges and future opportunities.

Engaging with the world - We have an outward focus and send quality products and experiences to the world. We welcome all to share our beautiful City and all it offers.

Living lightly by river and sea - We live lightly on our valued natural environment of clean rivers, waterways, beaches, rich agricultural land and coastal landscapes, so future generations can also enjoy this special place.





Public Health Goals and Objectives:

The Council's Strategic Plan requires that integrated health and well-being services and facilities are accessible to all and that quality public and environmental health services are provided within the community.

To assist Council in achieving its strategic objectives and its statutory obligations, the Environmental Health area is responsible for addressing a range of functions under the *Local Government Act 1993*, *Public Health Act 1993*, *Food Act 2003*, *Burial and Cremation Act 2002* and the *Environmental Management and Pollution Control Act 1994*.

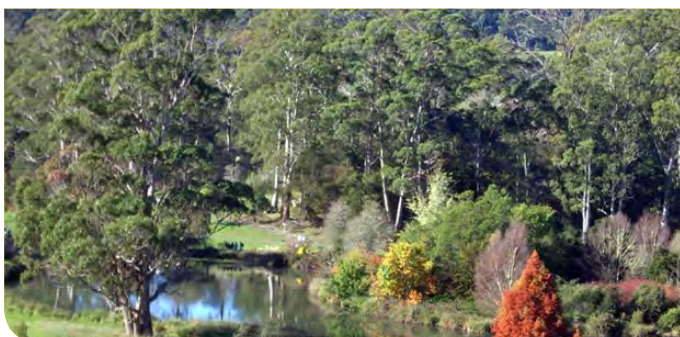
These functions include:

- Food Safety
- Notifiable Diseases
- Public Health Education and Promotion
- Public Health Risk Activities
- Exhumations
- Unhealthy Premises
- Recreational Water Quality
- Air, water and soil pollution
- Disease Prevention and Control
- Places of Assembly
- Immunisations
- On-Site Wastewater Disposal
- Cooling Towers
- Public Health Nuisances
- Environmental Nuisances

Key actions planned for 2015-16 to assist Council in meeting its strategic environmental health objectives:

- Provision of high quality and responsive processes for determining food premises and other licence applications;
- Provision of timely and appropriate responses to complaints about environmental and public health issues;
- Administration of community and school based immunisation programs;
- Undertake regular, targeted inspections of food premises and high risk health activities;
- During the summer months, undertake regular monitoring of identified recreational waters;
- Facilitation of food handling training opportunities;
- Identification of opportunities to work in partnership with the community to provide activities and programs that encourage a healthy lifestyle.





Goal 1 - Living Lightly on our Environment

SERVICE PROFILE:

- Public Open Space (provision & maintenance of parks, sports grounds and cemeteries)
- Waste Management (domestic garbage & recycling service)
- Commercial garbage & cardboard service; Waste Transfer Station; Waste Disposal
- Environmental Health Services (pollution monitoring)

KEY DOCUMENTS:

- Energy Efficiency Strategy
- Environmental Sustainability Strategy
- Public Open Space Strategy
- Weed Strategy

Goal 2 - Building a Unique City

SERVICE PROFILE:

- Provision & management of parking, including parking meters, car parks and strategic parking development
- Provision and maintenance of Buildings & Facilities
- Provision and maintenance of Public Open Space including parks, reserves, sports grounds, cemeteries
- Provision and maintenance of roads
- Provision and maintenance of stormwater
- Building Regulatory Services (Permit Authority)
- Administration of use and development of land

KEY DOCUMENTS:

- Asset Management Policy
- Tree Policy
- Cemetery Strategy
- Cycling Network Strategy
- Parking Strategy
- Public Open Space Strategy
- Pedestrian Network Strategy
- Public Lighting Strategy
- Road Network Strategy
- Signage Strategy
- Stormwater Strategy
- Devonport Interim Planning Scheme

Goal 3 - Growing a Vibrant Economy

SERVICE PROFILE:

- Marketing & Events (City & retail promotions; integrated tourism & marketing promotion & advertising; strategic marketing)
- Economic Development/LIVING CITY
- Planning Services (strategic land use planning)

KEY DOCUMENTS:

- Road Network Strategy
- Tourism Development Strategy
- Retail Strategy
- Events Strategy



Goal 4 - Building Quality of Life

SERVICE PROFILE:

- Building & Facilities
- Environmental Health Services
- Community Development
- Community Financial Assistance
- Recreation Development
- Recreation Facilities
- Cultural & Heritage Facilities
- Marketing & Events
- Visitor Information Centre

KEY DOCUMENTS:

- Community Safety Strategy
- Events Strategy
- Recreation Strategy
- Art Collection Policy
- Community Engagement Policy
- Public Art Policy & Guidelines
- Sponsorship Policy

Goal 5 - Practicing Excellence in Governance

SERVICE PROFILE:

- Corporate Operations (financial accounting & reporting; revenue; supply services; risk management; work health & safety; Aldermen & executive support; continuous improvement; governance management; property management administration; IT & records management; human resources & payroll)
- Emergency Management
- Devonport Entertainment & Convention Centre

KEY DOCUMENTS:

- Code of Conduct
- Complaint Handling Policy
- Credit Card Policy
- Customer Service Charter
- Dealing with Difficult Customers Policy
- Equal Employment Opportunity & Diversity Policy
- Investment Policy
- Payment of Aldermen's Allowances, Expenses and Provision of Facilities Policy
- Personal Information Protection Policy
- Rates and Charges Policy
- Recruitment and Selection Policy
- Harassment, Bullying and Anti-Discrimination Policy
- Risk Management Framework
- Annual Plan
- Annual Report
- Long-Term Financial Plan
- Strategic Plan
- Financial Management Strategy
- Health and Safety Policy



Corporate Action Plan

1.2 Sustainability is promoted and integrated across all sectors

1.2.1 Support the conservation and maintenance of biodiversity corridors including coastal landscapes and preserve areas of remnant vegetation

Revise the Fire Management Plans for the Don Reserve and Kelcey Tier Greenbelt

1.3 Devonport is aware and active on how to live lightly

1.3.1 Identify and implement initiatives to educate and encourage our community on opportunities to "live lightly"

Host Beachwatch activities for community groups including volunteers, service clubs and local schools

1.5 Water is actively conserved

1.5.1 Lead and promote water conservation and re-use initiatives within Council and the community

Investigate stormwater collection and re-use options to reduce cost of irrigating





2.1 Council's Planning Scheme provides rational and practical clustering of common property uses, and facilitates appropriate development

2.1.1 Apply and review the Devonport Interim Planning Scheme as required, to ensure it delivers local community character and appropriate land use

Monitor and participate in discussions and forums involving the proposed introduction of the single State Tasmanian Planning Scheme

2.1.2 Provide high quality, consistent and responsive development assessment and compliance processes

Review current practices regarding subdivision bonds

2.1.3 Work in partnership with neighbouring councils, State Government and other key stakeholders on regional planning and development issues

Maintain membership of the Cradle Coast Regional Planning Group during the finalisation of the Regional Interim Planning Schemes and the Statewide Planning Scheme to deliver a consistent approach to interpretation, practices and procedures



2.3 The infrastructure priorities to support the development of our unique City are planned and appropriately funded and maintained

2.3.1 Provide and maintain roads, bridges, footpaths, bike paths and car parks to appropriate standards

Review and update Council's Pedestrian Network Strategy

Review and update the Parking Strategy

2.3.2 Provide and maintain stormwater infrastructure to appropriate standards

Continue to develop hydraulic modelling of the stormwater network

Develop a Stormwater Connection Policy

2.3.3 Provide and maintain Council buildings, facilities and amenities to appropriate standards

Plan and implement an asset condition assessment and rating for Council building assets (and review remaining useful life)

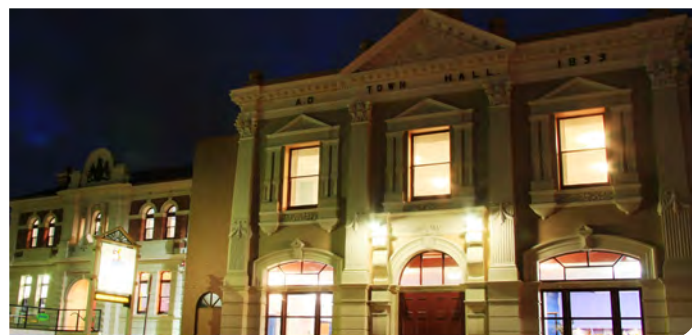
2.3.4 Provide accessible and sustainable parks, gardens and open spaces to appropriate standards

Review and update Council's Tree Policy

2.3.5 Develop and maintain long term Strategic Asset Management Plans and Capital Improvement Program

Review and update Council's Asset Management Plans





2.4 *Promote the development of the CBD in a manner which achieves the LIVING CITY Principles Plan*

2.4.1 **Develop and implement a CBD Master Plan aligned to the key LIVING CITY principles based on community engagement outcomes**

Finalise design, permits and funding model for Stage 1 of the LIVING CITY Master Plan

2.4.2 **Lobby and attract Government support to assist with the implementation of LIVING CITY Master Plans**

Comply with the requirements of the Federal Government grant. Negotiate a funding agreement with the State Government for the relocation of the LINC and Service Tasmania to the new civic building

2.4.3 **Implement initiatives to encourage private investment aligned with the outcomes of the LIVING CITY Master Plans**

Develop LIVING CITY Stage 2 retail package and actively market the concept to potential developers and investors

LIVING CITY

Changing the heart, reviving the region





3.1 *Devonport is the retail and service centre for North West Tasmania*

3.1.1 **Market and promote the City and its potential as a regional business hub**

Identify and attract new business opportunities to the southern end of the CBD

3.1.2 **Manage strategic urban development initiatives that supports the importance of the CBD and reduces fragmentation**

Progress retail stages of the LIVING CITY Plan to a saleable package stage with permits, major leases and designs resolved

3.2.1 **Support tourism through the provision of infrastructure and facilities**

Review the Julie Burgess service model to maximise community, member and visitor usage of the vessel

Explore opportunities for the development of a creative space network to connect the arts and cultural assets and activities across the City

3.2.2 **Support regional tourism development through productive relationships with regional partners and state and federal government**

Develop Devonport's Events Strategy to supplement the regional Cradle Coast Events Strategy

3.2.5 **Support festivals, events and attractions that add value to the City's economy**

Consult with professional presenters, national and state touring bodies

Investigate cultural tourism opportunities including feasibility for the expansion of the Tidal Festival and greater involvement in the Tasmanian International Arts Festival

3.2.5 **Support festivals, events and attractions that add value to the City's economy (cont.)**

Communicate with media and internal/external stakeholders to provide and disseminate information

Deliver an annual calendar of activities to engage the community in the performing arts

3.2.6 **Provide visitor information and interpretive services through well designed and managed facilities**

Strengthen combined marketing opportunities and value added experiences across destination venues

Explore funding opportunities to deliver:

- Home Hill Garden renewal
- Heritage signage
- Historic Cemetery signage





3.3 Access into, out of, and around the City is well planned and managed

3.3.1 Improve the City's physical access and connectivity

Investigate and develop improved traffic management for locations within the road network with known access and connectivity issues

3.3.2 Develop and maintain a high profile City entrance and streetscape that enhances and maintains its character

Review the Public Art Policy and Guidelines to ensure public art is planned and consistent with the City's streetscape and the LIVING CITY plan

Review Council's Signage Strategy

3.4 Modern communication technology is used to identify and deliver new opportunities

3.4.1 Advocate for state of the art Information Communication Technology (ICT) infrastructure development

Investigate opportunities for implementing IT solutions to assist with service delivery within the Infrastructure and Works Department

Further develop free Wifi opportunities in the City



3.5 Our economic progress continuously improves

3.5.4 Develop and support a culture of excellence in innovation and life-long learning to enhance employment opportunities

Establish partnerships to progress the development of the Learning Communities Framework



4.1 Sport and recreation facilities and programs are well planned with strong participation

4.1.1 Provide sport, recreation and leisure facilities and programs to meet the needs of the community

Undertake sport and recreation strategic planning in collaboration with stakeholders

4.1.2 Enhance and increase the utilisation of sport and recreation facilities

Increase the number of Sports Marketing Australia events delivered



4.2 A vibrant culture is created through the provision of cultural activities, events and facilities

4.2.1 Acknowledge, preserve and celebrate local art, culture and heritage

Develop an Interpretation Plan

Complete Collection/Curation Plan for management activities at the Bass Strait Maritime Centre

Develop a Collection Management Framework for all Council owned collections

Develop promotional material to promote Devonport's heritage and places of interest

4.2.2 Cultural facilities and programs are well planned and promoted to increase accessibility and sustainability, active engagement and strong participation for the benefit of current and future generations

Work with stakeholders to develop interpretation for Home Hill to inform signage, branding and marketing activities

Work with external stakeholders to determine the future of Tiagarra

Develop an Exhibitions and Public Programs Plan for the Bass Strait Maritime Centre to ensure high standards are delivered

Explore a youth sailing program for the Julie Burgess and funding options

4.2.3 Develop and implement an integrated approach to public art

Develop a Public Art Strategy and undertake a Public Art Project from inception to installation





4.4 Our community and visitors are safe and secure

4.4.1 Support the community in emergency management response and recovery

Further develop operational guidelines for emergency management and link to the Communications Strategy

Provide training in respect of legislative requirements for emergency management operations

4.4.2 Provide and promote effective management of animals within the community

Review, and where necessary, revise Council's Dog Management Policy



4.6 Integrated health and wellbeing services and facilities are accessible to all

4.6.2 Provide quality public and environmental health services

Introduce mobile computing services to increase the accuracy and efficiency of environmental health inspections and data collection

4.7 An active, connected and empowered community promotes and values diversity and equity

4.7.1 Develop and implement a Community Development Framework that strategically strengthens community ties and opportunities

Consider options for increasing participation through the development of a Community Health and Wellbeing Program delivered at the City's recreation centres and in public open spaces

4.7.5 Support initiatives that foster community harmony and which values and celebrates diversity

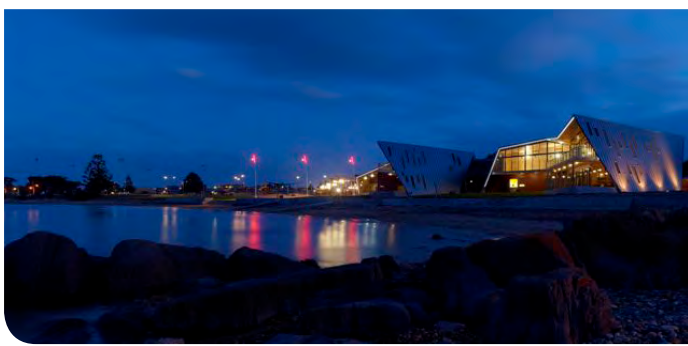
Plan and develop activities to celebrate the 20th Anniversary of Minamata Sister City relationship



4.8 Young people are recognised, valued and connected to the community, allowing them to reach their full potential

4.8.1 Promote programs that encourage youth participation, engagement in decision making, development and leadership

Engage with young people to inform a review of Council's Youth Policy



5.2 Active and purposeful community engagement and participation is integral to our work

5.2.1 Review policies and implement initiatives to ensure meaningful, two-way communication and consultation with the community

Review and update the Community Engagement Policy

Facilitate the promotion of good news stories from Council to the local media and community

Develop and implement a contemporary Communications Strategy

5.3.6 Integrate Business Excellence principles and continuous improvement behaviours into the culture of the organisation

Develop and implement a Change Management Strategy and Guidelines

Support an effective and auditable management system that assists organisational knowledge and understanding



5.3 Council employs best practice governance

5.3.1 Review and amend governance structures, policies and procedures to adapt to changing circumstances

Review Legislative Audit/Compliance Register

Facilitate the implementation of Council's lease policies

Review Maidstone Park's governance structure

5.3.4 Ensure effective administration and operation of Council's committees

Review Council's Committees Handbook

5.4 Council is recognised for its customer service ethos

5.4.1 Provide timely, efficient, consistent and quality services which are aligned with and meet customer needs

Review the Customer Service Charter

Develop a community email database and implement monthly community e-newsletters. Provide monthly Council updates to the community through local media and community facilities/venues

Implement e-newsletters and improved newsletter templates for all Council businesses to achieve branding consistency and improved customer communication

5.4.3 Manage customer requests and complaints with a view to continual improvement of service delivery

Undertake an ongoing analysis and review of customer complaint data and feedback with a view to generating service improvements





5.5 Council's services are financially sustainable

5.5.1 Provide financial services to support Council's operations and meet reporting and accountability requirements

Review Management reports prepared for Council

5.6 Risk management is a core organisational focus

5.6.1 Ensure safe work practices through adherence to work and safety standards

Undertake a gap analysis to assess the adequacy of the Health and Safety Management System and compliance with Health and Safety legislation

5.6.3 Integrate risk management principles into all business practices

Assess and implement recommendations from the Municipal Association of Victoria (MAV) Annual Risk Service Review

5.6.4 Provide internal and external audit functions to review Council's performance, risk management, financial governance and reporting

Implement an internal audit function

5.7 Skilled, engaged and motivated staff have a supportive environment

5.7.1 Provide opportunities for the development of Council employees

Actively participate in professional development opportunities that promote teamwork and cooperation amongst employees

5.7.2 Develop and implement human resource management plans and strategies to meet current and future workforce needs

Develop documented procedures and schedules for the programmed delivery of operational activities within the Works section of Council

5.7.3 Ensure Human Resources policies, procedures and management systems support effective Council service delivery

Complete any actions from the Classification Review

5.8 Information management and communication enhances Council's operations and delivery of services

5.8.1 Provide efficient, effective and secure information management services that supports Council's operations

Implement First Year actions of the Records Management Strategy

5.8.2 Ensure access to Council information meets user demands, is easy to understand whilst complying with legislative requirements

Use data to measure and improve performance of the Customer Service team against the Customer Service Charter

Review the accuracy and quality of information provided by the Customer Service Centre, including printed and electronic material

Prepare for the Tasmanian Archives and Heritage Office audit of Council's record keeping practices



Performance Indicators:

GOVERNANCE	TARGET
Council decisions made during closed session of Council meetings (%)	<15%
Aldermen attendance at Council meetings (%)	>90%
PERMIT AUTHORITY	TARGET
Time taken to assess building & plumbing applications (median #days from receipt to decision)	14 days
Building & plumbing applications decided within 42 days (% decided within time frame)	100%
STATUTORY PLANNING	TARGET
Time taken to decide planning applications (median #days)	42 days
Planning applications decided within 42 days (%)	100%
ANIMAL MANAGEMENT	TARGET
Animal complaints actioned within 3 days	100%
FOOD SAFETY	TARGET
Food complaints actioned within 5 days	100%
Food safety assessments undertaken (as % of registered food premises)	100%
ROADS	TARGET
Road requests (#requests per 100km roads)	150
Cost of sealed road reconstruction (\$ per sqm)	\$85 per sqm
Cost of sealed local road resealing (\$ per sqm)	\$21 per sqm (30mm hotmix)
WASTE COLLECTION	TARGET
Cost of domestic kerbside garbage bin collection service (\$ per week per property)	\$2.50
Cost of domestic kerbside recyclables bin collection service (\$)	\$2.05 per collection
Total waste to landfill (tonnes)	13,800
Entries to Waste Transfer Station (excluding recycling) (#)	28,000
OPERATIONAL POSITION	TARGET
Adjusted underlying surplus (or deficit) (% of adjusted recurrent revenue)	Between 0-15%
OBLIGATIONS	TARGET
Loans & borrowings compared to recurrent revenue (as % of recurrent revenue)	Between 0 & -50 %
Net interest compared to adjusted recurrent revenue (as % of adjusted recurrent revenue)	5 x Coverage
LIQUIDITY	TARGET
Current assets compared to current liabilities (as % of current liabilities)	1 x Coverage
STABILITY	TARGET
Rates compared to adjusted underlying recurrent revenue (as % of adjusted underlying recurrent revenue)	70%
EFFICIENCY	TARGET
Resignations and terminations as a % of average staff numbers	8%
INFRASTRUCTURE	TARGET
Asset renewal compared to depreciation (as % of depreciation)	Between 60-100% depreciation



Service Unit Summary Report

Community Development

- Administration costs associated with maintaining and providing community development services to the community
(*includes 2015 budget figures for Community Partnerships and the Imaginarium)

	2016 Budget	2015 Budget
Income	168,478	21,960
Expense	(1,131,621)	(1,031,815)
Net Operating Surplus/(Cost)	(963,143)	(1,009,855)

Community Financial Assistance

- Targeted financial assistance and funding for not for profit community organisations
- In kind support
- Partnership Agreements

	2016 Budget	2015 Budget
Income	-	-
Expense	(355,725)	(294,437)
Net Operating Surplus/(Cost)	(355,725)	(294,437)

Devonport Regional Gallery

- Operation of Gallery
- Maintenance & conservation of the Devonport Art Collection
- Exhibitions
- Education & Public Programs
- Biennial Tidal: City of Devonport Art Award
- Management of Council's public art resources

	2016 Budget	2015 Budget
Income	87,450	91,560
Expense	(548,384)	(594,533)
Net Operating Surplus/(Cost)	(460,934)	(502,973)

Recreation Development

- Provision and maintenance of recreation facilities and events to the community
- Coordination of sports ground bookings
- Facilitating current and future sport and recreation needs
- Targeted programs
- Advice on/support for funding applications by sport and recreation groups

	2016 Budget	2015 Budget
Income	41,020	39,350
Expense	(497,102)	(307,775)
Net Operating Surplus/(Cost)	(456,082)	(268,425)



Devonport Recreation Centre

- Operation of Centre (maintenance, bookings, daily operations)
- Membership support and promotion

	2016 Budget	2015 Budget
Income	90,300	86,700
Expense	(404,019)	(419,855)
Net Operating Surplus/(Cost)	(313,719)	(333,155)

East Devonport Recreation Centre

- Operation of Centre (maintenance, bookings, daily operations)
- Function Centre (bookings, operations and promotion)

	2016 Budget	2015 Budget
Income	31,500	29,000
Expense	(268,508)	(266,767)
Net Operating Surplus/(Cost)	(237,008)	(237,767)

Splash Devonport Aquatic Centre

- Management of contract with Belgravia for 'Splash' Devonport Aquatic & Leisure Centre

	2016 Budget	2015 Budget
Income	366,000	340,000
Expense	(1,508,550)	(1,749,541)
Net Operating Surplus/(Cost)	(1,142,550)	(1,409,541)

Marketing & Events

- City and retail promotions
- Integrated tourism and marketing promotion and advertising
- Development and delivery of Events Program
- Strategic marketing
- Assistance for Council supported events

	2016 Budget	2015 Budget
Income	70,070	73,014
Expense	(718,386)	(713,828)
Net Operating Surplus/(Cost)	(648,316)	(640,814)

Visitor Information Centre

- Operation of Centre
- Delivery of visitor information services
- Reservations and bookings

	2016 Budget	2015 Budget
Income	80,000	90,000
Expense	(354,958)	(542,404)
Net Operating Surplus/(Cost)	(274,958)	(452,404)



Bass Strait Maritime Centre

- Operation of the Centre
- Exhibitions and public programs

	2016 Budget	2015 Budget
Income	100,200	120,000
Expense	(601,573)	(649,418)
Net Operating Surplus/(Cost)	(501,373)	(529,418)

Tiagarra

- Maintenance of Centre

	2016 Budget	2015 Budget
Income	40,000	-
Expense	(59,419)	(15,584)
Net Operating Surplus/(Cost)	(19,419)	(15,584)

Julie Burgess

- Operation of the vessel
- Maritime heritage promotion

	2016 Budget	2015 Budget
Income	41,150	66,400
Expense	(121,699)	(133,101)
Net Operating Surplus/(Cost)	(80,549)	(66,701)

Home Hill

- Maintenance and support for the upkeep of the property
- Promotion of Home Hill

	2016 Budget	2015 Budget
Income	-	-
Expense	(138,029)	(111,727)
Net Operating Surplus/(Cost)	(138,029)	(111,727)

Buildings & Facilities

- Provision and maintenance of building assets and facilities
- Service assistance

	2016 Budget	2015 Budget
Income	-	-
Expense	(523,845)	(536,944)
Net Operating Surplus/(Cost)	(523,845)	(536,944)



Public Open Space

- Provision and maintenance of parks and reserves
- Provision and maintenance of sports grounds
- Provision and maintenance of cemeteries

	2016 Budget	2015 Budget
Income	239,000	290,500
Expense	(4,876,845)	(4,607,820)
Net Operating Surplus/(Cost)	(4,637,845)	(4,317,320)

Roads

- Provision and maintenance of road and transport assets
- Service level compliance

	2016 Budget	2015 Budget
Income	-	-
Expense	(7,294,438)	(7,471,577)
Net Operating Surplus/(Cost)	(7,294,438)	(7,471,577)

Stormwater

- Provision and maintenance of stormwater assets
- Service level compliance

	2016 Budget	2015 Budget
Income	-	-
Expense	(1,657,685)	(1,730,636)
Net Operating Surplus/(Cost)	(1,657,685)	(1,730,636)

Waste Management

- Domestic garbage and recycling service
- Commercial garbage and cardboard service
- Waste Transfer Station operations
- Waste disposal

	2016 Budget	2015 Budget
Income	4,944,000	5,004,500
Expense	(5,084,492)	(5,020,914)
Net Operating Surplus/(Cost)	(140,492)	(16,414)



Building Regulatory Services

- Building Permit Authority (drainage and building)
- Permit advice/guidance
- Administration and enforcement of building standard and legislative compliance

	2016 Budget	2015 Budget
Income	222,150	215,230
Expense	(260,762)	(329,586)
Net Operating Surplus/(Cost)	(38,612)	(114,356)

Planning Services

- Strategic land use planning
- Administration of use and development of land
- Development assessment
- Advice on planning conditions
- Planning Scheme administration

	2016 Budget	2015 Budget
Income	315,070	268,900
Expense	(713,711)	(838,086)
Net Operating Surplus/(Cost)	(398,641)	(569,186)

Environmental Health Services

- Immunisations
- Premises inspection (food, cooling towers, skin penetration, place of assembly, street trading)
- Pollution monitoring
- Notifiable disease investigation
- Food sampling
- Food hygiene education
- Legislative compliance/enforcement
- Complaint investigations
- Animal control

	2016 Budget	2015 Budget
Income	203,620	183,405
Expense	(660,612)	(561,596)
Net Operating Surplus/(Cost)	(456,992)	(378,191)



Corporate Operations

- Financial accounting and reporting
- Revenue
- Supply Services
- Risk Management and Work Health & Safety
- Aldermen and Executive Support
- Continuous Improvement
- Governance Management
- Property Management Administration
- IT and Records Management
- Human Resources and Payroll
- Emergency Management
- Customer Services

	2016 Budget	2015 Budget
Income	25,369,541	25,147,952
Expense	(3,794,867)	(3,881,722)
Net Operating Surplus/(Cost)	21,574,674	21,266,230

Devonport Entertainment & Convention Centre

- Operation of the Devonport Entertainment & Convention Centre

	2016 Budget	2015 Budget
Income	215,000	201,500
Expense	(1,013,920)	(1,149,950)
Net Operating Surplus/(Cost)	(798,920)	(948,450)

Parking

- Provision and management of parking meters
- Provision and management of car parks
- Monitoring and enforcement of parking time zones
- Strategic parking development

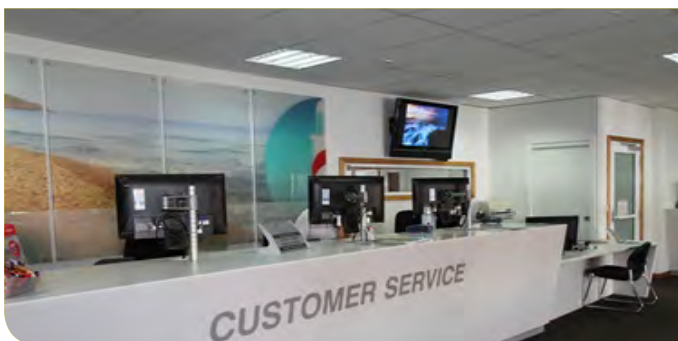
	2016 Budget	2015 Budget
Income	2,546,000	2,472,600
Expense	(1,511,940)	(1,545,441)
Net Operating Surplus/(Cost)	1,034,060	927,159

Economic Development

- Economic Development initiatives
- LIVING CITY

	2016 Budget	2015 Budget
Income	682,400	914,533
Expense	(1,411,331)	(1,152,047)
Net Operating Surplus/(Cost)	(728,931)	(237,514)

OVERALL TOTAL	340,528	0
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Financial Budget at a glance

The 2015/2016 budget incorporates \$52,616,720 in estimated operational and capital expenditure.

Budget Summary

Operational Budget

Income	\$ 38,276,960
Expenditure	(\$ 37,936,432)

Operating Surplus

\$ 340,528

Capital Budget

Carried forward 2014/15	\$ 4,130,088
Asset Renewal	\$ 6,508,950
New/asset upgrade projects	\$ 4,041,250

Total Capital Budget

\$ 14,680,288

External Funding

Capital Grants	\$ 1,018,868
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Key Expenditure Allocations (inclusive of Federal and State Funding)

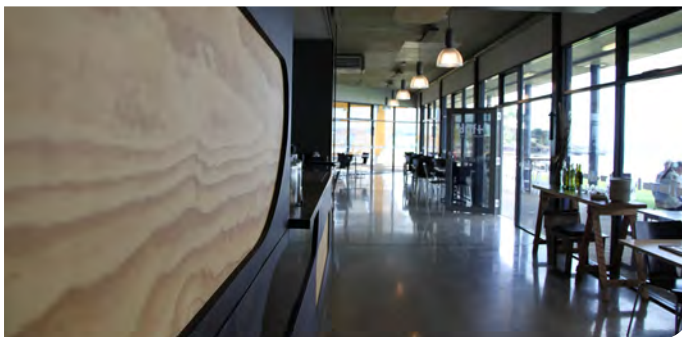
- \$160,000 for upgrade of parenting facilities in the Fourways public amenity
- \$5.6 million to progress Stage 1 of the LIVING CITY project (including carry forwards)
- \$700,000 for Devonport Oval paving in front of Grandstand
- \$250,000 for Stage 3 widening of River Road
- \$225,000 for renewal of Bellamy Road Melrose Creek Bridge
- \$800,000 for works to upgrade William Street

The budget reflects Council's priorities for the operational and capital programs for the 2015/16 financial year.

Council's 2015/16 budgeted net operating surplus is estimated to be \$340,528. Council recognises the generation of operating surpluses as a key indicator of financial sustainability and has focused on delivering surpluses over the recent years.

Each year Council is faced with balancing its service levels, the needs and expectations of the community and setting appropriate rating levels to adequately resource its commitments. This year that balance was impacted by a property revaluation which resulted in changes to property values across the board.

As a result of ongoing operational savings, Council has determined that there will be a 'zero percent' overall rate increase for 2015/16. This follows a rates 'freeze' for 2014/15, which effectively means rates have remained at the same level since July 2013. As this is a revaluation year,



some ratepayers will experience increases and some decreases to their rates bill, however the net rates revenue will remain the same. An allowance has been made for a small amount of additional supplementary rate revenue from previously unrated properties and construction works completed in 2015/16.

The 2015/16 capital program includes funds to progress LIVING CITY and \$6.5 million to renew existing assets. Over 50% of the \$6.5 million will be spent on upgrading roads, and a significant amount on improving parks and recreation assets.

As part of the Federal budget announcements in May 2015, Council was awarded \$10 million funding from the Federal Government to progress Stage One of LIVING CITY. In addition, the State Government committed funds to progress the project as part of the \$60 million Northern Cities budget allocation. The State Government funding confirms their commitment to fund the relocation of the LINC and Service Tasmania to the new civic building and the relocation of the current Magistrates Court to a new purpose built facility. As the final ownership and funding model for Stage One is yet to be determined, construction costs and related capital grant income have not been included in these estimates.

In addition to the annual budget, Council has developed a Financial Management Strategy which includes an updated Long Term Financial Plan (LTFP). The LTFP covers the period 1 July 2015 to 30 June 2025 and forecasts the operating result, cash flows and assets and liabilities over this period. An extract of this document is attached as Appendix A. The Strategy is an important part of Council's overall financial management framework and can be downloaded from Council's website or a hard copy obtained from Customer Services. This year the financial information provided includes estimates for the 2016/17 and 2017/18 years taken directly from the LTFP. This allows readers to have a 5 year view of Council reporting, including last years results, the forecast for the current year, the budget and two year forward estimates.

Analysis of Estimates

The Estimated Statement of Comprehensive Income, shown below, reports the budgeted revenues and expenses calculated on an accrual basis. It includes the forecast for 2014/15 rather than the 2014/15 budget figures. It also includes the 2016/17 and 2017/18 years from the LTFP for information.

Estimated Statement of Comprehensive Income

Estimated Statement of Comprehensive Income For the year ended 30 June 2016	2014 Actual \$'000	2015 Forecast \$'000	2016 Budget \$'000	2017 Plan \$'000	2018 Plan \$'000
Recurrent Income					
Rates and Service charges	26,084	26,354	26,384	26,464	26,544
Fees and User charges	6,043	6,530	6,195	6,195	6,195
Grants - Operating	1,262	2,274	2,335	2,186	2,186
Contributions - Operating	34	54	3	3	3
Investment Revenue	2,388	2,425	2,256	2,111	2,142
Other Revenue	908	1,087	1,104	1,133	1,163
Total recurrent income	36,719	38,724	38,277	38,092	38,233
Expenses					
Employee Benefits	12,035	11,693	12,014	12,027	12,053
Materials and Services	13,490	14,072	14,920	14,833	14,759
Depreciation	8,910	8,830	8,813	8,864	8,908
Financial Costs	1,104	1,255	1,167	1,110	1,057
Other Expenses	1,166	1,156	1,022	1,018	1,018
Total expenses	36,705	37,006	37,936	37,852	37,795
Surplus/(Deficit) before capital items	14	1,718	341	240	438
Capital & Other Items					
Capital Grant and Contributions	7,229	3,069	1,319	674	624
Loss on the disposal of assets	(4,076)	(1,760)	(380)	(200)	(200)
Share of Profits from Associates	393	300	105	100	100
Total Capital Income	3,546	1,609	1,044	574	524
Surplus/(Deficit)	3,560	3,327	1,385	814	962

These figures are before elimination of internal charges

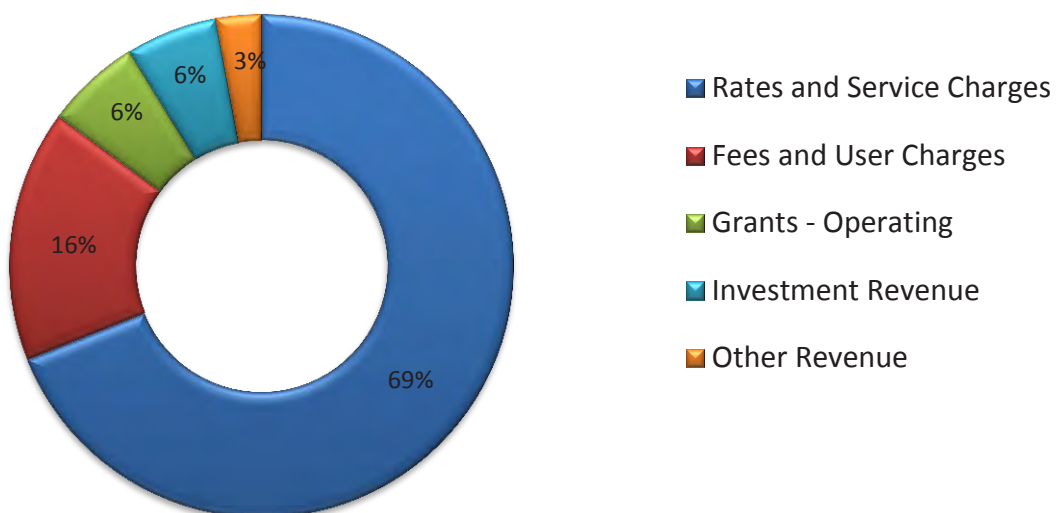
The Statement demonstrates that Council will deliver a surplus before and after adjusting for capital items in each of the years depicted. Over the past two years Council has focused on delivering operational savings and keeping increases in expenditure to a minimum. In doing this, Council has been able to maintain the net rates revenue at the same level since July 2013. To remain financially sustainable, it is important for Council to continue to generate surpluses and in particular to meet the benchmark for operating sustainability as determined by the Auditor-General. This measure is discussed further under the Key Financial Indicators section of this document.

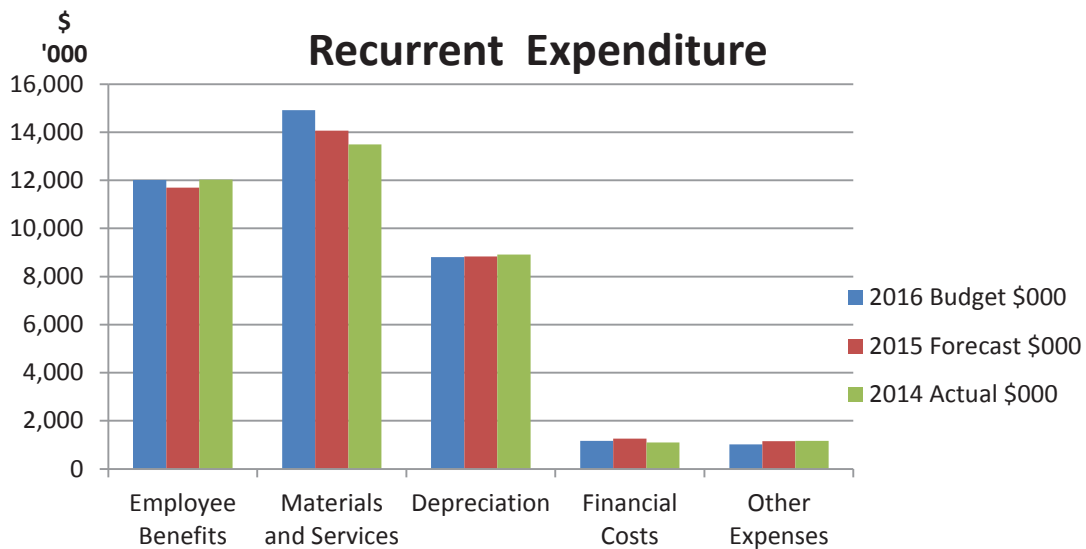
The generation of an underlying surplus ensures that Council can fully fund its depreciation expense, allowing Council to fund its future asset renewal and replacement and assists in the reduction of any borrowings. The LTFP shows that Council will continue to deliver surpluses over the life of the Plan and also shows a significant reduction in the current level of borrowings as principal is repaid. The LTFP assumes that service levels will remain constant and the figures are expressed in today's dollars, and not adjusted for movements in CPI. Any changes in levels of income and expenditure in the 2016/17 or 2017/18 years is driven by a change in service or a known change in operations.

Income

The following charts depict the make up of Council's various income sources for the 2015/16 budget year only. The major change in revenue for the 2015/16 year compared to the 2014/15 forecast relates to a reduction in investment income due to lower interest rates and reduced rental income from LIVING CITY properties as Stage One of the project progresses.

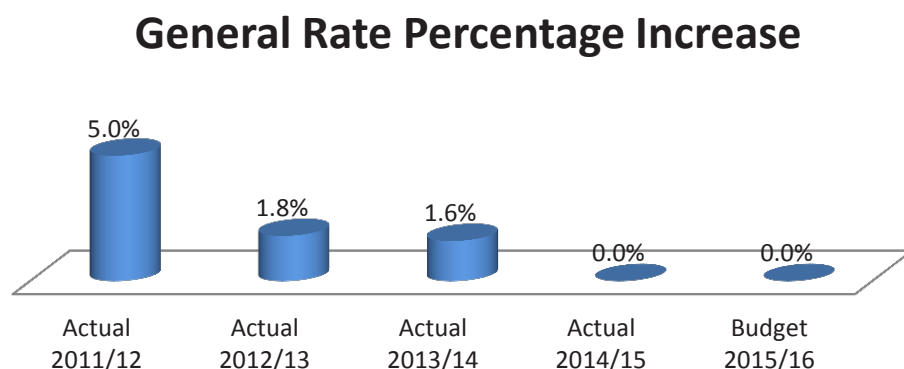
ESTIMATED INCOME





Rates and Service Charges (\$0.03 million increase)

The graph below details Council's general rate percentage increase over the past five years. Council has been focused on ensuring the effective and affordable delivery of services which has resulted in a 'zero' rate increase for 2014/15 and for the 2015/16 budget year.



The estimated general rate revenue for 2015/16 is \$20.4 million. When taking into account the rates remissions to vacant land owners, Council will raise approximately \$30,000 more than the previous year which represents an allowance for supplementary assessments relating to new building and improvements to buildings. While the overall revenue generated from rates will not increase, there will be increases and decreases within each category of ratepayers due to the revaluation. Council has determined that any increases in single residential property rates as a result of valuation movements will be capped at 15% and reductions will be passed on in full.

The residential waste management charge will remain at \$224 per property, which again has not changed since July 2013. All other waste management charges will be linked to the AAV of the property.

A 6% increase in the Fire Service Levy collected on behalf of the State Fire Commission has been factored into the estimates. Council has no control over the amount required to be collected and is merely a collection agent on behalf of the State Government.

Fees and User Charges (\$0.34 million decrease)

Fees and user charges income is comprised of many components from statutory fees (such as planning fees, license fees, fines, animal registrations etc) to fees that reflect a user-pays principle (such as admission fees to Council facilities and hire of Council property). Generally fees, including parking fees, will remain at the same level as 2014/15. A full list of Council's fees and charges is included from page 57, List of Fees & Charges 2015/16, and on Council's website.

Factors contributing to the reduction in Fees and Charges revenue include the loss of rent from properties associated with Stage One of LIVING CITY and a reduction in estimated parking revenue, sale of steel through the Transfer Station and sale of goods generated from Council owned facilities.

Operating Grants and Contributions (\$0.01 million increase)

Grants and contributions include all monies received from both the State and Federal Governments to assist with funding the delivery of services provided by Council as well as contributions received. A break down of the 2015/16 budgeted grants is shown in the table below.

Grant Funding	Estimate 2015/16
	\$'000
Financial Assistance Grant	1,985
Food Connection Project	150
Heavy Vehicle Rebate	86
Devonport Regional Gallery Programs	63
Tiagarra Strategy	40
Weed Management	8
Youth Week Activities	3
	<hr/> 2,335

Investment Revenue (\$0.17 million decrease)

This income item reflects the interest revenue Council is able to generate from its cash reserves as well as dividends received from its investments in Dulverton Regional Waste Management Authority and TasWater. The amount of investment revenue Council is able to generate depends on the level of cash reserves, related interest rates and the underlying profitability of its investments. Dividend estimates are based on related entity corporate plans and any deviation from these planned amounts may impact on Council's bottom line. TasWater recently announced that they will be freezing dividend payments to Councils at 2014/15 levels following a recommendation from the Economic Regulator to move to a common tariff. The total 2015/16 estimated dividend income is \$1.88 million.

Estimated interest income for 2015/16 of \$378,000 is lower than the forecast for 2014/15 due to lower interest rates compared to 2015.

Other Revenue (\$0.02 million increase)

Other estimated Council revenue for 2015/16 includes recoveries from debtors, utility recoveries from Belgravia Leisure in relation to the management of Splash Aquatic Centre, commission revenue from collecting the Fire Service levy and ticket sales, an expected insurance discount in relation to workers compensation premiums paid in the past and employee contributions towards the private use of motor vehicles.

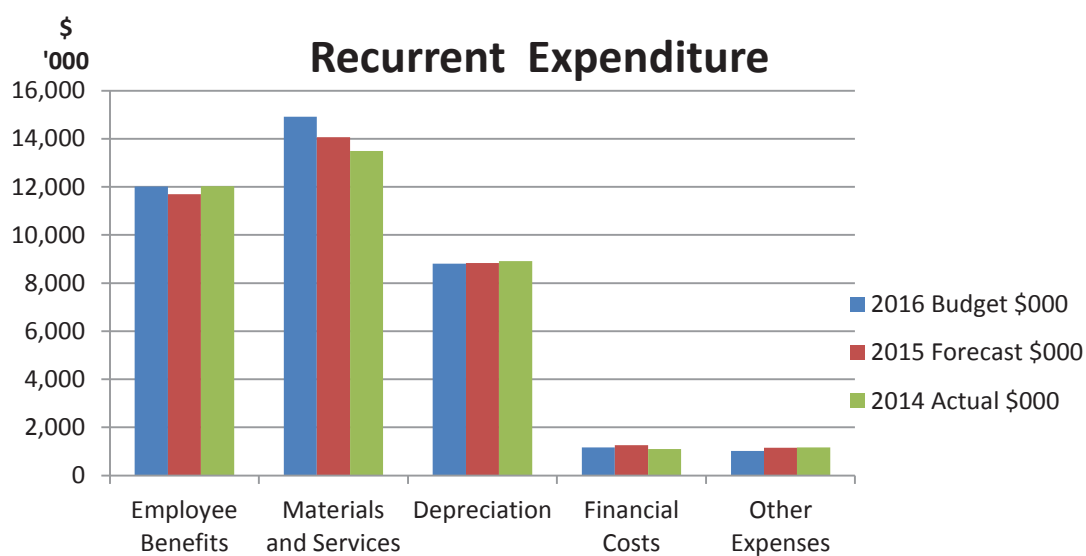
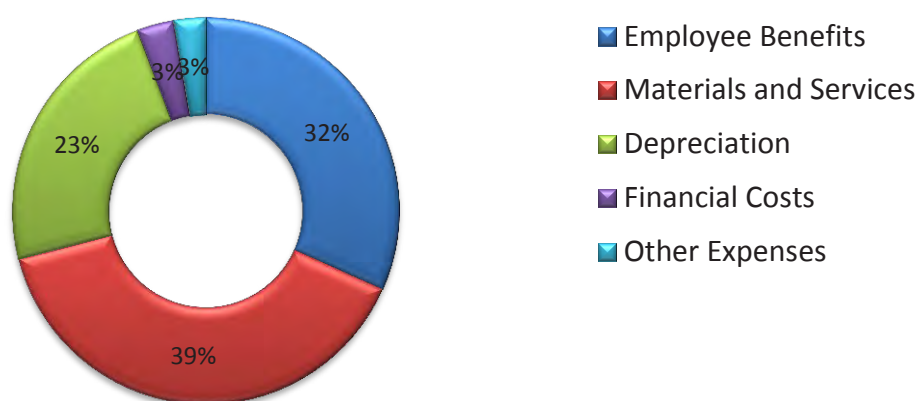
Capital Grants and Contributions (\$1.7 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. The Commonwealth *Roads to Recovery* grant for 2015/16 has been doubled to \$748,000 for this year only. The remainder of the total includes two grants as part of Black Spot funding totalling \$235,000 and a potential tourism grant for \$30,000 for interpretive signage at Home Hill. Capital contributions mainly related to roads and stormwater assets donated to Council as a result of subdivisions and new developments.

Expenditure

The charts below depict Council's various expenditure requirements for the 2016 budget as compared to 2015 forecast amounts.

ESTIMATED EXPENDITURE



Employee Benefits (\$0.32 million increase)

Employee benefits include all labour related expenditure such as wages, salaries, training and allowances, on-costs such as employer superannuation, leave accruals, training and payroll tax.

The employee benefits estimate is based on anticipated staffing levels of 152 full time equivalents (FTE) for 2015/16 compared to the 2014/15 budgeted level of 157. The estimates have allowed for a \$25 per week wage increase in accordance with the outcome of Council's current Enterprise Agreement.

Materials and Services (\$0.85 million increase)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs for all Council facilities, management fees for the Aquatic Centre, payment of the Fire Service Levy collected on behalf of the State Government and land tax. Materials and services are forecast to increase by 6% compared to the 2015 forecast. Contributing to this increase is a land tax expense of \$276,000 compared to a nil expense for 2014/15 due to a major review and subsequent refund of land tax relating to a four year period. The total also includes a contribution of \$100,000 towards securing the 2017 Australian Masters Games on the North West Coast.

Depreciation (\$0.02 million decrease)

Depreciation is an accounting measure reflecting the usage of Council's property, plant and equipment including infrastructure assets such as roads and drainage. This figure is impacted by the addition and disposal of assets, as well as the revaluation of assets and changes in expected useful life assumptions. This non-cash expense should allow Council to fund future asset renewal and replacement. The estimated decrease in the depreciation expense is a result of a review of useful lives for IT assets and the revaluation of Council's parks and other infrastructure assets and the associated review of useful lives for these asset classes. This decrease is partially offset by increased depreciation expense for additional new assets.

Financial Costs (\$0.09 million decrease)

Financial costs represent interest on loans and bank charges. The decrease in financial costs is a direct result of a reduction in the loan principal outstanding.

Other Expenses (\$0.13 million decrease)

Other expenses relate to a range of unclassified items including contributions to community groups, Mayor and Aldermen's expenses and bad debts expenses. A major contribution to the decrease is a reduction in election costs of \$80,000.

Estimated Statement of Financial Position

The Estimated Statement of Financial Position reports the projected assets, liabilities and equity of Council, providing information about the resources controlled by Council and other information which is useful for assessing Council's financial position at the end of the 2015/16 year. The commentary provided below relates to the 2015/16 budget year.

Estimated Statement of Financial Position	2014 Actual \$'000	2015 Forecast \$'000	2016 Plan \$'000	2017 Plan \$'000	2018 Plan \$'000
For the year ended 30 June 2016					
Current Assets					
Cash and cash equivalents	10,312	17,374	11,981	10,198	8,673
Receivables	967	1,376	1,376	1,376	1,376
Prepayments	91	109	109	109	109
	11,370	18,859	13,466	11,683	10,158
Non-Current Assets					
Receivables	74	-	-	-	-
Investments in Associates	3,081	3,381	3,486	3,586	3,686
Investments in TasWater	83,560	83,560	83,560	83,560	83,560
Property, Plant and Equipment	375,714	372,945	378,633	380,238	381,680
Capital Work in Progress	3,882	4,713	4,713	4,713	4,713
	466,311	464,599	470,392	472,097	473,639
TOTAL ASSETS	477,681	483,458	483,858	483,780	483,797
Current Liabilities					
Payables	2,808	3,707	3,707	3,707	3,706
Provisions	2,112	2,254	2,254	2,254	2,254
Interest Bearing Liabilities	928	985	892	944	1,000
	5,848	6,946	6,853	6,905	6,960
Non-Current Liabilities					
Provisions	498	434	434	434	434
Interest Bearing Liabilities	19,092	20,507	19,615	18,671	17,671
	19,590	20,941	20,049	19,105	18,105
TOTAL LIABILITIES	25,438	27,887	26,902	26,010	25,065
NET ASSETS	452,243	455,571	456,956	457,770	458,732
Equity					
Asset revaluation reserves	258,613	258,613	258,613	258,613	258,613
Other Reserves	7,162	7,162	7,162	7,162	7,162
Accumulated Surplus	186,468	189,796	191,181	191,995	192,957
TOTAL EQUITY	452,243	455,571	456,956	457,770	458,732

Current Assets and Non-Current Assets

Current assets are expected to decline from forecast by \$5.39M due to a reduction in cash investments as a result of expenditure relating to capital projects.

Non-current assets are estimated to increase by \$5.79M primarily due to an increase in property, plant and equipment due to capital additions of \$10.550M and carry forward capital additions of \$4.13M - these additions will be partially offset by annual depreciation charges of \$8.813M.

Current Liabilities and Non-Current Assets

Current liabilities are expected to decline slightly from forecast by \$0.093M due to a decrease in current loan borrowings.

Non-current liabilities are expected to decline from forecast by \$0.892M due to a decrease in non-current loan borrowings.

Estimated Statement of Cash Flows

The Estimated Statement of Cash Flows reflects the estimated cash movements resulting from Council's operation for the year and its cash balance at the end of the year based on the projected cash position at the commencement of the year. The commentary provided below relates to the 2015/16 year.

Estimated Statement of Cash Flows	2014 Actual \$'000	2015 Forecast \$'000	2016 Plan \$'000	2017 Plan \$'000	2018 Plan \$'000
Cash Flows from Operating Activities:					
Receipts					
Rates and other user charges	31,126	32,509	32,152	32,232	32,312
Refunds from ATO for GST	2,267	1,650	1,000	1,000	1,000
Interest	486	576	378	233	264
Government grants and subsidies	1,262	2,274	2,336	2,186	2,186
Investment Revenue from TasWater	1,731	1,638	1,638	1,638	1,638
Other	862	1,072	1,106	1,136	1,166
	37,734	39,719	38,610	38,425	38,566
Payments					
Payments to suppliers and employees	27,225	25,142	27,508	27,433	27,385
Interest	1,028	1,255	1,167	1,110	1,057
Other Expenses	933	1,156	1,022	1,018	1,018
	29,186	27,553	29,697	29,561	29,460
Net cash inflow from operating activities	8,548	12,166	8,913	8,864	9,106
Cash Flow from Investing Activities:					
Receipts					
Proceeds from sale of non-current assets	308	150	100	100	100
Capital grants	5,414	2,021	1,019	374	374
Other investments	193	213	240	240	240
Other investments	(83)	118	-	-	-
	5,832	2,502	1,359	714	714
Payments					
Asset Renewals	-	(4,921)	(6,601)	(5,313)	(6,033)
New Assets	(19,029)	(4,157)	(8,079)	(5,156)	(4,368)
	(19,029)	(9,078)	(14,680)	(10,469)	(10,401)
Net Cash used in investing activities:	(13,197)	(6,576)	(13,321)	(9,755)	(9,687)
Cash Flow from Financing Activities:					
Proceeds from borrowings	2,000	2,400	-	-	-
Repayment of borrowings	(1,165)	(928)	(985)	(892)	(944)
Net cash from (or used in) financing activities	835	1,472	(985)	(892)	(944)
Net Increase (Decrease) in Cash Held	(3,814)	7,062	(5,393)	(1,783)	(1,525)
Cash at beginning of reporting period	14,126	10,312	17,374	11,981	10,198
Cash at end of reporting period	10,312	17,374	11,981	10,198	8,673

Cash Flows from Operating Activities

The net cash flow from operating activities is estimated at \$8.913M, a decrease of \$3.253M from the 2014/15 forecast result. The decrease primarily relates to a decrease in user charges and GST refunds of \$1.052M and an increase in payments to suppliers and employees of \$2.366M

Cash Flows from Investing Activities

The cash outflow from investing activities is expected to be \$13.321M. This represents an increase in cash outflows of \$6.745M compared to the 2015 forecast and relates to outflows to fund the 2015/16 capital works program.

Cash Flows from Financing Activities

The cash outflow from investing activities is expected to be \$0.985M and represents the repayment of loan borrowings.

Cash at End of Reporting Period

Overall the total cash and investments are expected to decrease by \$5.393M, primarily due to payments for non-current assets as per the 2015/16 capital works program.

Financial Management Indicators

The *Local Government (Management Indicators) Order 2014* was passed into legislation in February 2014 and requires all local government bodies to include financial and asset management indicators in their annual financial statements. While it is not a requirement to include the indicators in the Annual Plan and Estimates, Council have opted to report some of the indicators to assist in analysing the forecasted financial performance.

The following table highlights Council's current performance across a range of key financial indicators (including those prescribed in the legislation). The LTFP includes further commentary and analysis of these ratios.

Indicator	2014 Actual	2015 Forecast	2016 Budget	2017 Plan	2018 Plan
Financial Operating Performance					
Underlying Surplus Ratio	2.90%	3.80%	0.20%	0.40%	0.90%
Rate Revenue/Operating Revenue	71%	68%	69%	69%	69%
Liquidity Position					
Current Ratio	1.94:1	2.72:1	1.96:1	1.69:1	1.46:1
Cash Reserves	10,312	17,374	11,981	10,198	8,673
Net Financial Liabilities Ratio	(39.55%)	(24.10%)	(35.39%)	(37.90%)	(39.28%)
Net Interest Cost	1.54%	1.56%	1.87%	2.11%	1.88%
Asset Management Performance					
Asset Consumption Ratio	61%	60%	60%	59%	58%
Asset Sustainability Ratio	82%	56%	75%	60%	68%
Non-Financial Resources					
Employee Benefits	12,035	11,693	12,014	12,027	12,053
Employee Numbers (FTE)	159	151	152	152	152

Underlying Surplus Ratio

This ratio serves as an overall measure of financial operating effectiveness. To remain financially sustainable, Council must aim to record a positive underlying surplus. If this is achieved, Council should be able to maintain its current level of services and maintain its assets into the future.

To determine the underlying surplus, the net surplus is adjusted for prepaid grants, capital grants and contributions and other material one-off items. Council has adopted the Auditor-General's benchmark of between 0% and 15% for this ratio and estimates that this will be achieved in the years displayed and all years of the LTFP. A result greater than zero indicates an underlying surplus.

The results in the table above shows that Council will record an underlying surplus in each of the years depicted, however the surplus declines in the 2016, 2017 and 2018 years.

Rate Revenue

This measure reflects the extent of reliance on rate revenue to fund Council's on-going services. Council aims to maintain the rate revenue as a constant percentage of operating revenue to ensure it is not solely reliant on rates to fund services. Council has diversified its revenue base to some extent to reduce the risk of relying on increased rate revenue.

Current Ratio

This ratio demonstrates Council's ability to repay its short term debts from its current assets. A current ratio of 2:1 indicates that current assets are sufficient to cover twice the amount of Council's short term liabilities. The accepted benchmark for this ratio is 1:1.

The results shown on page 45 illustrates Council has a strong short term liquidity position.

Cash Reserves

Council estimates it will end the current financial year in a strong cash position with approximately \$17.3 million in cash and investments. This amount will slowly decrease over the coming years as Council invests in capital programs and repays debt, but remains above the target cash balance of \$3 million. There are no additional borrowings factored into the 2016, 2017 or 2018 years.

Net Financial Liabilities Ratio

This ratio measures the net financial obligations of Council as a percentage of the operating income in any one year. Where the ratio is positive, it indicates that liquid assets (cash and receivables) exceed total liabilities. Conversely a negative ratio indicates an excess of total liabilities over liquid assets. The benchmark set by the Auditor-General for this ratio is between 0% and (50%).

The ratio is within this benchmark range for the years shown in the table on page 45. The ratio is estimated to improve in the current financial year as Council will have a large cash balance at 30 June 2015 and steadily decrease as the cash balance declines. Council is planning to meet all its financial obligations during this period including paying down principal on outstanding debts. This ratio starts to improve in the LTFP in 2020 when it is assumed Council will begin to sell properties as part of Stage Two of LIVING CITY.

There are no additional borrowings factored into the 2016, 2017 or 2018 years.

Net Interest Cost

This ratio measures Council's ability to meet its net interest obligations from its operating revenue. Treasury use this measure when assessing loan requests and set the benchmark at net interest cost of 7% of recurrent income or less.

As demonstrated the net interest cost to Council is well below the threshold set by Treasury, indicating that Council can comfortably meet its current net interest obligations from on-going operations.

Asset Consumption Ratio

This ratio indicates the average percentage of remaining useful life of Council's assets, or, the average proportion of new condition left in assets. The higher the percentage, the greater future service potential is available to provide services to ratepayers.

Council is meeting the benchmark of between 40% and 60% considered appropriate for this ratio, however the ratio is declining. Whilst this ratio is calculated for all asset classes, the focus is predominately on the roads asset class as this is typically the largest.

At 30 June 2014 Council's road consumption ratio was 46.1%. In 2014 Council engaged contractors to conduct a road condition survey which indicated the road network was in reasonable condition. The recent Road Management in Local Government review undertaken by the Tasmanian Audit Office also concluded that Council roads are in a reasonable condition, but recommended that Council review the level of renewal. Council will continue to closely monitor the on-going maintenance and condition of assets to ensure they are adequately renewed.

Asset Sustainability Ratio

This ratio compares the rate of capital spending through renewing, restoring and replacing existing assets, with the value of depreciation. The results in the table on page 45 range between 60% and 82% which is below the benchmark set by the Auditor-General of between 90% and 100%.

Over the past four to five years Council has embarked on a substantial capital expenditure program with a significant investment in new capital projects. Increased spending on new assets increases the level of depreciation, but does not necessarily translate into an increased need to renew those assets.

Council also maintains a large stock of stormwater assets which were predominately installed in the 1950's and have an average useful life of 80 years. The annual depreciation expense for this asset class is approximately \$1 million, however Council estimates it will only need to spend around 20% of that total on renewing assets in the medium term. This mismatch in renewal expenditure has a significant impact on the calculation of this ratio. Council has recently engaged a contractor to undertake a condition assessment of its stormwater assets. Generally the structural condition of the assets inspected was comparable to the expected degradation based on the age of the assets. However, the review identified some assets that require follow up work to clear blockages and make minor repairs. There were no instances where a major failure was likely.

Estimated Borrowings

Council's purpose in borrowing is not simply to source the funds for projects and acquisitions but to enable an equitable distribution of the cost of those projects and acquisitions between the current and future generations who will gain benefit from the assets and services delivered in accordance with the principles of inter-generational equity.

Currently, in order to be recommended to the State Treasurer for approval, Council's borrowing requests must fall below a maximum benchmark level of Net Debt and a maximum level of Interest Cost as a percentage of revenue. The current benchmarks set by the Treasurer are:

- Net Debt to revenue – 40%; and
- Net Interest Cost Ratio – 7%.

Council has received approval from the Treasurer to borrow \$12.5 million in the 2015/16 year. The borrowings relate to Stage One of the LIVING CITY project, however Council is under no obligation to draw down these funds. It is proposed that LIVING CITY ground works will commence in early 2016, however the final ownership and funding model is still being determined with the State Government. Once that is finalised, Council will be able to confirm the amount of borrowings required in the 2015/16 year.

The total amount of borrowings undertaken by Council as at 30 June 2016 is expected to be \$20,507,000, excluding any additional borrowings for LIVING CITY.

2015/16 Capital Works Program

Description	Carried Forward	New (incl upgrade)	Asset Renewal	Total Budget	External funding (incl.in total)
PUBLIC SPACE & RECREATION					
Safety Projects					
Victoria Parade - Sea wall height extension south of Jock Littler Pavilion	-	\$ 20,000	-	\$ 20,000	-
Devonport Recreation Centre & East Devonport Recreation Centre - Additional Closed Circuit TV (CCTV) installation	-	\$ 8,000	-	\$ 8,000	-
Safety Projects Total	-	\$ 28,000	-	\$ 28,000	-
Renewal Projects					
Aquatic Centre - Water slide fibreglass flume renewal	-	-	\$ 90,000	\$ 90,000	-
Devonport Oval - Cricket Club roof replacement	-	-	\$ 42,000	\$ 42,000	-
Picnic table & bench seating renewal - Jacaranda Court Jasmine Place Reserve + others (TBA)	-	-	\$ 30,000	\$ 30,000	-
Pioneer Park - New toilets & parenting facilities	-	-	\$ 160,000	\$ 160,000	-
Devonport Oval - Facilities plan actions	-	-	\$ 700,000	\$ 700,000	-
Path renewal Don Reserve - West of Don College between train crossings 50m	-	-	\$ 35,000	\$ 35,000	-
Path renewal Don Reserve - South of Aquatic Centre 60m	-	-	\$ 40,000	\$ 40,000	-
Renewal Projects Total	-	-	\$ 1,097,000	\$ 1,097,000	-
Prioritisation Projects					
Mersey Vale Master Plan works	\$ 75,000	-	-	\$ 75,000	-
Mersey Vale - Modern Burial System	\$ 720,000	-	-	\$ 720,000	-
Meercroft Park - Reserve Car Park	\$ 82,000	-	-	\$ 82,000	-
Devonport Recreation Centre - PA system upgrade	-	\$ 8,000	-	\$ 8,000	-
Devonport Oval - Practice wicket upgrade, including support structures & additional concrete run up area	-	\$ 36,000	-	\$ 36,000	\$ 11,000
Surf Club - Training room	-	\$ 17,500	-	\$ 17,500	-
Streetscape tree protection - Best Street tree guards (removable) including trees as required	-	\$ 22,000	-	\$ 22,000	-
Rooke Street Mall - Play equipment	\$ 60,000	\$ 50,000	-	\$ 110,000	-
Sister Cities - 20 year anniversary commemorative seat	-	\$ 3,000	-	\$ 3,000	-
Julie Burgess - Interpretive and information signage (Reg Hope Park)	-	\$ 10,000	-	\$ 10,000	-
Signage Strategy - Actions TBA	-	\$ 25,000	-	\$ 25,000	-
Prioritisation Projects Total	\$ 937,000	\$ 171,500	-	\$ 1,108,500	\$ 11,000
2015/16 Total	\$ 937,000	\$ 199,500	\$ 1,097,000	\$ 2,233,500	\$ 11,000

Description	Carried Forward	New (incl upgrade)	Asset Renewal	Total Budget	External funding (incl.in total)
TRANSPORT					
Safety Projects					
Formby Road Car Park Arcade link	\$ 8,000	-	-	\$ 8,000	-
Devonport Road - guardrail terminals	-	-	\$ 20,000	\$ 20,000	-
Forth Road guard rail terminals	-	-	\$ 50,000	\$ 50,000	-
River Road Rural - Widening Stage 3	-	-	\$ 250,000	\$ 250,000	-
Duncans Road Bridge erosion protection	-	\$ 12,500	\$12,500	\$ 25,000	-
Pedestrian Network Strategy (2010) Action Plan implementation	\$ 37,000	-	-	\$ 37,000	-
Pedestrian safety improvements - William St & Stewart St	-	\$ 20,000	-	\$ 20,000	-
Signage improvements - Ring road signage implementation	-	\$ 50,000	-	\$ 50,000	-
Middle Road safety improvements - William Street to Bass Highway - 2015-16 Blackspot submission	-	\$ 77,500	\$ 77,500	\$ 155,000	\$ 155,000
Stony Rise and Lawrence Drive intersection safety improvements - 2015-16 Blackspot submission	-	\$ 63,750	\$ 21,250	\$ 85,000	\$ 85,000
Nicholls Street new footpath - Percy Street to St Brendan Shaw College gate	-	\$ 18,000	-	\$ 18,000	-
Caroline St new footpath - John Street to East Devonport Recreation Centre	-	\$ 55,000	-	\$ 55,000	-
Winspears Road Footpath renewal	-	-	\$ 30,000	\$ 30,000	-
Payne Avenue car park - Retaining wall renewal	-	-	\$ 50,000	\$ 50,000	-
Safety Projects Total	\$ 45,000	\$ 296,750	\$ 511,250	\$ 853,000	\$ 240,000
Renewal Projects					
Devonport Road reconstruction	\$ 67,000	-	-	\$ 67,000	-
Bellamy Road - Melrose Creek Bridge renewal	-	-	\$ 225,000	\$ 225,000	-
Minor footpath renewal	-	-	\$ 25,000	\$ 25,000	-
North Street kerb renewal - west of William Street	-	-	\$ 60,000	\$ 60,000	-
Road traffic device renewal	\$ 9,388	-	\$ 25,000	\$ 34,388	-
Street light provision	-	\$ 10,000	\$ 10,000	\$ 20,000	-
Transport minor works	\$ 6,700	\$ 12,500	\$ 12,500	\$ 31,700	-
Reseal program	-	-	\$ 700,000	\$ 700,000	-
William Street pavement renewal - Stewart St to Steele St	-	-	\$ 400,000	\$ 400,000	\$ 374,434
William Street pavement renewal - Steele St to Tasman St	-	-	\$ 400,000	\$ 400,000	-
Coraki Street kerb renewal - Adina Place to Trifon Road (west)	-	-	\$ 125,000	\$ 125,000	-
Kelcey Tier Road pavement renewal - Melrose Road to Sherston Place	-	-	\$ 400,000	\$ 400,000	-
Binda Place renewal	-	-	\$ 85,000	\$ 85,000	-
Torquay Road pavement renewal - Oak Court to Canning Drive (East)	-	-	\$ 450,000	\$ 450,000	\$ 374,434
Parking infrastructure renewal	-	-	\$ 25,000	\$ 25,000	-
Kelcey Tier Road Mersey Main Road junction improvement	-	\$ 43,750	\$ 131,250	\$ 175,000	-
Mersey Road Footpath Renewal - Dogs Home Road to Kelcey Tier Road	-	-	\$ 310,000	\$ 310,000	-
Renewal Projects Total	\$ 83,088	\$ 66,250	\$ 3,383,750	\$ 3,533,088	\$ 748,868

Description	Carried Forward	New (incl upgrade)	Asset Renewal	Total Budget	External funding (incl.in total)
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TRANSPORT cont...

Prioritisation Projects

Mersey Bluff Caravan Park - Internal road improvements	-	-	\$ 90,000	\$ 90,000	-
Mersey Vale Cemetery - Seal western top road	-	-	\$ 10,000	\$ 10,000	-
Don Recreation Ground - Seal car park	-	\$ 45,000	-	\$ 45,000	-
Tugrah Road new footpath - North of Washington Drive	-	\$ 100,000	-	\$ 100,000	-
Stony Rise Rd new footpath - Middle Road to Friend Street	-	\$ 150,000	-	\$ 150,000	-
Prioritisation Projects Total	-	\$ 295,000	\$100,000	\$ 395,000	-

2015/16 Total	\$ 128,088	\$658,000	\$3,995,000	\$ 4,781,088	\$ 988,868
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STORMWATER

Safety Projects

Minor stormwater works	-	\$ 22,500	\$ 7,500	\$ 30,000	-
Pilgrims Road pipe extension and manhole	-	\$ 10,500	\$ 10,500	\$ 21,000	-
Wattle Bank Close - Kerb and open drain	-	\$ 85,000	-	\$ 85,000	-
William Stormwater catchment upgrade	\$ 50,000	\$ 275,000	-	\$ 325,000	-
Stormwater outfall risk management - Coles Beach	-	\$ 11,250	\$ 33,750	\$ 45,000	-
East Devonport Recreation Centre drainage improvements	-	\$ 50,000	-	\$ 50,000	-
Melrose Road - New culvert and renewal	-	\$ 17,500	\$ 17,500	\$ 35,000	-
Waverley Road - New culvert	-	-	\$ 18,000	\$ 18,000	-
Safety Projects Total	\$ 50,000	\$ 471,750	\$ 87,250	\$ 609,000	-

Renewal Projects

Manhole lid replacements	-	-	\$ 25,000	\$ 25,000	-
Pit replacements	-	-	\$ 50,000	\$ 50,000	-
Reece High detention basin - Subsoil drainage renewal	-	-	\$ 105,000	\$ 105,000	-
Renewal Projects Total	-	-	\$ 180,000	\$ 180,000	-

2015/16 Total	\$ 50,000	\$ 471,750	\$ 267,250	\$ 789,000	-
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BUILDINGS & FACILITIES

Safety Projects

Mersey Vale Cemetery - New Depot shed and staff amenities improvements	-	\$ 60,000	\$ 20,000	\$ 80,000	-
Safety Projects Total	-	\$ 60,000	\$ 20,000	\$ 80,000	-

Renewal Projects

Fourways car park - Toilet upgrade	-	-	\$ 160,000	\$ 160,000	-
Renewal Projects Total	-	-	\$ 160,000	\$ 160,000	-

Prioritisation Projects

Home Hill - Interpretive signage (* subject to external funding)	-	\$ 60,000	-	\$ 60,000	\$ 30,000
Bass Strait Maritime Centre (BSMC) - Solar panel installation	-	\$ 60,000	-	\$ 60,000	-
Prioritisation Projects Total	-	\$ 120,000	-	\$ 120,000	\$ 30,000

2015/16 Total	-	\$ 180,000	\$ 180,000	\$ 360,000	\$ 30,000
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Description	Total Expenditure	Trade	Net Expenditure
PLANT & FLEET			
Fleet Management			
Fleet change overs	\$ 275,000	\$ 75,000	\$ 200,000
Fleet Management Total	\$ 275,000	\$ 75,000	\$ 200,000
Hire Plant Management			
01 Backhoe - 4x4 (E000428)	\$ 190,000	\$ 30,000	\$ 160,000
02 Truck - Tipper 4.5 tonne with crane - Civil Works (E000291)	\$ 70,000	\$ 14,000	\$ 56,000
03 Truck - Tipper 6.5 tonne with crane - Civil Works (E000292)	\$ 75,000	\$ 15,000	\$ 60,000
04 Zero turn mower - Parks (E001581)	\$ 21,000	\$ 3,000	\$ 18,000
Hire Plant Management Total	\$ 356,000	\$ 62,000	\$ 294,000
Non-Hire Plant Management			
Non-hire plant replacement	\$ 98,700	\$ 2,000	\$ 96,700
Non-Hire Plant Management Total	\$ 98,700	\$ 2,000	\$ 96,700
2015/16 Total	\$ 729,700	\$ 139,000	\$ 590,700

Description	Carried Forward	New (incl upgrade)	Asset Renewal	Total Budget	External funding (incl.in total)
OFFICE & EQUIPMENT					
Renewal Projects					
Aquatic Centre - 50m pool vac cleaner	-	-	\$ 14,000	\$ 14,000	-
Aquatic Centre - Lane rope reels	-	-	\$ 9,000	\$ 9,000	-
Aquatic Centre - Chlorine gas changeover cylinder	-	\$ 6,000	-	\$ 6,000	-
Aquatic Centre - Deep fryer	-	-	\$ 3,500	\$ 3,500	-
Aquatic Centre - Replace outdoor pool pumps x 2	-	-	\$ 20,000	\$ 20,000	-
Information technology - Renewals & upgrades	\$ 15,000	-	\$ 175,000	\$ 190,000	-
Fenton Villas - Heatpump installations x 3	-	-	\$ 10,000	\$ 10,000	-
Renewal Projects Total	\$ 15,000	\$ 6,000	\$ 231,500	\$ 252,500	-
Prioritisation Projects					
Christmas decorations - Santa City	-	-	\$ 70,000	\$ 70,000	-
Devonport Entertainment & Convention Centre - Audio	-	-	\$ 22,000	\$ 22,000	-
BSMC Dehumidifier	-	-	\$ 3,000	\$ 3,000	-
Art acquisition - Bi-annual	-	\$ 10,000	-	\$ 10,000	-
Inflatable rollers x 2 to roll wicket covers onto	-	\$ 5,000	-	\$ 5,000	-
Wifi expansion	-	-	\$ 50,000	\$ 50,000	-
BSMC - Shelving in 46 Victoria Parade	-	\$ 10,000	-	\$ 10,000	-
BSMC - Display cases x 2	-	\$ 5,000	-	\$ 5,000	-
Julie Burgess defibrillator	-	-	\$ 2,500	\$ 2,500	-
Prioritisation Projects Total	-	\$ 30,000	\$ 147,500	\$ 177,500	-

Description	Carried Forward	New (incl upgrade)	Asset Renewal	Total Budget	External funding (incl.in total)
LIVING CITY					
Prioritisation Projects					
Capital into selected projects	\$ 3,000,000	\$ 1,096,000	-	\$ 4,096,000	-
Southern CBD car park	-	\$ 1,400,000	-	\$ 1,400,000	-
Prioritisation Projects Total	\$3,000,000	\$ 2,496,000	-	\$ 5,496,000	-
2015/16 Total	\$3,000,000	\$ 2,496,000	-	\$ 5,496,000	-
PROGRAM TOTALS	\$ 4,130,088	\$ 4,041,250	\$ 6,508,950	\$ 14,680,288	\$ 1,029,868

Rates Resolutions - 2015/16

1. Annual Plan

That in accordance with Section 71 of the *Local Government Act 1993* (as amended) Council adopts the Annual Plan for the 2015/16 financial year and instructs the General Manager to:

- (a) make a copy of it available for public inspection at the Council's Offices and on the website; and
- (b) provide a copy of it to the Director of Local Government and to the Director of Public Health.

2. Annual Estimates (revenue and expenditure)

That:

- (a) in accordance with Section 82 of the *Local Government Act 1993*, the Council by absolute majority adopts the estimates of revenue and expenditure (excluding estimated capital works) for the 2015/2016 financial year as detailed in the Annual Plan;
- (b) in accordance with section 82(6) of the Act, the Council, by absolute majority, authorises the General Manager to make minor adjustments up to \$50,000 to any individual estimate item as deemed necessary during the 2015/16 financial year provided that the total of the Estimates remains unaltered.

3. Rates Resolution - Part 1 (a)

Pursuant to Section 90 and 91 of the *Local Government Act 1993*, the Council makes a General Rate ("the General Rate") for the period 1 July 2015 to 30 June 2016 in respect of all rateable land (except land which is exempt pursuant to Section 87 of the *Local Government Act 1993*) consisting of two components being:

- (a) 12.2025 cents in the dollar of assessed annual value (the AAV component);
- (b) A fixed charge to all properties of \$300.

4. Rates Resolution - Part 1 (b)

Pursuant to Section 107 of the *Local Government Act 1993*, the Council by absolute majority hereby varies the AAV component of the General Rate (as previously made) for land within the municipal area which is used or predominantly used for primary production to 7.1073 cents in the dollar of assessed annual value of such rateable land.

5. Rates Resolution - Part 1 (c)

Pursuant to Section 107 of the *Local Government Act 1993*, the Council by absolute majority hereby varies the AAV component of the General Rate (as previously made) for land within the municipal area which is separately assessed and is predominantly used as a residential dwelling, and where the number of residential dwellings does not exceed one (1) on such land, to 7.4396 cents in the dollar of assessed annual value of such rateable land.

6. Rates Resolution - Part 1 (d)

Pursuant to Section 88A of the *Local Government Act 1993*, the Council determines by absolute majority to set a maximum percentage increase in the General Rate for land within the municipal area which is separately assessed and is predominantly used as a residential dwelling, and where the number of residential dwellings does not exceed one (1) on such land of 15 per cent.

7. Rates Resolution - Part 1 (e)

Pursuant to Section 129(4) of the *Local Government Act 1993*, the Council determines by absolute majority to grant a remission of \$150 to each member of the class of rate payers who are liable to pay rates in respect of vacant land within the municipal area.

8. Rates Resolution - Part 2

Pursuant to Sections 93, 94 and 95 of the *Local Government Act 1993*, the Council makes the following service rates and service charges for land within the municipal area (including land which is otherwise exempt from rates pursuant to Section 87, but excluding land owned by the Crown to which Council does not supply any of the following services) for the period 1 July 2015 to 30 June 2016:

- (a) a service rate for waste management (garbage removal) upon all land to which Council supplies or makes available a garbage removal service of 1.7381 cents in the dollar of the assessed annual value of the land. Pursuant to Section 93(3) of the *Act*, Council sets a minimum amount payable in respect of this rate of \$20.
- (b) pursuant to Section 107 of the *Act*, the Council, by absolute majority declares that the service rate for waste management (garbage removal) is varied by reference to the use or predominant use of land as follows:
 - i) for all land which is separately assessed and which is predominantly used as a residential dwelling and where the number of residential dwellings on such land does not exceed one (1), vary the service rate to 0.00 cents in the dollar of the assessed annual value of the land and vary the minimum amount payable to \$0.00.

- (c) in addition to the service rate for waste management, the Council makes a separate service charge for waste management (garbage removal) for all land to which Council supplies or makes available a garbage removal service of \$224.
- (d) pursuant to Sections 94(3) and 107 of the *Act*, the Council declares by absolute majority that the service charge for waste management (garbage removal) is varied to \$0.00 for all land which is liable to pay the service rate for waste management (as previously made at Part (a) of this resolution).

9. Rates Resolution - Part 3

Pursuant to Section 93A of the *Local Government Act 1993* and the provisions of the *Fire Service Act 1979* (as amended), the Council makes the following rates for land within the municipal area for the period 1 July 2015 to 30 June 2016:

- (a) a Devonport Urban Fire District Rate of 1.3364 cents in the dollar of assessed annual value, subject to a minimum amount of \$38 in respect of all rateable land within the Devonport Urban Fire District;
- (b) a Forth/Leith Fire District Rate of 0.4572 cents in the dollar of assessed annual value, subject to a minimum amount of \$38 in respect of all rateable land within Forth/Leith Fire District;
- (c) a General Land Fire Rate of 0.3526 cents in the dollar of assessed annual value, subject to a minimum amount of \$38 in respect of all rateable land within the municipal area, which is not within the Devonport Urban Fire District, or the Forth/Leith Fire District.

10. Separate Land

In relation to all rates and charges for the 2015/16 year, as previously made, for the purpose of these resolutions the rates and charges shall apply to each parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*.

11. Payment of Rates and Charges

Pursuant to Section 124 of the *Local Government Act 1993* the rates for 2015/16 shall be payable in four instalments, the dates by which the rates are due to be paid are:

First Instalment	31 August 2015
Second Instalment	31 October 2015
Third Instalment	28 February 2016
Fourth Instalment	30 April 2016

Where a ratepayer fails to pay any instalment within 21 days from the date on which it is due, the ratepayer must pay the full amount owing.

Penalties

Pursuant to Section 128 of the *Local Government Act 1993*, if any rate or instalment is not paid on or before the date it falls due, a penalty of 5% of the unpaid instalment or part thereof, shall be applied except where the ratepayer has adhered to an approved payment arrangement plan and the total rates are paid in full by 30 April 2016.

Supplementary Rates

- (a) pursuant with Sections 89A, 92 and 109N of the *Local Government Act 1993*, if a supplementary valuation is made on any land prior to 30 June 2016, the General Manager may at their discretion adjust the amount payable in respect of any or all rates for that land for that financial year in line with the new valuation; and
- (b) if a rates notice is issued by the General Manager under sub-clause (a), the amount shown as payable on that notice is due to be paid within 30 days of the date on which that notice is issued.

12. Capital Works Program

That Council:

- (a) pursuant to Section 82 of the *Local Government Act 1993*, adopts the Capital Works Program for the 2015/16 financial year as detailed in the Annual Plan;
- (b) notes the Capital Works programs proposed for financial years 2016/17, 2017/18, 2018/19 and 2019/20 as detailed in the Annual Plan, which remain subject to change depending on other priorities being identified and financial resources which may be available at the time.

13. Fees and Charges

That in accordance with Section 205 of the *Local Government Act 1993*, Council adopts the Fees and Charges Schedule for the 2015/16 financial year as detailed in the Annual Plan.

List of Fees & Charges 2015/16

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Parking Fees			
Street Meter Fees (9am to 5:30pm Mon - Fri and 9am to 1pm Sat)	per hour	\$ 0.16	\$ 1.80
Best Street Car Park Fees (8am to 5:30pm Mon – Fri) (PAYL)	per hour	\$ 0.16	\$ 1.80
Formby Road Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$ 0.15	\$ 1.60
Payne Avenue Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$ 0.15	\$ 1.60
Rooke Street Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$ 0.15	\$ 1.60
Fourways Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$ 0.15	\$ 1.60
Edward Street Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$ 0.15	\$ 1.60
Fenton Way Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	\$ 0.15	\$ 1.60
Wenvoe Street Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	GST	\$ 0.90 per hour capped at \$4.50 per day
Victoria Parade Car Park Fees (8am to 5:30pm Mon – Fri)	per hour	GST	\$ 0.60 per hour capped at \$3.60 per day
Surcharge for Credit Card use on car park machines	per transaction	-	\$ 0.20
Monthly Permit - Wenvoe Street	per month	\$ 8.18	\$ 90.00
Monthly Permit - Victoria Parade	per month	\$ 5.45	\$ 60.00
Monthly Permit - (excl Victoria Pde, Wenvoe St & Payne Ave)	per month	\$ 11.82	\$ 130.00
Reserved Parking - Payne Avenue Car Park	per year	\$ 96.36	\$ 1,060.00
Meter Permit	per year	\$ 22.73	\$ 250.00
Meter Hoods	per day	\$ 2.73	\$ 30.00
Resident Permit	per annum	exempt	\$ 10.00
Temporary Disabled Permit Application Fee	each	exempt	\$ 25.00

Parking Infringement Fines			
Infringement Notice - Car Parks & Meters	each offence	exempt	.16% of penalty unit
Unpaid after 14 days and before 28 days	each offence	exempt	.27% of penalty unit
Parking Offences paid after 28 days and before referral to Monetary Penalty Enforcement Service (MPES)	each offence	exempt	.55 of penalty unit
Admin Fee for infringements withdrawn from MPES	each offence	\$ 5.50	\$ 55.00

* Penalty unit set by the Department of Justice through the *Penalty Units and Other Penalties Act 1987* is \$154.00 from 1 July 2015

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Traffic Infringement Fines			
Traffic Infringement Notice - Restricted Zones (Loading, Taxi, Bus etc)	each offence	exempt	\$ 70.00*
Traffic Infringement Notice - No Parking	each offence	exempt	\$ 70.00*
Traffic Infringement Notice - Time Zone	each offence	exempt	\$ 50.00*
Traffic Infringement Notice - Disabled Zone	each offence	exempt	\$ 150.00*
Traffic Infringement Notice - Safety (No Stopping, Yellow Line etc)	each offence	exempt	\$ 100.00*
Miscellaneous			
Right to Information Request	per request	exempt	\$ 37.75
A4 Photocopy	per page	\$ 0.18	\$ 2.00
A3 Photocopy	per page	\$ 0.27	\$ 3.00
Information Search - Administration Fee	per hour	\$ 3.00	\$ 33.00
Local Government (Meeting Procedures) Regulations 2005			
Regulation 35 - Fee payable for minutes of a meeting	every 5 pages	exempt	\$ 1.51
Local Government (General) Regulations 2005			
Section 132 Certificates	each	exempt	\$ 45.30
Section 337 Certificates	each	exempt	\$ 200.07
Making a complaint under Section 28F	each	exempt	\$ 30.20
Referral of a complaint under Section 28F	each	exempt	\$ 75.50
Lodging an appeal under Section 28F	each	exempt	\$ 151.00
Health Fees			
(Registration and Licence Fees) Food Act 2003			
Food Premises			
Registration/Renewal - low risk	per year	exempt	\$ 100.00
Registration/Renewal - medium risk	per year	exempt	\$ 140.00
Registration/Renewal - high risk	per year	exempt	\$ 200.00
Late fee - after 31 August	per application	exempt	Fee + 10%
Registration - new premises (after 31 December)	per application	exempt	50% of fee

* Subject to change in accordance with *Traffic Act 1925*

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Annual Temporary Food Licence (Food Stalls etc)			
Temporary Food Licence - low risk	per year	exempt	\$ 100.00
Temporary Food Licence - medium risk	per year	exempt	\$ 140.00
Temporary Food Licence - high risk	per year	exempt	\$ 200.00
Temporary Food Licence - (after 31 December)	per application	exempt	50% of fee
Temporary Food Licence - (1 Day)	per application	exempt	\$ 25.00
Temporary Food Licence - (2 - 7 Days)	per application	exempt	\$ 60.00
Non-compliance follow up inspection	each inspection	exempt	\$ 150.00
Prohibition Order (<i>Food Act 2003</i>)	per order	exempt	\$ 200.00
Issue of Food Premises Verification (Form 49 & Form 50 - includes 1 inspection)	per assessment	exempt	\$ 150.00
Additional inspection (Food Premises Form 50)	per inspection	exempt	\$ 150.00
Pre-purchase Inspection (Food Premises)	per inspection	\$ 13.64	\$ 150.00
Food Hygiene Education Session	per hour	\$ 10.00	\$ 110.00
Food Hygiene Education Session for community groups	N/A	-	No Charge
(Public Health Act 1997)			
Place of Assembly Licences			
Specific Event	per application	exempt	\$ 140.00
Specific Event less than 48 hours prior to event	per application	exempt	\$ 200.00
Specific Event (Charities and Schools)	per application	exempt	No Charge
Public Health Risk Activities			
Premises Registration	per year	exempt	\$ 80.00
Skin Penetration Licence (operator)	per year	exempt	\$ 80.00
Regulated Systems			
Cooling Towers/Warm Water System Registration	per year	exempt	\$ 115.00
Other			
Swimming Pool Sample Collection and Analysis	per sample	\$ 9.55	\$ 105.00
Registration as private water supplier	per vehicle	exempt	\$ 140.00
Private Burial Assessment	per application	exempt	\$ 200.00
Exhumation Supervision	per hour	exempt	\$ 100.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
General			
Septic Tank/AWTS Assessment - Special Plumbing Permit & Inspection	each application	exempt	\$ 140.00
Special Plumbing Permit - amendments and re-issue	each	exempt	\$ 100.00
Street Trading			
Application Fee	per year	exempt	\$ 25.00
Fee per m ²	per m ²	exempt	\$ 12.50
Street Vending Permit	per year	exempt	\$ 140.00
Fire Hazards			
Administrative Fee (Failure to comply with abatement notice)	each	\$ 20.00	\$ 220.00
Abatement of Fire Nuisance	each	exempt	Actual Cost
Animal Control			
Registration Fee for each make or female dog when paid:			
a) by 31 July	per year	exempt	\$ 49.00
b) after 31 July	per year	exempt	\$ 61.00
Registration Fee on production of evidence:			
i) for each working dog			
ii) for each pure-breed dog referred to in the <i>Dog Control Act 2000</i>			
iii) for each greyhound referred to in the <i>Dog Control Act 2000</i> ;			
iv) for each obedience trained dog owned by members of a recognised Dog Training Club, when paid:			
a) by 31 July	per year	exempt	\$ 23.00
b) after 31 July	per year	exempt	\$ 28.00
Registration Fee for dog owned by pensioner (one dog only) when paid:			
a) by 31 July	per year	exempt	\$ 12.00
b) after 31 July	per year	exempt	\$ 14.50
Registration Fee for each desexed dog (evidence to be provided), when paid:			
a) by 31 July	per year	exempt	\$ 19.00
b) after 31 July	per year	exempt	\$ 24.00
Lifetime Registration (for the life of the dog) **	lifetime	exempt	\$ 125.00
** Dog must be desexed & microchipped (evidence to be provided). Refund policy - 50% refund within 3 years:			
Replacement Dog Tag	each	exempt	\$ 3.00
Complaints - Dog causing a nuisance	each	exempt	\$ 25.00
** Refundable if offence is determined			

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Declared Dangerous Dog and Restricted Breeds	per year	exempt	\$ 250.00
Purchase Dangerous Dog Sign	per item	\$ 5.64	\$ 62.00
Purchase Dangerous Dog Collar	per item	\$ 4.18	\$ 46.00
Guide Dog for the Blind	N/A	N/A	No Charge
Kennel Licence Application			
3-5 Dogs	per application	exempt	\$ 77.00
>5 Dogs	per application	exempt	\$ 103.00
Renewals (+ Registration Fee for each dog)	per year	exempt	\$ 47.00
Impounding			
Dog reclaim fee	per day	exempt	\$ 30.00
Animal Control Infringements/Fines			
Various (as per Dog Control Regulations) - 2 penalty units	per infringement	exempt	2 penalty units
Various (as per Dog Control Regulations) - 1 penalty unit	per infringement	exempt	1 penalty unit
Pursuant to the <i>Dog Control Act 2000</i> , and determined by the State Government			
Planning Fees			
Section 58 Land Use Planning and Approvals Act (LUPAA) 1993 (i.e. must be approved if all the Acceptable Solutions are met)			
Application for development with a value less than \$25,000	per application	exempt	\$ 155.00
Application for development, including alterations and additions with a value greater than \$25,000	per application	exempt	\$ 250.00 plus \$1.00 per \$1000.00 of value of the works. Maximum \$500.00 for residential development
Application for a Change of Use (All Classes)	per application	exempt	\$ 250.00
Application for subdivision	per application	exempt	\$550.00 plus \$150.00 per lot (includes initial sealing fee)
Application for a boundary adjustment	per application	exempt	\$500.00 (includes sealing fee)
Application to amend S58 permit	per application	exempt	\$ 400.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Section 57 LUPAA (discretionary use and/or assessment against performance criteria of zone or code) includes Tasmanian Heritage Council applications			
Public Notification Fee (The Advocate advertisement, sign placement on site and notification to adjoining owners/occupiers)	per application	exempt	\$ 300.00
Application for any discretionary use with a value greater than \$25,000	per application	exempt	\$550.00 plus \$1.00 per \$1000.00 of value of works (plus public notification fee)
Application for development with a value less than \$25,000	per application	exempt	\$155.00 (plus public notification fee)
Application for any discretionary development with a value greater than \$25,000 with 1 performance criterion			\$550.00 plus \$1.00 per \$1000.00 of value of works (plus public notification fee)
Application for any discretionary development with a value greater than \$25,000 with 2 performance criteria			\$650.00 plus \$1.00 per \$1,000.00 of value of works (plus public notification fee)
Application for any discretionary development with a value greater than \$25,000 with 3 or more performance criteria			\$750.00 plus \$1.00 per \$1,000.00 of value of works (plus public notification fee)
Application for subdivision (includes consolidation)	per application	exempt	\$550.00 plus \$150.00 per new lot plus public notification fee (includes initial sealing fee)
Application to amend S57 Permit	per application	exempt	\$ 450.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Miscellaneous			
Application for a retrospective permit	per application	exempt	Normal fee plus \$100.00.
Certifying Strata Plans	per application	exempt	\$ 140.00 per lot
Certifying Staged Strata Plans	per application	exempt	\$ 140.00 per lot
Application to amend a Strata Scheme	per application	exempt	\$ 350.00
Landscape Inspections (follow ups)	per inspection	exempt	\$ 50.00 per follow up
Application for an Adhesion Order (\$110 - <i>Local Government Building and Miscellaneous Provisions Act 1993</i>) (LGBMP)	per application	exempt	\$ 250.00
Application to amend a Sealed Plan (\$103 LGBMP)	per application	exempt	\$ 250.00
Subdivision exemption (\$115 LGBMP)	per application	exempt	\$ 250.00
Application to extend a permit's commencement time	per application	exempt	\$ 350.00
Application to amend Planning Scheme (\$33 LUPAA)	per application	exempt	\$3,000.00 plus Tasmanian Planning Commission (TPC) Fee
Application to amend Planning Scheme (\$43A LUPAA)	per application	exempt	\$3,000.00 plus TPC Fee plus DA Fee
Fee for sealing Plans under Part 5 LUPAA and Part 3 LGBMP	per application	exempt	\$ 250.00
Security Bond to ensure titles in favour of Council are registered	per application	exempt	\$ 500.00
Request for certified copy of planning permit	per application	exempt	\$ 75.00
Engineering Services Assessment of Subdivisions			
Residential subdivision construction - Roadworks	per subdivision	exempt	\$ 720.00
Residential subdivision construction - Drainage	per subdivision	exempt	\$ 360.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Industrial/Commercial subdivision	per subdivision	exempt	1% of the value of Council assets/ infrastructure works
Building Fees (Building Surveying)			
These Fees apply only to unfinished building certifications commenced by Council prior to privatisation of the service			
Inspections (per dwelling or unit)	per inspection	exempt	\$ 125.00
Building Fees (Building Authority)			
New Development			
Application for Building Permit (includes administration fee and certificate of completion)			
Class 10	per application	exempt	\$ 260.00
Class 1	per application	exempt	\$ 385.00
Class 2-9 (<500m ²)	per application	exempt	\$ 385.00
Class 2-9 (>500m ²)	per application	exempt	\$ 426.00
Amended Plans Class 1 & 10	per application	exempt	\$76.00
Amended Plans Class 2 to 9	per application	exempt	\$151.00
Permit Extension			
1st Extension for 12 months	per application	exempt	\$ 100.00
2nd Extension for 12 months	per application	exempt	\$ 150.00
Miscellaneous			
Demolition (without rebuild, includes completion certificate)	per application	exempt	\$ 259.00
Temporary Occupancy Permit	per application	exempt	\$ 85.00
Permit to Proceed	per application	exempt	\$81.00
Building Certificate - includes inspection and certificate	per application	exempt	\$ 268.00
Search Fee	per application	exempt	\$ 25.00
Cancellation of Building Permit (refundable component)	per application	exempt	\$ 100.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Building Levies			
As prescribed under Part 3 of the <i>Building and Construction Industry Training Fund Act 1990</i> which applies to value of work more than \$12,000 - 0.2% of estimated cost of works	per \$1,000.00	exempt	0.2% (value of work > than \$12,000)
As prescribed under Section 270 of the <i>Building Act 2000</i> which applies to value of work more than \$12,000 - 0.1% of estimated cost of works	per \$1,000.00	exempt	0.1% (value of work > than \$12,000)
Plumbing/Drainage Fees			
New Development			
Buildings Classes 1 and 2-9 in a sewerred area (fee includes assessment of sewer connection, stormwater, piping in, certificate of completion and administration)	per application	exempt	\$ 500.00
New Buildings Classes 1 and 2-9 in a non-sewerred area (fee includes assessment of sewer connection, stormwater, piping in, special plumbing permit, certificate of completion and administration)	per application	exempt	\$ 640.00
New Building Class 10 (includes assessment stormwater)	per application	exempt	\$ 290.00
New Building Class 10 (includes assessment stormwater) with sanitary facilities	per application	exempt	\$ 400.00
Additions and Alterations - Classes 1 & 10 and 2-9 in a sewerred area			
Administration/Certificate	per application	exempt	\$ 179.00
plus Sewer Connection (if applicable)		exempt	\$ 87.00
plus Stormwater Connection (if applicable) + \$15.00 per downpipe		exempt	\$ 84.00
plus Piping In (if applicable)		exempt	\$ 103.00
plus Special Plumbing Permit (Septic/AWTS) (if applicable)		exempt	\$ 140.00
Application for Special Plumbing Permit (eg Trade Waste, grease trap etc)	per application	exempt	\$ 140.00
Other fees where a stand alone item			
Stormwater	per application	exempt	\$ 84.00
Sewer Connection	per application	exempt	\$ 84.00
Special Plumbing Permits Septic/AWTS	per application	exempt	\$ 140.00
Application for Special Connection Permit	per application	exempt	\$ 138.00
Re-inspections	per inspection	exempt	\$ 100.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Certificate of Completion	per application	exempt	\$ 80.00
Piping In Inspection	per application	exempt	\$ 100.00
Plumbing Permit Assessment Cost	per application	exempt	\$ 96.00
Strata Inspection	per unit	exempt	\$ 110.00
Copy of plans (as constructed)	per application	exempt	\$ 10.00
Connection of Stormwater within 4m of property boundary			
Quotation provided upon request	per connection	GST	TBA
Note:			
Connections deeper than 1.8 metres or greater than 150mm dia or further than 4m from property boundary are subject to separate quotation			
Where surface reinstatement other than grass is required/necessary, refer to Road and Footpath Reinstatement and Footpath and Crossover Construction for additional charges			
Mersey Vale & Old Devonport General Cemeteries			
Reservation Fee - Plot (non refundable)	each	\$ 63.64	\$ 700.00
Reservation Fee - Rose Garden and garden beds (non refundable)	each	\$ 19.55	\$ 215.00
Reservation Fee - Wall Niche (non refundable)	each	\$ 19.55	\$ 215.00
Plot - Adult (over 15 years) includes plaque installation - Devonport residents eligible for \$750 discount on listed fee	each	\$ 213.64	\$ 2,350.00
Double depth burial (this fee is in addition to the normal burial fees and includes the right to a further burial in this spot)	each	\$ 26.36	\$ 290.00
Plot - Child (4-15 years) includes plaque installation	each	\$ 68.18	\$ 750.00
Plot - Child (0-3 years) includes plaque installation	each	\$ 52.73	\$ 580.00
Niche Wall - Placing ashes & installation of plaque	each	\$ 49.55	\$ 545.00
Rose Garden - Placing ashes & installation of plaque	each	\$ 49.55	\$ 545.00
Existing Burial Site - Burying ashes in existing site and plaque installation	each	\$ 49.55	\$ 545.00
Saturday charge	additional	\$ 91.82	\$ 1,010.00
Vase	each	\$ 3.73	\$ 41.00
Exhumation	each	\$ 281.82	\$ 3,100.00
Concrete plinths for existing grave	each	\$ 7.18	\$ 79.00
Removal of Ashes	each	\$ 52.27	\$ 575.00
Non Standard Burial - to be quoted at time of request	each		TBA

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Road and Footpath Reinstatement			
Footpath (per m²)			
Naturestrip	per m²	\$ 3.82	\$ 42.00
Concrete	per m²	\$ 13.18	\$ 145.00
Concrete Vehicular Access - kerb layback	per lineal metre	\$ 14.55	\$ 160.00
Road Pavement (per m²)			
Gravel	per m²	\$ 3.64	\$ 40.00
Bitumen	per m²	\$ 11.27	\$ 124.00
Minimum Charge			
Per Site	per site	\$ 22.27	\$ 245.00
Footpath and Crossover Construction			
Concrete			
Crossover Domestic in Conjunction with Footpath or Kerb and Channel Works	per lineal metre	\$ 17.73	\$ 195.00
Crossover Domestic in Isolation	per m²	\$ 18.64	\$ 205.00
Crossover Industrial	per m²	\$ 20.91	\$ 230.00
Establishment Fee	per site	\$ 18.18	\$ 200.00
Fencing Contribution			
Fencing Contributions in accordance with Council Policy	per lineal metre	exempt	\$ 40.00
Waste Disposal Charges			
Car Boots/Station Wagons (up to 0.5m³)	per load	\$ 0.64	\$ 7.00
Utes, vans, trailers and small trucks (0.5 to 1.5m³)	per load	\$ 0.82	\$ 9.00
Utes, vans, trailers and small trucks (1.5m³ to 2m³)	per load	\$ 1.36	\$ 15.00
Dual Axle Trailers & Large Single Axle Trailers & trucks (over 2m³)			
Landfill waste	per tonne	\$ 10.91	\$ 120.00
Separated waste (less than 50% to landfill)	per tonne	\$ 7.27	\$ 80.00
Non-landfill waste	per tonne	\$ 5.00	\$ 55.00
Tyres			
Car & Motorcycle Tyres	each	\$ 0.55	\$ 6.00
Light Truck (up to 9.5 GVM)	each	\$ 0.91	\$ 10.00
Trucks	each	\$ 1.73	\$ 19.00
Earthmovers & Tractors (cut in half)	each	\$ 1.73	\$ 19.00
Earthmovers & Tractors (uncut)	each	\$ 3.45	\$ 38.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Other			
Asbestos	per tonne	\$ 17.73	\$ 195.00
Asbestos - single load less than 0.5m³	per load	\$ 2.00	\$ 22.00
Mattresses	each	\$ 0.82	\$ 9.00
Sale of Recycled Material			
Crushed concrete	per m³	\$ 2.50	\$ 27.50
Recreation Grounds - Usage			
The Fees & charges for recreation ground usage have been developed to reflect costs incurred for line marking, grass care and maintenance, facility management, irrigation and general ground maintenance			
Oval			
Devonport Football Club	per season	\$ 561.82	\$ 6,180.00
Mersey Valley Cycling Club	per season	\$ 121.73	\$ 1,339.00
Devonport Athletic Club	per season	\$ 229.36	\$ 2,523.00
Devonport Cricket Club	per season	\$ 613.36	\$ 6,747.00
Devonport Oval Lights			
Lighting Level 1	per hour	\$ 5.27	\$ 58.00
Lighting Level 2	per hour	\$ 9.36	\$ 103.00
Lighting Level 3	per hour	\$ 15.68	\$ 172.50
Lighting Level 4	per hour	\$ 22.09	\$ 243.00
Girdlestone Park			
East Devonport Football Club	per season	\$ 430.73	\$ 4,738.00
Devonport Little Athletics	per season	\$ 100.73	\$ 1,108.00
Maidstone Park			
Spreyton Football Club	per season	\$ 337.09	\$ 3,708.00
Spreyton Cricket & Bowls Club	per season	\$ 412.00	\$ 4,532.00
Mersey Valley Pony Club	per season	\$ 104.27	\$ 1,147.00
Devon Netball Association	per season	\$ 154.55	\$ 1,700.00
Spreyton Tennis Club - Vacant	per season	\$ 41.82	\$ 460.00
Devonport BMX Club - Vacant	per season	\$ 104.27	\$ 1,147.00
Baseball Diamond - Vacant	per season	\$ 129.36	\$ 1,423.00
Archery Ground - Vacant	per season	\$ 62.73	\$ 690.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Don Recreation Ground			
Don Cricket Club	per season	\$ 271.55	\$ 2,987.00
Devonport Rugby Union Club	per season	\$ 168.55	\$ 1,854.00
Byard Park			
Mersey Colts Cricket Club	per season	\$ 262.18	\$ 2,884.00
Devonport Cricket Club Juniors	per season	\$ 131.09	\$ 1,442.00
Devon Junior Football League	per season	\$ 147.45	\$ 1,622.00
Meercroft Park			
NW Hockey (grassed area) - Vacant	per season	\$ 346.36	\$ 3,810.00
Devonport Junior Soccer	per season	\$ 152.18	\$ 1,674.00
Devonport Touch Football	per season	\$ 284.45	\$ 3,129.00
Devonport Soccer Centre			
Devonport City Soccer Club	per season	\$ 280.91	\$ 3,090.00
St Georges Oval			
Vacant	per season	\$ 83.36	\$ 917.00
Miscellaneous			
Casual Hirers - Devonport Oval	per day	\$ 100.00	\$ 1,100.00
Casual Hirers - Don Reserve	per day	\$ 10.00	\$ 110.00
Casual Hirers - Byard Park	per day	\$ 10.00	\$ 110.00
Casual Hirers - Meercroft Park	per day	\$ 10.00	\$ 110.00
Casual Hirers - Girdlestone Park	per day	\$ 10.00	\$ 110.00
East Devonport Recreation & Function Centre			
Stadium Hire			
Junior	per hour	\$ 1.36	\$ 15.00
Senior	per hour	\$ 1.82	\$ 20.00
Beach Volleyball Courts	per hour	\$ 1.50	\$ 16.50
Community Room/Function Area			
Per Section (kitchen extra costing)	per hour	\$ 2.45	\$ 27.00
Full Room (kitchen extra costing)		GST	on application
Storage Cupboards Hire - Large	annual	\$ 16.82	\$ 185.00
Storage Cupboards Hire - Small	annual	\$ 16.82	\$ 185.00
Special Events			
Wedding receptions, annual dinners, parties	per day	GST	on application

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Devonport Recreation Centre			
Basketball Stadium / Youth Centre	per day	\$ 100.00	\$ 1,100.00
Senior Roster / Training - Affiliated Club (Warriors)	per hour	\$ 1.82	\$ 20.00
Junior Roster / Training - Affiliated Club (Warriors)	per hour	\$ 1.36	\$ 15.00
Casual Hire - Non Affiliated Club - General Public	per hour	\$ 2.00	\$ 22.00
School Groups	per hour	\$ 2.00	\$ 22.00
NWBU Games	per night (min 4 hours)	\$ 17.73	\$ 195.00
State League Netball	per night (min 4 hours)	\$ 24.09	\$ 265.00
Badminton	per hour	\$ 2.00	\$ 22.00
Squash/Racquetball			
Casual	per hour	\$ 1.00	\$ 11.00
Seniors Pennant	per hour	\$ 0.91	\$ 10.00
Juniors Pennant	per hour	\$ 0.73	\$ 8.00
School Groups	per hour	\$ 0.73	\$ 8.00
Club Members Casual Hire	per hour	\$ 0.91	\$ 10.00
Racquetball / Squash Racquet Hire	per racquet	\$ 0.27	\$ 3.00
Racquetball / Squash Ball Hire	per ball	\$ 0.18	\$ 2.00
Judo/Aikido			
Senior Room Hire	per hour	\$ 1.00	\$ 11.00
Junior Room Hire	per hour	\$ 0.91	\$ 10.00
School Groups (instructor required)	per hour	\$ 1.64	\$ 18.00
Table Tennis			
Casual Table Hire	per hour/per table	\$ 0.82	\$ 9.00
Groups Room Hire - no tables	per hour	\$ 2.36	\$ 26.00
School Groups	per hour/4 x table	\$ 2.45	\$ 27.00
Recreation Centre			
Venue Hire - Stadium	per day	\$ 100.00	\$ 1,100.00
Meeting Room Hire	per hour	\$ 2.27	\$ 25.00
Sauna	per hour	\$ 0.73	\$ 8.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Devonport Entertainment & Convention Centre			
Theatre Usage - Commercial			
Bump in and rehearsal (also convention rate)	per day	\$ 29.09	\$ 320.00
Dance Graduation and Examination rate	per day	\$ 29.09	\$ 320.00
Performance (arrival to exit)	per hour or 8.5% of adjusted gross takings (whichever is greater)	\$ 14.55	\$ 160.00
Hold Day (Theatre is hired but not used as a rehearsal or performance day)	per day exclusive use of Theatre	\$ 7.27	\$ 80.00
Theatre Usage - Community			
Bump in and rehearsal (also convention rate)	per day	\$ 14.55	\$ 160.00
Performance (arrival to exit)	per hour	\$ 7.27	\$ 80.00
Hold Day (Theatre is hired but not used as a rehearsal or performance day)	per day exclusive use of Theatre	\$ 3.64	\$ 40.00
Operational Charges			
Electrical Services	per metered unit	\$ 0.04	\$ 0.45
Cleaning	per day	\$ 19.09	\$ 210.00
Head Technician	per hour	\$ 3.64	\$ 40.00
Technical Staff	per hour	\$ 3.45	\$ 38.00
Stage Door Assistant	per hour	\$ 3.18	\$ 35.00
Front of House (minimum 3 hour call)	per hour	\$ 3.36	\$ 37.00
Ticket Sales Staff (minimum 3 hour call)	per hour	\$ 3.18	\$ 35.00
Ushers* (minimum 3 hour call) (See Note Point 1 - page 72)	per hour	\$ 3.18	\$ 35.00
Merchandise Sellers	per hour	\$ 3.18	\$ 35.00
Ticket Design & Setup	per event	\$ 5.00	\$ 55.00
Ticket Printing	per ticket	\$ 0.01	\$ 0.16
Ticket Postage & Handling (where required)	as required	\$ 0.34	\$ 3.75
Ticket Postage & Handling - Registered Post (where required)	as required	-	\$ 7.00
Internet Ticket Processing	per ticket	\$ 0.25	\$ 2.75

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Credit Card Commission	percentage	-	4%
Merchandising commission	sales	-	10%
Electronic Direct Mail (EDM) charges	per event	-	\$ 50.00
Piano Hire	each	\$ 7.27	\$ 80.00
Piano Tuning	each	-	At Cost

Note:

1. Community groups may provide two (2) of their own ushers, provided Front of House training by Centre Management has been attended
2. Staff rates incur a 50% surcharge on Sundays
3. Public Holidays at Cost

Booking Fee - Seating Type

Commercial Reserved	per ticket	\$ 0.36	\$ 4.00
Commercial Comp Tickets - First 20 tickets free. 21+ tickets \$4.00 each	per ticket	\$ 0.36	\$ 4.00
Community Reserved	per ticket	\$ 0.23	\$ 2.50
Dance School - Reserved	per ticket	-	\$ 1.10
Unreserved	per ticket	\$ 0.23	\$ 2.50
Community Comp. Tickets - First 20 tickets free. 21+ tickets \$2.50 each	per ticket	\$ 0.23	\$ 2.50
External Ticket Sales - Contracted for events outside the DECC	per ticket	\$ 0.32	\$ 4.00

Function Usage

Pricing includes one room set-up for functions only - cost of additional set-ups will be determined by negotiation

Staff Surcharge - Monday to Saturday**	per hour	\$ 3.36	\$ 37.00
Staff Surcharge - Sunday & Public Holiday**	per hour	\$ 5.05	\$ 55.50

**A surcharge of per staff hour applies outside normal hours of 8.00am to 5.00pm Monday to Friday

Federation Room (Town Hall Upstairs - 10.5m x 9.5m=100m²)

Commercial Pricing	per hour	\$ 7.27	\$ 80.00
Commercial Day Rate during normal hours - maximum of 8 hours	per day	\$ 29.09	\$ 320.00
Community Pricing**	per hour	\$ 3.64	\$ 40.00
Community Day Rate during normal hours - maximum of 8 hours	per day	\$ 14.55	\$ 160.00

Centenary Court (Ground Floor - 16m x 7m = 112m²)

Commercial Pricing	per hour	\$ 8.18	\$ 90.00
Commercial Day Rate during normal hours - maximum of 8 hours	per day	\$ 34.55	\$ 380.00
Community Pricing**	per hour	\$ 4.09	\$ 45.00
Community Day Rate during normal hours - maximum of 8 hours	per day	\$ 17.27	\$ 190.00

Details	Indicator / Descriptor, eg. hrs	GST	GST Inclusive Charge
Victoria Room (Upstairs Front - 10m x 5m = 50m ²)			
Commercial pricing	per hour	\$ 6.36	\$ 70.00
Commercial Day Rate during normal hours - maximum of 8 hours	per day	\$ 22.73	\$ 250.00
Community pricing**	per hour	\$ 3.18	\$ 35.00
Community Day Rate during normal hours - maximum of 8 hours	per day	\$ 11.36	\$ 125.00
** Community pricing is subject to application to and approval by Council			
Devonport Regional Gallery			
Venue Hire (conditions apply - to be quoted upon request)	per use	GST	TBA on application
Bass Strait Maritime Centre			
Venue Hire (conditions apply)	per use	GST	\$ 245.00 for 3 hours plus \$55.00 per hour thereafter
Admission Price - Adult	per use	\$ 0.91	\$ 10.00
Admission Price - Child 4 to 12	per use	\$ 0.45	\$ 5.00
Admission Price - Child 3 & under	per use	-	No Charge
Admission Price - Family (2 adults and 3 children)	per use	\$ 2.27	\$ 25.00
Admission Price - Pensioner & Senior Card holders	per use	\$ 0.73	\$ 8.00
Admission Price - Student Concession	per use	\$ 0.45	\$ 5.00
Annual Membership Joining Fee - Adult	per annum	\$ 4.55	\$ 50.00
Annual Membership Joining Fee - Concession	per annum	\$ 2.73	\$ 30.00
Annual Membership Joining Fee - Family (2 adults and 3 children)	per annum	\$ 10.91	\$ 120.00
Julie Burgess			
Extended Charter (3 hours)	per trip	\$ 81.82	\$ 900.00
2 Hour Charter	per trip	\$ 72.73	\$ 800.00
2 Hour Sailing - Normal (all persons over 8 years of age)	per person	\$ 3.64	\$ 40.00
2 Hour Sailing - Student (includes admission to Bass Strait Maritime Centre)	per person	\$ 2.73	\$ 30.00
Tour of the vessel	per person	-	Donation
Scattering of ashes	per trip	\$ 27.27	\$ 300.00
Custom charters	per person	GST	TBA based on enquiry

Council reserves the right to add to the list of fees and charges to incorporate any services or facilities that were not identified at the time of publication. All fees and charges are subject to change by Council as required to reflect changes in cost incurred by Council.

APPENDIX A

DEVONPORT CITY COUNCIL FINANCIAL MANAGEMENT STRATEGY EXTRACT

Financial Management Strategy – 2025

Overview of the Long Term Financial Plan

	2013/14 Actual	2014/15 Budget	2014/15 Forecast	2015/16 Plan	2016/17 Forecast	2017/18 Forecast	2018/19 Forecast	2019/20 Forecast	2020/21 Forecast	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast
	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M
Recurrent Revenue	35.80	37.94	38.72	38.28	38.09	38.23	38.27	38.31	38.32	38.34	38.42	38.53	38.19
Recurrent Expenses	35.78	37.94	37.01	37.94	37.85	37.80	37.91	37.86	37.86	37.74	37.79	37.68	37.56
Operating Result	0.01	0.00	1.72	0.34	0.24	0.44	0.36	0.45	0.46	0.60	0.63	0.85	0.63
Underlying Surplus/(Deficit)*	1.09	(0.09)	1.45	0.07	0.14	0.34	0.26	0.35	0.36	0.50	0.53	0.76	0.53
Net Surplus/(Deficit)	3.56	0.92	3.33	1.38	0.81	0.96	0.88	0.97	0.98	1.12	1.15	1.38	1.15
Capital Expenditure:													
Renewal	7.28	5.01	4.92	6.60	5.31	6.03	5.57	5.75	7.21	7.22	7.24	7.25	7.27
New	11.50	7.99	4.16	8.08	5.16	4.37	4.31	3.96	1.80	1.81	1.81	1.81	1.82
Total Capex	18.79	13.01	9.08	14.68	10.47	10.40	9.88	9.70	9.01	9.03	9.05	9.06	9.08
Cash Balance	10.31	10.75	17.37	11.98	10.20	8.67	7.58	6.73	6.53	6.42	6.26	8.20	6.24
* This amount is adjusted for non recurring events and Grants paid in advance													

Financial Management Strategy – 2025

Estimated Statement of Comprehensive Income

	2013 Actual	2014 Actual	2015 Plan	2015 Forecast	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'001
Recurrent income														
Rates and service charges	25,019	26,084	26,228	26,354	26,384	26,464	26,544	26,624	26,704	26,784	26,804	26,884	26,964	27,044
Fees and charges	4,602	5,121	6,452	6,530	6,195	6,195	6,195	6,195	6,195	6,139	6,139	6,139	6,139	5,704
Government Grants	2,170	1,262	2,198	2,274	2,335	2,186	2,186	2,186	2,186	2,186	2,186	2,186	2,186	2,186
Contributions	59	34	53	54	3	3	3	3	3	3	3	3	3	3
Investment revenue	2,324	2,388	2,098	2,425	2,256	2,111	2,142	2,105	2,079	2,068	2,068	2,068	2,100	2,111
Other revenue	863	908	913	1,087	1,104	1,133	1,163	1,159	1,139	1,139	1,139	1,139	1,139	1,139
Total recurrent income	35,039	35,796	37,941	38,724	38,277	38,092	38,233	38,272	38,306	38,319	38,339	38,419	38,531	38,187
Recurrent expenses														
Employee costs	12,190	12,035	12,110	11,693	12,014	12,027	12,053	12,075	12,097	12,117	12,126	12,135	12,144	12,153
Materials and services	9,821	10,696	12,398	12,190	12,382	12,297	12,223	12,245	12,267	12,517	12,526	12,535	12,544	12,553
Depreciation	8,737	8,910	8,865	8,830	8,813	8,864	8,908	8,951	8,991	9,009	9,027	9,045	9,063	9,081
Finance costs	711	1,105	1,255	1,255	1,167	1,110	1,057	1,002	943	666	506	436	366	216
Levies & taxes	2,648	2,835	3,033	2,659	3,127	3,127	3,127	3,127	3,127	3,127	3,127	3,127	3,127	3,127
Other expenses	1,195	1,166	1,157	1,156	1,022	1,018	1,018	1,103	1,023	1,018	1,018	1,103	1,023	1,018
Internal charges	(1,054)	(963)	(876)	(776)	(589)	(591)	(591)	(591)	(591)	(591)	(591)	(591)	(591)	(591)
Total expenses	34,247	35,782	37,941	37,006	37,936	37,852	37,795	37,912	37,857	37,863	37,739	37,790	37,676	37,557
Surplus/(Deficit) before Capital Items	792	14	0	1,718	341	240	438	360	449	456	600	629	855	630
Capital Items														
Net Gain/(Loss) on disposal of assets	(1,338)	(4,076)	(1,591)	(1,760)	(380)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Change in Value of Investments	429	393	300	300	105	100	100	100	100	100	100	100	100	100
Capital Contributions	744	1,815	300	1,049	300	300	250	250	250	250	250	250	250	250
Government Grants	3,956	5,414	1,912	2,021	1,019	374	374	374	374	374	374	374	374	374
Net Surplus/(Deficit)	4,584	3,560	921	3,327	1,385	814	962	884	973	980	1,124	1,153	1,379	1,154

Financial Management Strategy – 2025

Estimated Statement of Cash Flows

	2013 Actual	2014 Actual	2015 Plan	2015 Forecast	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan
Cash Flows from Operating Activities	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$001
Receipts														
Rates and user charges	30,253	31,126	32,405	32,509	32,152	32,232	32,312	32,392	32,472	32,496	32,516	32,596	32,676	32,321
Government grants	2,170	1,262	2,198	2,274	2,336	2,186	2,186	2,186	2,186	2,186	2,186	2,186	2,186	2,186
Refund of GST tax credits	1,651	2,267	1,650	1,650	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Interest	798	486	336	576	378	233	264	227	201	190	190	190	222	233
Investment revenue from TasWater	1,405	1,731	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638
Other receipts	922	862	965	1,072	1,106	1,136	1,166	1,162	1,142	1,142	1,142	1,142	1,142	1,142
Total Receipts	37,199	37,734	39,192	39,719	38,610	38,425	38,566	38,605	38,639	38,652	38,672	38,752	38,864	38,520
Payments														
Employee & supplier costs	24,617	27,225	26,941	25,142	27,508	27,433	27,385	27,429	27,473	27,743	27,761	27,779	27,797	27,815
Borrowing costs	626	1,028	1,255	1,255	1,167	1,110	1,057	1,002	943	666	506	436	366	216
Other expenses	1,195	933	1,157	1,156	1,022	1,018	1,018	1,103	1,023	1,018	1,018	1,103	1,023	1,018
Total Payments	26,438	29,186	29,353	27,553	29,697	29,561	29,460	29,534	29,439	29,427	29,285	29,318	29,186	29,049
Net Cash from operating activities	10,761	8,548	9,840	12,166	8,913	8,864	9,106	9,071	9,200	9,225	9,387	9,434	9,678	9,471
Cash Flows from Investing Activities														
Receipts														
Proceeds from sale of non current assets	327	308	100	150	100	100	100	100	5,100	100	100	100	4,100	100
Capital Grants	3,956	5,414	1,912	2,021	1,019	374	374	374	374	374	374	374	374	374
Dividend revenue	151	193	124	212	240	240	240	240	240	240	240	240	240	240
Capital Contributions			-	-	-	-	-	-	-	-	-	-	-	-
Other Investments	-	(83)	-	118	-	-	-	-	-	-	-	-	-	-
Payments														
Asset renewals	-	-	(5,013)	(4,921)	(6,601)	(5,313)	(6,033)	(5,575)	(5,746)	(7,208)	(7,223)	(7,237)	(7,252)	(7,266)
New assets	(23,441)	(19,029)	(7,993)	(4,157)	(8,079)	(5,156)	(4,368)	(4,308)	(3,959)	(1,802)	(1,806)	(1,809)	(1,813)	(1,817)
Net Cash used in investing activities	(19,007)	(13,197)	(10,870)	(6,576)	(13,321)	(9,755)	(9,687)	(9,169)	(3,991)	(8,296)	(8,315)	(8,332)	(4,351)	(8,369)
Cash Flows from Financing Activities														
Receipts														
New loans	11,600	2,000	2,400	2,400	-	-	-	-	-	-	-	-	-	-
Payments														
Loan principal repayments	(948)	(1,165)	(928)	(928)	(985)	(892)	(944)	(1,000)	(6,058)	(1,121)	(1,187)	(1,257)	(3,395)	(3,058)
Net Cash from (or used in) financing activities	10,652	835	1,472	1,472	(985)	(892)	(944)	(1,000)	(6,058)	(1,121)	(1,187)	(1,257)	(3,395)	(3,058)
Net Increase/(Decrease) in cash held	2,406	(3,814)	442	7,062	(5,393)	(1,783)	(1,525)	(1,098)	(849)	(192)	(115)	(155)	1,932	(1,956)
Cash at beginning of reporting period	11,720	14,126	10,312	10,312	17,374	11,981	10,198	8,673	7,575	6,726	6,534	6,419	6,264	8,196
Cash at end of reporting period	14,126	10,312	10,754	17,374	11,981	10,198	8,673	7,575	6,726	6,534	6,419	6,264	8,196	6,240

Financial Management Strategy – 2025

Estimated Statement of Financial Position

	2013 Actual	2014 Actual	2015 Plan	2015 Forecast	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$001
Assets														
Current Assets														
Cash and cash equivalents	14,126	10,312	10,754	17,374	11,981	10,198	8,673	7,575	6,726	6,534	6,419	6,264	8,196	6,240
Receivables	1,279	967	1,479	1,376	1,376	1,376	1,376	1,376	1,376	1,376	1,376	1,376	1,376	1,376
Other Assets	91	91	100	109	109	109	109	109	109	109	109	109	109	109
Total Current Assets	15,496	11,370	12,333	18,859	13,466	11,683	10,158	9,060	8,211	8,019	7,904	7,749	9,681	7,726
Non-current Assets														
Capital works in progress	13,556	3,882	4,713	4,713	4,713	4,713	4,713	4,713	4,713	4,713	4,713	4,713	4,713	4,713
Receivables	-	74	-	-	-	-	-	-	-	-	-	-	-	-
Investment in associates	2,637	3,081	3,081	3,381	3,486	3,586	3,686	3,786	3,886	3,986	4,086	4,186	4,286	4,386
Investment in TasWater	77,874	83,560	83,560	83,560	83,560	83,560	83,560	83,560	83,560	83,560	83,560	83,560	83,560	83,560
Property, plant and equipment	363,920	375,714	377,365	372,945	378,633	380,238	381,680	382,562	378,226	378,178	378,130	378,082	374,436	373,986
Total Non-current Assets	457,987	466,311	468,719	464,599	470,392	472,097	473,639	474,621	470,385	470,437	470,489	470,541	466,995	466,645
Total Assets	473,483	477,681	481,052	483,458	483,858	483,780	483,797	483,681	478,596	478,456	478,393	478,290	476,676	474,371
Liabilities														
Current Liabilities														
Payables	3,710	2,808	3,707	3,707	3,707	3,707	3,706	3,706	3,706	3,706	3,706	3,707	3,709	3,709
Provisions	2,252	2,112	2,254	2,254	2,254	2,254	2,254	2,254	2,254	2,254	2,254	2,254	2,254	2,254
Financial liabilities	1,165	928	985	985	892	944	1,000	6,058	1,121	1,187	1,257	2,995	3,458	773
Total Current Liabilities	7,127	5,848	6,946	6,946	6,853	6,905	6,960	12,018	7,081	7,147	7,217	8,956	9,421	6,736
Non-current Liabilities														
Provisions	434	498	434	434	434	434	434	434	434	434	434	434	434	434
Financial liabilities	18,020	19,092	20,507	20,507	19,615	18,671	17,671	11,613	10,492	9,306	8,049	5,054	1,596	822
Total Non-current Liabilities	18,454	19,590	20,941	20,941	20,049	19,105	18,105	12,047	10,926	9,740	8,483	5,488	2,030	1,256
Total Liabilities	25,581	25,438	27,887	27,887	26,902	26,010	25,065	24,065	18,007	16,887	15,700	14,444	11,451	7,992
Net Assets	447,902	452,243	453,165	455,571	456,956	457,770	458,732	459,616	460,589	461,569	462,693	463,846	465,225	466,379
Equity														
Accumulated Surplus	182,908	186,468	187,390	189,796	191,181	191,995	192,957	193,841	194,814	195,794	196,918	198,071	199,450	200,604
Asset Revaluation Reserves	263,518	258,613	258,613	258,613	258,613	258,613	258,613	258,613	258,613	258,613	258,613	258,613	258,613	258,613
Other Reserves	1,476	7,162	7,162	7,162	7,162	7,162	7,162	7,162	7,162	7,162	7,162	7,162	7,162	7,162
Total Equity	447,902	452,243	453,165	455,571	456,956	457,770	458,732	459,616	460,589	461,569	462,693	463,846	465,225	466,379

APPENDIX B

DEVONPORT CITY COUNCIL

FIVE YEAR

CAPITAL WORKS

PROGRAM

2015/16

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Victoria Parade - Sea wall height extension south of Jock Littler pavilion	20,000	0	20,000	
Devonport Rec Centre & EDRC - Additional CCTV installation	8,000	0	8,000	
Safety Projects Total	28,000	0	28,000	
Renewal Projects				
Aquatic Centre - Water slide fibreglass flume renewal	90,000	90,000	0	
Devonport Oval - Cricket Club roof replacement	42,000	42,000	0	
Picnic table & bench seating renewal - Jacaranda Court Jasmine Place Reserve + others TBA	30,000	30,000	0	
Pioneer Park - New toilets & parenting facilities	160,000	160,000	0	
Devonport Oval - Facilities plan actions	700,000	700,000	0	
Path renewal Don Reserve - West of Don College between train crossings 50m	35,000	35,000	0	
Path renewal Don Reserve - South of Aquatic Centre 60m	40,000	40,000	0	
Renewal Projects Total	1,097,000	1,097,000	0	
Prioritisation Projects				
Devonport Rec Centre - PA system upgrade	8,000	0	8,000	
Devonport Oval - Practice wicket upgrade, including support structures & additional concrete run up area	36,000	0	36,000	11,000
Surf Club - Training room	17,500	0	17,500	
Streetscape tree protection - Best Street tree guards (removable) inc. trees as required	22,000	0	22,000	
Rooke Street Mall - Play equipment \$80k total (\$30k CF from 14/15)	50,000	0	50,000	
Sister Cities - 20 year anniversary commemorative seat	3,000	0	3,000	
Julie Burgess - Interpretive and information signage (Reg Hope Park)	10,000	0	10,000	
Signage Strategy - Actions TBA	25,000	0	25,000	
Prioritisation Projects Total	171,500	0	171,500	11,000
2015/16 Total	1,296,500	1,097,000	199,500	11,000

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Devonport Road - guardrail terminals	20,000	20,000	0	
Forth Road guard rail terminals	50,000	50,000	0	
River Road Rural - Widening Stage 3	250,000	250,000	0	
Duncans Rd bridge erosion protection	25,000	12,500	12,500	
Pedestrian safety improvements - William St and Stewart St	20,000	0	20,000	
Signage improvements - Ring road signage implementation	50,000	0	50,000	
Middle Road safety improvements - William St to Bass Highway - 2015-16 blackspot submission	155,000	77,500	77,500	155,000
Stony Rise and Lawrence Drive intersection safety improvements - 2015-16 blackspot submission	85,000	21,250	63,750	85,000
Nicholls St new footpath - Percy St to SBSC gate	18,000	0	18,000	
Caroline St new footpath - John St to EDRC	55,000	0	55,000	
Winspears Rd Footpath renewal	30,000	30,000	0	
Payne Avenue car park - Retaining wall renewal	50,000	50,000	0	
Safety Projects Total	808,000	511,250	296,750	240,000
Renewal Projects				
Bellamy Rd Melrose Creek Bridge renewal	225,000	225,000	0	
Minor footpath renewal	25,000	25,000	0	
North St kerb renewal - west of William St	60,000	60,000	0	
Road traffic device renewal	25,000	25,000	0	
Street light provision	20,000	10,000	10,000	
Transport minor works	25,000	12,500	12,500	
Reseal program	700,000	700,000	0	
William Street pavement renewal - Stewart St to Steele St	400,000	400,000	0	374,434
William Street pavement renewal - Steele St to Tasman St	400,000	400,000	0	
Coraki St kerb renewal - Adina Pl to Triton Rd (west)	125,000	125,000	0	
Kelcey Tier Road pavement renewal - Melrose Rd to Sherston Pl	400,000	400,000	0	
Binda Place renewal	85,000	85,000	0	
Torquay Road pavement renewal - Oak Ct to Canning Drive (East)	450,000	450,000	0	374,434
Parking infrastructure renewal	25,000	25,000	0	
Kelcey Tier Rd Mersey Main Road junction improvement	175,000	131,250	43,750	
Mersey Rd Footpath Renewal - Dogs Home Rd to Kelcey Tier Rd	310,000	310,000	0	
Renewal Projects Total	3,450,000	3,383,750	66,250	748,868

Prioritisation Projects				
Mersey Bluff Caravan Park - Internal road improvements	90,000	90,000	0	
Mersey Vale Cemetery - Seal western top road	10,000	10,000	0	
Don Recreation Ground - Seal car park	45,000	0	45,000	
Tugrah Rd new footpath - North of Washington Drv	100,000	0	100,000	
Stony Rise Rd new footpath - Middle Rd to Friend St	150,000	0	150,000	
Prioritisation Projects Total	395,000	100,000	295,000	
2015/16 Total	4,653,000	3,995,000	658,000	988,868

Stormwater	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Minor stormwater works	30,000	7,500	22,500	
Pilgrims Road pipe extension and manhole	21,000	10,500	10,500	
Wattle Bank Close - Kerb and open drain	85,000	0	85,000	
William SW catchment upgrade - Stage 5	275,000	0	275,000	
Stormwater outfall risk management - Coles Beach	45,000	33,750	11,250	
East Devonport Rec Centre drainage improvements	50,000	0	50,000	
Melrose Road - New culvert and renewal	35,000	17,500	17,500	
Waverley Road - New culvert	18,000	18,000	0	
Safety Projects Total	559,000	87,250	471,750	
Renewal Projects				
Manhole lid replacements	25,000	25,000	0	
Pit replacements	50,000	50,000	0	
Reece detention basin - Subsoil drainage renewal	105,000	105,000	0	
Renewal Projects Total	180,000	180,000	0	
2015/16 Total	739,000	267,250	471,750	

Buildings & Facilities	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Mersey Vale Cemetery - New Depot shed and staff amenities improvements	80,000	20,000	60,000	
Safety Projects Total	80,000	20,000	60,000	
Renewal Projects				
Fourways car park	160,000	160,000	0	
Renewal Projects Total	160,000	160,000	0	
Prioritisation Projects				
Home Hill - Interpretive signage	60,000	0	60,000	30,000
BSMC - Solar panel installation	60,000	0	60,000	
Prioritisation Projects Total	120,000	0	120,000	30,000
2015/16 Total	360,000	180,000	180,000	30,000

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
Fleet change overs	275,000	75,000	200,000
Fleet Management Total	275,000	75,000	200,000
Hire Plant Management			
01 Backhoe - 4x4 (E000428)	190,000	30,000	160,000
02 Truck - Tipper 4.5 tonne with crane - Civil Works (E000291)	70,000	14,000	56,000
03 Truck - Tipper 6.5 tonne with crane - Civil Works (E000292)	75,000	15,000	60,000
04 Zero turn mower - Parks (E001581)	21,000	3,000	18,000
Hire Plant Management Total	356,000	62,000	294,000
Non-Hire Plant Management			
Non-hire plant replacement	98,700	2,000	96,700
Non-Hire Plant Management Total	98,700	2,000	96,700
2015/16 Total	729,700	139,000	590,700

Office & Equipment	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
Aquatic Centre - 50m pool vac cleaner	14,000	14,000	0	
Aquatic Centre - Lane rope reels	9,000	9,000	0	
Aquatic Centre - Chlorine gas changeover cylinder	6,000	0	6,000	
Aquatic Centre - Deep fryer	3,500	3,500	0	
Aquatic Centre - Replace outdoor pool pumps x 2	20,000	20,000	0	
Information technology - Renewals & upgrades	175,000	175,000	0	
Fenton Villas - Heatpump installations x 3	10,000	10,000	0	
Renewal Projects Total	237,500	231,500	6,000	
Prioritisation Projects				
Christmas decorations - Santa city	70,000	70,000	0	
DECC - Audio	22,000	22,000	0	
BSMC Dehumidifier	3,000	3,000	0	
Art acquisition - Bi-annual	10,000	0	10,000	
Inflatable rollers x 2 to roll wicket covers onto	5,000	0	5,000	
Wifi expansion	50,000	50,000	0	
BSMC - Shelving in 46 Victoria Parade	10,000	0	10,000	
BSMC - Display cases x 2	5,000	0	5,000	
Julie Burgess defibrillator	2,500	2,500	0	
Prioritisation Projects Total	177,500	147,500	30,000	
2015/16 Total	415,000	379,000	36,000	

LIVING CITY	Total Expenditure	Renewal	New	Non- Council Funds inc
Prioritisation Projects				
Capital into selected projects	1,096,000	0	1,096,000	
Southern CBD car park	1,400,000	0	1,400,000	
Prioritisation Projects Total	2,496,000	0	2,496,000	
2015/16 Total	2,496,000	0	2,496,000	

2016/17

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Sawdust bridge Don Reserve - Reconstruction	249,000	249,000	0	
Safety Projects Total	249,000	249,000	0	
Renewal Projects				
Aquatic Centre - Replace outdoor filter vessels and associated pipework	75,000	75,000	0	
Girdlestone Park - Turf renovation	39,000	39,000	0	
Devonport Oval - St Johns new roof	20,000	20,000	0	
Fitness equipment renewal - Bluff Road, combine equipment to create one space	65,000	65,000	0	
Girdlestone Park - Aluminium mobile grand stand to replace timber set	9,000	9,000	0	
Path renewal Don Reserve - West of Don College between train crossings 390m	120,000	120,000	0	
BBQ replacements - Replace 3 barbecues at Vietnam Vets	21,000	21,000	0	
Renewal Projects Total	349,000	349,000	0	
Prioritisation Projects				
Mersey Vale Cemetery – Children's area improvements	30,000	0	30,000	
Future - Prioritisation projects to be identified	100,000	0	100,000	
Prioritisation Projects Total	130,000	0	130,000	
2016/17 Total	728,000	598,000	130,000	

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Buster Rd (Don River) approach barriers	25,000	12,500	12,500	
Don/Nixon Traffic signals	394,000	98,500	295,500	
Stony Rise & Devonport Roads new footpath Link	90,000	22,500	67,500	
Torquay Road new footpath - Wright to Tarleton	30,000	0	30,000	
Formby Road & Best Street intersection safety improvements	175,000	131,250	43,750	
Pedestrian safety improvements - Forbes St	20,000	10,000	10,000	
Formby Road and Elizabeth Street intersection safety improvements - blackspot	400,000	200,000	200,000	
Durkins Rd guard rail terminals	20,000	20,000	0	
Mersey Rd new footpath east of Woodrising	50,000	0	50,000	
Stephen & Caroline Sts new footpath - northern link to EDRC	58,000	0	58,000	
Nicholls St new footpath - Percy St to Ronald St	25,000	0	25,000	
Fenton Street & Stewart Street - Intersection safety improvements - blackspot	200,000	150,000	50,000	
Valley Rd & Elm Ave - Intersection improvements	58,000	14,500	43,500	
Safety Projects Total	1,545,000	659,250	885,750	
Renewal Projects				
Birala PI renewal	75,000	75,000	0	
Caroline St car park pavement and seal renewal	40,000	40,000	0	
Melrose Rd Buster Rd junction improvement	105,000	52,500	52,500	
Minor footpath renewal	25,000	25,000	0	
Road traffic device renewal	50,000	50,000	0	
Street light provision	20,000	10,000	10,000	
Transport minor works	25,000	12,500	12,500	
Unidentified Rural Road Renewal Project (2016/17)	180,000	180,000	0	
Lighthouse car park improvements - Bluff	80,000	40,000	40,000	
Reseal program	700,000	700,000	0	
William Street pavement renewal - Best St to Stewart St	525,000	525,000	0	374,434
Hiller St and Ashburner St intersection pavement renewal	50,000	50,000	0	
Steele-Rooke-MacFie signal intersection improvements	350,000	350,000	0	
Signage improvements - Valley Road parking signage	10,000	10,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Lapthorne Close - Matthews Way to Stony Rise	200,000	200,000	0	
Renewal Projects Total	2,460,000	2,345,000	115,000	374,434

Prioritisation Projects				
Wright St and Norton Way improvements	75,000	75,000	0	
Maidstone Park Seal car park	55,000	0	55,000	
Lovett St Soccer Seal car park	60,000	0	60,000	
Prioritisation Projects Total	190,000	75,000	115,000	
2016/17 Total	4,195,000	3,079,250	1,115,750	374,434

Stormwater	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Brooke St upgrade - Caroline catchment	75,000	0	75,000	
Minor stormwater works	30,000	7,500	22,500	
Ronald SW Catchment Upgrade - Stage 1	250,000	0	250,000	
Waste Transfer Station - litter capture	30,000	0	30,000	
Stormwater outfall risk management -Mersey Bluff	30,000	7,500	22,500	
Brooke St drainage improvements - Sth side	141,000	70,500	70,500	
Tugrah Road Duplication of pipe crossing	42,000	0	42,000	
Elanora car park - drainage improvements	12,000	0	12,000	
Safety Projects Total	610,000	85,500	524,500	
Renewal Projects				
Manhole lid replacements	25,000	25,000	0	
Pit replacements	50,000	50,000	0	
Renewal Projects Total	75,000	75,000	0	
Prioritisation Projects				
Sorell Laneway drainage	50,000	0	50,000	
Prioritisation Projects Total	50,000	0	50,000	
2016/17 Total	735,000	160,500	574,500	

Buildings & Facilities	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
General renewal - from inspections	100,000	100,000	0	
Renewal Projects Total	100,000	100,000	0	
Prioritisation Projects				
Waste Transfer Station - Troll shop - car park extension	26,000	0	26,000	
Waste Transfer Station - Push pit roof	150,000	0	150,000	
Art Gallery - Retrofit Humidifer to existing HVAC	40,000	0	40,000	
Waste Transfer Station - Wash bay	100,000	0	100,000	
Prioritisation Projects Total	316,000	0	316,000	
2016/17 Total	416,000	100,000	316,000	

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
09 4x4 Dual cab utility (E000699)	37,000	13,000	24,000
10 4x4 Dual cab utility (E000700)	37,000	13,000	24,000
11 Passenger Vehicle - SUV Wagon (E000019)	32,000	10,000	22,000
12 Passenger Vehicle - SUV Wagon (E000031)	32,000	9,000	23,000
13 2x4 Crew cab utility with canopy (E000781)	33,000	10,000	23,000
4x4 Crew cab utility (E000028)	34,000	12,000	22,000
LWB Crew cab (E000780)	50,000	18,000	32,000
Passenger Vehicle - Sedan (E000032)	24,300	9,000	15,300
Passenger Vehicle - Sedan (E000035)	36,900	12,000	24,900
Passenger Vehicle - SUV Wagon (E000033)	29,000	10,000	19,000
Passenger Vehicle - Wagon (E000034)	40,500	13,000	27,500
Van (E001016)	31,000	11,817	19,183
Fleet Management Total	416,700	140,817	275,883
Hire Plant Management			
Ride on mower - Parks (E000010)	17,000	1,591	15,409
Ride-on mower side winder - Parks (E000013)	43,000	4,177	38,823
Sweeper - large (E001027)	290,900	26,347	264,553
Sweeper - Small (E000552)	209,000	18,186	190,814
Tractor 4x4 - Parks	80,000	7,604	72,396
Tractor Mower	105,000	10,060	94,940
Zero turn mower - Mersey Vale Cemetery (E000617)	21,000	3,000	18,000
Hire Plant Management Total	765,900	70,966	694,934
Non-Hire Plant Management			
10 Truck - fitted with crane - Building Maintenance (E000099)	75,000	16,000	59,000
11 Vibrating Plate (E000202)	2,400	200	2,200
12 Safety fence panels (50) ()	3,800		3,800
13 Cold cut off saw ()	2,400		2,400
14 Generator - 8kva (E000196)	2,600	300	2,300
15 Rotary Hoe (E001621)	2,500	500	2,000
16 Hedge trimmer ()	1,100	200	900
Backhoe Lifting Thumb (E001844)			0
Compressor (E000940)	4,000		4,000
Concrete Cutting Saw (E002659)	3,000		3,000
Generator - portable 3.4kva (E001930)	1,900		1,900
Masonry Saw (E001932)	3,300		3,300
Paver cutter (E001052)	2,600		2,600
Pump - Wacker flexidrive (E000209)	1,700	100	1,600

Pump Drive - Wacker (E000204)	1,700	100	1,600
Turf Cutter (E000249)			0
Vibrator Rammer (E001810)	3,500		3,500
Non-Hire Plant Management Total	111,500	17,400	94,100
2016/17 Total	1,294,100	229,183	1,064,917

Office & Equipment		Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects					
General Renewal - TBA		30,000	30,000	0	
DECC - Audio & Lighting		15,000	15,000	0	
Aquatic Centre - Lane ropes x7 @ 50m		15,000	15,000	0	
Information technology - Renewals & upgrades		250,000	250,000	0	
Renewal Projects Total		310,000	310,000	0	
Prioritisation Projects					
Tidal Art Award - Bi-annual		10,000	0	10,000	
Public Art Purchase - Bi-annual		10,000	0	10,000	
Prioritisation Projects Total		20,000	0	20,000	
2016/17 Total		330,000	310,000	20,000	

LIVING CITY		Total Expenditure	Renewal	New	Non-Council Funds inc
Prioritisation Projects					
Capital into selected projects		3,000,000	0	3,000,000	
Prioritisation Projects Total		3,000,000	0	3,000,000	
2016/17 Total		3,000,000	0	3,000,000	

2017/18

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Victoria Parade - River bank mowing, strip stage 1	90,000	0	90,000	
Girdlestone Park - Footpath to western toilet block	33,000	0	33,000	
Devonport Oval - Facilities plan actions	300,000	300,000	0	
Safety Projects Total	423,000	300,000	123,000	
Renewal Projects				
Playground equipment renewal - Aquatic Centre car park	79,000	79,000	0	
Mersey Bluff Caravan Park - Camp kitchen renewal	84,000	84,000	0	
Meercroft Park - Re-clad external walls of change rooms	25,000	25,000	0	
Mersey Bluff playground - Shade sail renewal	25,000	25,000	0	
Playground equipment renewal - Kiah Place	61,000	61,000	0	
Aikenhead Point - BBQ shelter renewal	20,000	20,000	0	
Path renewal Don Reserve - South of Aquatic Centre 70m	40,000	40,000	0	
Path renewal Don Reserve - North of Aquatic Centre car park 210m	59,000	59,000	0	
BBQ replacements - Replace 3 barbecues	21,000	21,000	0	
Renewal Projects Total	414,000	414,000	0	
Prioritisation Projects				
Fitness equipment new - Don Bushland	93,000	0	93,000	
Maidstone Park - Improve ventilation in change rooms	17,000	0	17,000	
Future - Prioritisation projects to be identified	300,000	0	300,000	
Prioritisation Projects Total	410,000	0	410,000	
2017/18 Total	1,247,000	714,000	533,000	

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Paloona Rd (Hogg Creek) approach barriers	15,000	7,500	7,500	
CBD pedestrian facilities - Best and Edward	20,000	0	20,000	
Cenotaph car park improvements - Victoria Parade	20,000	20,000	0	
Madden St and Ronald St intersection safety improvements - blackspot	200,000	100,000	100,000	
Tarleton St and Thomas St intersection safety improvements - blackspot	100,000	50,000	50,000	
Pedestrian safety improvements - Bluff Rd & Clements St	40,000	20,000	20,000	
Woodrising Ave new footpath - Leila Av to Walter St	48,000	0	48,000	
Tarleton St - new footpath Drew St to Brooke St	40,000	0	40,000	
Safety Projects Total	483,000	197,500	285,500	
Renewal Projects				
Devonport Road - Formby Road - Westport Road reconstruction	500,000	500,000	0	
Formby Road - south of Highway interchange - pavement reconstruction	111,000	111,000	0	
Future CBD Carpark renewal project (2017/18)	100,000	100,000	0	
Holyman Street reconstruction	380,000	380,000	0	187,217
Minor footpath renewal	25,000	25,000	0	
Newton St renewal	131,000	131,000	0	
Nicholls St pavement reconstruction - North Fenton to Victoria Parade	250,000	187,500	62,500	187,217
North St pavement reconstruction - William St threshold	40,000	40,000	0	
Stony Rise Rd footpath renewal - Durkins to Devonport Rd	84,000	84,000	0	
Street light provision	20,000	10,000	10,000	
Transport minor works	25,000	12,500	12,500	
William Street and Bluff Road intersection improvements	150,000	150,000	0	
James to George car park improvements - Victoria Parade	20,000	20,000	0	
Reseal program	700,000	700,000	0	
James Street pavement renewal - Clements St to Nth Fenton St	347,000	347,000	0	
Signage improvements - Street name renewal	10,000	10,000	0	
Works depot car park - retaining wall renewal	25,000	25,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Torquay Road reconstruction - west of John St	499,000	499,000	0	
Kings Road - seal extension	20,000	0	20,000	
Mersey Road Footpath Renewal - Devonport Rd to Dogs Home Rd	84,000	84,000	0	
Renewal Projects Total	3,546,000	3,441,000	105,000	374,434
2017/18 Total	4,029,000	3,638,500	390,500	374,434

Stormwater	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Chinaman's Creek SW Catchment Upgrade - Stage 1	250,000	0	250,000	
Minor stormwater works	30,000	7,500	22,500	
Parker SW Catchment Upgrade - Stage 1	250,000	0	250,000	
Stormwater outfall risk management	30,000	7,500	22,500	
Webberleys Road - new culvert	15,000	0	15,000	
Safety Projects Total	575,000	15,000	560,000	
Renewal Projects				
Manhole lid replacements	25,000	25,000	0	
Pit replacements	50,000	50,000	0	
Victoria Parade road crossing renewals	76,000	0	76,000	
Renewal Projects Total	151,000	75,000	76,000	
2017/18 Total	726,000	90,000	636,000	

Buildings & Facilities	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
General renewal - from inspections	450,000	450,000	0	
Renewal Projects Total	450,000	450,000	0	
Prioritisation Projects				
Operations Centre - Covered plant storage area	48,000	0	48,000	
Prioritisation Projects Total	48,000	0	48,000	
2017/18 Total	498,000	450,000	48,000	

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
2x4 Crew cab utility (E001452)	35,700	9,479	26,221
2x4 Crew cab utility (E001516)	35,700	8,531	27,169
2x4 Crew cab utility (E000029)	33,500	11,000	22,500
2x4 Dual cab utility with canopy (E000047)	33,700	13,000	20,700
2x4 Dual cab utility with canopy (E000059)	34,600	13,000	21,600
Passenger Vehicle - Sedan (E000079)	24,300	9,000	15,300
Passenger Vehicle - Sedan (E000065)	36,600	14,000	22,600
Passenger Vehicle - Sedan (E000076)	24,300	9,000	15,300
Passenger Vehicle - Sedan (E000077)	24,300	9,000	15,300
Passenger Vehicle - Sedan (E000078)	24,300	9,000	15,300
Passenger Vehicle - Sedan (E001664)	26,300	10,000	16,300
Passenger Vehicle - SUV Wagon (E000036)	31,300	11,000	20,300
Van (E000673)	32,000	13,000	19,000
Fleet Management Total	396,600	139,010	257,590
Hire Plant Management			
Excavator (E000616)	140,000	13,179	126,821
Ride-on-mower - Mersey Bluff (E001529)	20,000	1,807	18,193
Ride-on-mower - Mersey Vale Cemetery (E000793)	65,000	6,845	58,155
Truck - Mersey Vale Cemetery (E001012)	88,700	28,109	60,591
Zero turn mower - Parks (E001582)	20,000	1,840	18,160
Zero turn mower (E000064)	18,400	2,000	16,400
Hire Plant Management Total	352,100	53,780	298,320
Non-Hire Plant Management			
Backhoe Compaction Plate (E001842)	11,000		11,000
Blade - custom made (E000902)	22,000		22,000
Caravan (E002416)	6,000		6,000
Chainsaw (E001035)	2,000		2,000
Compressor (E000449)	2,500		2,500
Concrete Mixer (E000520)	1,300		1,300
Diesel Tank - 300 litre portable (E000472)	1,300		1,300
Drill Press - 16 Speed (E000446)	1,600		1,600
Dropsaw (E000454)	2,300		2,300
Dynadrill (E002022)	2,200		2,200
Generator (E001460)	2,600		2,600
Generator - portable (E000275)	3,000		3,000
Generator (E001808)	6,000		6,000
Grader blade - tractor mounted (E002417)	6,500		6,500

Harrows (E002071)	2,100		2,100
Line marker (E001054)	1,500		1,500
Mower - flail (E001818)	12,000		12,000
Pressure Cleaner (E000938)	9,000		9,000
Rotary hoe (E000242)	13,000		13,000
Scaffold 9m Platform Travel Tower (E000166)	22,000		22,000
Screed - motorised (E000252)	3,500		3,500
Slide compound saw (E001462)	1,200		1,200
Slide compound saw (E002032)	2,300		2,300
Sound Level Meter with acoustical calibrator (E002633)	4,600		4,600
Toilet - portable toilet - Civil (E000533)	4,000		4,000
Trailer - Builder's - Building Maintenance (E000986)	4,300		4,300
Trailer - Tandem (E000227)	4,500		4,500
Trailer - Tandem - Building Maintenance (E000987)	10,000		10,000
Trailer - Variable Message Sign Board (E001666)	26,000		26,000
Vertidrain aerotor tractor attachment (E004251)	40,000	3,500	36,500
Vibrating Plate - reversible (E000089)	11,000		11,000
Vibrating Plate (E001809)	1,900		1,900
Vibrator electric (E000415)	1,500		1,500
Wicket Roller - Parks and Reserves (E000191)	9,000	868	8,132
Non-Hire Plant Management Total	253,700	4,368	249,332
2017/18 Total	1,002,400	197,158	805,242

Office & Equipment	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
General Renewal - TBA	5,000	5,000	0	
DECC - Audio & Lighting	20,000	20,000	0	
Aquatic Centre - Outdoor pool cover spools	60,000	60,000	0	
Information technology - Renewals & upgrades	250,000	250,000	0	
Renewal Projects Total	335,000	335,000	0	
Prioritisation Projects				
Art acquisition - Bi-annual	10,000	0	10,000	
Prioritisation Projects Total	10,000	0	10,000	
2017/18 Total	345,000	335,000	10,000	

LIVING CITY		Total Expenditure	Renewal	New	Non- Council Funds inc
Prioritisation Projects					
Mall & Rooke Street		250,000	0	250,000	
Capital into selected projects		2,500,000	0	2,500,000	
Prioritisation Projects Total		2,750,000	0	2,750,000	
2017/18 Total		2,750,000	0	2,750,000	

2018/19

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Victoria Parade - River bank mowing, strip stage 2	100,000	0	100,000	
Safety Projects Total	100,000	0	100,000	
Renewal Projects				
Aquatic Centre - Reconstruct outdoor balance tank	60,000	60,000	0	
Mersey Bluff Caravan Park - New caretaker house in new location	210,000	210,000	0	
Maidstone Park - Public amenities change rooms upgrade	35,000	35,000	0	
Path renewal East Devonport - Melrose St car park to Church St - 330m	98,000	98,000	0	
Renewal Projects Total	403,000	403,000	0	
Prioritisation Projects				
Mersey Vale Cemetery - Irrigation at cremation area	16,000	0	16,000	
Meercroft Park - Eugene St ground upgrade and surface drainage	78,000	39,000	39,000	
Victoria Parade - Drinking fountains x 4	10,000	2,500	7,500	
Future - Prioritisation projects to be identified	400,000	0	400,000	
Prioritisation Projects Total	504,000	41,500	462,500	
2018/19 Total	1,007,000	444,500	562,500	

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Ronald Street new footpath - James St to North St	72,000	0	72,000	
Tugrah Road - seal part of gravel section	95,000	0	95,000	
Steele/Forbes - signal efficiency improvements	43,000	21,500	21,500	
Pedestrian facilities - Bluff Road and Clements St	20,000	20,000	0	
Don Road Median Treatment turning lane	150,000	0	150,000	
Tasman Street new footpath - Lovett St to St Anne Pl	20,000	0	20,000	
Safety Projects Total	400,000	41,500	358,500	
Renewal Projects				
Formby Road - Best to Stewart renewal	400,000	300,000	100,000	
Future CBD Carpark renewal project (2018/19)	100,000	100,000	0	
Holyman Street footpath renewal	158,000	0	158,000	
Minor footpath renewal	25,000	25,000	0	
Road traffic device renewal	25,000	25,000	0	
Street light provision	20,000	10,000	10,000	
The Lee - kerb renewal	50,000	50,000	0	
Transport minor works	25,000	12,500	12,500	
Unidentified Rural Road Renewal Project (2018/19)	420,000	420,000	0	
Bluff Access road traffic management	50,000	37,500	12,500	
Reseal program	700,000	700,000	0	
Ronald St pavement reconstruction - Madden to Parker	250,000	250,000	0	
Stewart St kerb renewal - William to Gunn	158,000	158,000	0	
Signage improvements - Street name renewal	10,000	10,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Elizabeth St reconstruction - Forbes to Hiller	200,000	200,000	0	
Franklin St reconstruction - Forbes to Hiller	200,000	200,000	0	
George St - Gunn to North Fenton new kerb and subsoil drainage	89,000	66,750	22,250	
Devonport Rd footpath renewal - Bay Drv to Mersey Rd	95,000	95,000	0	
Sheffield Rd footpath renewal	95,000	95,000	0	
Forth Rd footpath renewal - Waverley Rd to Donvista Drv	50,000	0	50,000	
Renewal Projects Total	3,145,000	2,779,750	365,250	
Prioritisation Projects				
CBD Street Scape Improvements - location TBC	730,000	547,500	182,500	374,434
Prioritisation Projects Total	730,000	547,500	182,500	374,434
2018/19 Total	4,275,000	3,368,750	906,250	374,434

Stormwater	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Chinaman's Creek SW Catchment Upgrade - Stage 2	250,000	0	250,000	
Hiller Reserve high flow diversion drain	24,000	0	24,000	
Minor stormwater works	30,000	7,500	22,500	
Stormwater outfall risk management	30,000	7,500	22,500	
Safety Projects Total	334,000	15,000	319,000	
Renewal Projects				
Manhole lid replacements	25,000	25,000	0	
Pit replacements	50,000	50,000	0	
Renewal Projects Total	75,000	75,000	0	
Prioritisation Projects				
Waste transfer station - piping creek to North - stage 1	250,000	0	250,000	
Prioritisation Projects Total	250,000	0	250,000	
2018/19 Total	659,000	90,000	569,000	

Buildings & Facilities	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
General renewal - from inspections	500,000	500,000	0	
Renewal Projects Total	500,000	500,000	0	
2018/19 Total	500,000	500,000	0	

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
2x4 Dual cab utility (E000666)	29,000	10,000	19,000
2x4 Dual cab utility (E000081)	31,100	12,000	19,100
2x4 Dual cab utility with canopy (E000046)	33,700	13,000	20,700
2x4 Dual cab utility with canopy (E000062)	34,100	13,000	21,100
LWB Van (E001519)	40,000	15,000	25,000
Passenger Vehicle - Sedan (E000073)	44,400	17,000	27,400
Passenger Vehicle - SUV Wagon (E000109)	31,000	12,000	19,000
Fleet Management Total	243,300	92,000	151,300
Hire Plant Management			
Backhoe - 4x4 (E001015)	125,000	11,728	113,272
Loader - 4x4 (E001998)	120,000	11,132	108,868
Portable office/crib shed (E000049)	8,500	1,000	7,500
Ride-on-mower - Parks (E000012)	24,700	2,000	22,700
Trailer - Traffic Lights (towable pair) (E000045)	29,300		29,300
Truck - 10 tonne fitted with crane and winch - Civil Works (E000473)	110,700	33,724	76,976
Truck - 15 t Civil (E001694)	95,000	31,394	63,606
Zeroturn mower with catcher - Parks (E000105)	24,400	2,000	22,400
Hire Plant Management Total	537,600	92,978	444,622
Non-Hire Plant Management			
Backhoe compaction plate (E000090)	12,000		12,000
Caravan - 16ft (E000405)	12,900		12,900
Compressor (E000201)	1,300		1,300
Demolition Hammer - 1400 watt (E000092)	1,100		1,100
Generator - portable 3.4kva (E001931)	2,000		2,000
Grader blade (E002100)	8,500		8,500
Hydraulic hammer backhoe attachment (E001843)	14,000		14,000
Level - laser (E000685)	2,100		2,100
Level - Laser aligner self levelling (E000197)	2,300		2,300
Level - pipe laying laser (E001999)	14,000		14,000
Level & tripod (E000297)	1,500		1,500
Pressure Cleaner (E000003)	2,000		2,000
Roller (E000072)	30,000		30,000
Rotary Hoe (E001530)	3,000		3,000
Smooth Roll roller - Parks and Reserves (E000192)	5,000	485	4,515
Spraying unit 400 litre boom (E000400)	5,000		5,000
Toilet - Civil Works (E000231)	4,000		4,000
Trailer (E000228)	3,000		3,000

Trailer - dual axle ride-on-mower tilt - Parks & Reserves (E000792)	7,900		7,900
Trailer - mobile shed - Civil Works (E000606)	20,000		20,000
Trailer - Mobile Tool Shed - Civil (E000574)	20,000		20,000
Trailer - ride-on-mower tilt - Parks & Reserves (E000791)	6,400		6,400
Trailer - ride-on-mower tilt Parks & Reserves (E000769)	6,400		6,400
Trailer - Tandem - Building Maintenance (E002454)	8,500		8,500
Trailer - Tandem covered (E000654)	15,900		15,900
Truck Engine Analyser (E001775)	16,000		16,000
Vibrating Plate (E001520)	2,200		2,200
Vibration Plate (E000094)	1,600		1,600
Vibration Plate reversible (E000097)	11,700		11,700
Water tank 10,000 litre (E000620)	32,000		32,000
Welder - Mig (E001820)	4,000		4,000
Non-Hire Plant Management Total	276,300	485	275,815
2018/19 Total	1,057,200	185,463	871,737

Office & Equipment	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
General Renewal - TBA	30,000	30,000	0	
DECC - Audio & Lighting	20,000	20,000	0	
Information technology - Renewals & upgrades	250,000	250,000	0	
Renewal Projects Total	300,000	300,000	0	
Prioritisation Projects				
Tidal Art Award - Bi-annual	10,000	0	10,000	
Public Art Purchase - Bi-annual	10,000	0	10,000	
Prioritisation Projects Total	20,000	0	20,000	
2018/19 Total	320,000	300,000	20,000	

LIVING CITY	Total Expenditure	Renewal	New	Non-Council Funds inc
Prioritisation Projects				
Mall & Rooke Street	250,000	0	250,000	
Capital into selected projects	2,000,000	0	2,000,000	
Prioritisation Projects Total	2,250,000	0	2,250,000	
2018/19 Total	2,250,000	0	2,250,000	

2019/20

Public Open Space & Recreation	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Victoria Parade - River bank mowing, strip stage 3	100,000	0	100,000	
Safety Projects Total	100,000	0	100,000	
Renewal Projects				
Playground equipment renewal - East Devonport foreshore	70,000	70,000	0	
Path renewal Don Reserve - Waverley Rd, Don Railway loop 3 sections - 120m	200,000	200,000	0	
Devonport Oval - Upgrade to front entry ticket booth	200,000	200,000	0	
Hiller Flora Reserve - Replace timber bench seats & picnic tables	10,000	10,000	0	
Renewal Projects Total	480,000	480,000	0	
Prioritisation Projects				
Horsehead Creek - Additional footpath network	20,000	0	20,000	
Victoria Parade - Feature trees x 10	5,000	0	5,000	
Victoria Parade - Connector paths	25,000	6,250	18,750	
Cemetery - Heritage signage	10,000	0	10,000	
Mersey Vale Cemetery - Entry and internal garden and lawn signage	30,000	0	30,000	
Future - Prioritisation projects to be identified	500,000	0	500,000	
Lovett St Soccer - Ground renovation	110,000	0	110,000	400,000
Prioritisation Projects Total	700,000	6,250	693,750	400,000
2019/20 Total	1,280,000	486,250	793,750	400,000
Grand Total	5,558,500	3,339,750	2,218,750	411,000

Transport	Total Expenditure	Renewal	New	Non-council Funds inc
Safety Projects				
Devonport Road - south of horsehead creek - kerb extension	79,000	19,750	59,250	
Duncans Rd bridge barriers	53,000	26,500	26,500	
Forbes St overpass - west side guard rail works	15,000	15,000	0	
Highfield Road New footpath	70,000	0	70,000	
Pedestrian facilities - location TBC	20,000	20,000	0	
Middle Rd guard rail renewal	28,000	28,000	0	
Lyons Ave north side renewal, west of Berrigan Road	75,000	75,000	0	
Safety Projects Total	340,000	184,250	155,750	
Renewal Projects				
James St footpath renewal - south side of Devonport Oval stage 2	69,000	69,000	0	
Minor footpath renewal	25,000	25,000	0	
Road traffic device renewal	25,000	25,000	0	
Street light provision	20,000	10,000	10,000	
Transport minor works	25,000	12,500	12,500	
William Street pavement reconstruction - Valley to Middle	717,000	717,000	0	374,434
Unidentified Rural Road Renewal Project (2019/20)	420,000	420,000	0	
Reseal program	700,000	700,000	0	
Signage improvements - Street name renewal	10,000	10,000	0	
Parking infrastructure renewal	25,000	25,000	0	
Nth Fenton St reconstruction - Madden to Parker	276,000	207,000	69,000	
Victoria St Reconstruction - Northern End	158,000	158,000	0	
Renewal Projects Total	2,470,000	2,378,500	91,500	374,434
Prioritisation Projects				
CBD Street Scape Improvements - location TBC	1,000,000	750,000	250,000	
Prioritisation Projects Total	1,000,000	750,000	250,000	
2019/20 Total	3,810,000	3,312,750	497,250	374,434
Grand Total	20,962,000	17,394,250	3,567,750	2,486,604

Stormwater	Total Expenditure	Renewal	New	Non-Council Funds inc
Safety Projects				
Chinaman's Creek SW Catchment Upgrade - Stage 3	250,000	0	250,000	
Minor stormwater works	30,000	7,500	22,500	
Stormwater outfall risk management	30,000	7,500	22,500	
William SW Catchment Upgrade - Stage 6	250,000	0	250,000	
Winspears catchment - Bel Air and Cameray	53,000	0	53,000	
Parker Street new pipe - east of Sorell St	60,000	0	60,000	
Safety Projects Total	673,000	15,000	658,000	
Renewal Projects				
Manhole lid replacements	25,000	25,000	0	
Pit replacements	50,000	50,000	0	
Renewal Projects Total	75,000	75,000	0	
2019/20 Total	748,000	90,000	658,000	
Grand Total	3,607,000	697,750	2,909,250	

Buildings & Facilities	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
General renewal - from inspections	420,000	420,000	0	
BSMC - New roof to old section	20,000	20,000	0	
Renewal Projects Total	440,000	440,000	0	
2019/20 Total	440,000	440,000	0	
Grand Total	2,214,000	1,670,000	544,000	30,000

Plant & Fleet	Total Expenditure	Trade	Net Expenditure
Fleet Management			
2x4 Crew cab utility (E000041)	34,000	10,000	24,000
2x4 Crew cab utility (E000042)	34,000	10,000	24,000
Fleet Management Total	68,000	20,000	48,000
Hire Plant Management			
Excavator (E001622)	86,600	8,000	78,600
Niftylift 120T elevated work platform - Building Maintenance	65,000		65,000
Tractor	63,300	6,000	57,300
Truck - Civil (E001695)	72,000	24,425	47,575
Truck - Garbage Rear Loader (E000018)	250,000	25,000	225,000
Truck - Garbage Truck (E000040)	325,500	31,000	294,500
Hire Plant Management Total	862,400	94,425	767,975
Non-Hire Plant Management			
22" cricket wicket reel mower (E000070)	6,400		6,400
Demolition Hammer (E001546)	1,500		1,500
Forklift (E000095)	38,000		38,000
Hoist (E002246)	7,500		7,500
Line Marker (E001673)	2,500		2,500
Pedestrian Line Marker (E000022)	10,500		10,500
Roller - Twin Drum (E000962)	45,000	4,122	40,878
Sand Blaster - Workshop (E000053)	5,300		5,300
Saw - Wacker 18" floor (E001055)	3,884		3,884
Saw bench blades & motor (E000444)	3,300		3,300
Scissor lift table (E002426)	1,400		1,400
Spray unit kit 100 litre (E000267)	1,200		1,200
Stealth Mower (E000418)	23,000		23,000
Toilet - portable toilet trailer - Civil Works (E002208)	4,000		4,000
Trailer - ride-on-mower tilt - Parks & Reserves (E001083)	7,800		7,800
Trailer - ride-on-mower tilt - Parks & Reserves (E001084)	7,800		7,800
Trailer - Tandem - Workshop (E000622)	4,200		4,200
Trailer - Vibrator Roller - Civil Works (E001014)	8,000		8,000
Tripod - Moxam (E002515)	1,800		1,800
Winch (E002517)	1,900		1,900
Non-Hire Plant Management Total	184,984	4,122	180,862
2019/20 Total	1,115,384	118,547	996,837
Grand Total	5,198,784	869,352	4,329,432

Office & Equipment	Total Expenditure	Renewal	New	Non-Council Funds inc
Renewal Projects				
General Renewal - TBA	30,000	30,000	0	
DECC - Audio & Lighting	20,000	20,000	0	
Christmas Tree - Including base and lights	45,000	45,000	0	
Aquatic Centre - Outdoor pool covers	75,000	75,000	0	
Information technology - Renewals & upgrades	250,000	250,000	0	
Renewal Projects Total	420,000	420,000	0	
Prioritisation Projects				
Art acquisition - Bi-annual	10,000	0	10,000	
Prioritisation Projects Total	10,000	0	10,000	
2019/20 Total	430,000	420,000	10,000	
Grand Total	1,840,000	1,744,000	96,000	

LIVING CITY		Total Expenditure	Renewal	New	Non-Council Funds inc
Prioritisation Projects					
Capital into selected projects		2,000,000	0	2,000,000	
Prioritisation Projects Total		2,000,000	0	2,000,000	
2019/20 Total		2,000,000	0	2,000,000	
Grand Total		12,496,000	0	12,496,000	