

COUNCIL MEETING - 25 AUGUST 2025 ATTACHMENTS

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4 August 2025

Mr M Gardam  
4 Beaumont Drive  
MIANDETTA TAS 7310

Email: [mgardam@outlook.com.au](mailto:mgardam@outlook.com.au)

Dear Mr Gardam

**Response to Question Without Notice raised Monday 28 July 2025**

I write in response to your question taken on notice at the Council Meeting on Monday 28 July 2025, as outlined below.

**Q1.** Reference Item 5.4 on Pg. 52 of tonight's Agenda re the Partnership and/or Sponsorship Agreements; specifically the partnership amount of \$45,000 awarded to Julie Burgess Inc. – is this the last instalment from the overall \$210,000 financial support agreement between DCC and Julie Burgess Incorporated, from July 2020 to June 2025, which is a five year agreement, whereby this is the last instalment of \$40,000 was to be paid on or after 1 July 2024, and if not the last instalment of that agreement, then when and why was this additional amount approved by Council and does it include or attract GST? Is the \$45k the last instalment of the five-year agreement?

**Response**

In August 2020, a Financial Partnership Agreement (2020 – 2025) was established between Council and Julie Burgess Incorporated to ensure the ongoing preservation and operation of the historical sailing vessel, the Julie Burgess.

In October 2023, Julie Burgess Incorporated requested an extension to the Financial Partnership Agreement. At its meeting on Monday 22 April 2024, Council resolved (24/61) to extend the Financial Support Agreement for a further two years through to 30 June 2027. Payments for years 6 and 7 of the Agreement will be indexed in line with the Hobart average CPI as at the end of June each year. There is no GST applicable. Further information is available in the report tabled at the April 2024 Council meeting which can be accessed via Council's website.

I trust the above information satisfactorily answered your question.

Yours sincerely

Matthew Atkins  
CHIEF EXECUTIVE OFFICER



*The City with Spirit*



7 August 2025

Mr Bob Vellacott  
11 Cocker Place  
DEVONPORT TAS 7310

Email: [vellacottrobert@yahoo.com.au](mailto:vellacottrobert@yahoo.com.au)

Dear Mr Vellacott

**RESPONSE TO QUESTION WITHOUT NOTICE – COUNCIL MEETING – 28 July 2025**

I write in response to your question without notice, taken on notice at the Council Meeting on Monday 28 July 2025 as outlined below.

**Q2** In response to my Questions 2 & 3 on notice, Council advised that “.a greater proportion of parking spaces in the Fenton Way off-street car park are now available for use by members of the general public.” Will Council please clarify the words “greater proportion” in the simplest terms by confirming the previous actual number of public parking spaces i.e., Fenton Way and the row of approx. 20 spaces since removed in the off-street car park) and the number of spaces now currently available for public parking in the Harris Scarfe car park? So the total number removed and what we are going to finish up with in that particular car park?

**Response**

In response to your question, Council can clarify that:

Previously, there were 38 permit holders who parked daily in the Fenton Way off-street car park. These permit holders have now been relocated to the Market Square Car Park (MSCP), which has made a greater proportion of spaces in Fenton Way available for use by the general public.

Currently, due to ongoing works 22 bays in the Fenton Way car park are blocked off.

The final number of public parking spaces in Fenton Way (including both the car park and surrounding street parking) will be confirmed once the design work for the upgrade of the public area is finalised. However, Council is aiming to reintroduce parking on the road surface where suitable and to improve pedestrian access from the MSCP, where the first 30 minutes of parking is free, to support short-term parking needs.



We trust this answers your question.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Matthew Atkins'.

Matthew Atkins  
**CHIEF EXECUTIVE OFFICER**

QsoN RBV 25 Aug 2025 Stony Rise Development Traffic issues and computer capabilities

From R.B. VELLACOTT  
11 COCKER PLACE  
DEVONPORT

To MAYOR AND COUNCILLORS  
DEVONPORT CITY COUNCIL  
COUNCIL CHAMBERS  
DEVONPORT

**Subjects** – Questions on notice for DCC 25 Aug 2025 proposed Stony Rise development traffic safety issues and computer capabilities.

Mayor and Councillors

**Question 1 Subject** - Stony Rise Development Traffic issues

Since my question asked 28 April 2025, and response given, in regard to the possibility of more traffic being generated that would exacerbate existing safety concerns particularly at the intersection of Stony Rise Road and Friend Street, and other intersections, when the proposed Stony Rise Village development is under construction and after completion. Can Council inform if the government has kept you informed if any progress has been made to help overcome some of the problems?

**Question 2 Subject** - Council's computer capabilities.

I am aware many councils meeting website agendas have hypo links to attachments. Some time ago I was informed that your computer programme was unable to provide the same facility. Further, I believe, council's computer system has, recently, been upgraded and therefore I ask: - Is there any reason now why hypo links to attachments and other information within the agendas cannot be included?

It will be appreciated if the questions and your answers to the above are included in the agenda and minutes of the August meeting.

*R.B. VELLACOTT* (16 Aug 2025)

**2025 - 2026**

# cradle coast

waste management group

## ANNUAL PLAN & BUDGET



### Document Record

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For:  
 Cradle Coast Waste Management Group

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## GLOSSARY OF ABBREVIATIONS

AP&B	Annual Plan & Budget
BCC	Burnie City Council
C&D	Commercial & Demolition
C&I	Commercial & Industrial
CCC	Central Coast Council
CEO	Chief Executive Officer for CCWS/DWM
CCWMG	Cradle Coast Waste Management Group
CCWS	Cradle Coast Waste Services
CHC	Circular Head Council
CN	Circular North
DCC	Devonport City Council
DWM	Dulverton Waste Management
EPA	Environmental Protection Authority
FOGO	Food Organics Garden Organics
KC	Kentish Council
KIC	King Island Council
KPI	Key Performance Indicator
LC	Latrobe Council
MRF	Materials Recycling Facility
MSW	Municipal Solid Waste
NRE	Department of Natural Resources and Environment
PM	Project Manager
RFQ	Request for Quote
RRC	Resource Recovery Centre
TWS	Tas Waste South
TOR	Terms of Reference
UTAS	University of Tasmania
WCC	West Coast Council
WRRB	Waste and Resource Recovery Board
WTS	Waste Transfer Station
WCC	West Coast Council
WWC	Waratah Wynyard Council

## 1 EXECUTIVE SUMMARY

The Cradle Coast Waste Management Group (CCWMG) is comprised of the 9 North West Councils. Participating Councils operate under a Terms of Reference and project and administration services are provided by the Cradle Coast Waste Services (CCWS) which is an arm of Dulverton Waste Management (DWM).

The Tasmanian State Government Landfill Levy will be set at \$45.84/tonne in 2025/26 and continues to be managed by the Waste and Resource Recovery Board (WRRB), who are the primary funders of the CCWMG budget. Section 6 outlines CCWMG's forecast financial position for the 2025/26 financial year. The opening bank balance at 1 July is forecast to be \$446,436 which includes \$259,838 of committed carried forward grant funds and \$186,625 of CCWMG contributed capital. The forecast closing bank balance on 30 June 2026 is \$135,455 showing a full spend of grant funds and a \$51,170 draw down on CCWMG contributed capital.

This will be the first year under the new Grant Deed program between the Department of Natural Resources and Environment Tasmania (NRE) and the three regional waste groups. Income will be calculated utilising base tonnes of 124.956 and the growth in income will occur based on fee units. Finalisation of this Deed is expected early in the first quarter. With the calling of the state election the new grant will be for 12 months only, in anticipation that the balance of the 5-year term will be funded once the caretaker period ends. The group welcomes the uplift in funding committed, ensuring all levies paid across the region contribute to the regional work.

The CCWMG's Annual Plan and Budget is guided by the *CCWMG Strategic Plan 2023-2028* and the *Tasmanian Waste and Resource Recovery Strategy (TWRRS) 2023-2026* and activities have been grouped within the following key strategic objectives:

- Education and Awareness Initiatives (Table 1);
- Waste Industry Improvements (Table 2);
- Waste Diversion Programs (Table 3); and
- Governance and Program Maintenance (Table 4).

The funding allocated in this budget aligns with current strategic goals, both at a state level and with the *CCWMG Strategic Plan* and this is noted against each project within Tables 1 to 4. This alignment will continue to be monitored as the state prepares their next strategy for 2026 onwards, feeding into the region's strategic endeavours from 2028 and beyond.

The CCWMG is regularly meeting with Circular North and TasWaste South to identify opportunities for collaboration and this budget includes the following joint initiatives:

- Food Waste Minimisation Program (Project 3.4);
- Household Hazardous Waste collection event procurement (Project 4.11);
- Development of procurement guidelines for use of recycled products (Project 4.18);
- Public Event Trailer (Project 4.19); and
- 'How we're tracking' state-wide reporting initiative (Project 5.8).

This year sees the ramping up of organics diversion as Burnie City and Circular Head Councils join the regional Food Organics Garden Organics collection and investigations to expand this service to food and hospitality businesses progress. The CCWMG will continue to actively work with and support the *Rethink* program and expects to welcome the northwest *Rethink* Community Engagement Officer in July 2025.

Other priority issues include improving regional data capture and dissemination, assisting Councils and event organisers with improving circularity and phasing out single use plastic at events, targeting problem wastes such as soft plastics and an ongoing focus on education and awareness initiatives. The efforts of this year will be pivotal in moving closer to our target of 60% municipal solid waste recovery by 2028.

**Table 1: 2025/26 Community Engagement Programs**

Ref #	Action	Action Summary	Strategic Plan Reference
3.1	Regional Kerbside Contamination Management	Residential kerbside bin checks, incoming material audits as required and contamination education across the region.	24, 42, 43
3.2	Regional Events & Community Activities	Actively promoting programs across the region through small scale event attendance, site tours & community group meetings etc.	38, 40
3.3	Regional Communication/ Education	Targeted messages relevant to services and/or waste issues within the region.	38, 40
3.4	Food Waste Minimisation Program	Work collaboratively with existing Not for Profit food growing and healthy eating organisations to incorporate food waste minimisation techniques into their programs and distribute through stakeholder channels. <b>(State Initiative).</b>	26
3.5	Regional FOGO Education & Marketing	FOGO education and communications across the region, to support the BCC & CHC rollout. May also include other kerbside bin education.	24, 40, 43
3.6	Veolia Education Contribution	Expenditure will be agreed to in accordance with Addendum 9 and as agreed by the contract's Performance Management Committee.	24, 40, 43
<b>Total for Community Engagement Programs: \$253,000</b>			

**Table 2: 2025/26 Waste Diversion Programs**

Ref #	Action	Action Summary	Strategic Plan Reference
4.1	Household Battery Recycling	Free household collection at transfer stations and Council offices.	6, 8
4.2	Fluoro Tube & Globe Recycling	Provision of free fluoro tube and globe collection at transfer stations.	6, 8
4.3	E-waste Recycling	Provision of free e-waste collection at transfer stations in each municipality.	6, 8
4.4	Paint Recycling	Free paint recycling service, covered by the Paint Back Scheme.	6, 8
4.5	Xray Collections	Provision of free X-ray recycling service in each municipality.	6, 8
4.6	Mobile Phone Collections	Provision of free mobile phone recycling service in each municipality.	6, 8

Ref #	Action	Action Summary	Strategic Plan Reference
4.7	Green Waste Mulch Contract Management	Management of the regional Green Waste Contract.	6, 8
4.8	Regional Steel Contract Management	Management of the regional Steel Recycling Contract.	6, 8
4.9	Regional Concrete Crushing Contract Management	Management of the regional Concrete Crushing Contract.	6, 8, 14
4.10	Regional Kerbside Waste Collection Procurement & Contract Management	Finalise the ACCC application and if approve proceed to the procurement of a regional kerbside waste collection contact.	2, 6, 8
4.11	Household Hazardous Waste	Fund a series of Household Hazardous Waste collection events across the region in collaboration with the other regional waste groups <b>(State Initiative)</b> . Continue Vape collection service.	8, 21, 34
4.12	Illegal Dumping Education, Data Analysis & Reporting	Undertake illegal dumping data analysis, education and preventative activities including signage, advertising campaign and hard rubbish disposal support.	8, 27, 28
4.13	Support Community Clean Up Initiatives	Reimburse the cost of the disposal of waste collected as part of community cleanup initiatives.	27
4.14	C&I Resource Recovery from WTS	Progress opportunities for resource recovery from WTS MSW.	18, 20
4.15	Blister Pack Recycling Contract	Investigate opportunities for a regional contract for blister pack recycling at Council facilities	30
4.16	Hard Plastic Recycling Shredder	Build on previous work by UTAS by coordinating plastic lid shredding and repurposing into merchandise and provide training/education to school groups on resource recovery.	12, 30, 35, 42
4.17	Agricultural Supply Bag Recycling	Seek to secure a contract with Big Bag Recovery for the recycling of agricultural supply bags.	30, 35
4.18	Procurement Procedure Guidelines	Develop procurement procedure guidelines for regional Councils, which a focuses on the utilisation of products manufactured with recycled content in conjunction with the other regional waste groups. <b>(State Initiative)</b> .	34, 36
4.19	Public Event Trailer	Conduct a business case and purchase of a reuse events trailer. Work with other regional groups to seek state funding for trailers in each region. <b>(State Initiative)</b> .	29, 32, 33, 34

Ref #	Action	Action Summary	Strategic Plan Reference
4.20	Soft Plastic Recycling with RecycleSmart	Seek opportunity to partner with RecycleSmart for the recycling of domestic softplastic.	40
4.21	Tyre Subsidy	CCWMG to reimburse \$4/tyre for Councils who recycle tyres through Tyrecycle Tasmania.	8, 27
4.22	Allocation for Unknown	Funding allocation for waste diversion opportunities that arise during the year and/or project excesses. NOTE: July 2025 this was increased following receipt of Deed which included a provision for the private landfill – focus on C&I projects.	
<b>Total Waste Industry Improvements: \$673,000</b>			

**Table 3: 2025/26 Governance Programs (Regional Management, Planning & Partnership)**

Ref #	Action	Action Summary	Strategic Plan Reference
5.1	2024/25 Annual Report	Development of the 2024/25 Annual Report.	1, 4
5.2	Mandalay Support & Program Costs	Mandalay licencing, support and associated costs.	3, 8, 10
5.3	Mandalay Premium Reporting	Facility analytics and premium reporting subscription.	3, 8, 10
5.4	Council Support with NRE Compliance and Reporting	Undertake Monthly NRE Reporting for Councils.	3, 9
5.5	Waste Governance	Continue to progress regional governance arrangements as opportunities arise.	2
5.6	Regional Transfer Station Improvements	Conduct a round of funding to assist Councils with bringing WTS/RRC facilities up to best practice standards.	7, 8
5.7	Waste Transfer Station Staff Training	Funding for WTS/RRC staff as identified by Councils.	7, 8
5.8	Kerbside Recycling and FOGO Contract Management	Management of the Kerbside Recycling and FOGO Contract and 'How we're tracking' ( <b>State Initiative</b> ).	7, 8, 24, 34
5.9	Administration Fees	Undertake administration of the CCWMG's activities including executive, administration and communication support, regional waste date collection and reporting and Waste Levy Grant management.	1, 2, 3, 4, 5, 8, 9

Ref #	Action	Action Summary	Strategic Plan Reference
5.10	DWM Project Management Fees	Project manage the actions detailed in Table 1, 2 and 3 and development of the 2026/27 AP&B.	1, 2, 3, 4, 5, 8, 14, 18, 19, 20, 21, 22, 23, 26, 28, 30, 33, 34, 35, 36
<b>Total Waste Diversion Programs: \$353,500</b>			

## 2 INTRODUCTION

### 2.1 Cradle Coast Waste Management Group Structure

The Cradle Coast Waste Management Group was formed in 2007 to improve waste management from a regional perspective, providing efficiencies and economies of scale and provide specialty waste reduction services in the North-West of Tasmania. CCWMG now represents all nine northwest Tasmanian municipal councils including Burnie City, Central Coast, Circular Head, Devonport City, Latrobe, Kentish, King Island Council, Waratah Wynyard and West Coast Council.

The CCWMG is governed by the Terms of Reference, which was effected on 6 December 2023 and was reviewed in June 2025. The CCWMG membership currently consists of the General Manager's (GM's) from the participating Councils.

Current CCWMG members:

- Matthew Atkins (Chair), DCC representative
- Shane Crawford, BCC representative
- Vicki Brereton, CCC representative
- Paul Gardner (commencing early July 2025), CHC Representative
- Jason Browne, LC and KC representative
- Bryan Nicholson (commencing 13 August 2025), KIC representative
- Scott Riley, WCC representative
- Vanessa Adams, WWC representative.

Cradle Coast Waste Services, part of the Dulverton Regional Waste Management Authority (DWM), hosts the group and provides project management support and waste expertise. CCWS is represented by Veronica Schilling, the CEO, or a delegated officer.

### 2.2 CCWMG Strategic Plan

The CCWMG's strategic vision is to:

*Deliver a sustainable community in the Cradle Coast region of Tasmania by implementing strategies which minimise waste through increases in waste diversion and recovery.*

CCWMG prepares a five-year Strategic Plan which details projects and strategies for improvements in resource recovery and waste reduction for member councils and the region's residents and businesses. This Annual Plan and Budget (AP&B) marks the third year of the *CCWMG Strategic Plan 2023-2028*.

Four strategic areas are identified in the CCWMG strategic plan which form the basis for budget goals and performance measurements.

The objectives of the CCWMG Strategic Plan 2023-2028 are:

1. By 2028, establish regionally consistent practices for waste management in all member council areas for waste contracts, services and best practice principles;
2. By 2028, target 60% MSW resource recovery;
3. By 2028, target <10% contamination rate in kerbside recycling bins (based on annual kerbside recycling auditing); and
4. By 2028, phase out priority single-use plastics.

These objectives are supported through four key focus areas.

**Regional management and planning:** Provide regional planning and coordination of waste infrastructure and services to provide improved resource recovery, delivering efficiencies and reducing costs of services/waste infrastructure with the WRRB as funding partner.

**Waste diversion:** Diversion of materials from landfill to increase resource recovery, extend the life of existing landfills and reduce greenhouse gas emissions from waste.

**Partnerships:** Maintain partnerships with government, planning authorities and the three waste regions to shape waste management policies and regulation to influence future regulatory requirements and identify programs and infrastructure best delivered with a state-wide approach.

**Community engagement:** Work with the community and industry, through education and feedback, to take ownership of waste avoidance and reuse to improve the use of existing and future services.

### 2.3 Significant Regional Activities

This year will see the rollout of the kerbside regional FOGO extended to BCC and CHC Municipalities. These Councils will join CCC (who implemented FOGO in 2018 and then joined) DCC, KC, LC and WWC who commenced the regional service in 2024.

A commercial FOGO collection service for the region is currently being investigated and is planned to commence in 2026/27 if deemed viable. Hospitality, retail, health, aged care and education facilities send a substantial amount of food waste to landfill each year. This collection service will significantly contribute towards the CCWMG’s strategic objective of diverting 60% of MSW from landfill each year.

The CCWMG is supporting regional Councils, who recycle tyres through Tyrecycle (a company of Resource Co), by providing a \$4 per tyre subsidy per Council for up to 555 tyres. Tyrecycle have partnered with Cement Australia (based in Northwest Tasmania) to manufacture tyre derived fuel for the use in its cement kiln utilising waste car tyres. While some of these tyres will still be shredded and exported for further processing, once operational this will provide a local solution for tyres which are not suitable for recycling.

The appointment of a state *Rethink* Waste Co-ordinator and full-time Community Engagement Officer in each region, separate to the funding for the CCWMG, will enable the current school education program to be expanded into community groups, industry, high schools and TAFEs. This will allow for more outreach into the community and raise the awareness of the importance of waste avoidance, reduction, reuse and recycling.

### 2.4 Relationship to the Tasmanian Waste & Resource Recovery Strategy 2023 - 2026

In November 2023 the Minister for Environment and Chair of the WRRB unveiled the Tasmanian Waste and Resource Recovery Strategy. It sets out a framework to reduce the generation of waste, boost recycling and resource recovery, and to position Tasmania to move towards a circular economy.

The *Strategy* provides guidance to the WRRB and the Tasmanian Government on how the landfill state levy should be reinvested to achieve the National Action Plan targets for waste and resource recovery.

The work notes that one tonne of waste per person per year is landfilled in Tasmania, removing those resources from the economy and the resulting reprocessing opportunities. Central to the *Strategy* is its Vision that: *Tasmania: a place where nothing is wasted.*

The Board and the Government will work collaboratively with local government business and industry and community, across four focus areas (the Pillars) to achieve the Vision. The Pillars are:



Within the *Strategy*, the purpose specifically identifies that it is anticipated that the community will divert products and materials from landfill and recognise the inherent value of products and materials. This directly ties the *Strategy* to the *Waste and Resource Recovery Act 2022 (WRR Act)*.

The *Strategy* provides a commitment to several actions, like infrastructure investment, resource recovery and circular economy grants and other programs, levy rebates, education and awareness, and skills development.

In launching the *Strategy*, it was noted that the next step for the Board is to develop an Investment Framework to identify how levy funds are spent and leveraged to achieve the best outcomes. This work is now in development.

It is acknowledged that these changes cannot be made by the government and Board alone. Partnerships with local government, business, community and region waste management groups is instrumental. There is close alignment between the CCWMG Strategic Plan and the State Strategy and there is work in progress with the 3 regional groups to build a collaborative reporting tool, which integrates each region's strategies with the State strategy, to provide a cohesive report highlighting their alignment and the collaborative progress the regions are making in achieving the strategic actions.

In the 2025/26 financial year the CCWMG will work collaboratively with the other regional groups on projects that are applicable across the state such as:

- a statewide household hazardous waste program;
- procurement guidelines for regional Councils to promote the use of recycled materials;
- provision of public event trailers for all regions;
- state-wide data tracking and reporting tool; and
- the incorporation of food waste minimisation into existing food growing and healthy eating programs.

The CCWMG will employ a regional *Rethink* Community Engagement Officer who will work in conjunction with the state *Rethink* Co-ordinator and the other regional officers to deliver projects that work towards achieving the objectives of the *Rethink Waste Tasmania Strategy 2025-2028*.

This will include:

- educating the community of their role in waste minimisation through school and community group workshops and events;
- promoting opportunities for schools and community groups to access other resources and funding to improve their own waste management practices;
- creating current and relevant sources of information through various media platforms; and
- developing a framework for how to measure the impact of these initiatives.

## 2.5 CCWMG Funding

On 1 July 2022, the Tasmanian State Government initiated a State Landfill Levy of \$20 per tonne, which superseded the regional voluntary levy collection method, as ongoing funding for all regional groups was promised from the State. This levy will increase to \$60 per tonne over four years.

The Landfill Levy is managed by the WRRB, which is developing a clear path for supporting Statewide infrastructure and circular economy projects.

WRRB funding was delivered through a three-year Grant Deed linked to average tonnages over the previous three years at an income of \$7.50 per tonne and increased by CPI each year. This Deed is set to expire on the 30 June 2025 and at the time of writing this report the new 5 Year Grant Deed is yet to be finalised.

Prior funding received by the CCWMG, under the 2022/23 to 2024/25 Grant Deed includes:

- 2022/23: \$7.52/t
- 2023/24: \$7.85/t
- 2024/25: \$8.25/t

This year marks the first year of a proposed new 5 Year Grant Deed program between NRE and each of the three regional waste groups. Under this Deed a base rate of \$9.55/t has been applied, resulting in an initial forecast levy income of at least \$1,038,610 (based on 108,755 for 2025/26 and is set to increase annually as fee units increase (the funding rate is 5 fee units in the Deed). This approach ensures that the CCWMG is not penalised as the regional programs result in tonnes to landfill decreasing below prior years.

The group has lobbied over the period of the last grant that the regional groups should be funded proportionally from all landfills within each region. On the 24 June 2025 it was advised that this has been agreed in principle and the mechanisms for payment are in train. In early July 2025, as this document was being finalised, the Deed was received with a revised base tonnage amount of 124,956, resulting in a levy income of \$1,193,330 for 2025/26. The additional funding will support significant additional investment by the group over the coming years and will feed into the waste diversion area of the CCWMG's activities.



### 3 COMMUNITY ENGAGEMENT PROGRAMS

Community Engagement Programs focus on working with the community through the utilisation of education and feedback, to create a sense of ownership of waste avoidance and reuse, and to improve the utilisation of existing and future services.

#### 3.1 Regional Kerbside Contamination Management

Residential kerbside recycling and FOGO bin checks will be undertaken to assist residents in appropriate use of these bins and to support the maximisation of resource recovery. If required, audits will also be conducted on incoming FOGO and co-mingled material. Data will be captured and reported to the CCWMG to assist in messaging, decision making and other behaviour change activities.

Education and communication will be undertaken on correct bin use that targets the commonly found contaminants, based on the bin check and material audit results, at both a community and residential level as required. The costs of this project includes labour, car usage and educational material.

#### 3.2 Regional Events & Community Activities

Attend small scale events and community meetings across the region, to provide relevant education on the current waste diversion opportunities available, build engagement and encourage behaviour change.

Includes group tours of the local landfill, FOGO factory and material recovery facility to raise awareness of these services and to promote the importance of implementing the waste hierarchy of avoid, reduce, reuse and recycle into daily life. The concept of a Circular Economy will be introduced to participants as part of the tours, through discussion and providing a visual example of how their kerbside bin contents are being processed and what will happen to them at the end market. This project includes labour, bus hire/car usage and educational material costs.

#### 3.3 Regional Communication / Education

Undertake regional communication and education promoting the diversion services available, encouraging behavioural change and waste minimisation practices. This program will include a targeted campaign focused on visitors to the region. Paid advertising material to appear in local printed and electronic media to promote:

- the resource recovery opportunities available to residents;
- education on the environmental impacts of poor waste management practices; and
- awareness of the environmental and economic performance of the region's waste management services.

#### 3.4 Food Waste Minimisation Program

Work collaboratively with existing not-for-profit food growing and healthy eating organisations to ensure our work is symbiotic and we can amplify their messaging.

#### 3.5 Regional FOGO Education & Marketing

Continue to promote North West Resource Recovery and Recycling (NWRRR) and undertake kerbside FOGO education and engagement across the region. There will be a focus on supporting the BCC and CHC rollout, utilising existing collateral where possible and attendance at one event in each area to promote the new service. Educational material, encouraging best practice use of the 3-bin system, will be funded and supplied with the new FOGO bins as they are rolled out.

#### 3.6 Veolia Education Contribution

In June 2025 Veolia was invoiced for \$25K for their contribution toward a collaborative education fund and another contribution of \$25K will be received in 2025/26. Expenditure will be undertaken in accordance with Addendum 9 of the *Recycling & FOGO Collection & Recyclables Processing Contract* and as agreed by the contract's Performance Management Committee.

## 4 WASTE DIVERSION PROGRAMS

Waste Diversion Programs provide funding and services to support the diversion of materials from landfill to increase resource recovery, extend the life of existing landfills and reduce greenhouse gas emissions from waste. In the 2025/26 year work will be undertaken to expand services to all WTS where possible, rather than the primary WTS, to increase access to these services.



### 4.1 Household Battery Recycling

Continue to support the household battery recycling stewardship which allows residents to drop off batteries for free at collection points at Council offices and WTS across the region. The budget allows for any incidental costs or promotion of the service.

### 4.2 Fluoro Tube & Globe Recycling

Continue to fund a fluoro tube and globe recycling program, which allows residents to dispose of these for free at regional WTS.

### 4.3 E-waste Recycling

Continue to fund an e-waste recycling program, with drop off points available at each WTS allowing residents to dispose of their e-waste for recycling free of charge.

### 4.4 Paint Recycling

The CCWMG will continue to support the 10-year contract agreement with Paintback (under the Paintback Scheme) for the provision of a free paint recycling service across the region. The service is contracted until at least July 2031.

### 4.5 Xray Collections

Continue to support Councils in providing free X-ray film collection locations in each municipality for recycling.

### 4.6 Mobile Phone Collections

Continue to support Councils in providing free mobile phone collection locations in each municipality for recycling.

### 4.7 Green Waste Mulch Contract Management

A regional green waste mulching contract is in place until December 2027. Ongoing contract management costs are covered by the CCWS administration and project management fees. Any reviews, contract negotiations or re-tendering are separately invoices on an as-needed basis.

### 4.8 Regional Steel Contract Management

The CCWMG agreed to enter into a 2 (+2) year regional steel contract in late 2023/24. Discussions are ongoing with the preferred tendered and it is expected that a signed contract will be received early 2025/26.

### 4.9 Regional Concrete Crushing Contract Management

The CCWMG entered into a 2 (+2) year regional concrete crushing contract in 2024/25. Ongoing contract management costs are covered by the CCWS administration and project management fees unless reviews and tender negotiations are required.

### 4.10 Regional Waste Collection Contract Procurement & Management

In 2024/25 the CCWMG had a project to undertake a *Regional Kerbside Waste Collection Tender* and work commenced to make an application to the Australian Competition and Consumer Commission (ACCC) to seek

authorisation to undertake a regional kerbside waste collection tender on behalf of the CCWMG Councils (except KIC who have their own unique arrangements in place).

Should authorisation be received, the CCWMG will proceed with developing tender documents and then tendering for a regional kerbside waste collection service.

#### 4.11 Household Hazardous Waste

The CCWS is currently working with the other 2 regional waste groups to establish a statewide contract for Household Hazardous Waste (HHW) collection. This will be a continuation of prior years' HHW collection events which allowed residents to dispose of domestic quantities of hazardous waste chemicals safely and for free.

This project also funds the continuation of the free to residents Vape collection bin service and associated promotion costs within the region.

#### 4.12 Illegal Dumping Education, Data Analysis & Reporting

The CCWMG *Litter and Illegal Dumping Strategy 2023 – 2028* sets out three goals:

1. *We see rubbish and report it;*
2. *We work together to reduce dumping – we know where waste goes, and we hold each other accountable; and*
3. *It's not OK to Rubbish the Cradle Coast.*

Funds are allocated in this project to:

- Review and report on regional illegal dumping data collected through the EPA dumping portal (CCWS will undertake this data analysis and reporting activity for the region for \$2,000) and work with the EPA and Councils to promote the portal as the primary place to capture the information.
- Provide hard waste disposal support to Councils by application, for illegally dumped items costed to the illegal dumping GL code for each Council.
- Supply of additional signage as required.
- Undertake education campaigns via social media, radio and/or print targeted at illegal dumping prevention, working both regionally and collaboratively with *Rethink* and the other regional groups where possible. A broader range of illegal dumping messages will be developed to communicate social responsibility in conjunction with State illegal dumping messaging.

#### 4.13 Support Community Clean Up Initiatives

Setup an application process that allows Council's to apply for reimbursement of the cost of disposal of waste and/or recycling collected as part of community cleanup initiatives to support this work. This does not include landfill levy costs, which can be claimed through the *Public Authority Landfill Levy Support Program* (separate initiative of the WRRB). The project is specifically aimed at funding the cost incurred by Councils of recycling hard to recycle items, such as tyres, green waste, concrete and to encourage this valuable, often self-initiated, work by local residents.

#### 4.14 C&I Resource Recovery from WTS

A trial was undertaken late in 2024/25, as a joint initiative between DWM, Southern Waste Solutions and the CCWMG, which involved the shredding and sorting of MSW to understand the composition of materials that could be recovered (i.e.) steel, and the viability of undertaking such a service permanently. The findings of this trial is being analysed and this project provides for further action once the report has been received. It is likely that additional funding will be sought to support this project.



#### **4.15 Blister Pack Recycling**

Investigate the opportunity of a regional collection and recycling of medication blister packs service (through PharmacyCycle) and the viability of providing collection sites at Council facilities from 2026/27.

#### **4.16 Hard Plastic Recycling Shredder**

The CCWMG were successful in an Expression of Interest to purchase a hard plastic shredder from the UTAS Tech Solutions Hub, late in 2024/25. This funding will provide resources to re-establish and continue the Tasmanian Lids4Kids recycling initiative and to support and coordinate the existing volunteers in undertaking the plastic shredding.

The plan is to turn the bottle lids and other plastics into usable materials such as filament for 3D printers and merchandise for community events, whilst also providing educational opportunities to members of the community. Other opportunities for end use will be explored as the program progresses.

This is an exciting starting point for a hyper local close-the-loop initiative which will build partnerships between regional waste group, schools and the local community, with a vision to expand and grow the service across the State.

#### **4.17 Agricultural Supply Bag Recycling**

CCWS is seeking to secure a contract with a bulka bag stewardship program for recycling of agricultural supply bags. This will involve gaining a clearer understanding the cost and viability of providing this service to Council WTS.

#### **4.18 Procurement Procedure Guidelines**

In collaboration with the two other regional waste groups, review and update historic guidelines developed for Councils to encourage procurement opportunities that utilise products manufactured with recycled content.

This project is focused on prioritising circularity and will seek to implement a trial of glass sand, made from kerbside and commercial glass items collected and processed at the Spreyton Materials Recycling Facility, for usage in appropriate Council and civil construction projects and seek to identify other practical demonstration projects.

#### **4.19 Public Event Trailer**

Develop a business case to understand the practicalities and needs of managing and coordinating an event trailer that provides reusable crockery and cutlery, as well as washing and drying facilities, for utilisation by event food providers to reduce the reliance on single use plastic. If approved by the CCWMG, one trailer will be purchased to utilise at smaller events to begin with, with additional funding sought should there be interest and opportunity to expand and grow this service at events.

Other regions have also shown interest in procuring this type of infrastructure for their region; therefore, outcomes of this work will be shared and opportunities for statewide rollout will be investigated.

#### **4.20 Soft Plastic Recycling with RecycleSmart**

Develop a partnership with RecycleSmart to provide household soft plastic recycling at WTS and RRC across the region. The service will be rolled out as a trial to enable a better understanding of expected quantities and cost, with the intention of considering continuing this service into future years.

#### **4.21 Tyre Subsidy**

Due to the significant increase in the recycling costs of contaminated and 'on-rim' tyres, the CCWMG will provide a \$4/tyre subsidy (increased from \$2/tyre in 2024/25) for Councils who utilise the tyre recycling service provided by Tyrecycle, located in Southern Tasmania. The subsidy is applicable for up to 555 tyres per

Council. Other service providers will be considered if clear evidence is provided detailing how they appropriately processing and treatment the collected tyres within relevant legislative requirements.

#### **4.22 Allocation for Unknown**

In order to allow agile decision making when resource recovery opportunities present themselves, an allowance of \$15,000 for projects which fit the CCWMG objectives has been made.

The \$150,000 uplift in grant funding, arising from the inclusion of all landfills in the region has been included in this line item and use of these funds will determined at CCWMG meetings based on a report outlining how the project advances the objectives of the groups and/or the WRRB *Strategic Plan*.

## 5 GOVERNANCE PROGRAMS (REGIONAL MANAGEMENT, PLANNING & PARTNERSHIP)

### 5.1 2024/25 Annual Report

The CCWS will develop the 2024/25 Annual Report for approval by the CCWMG. A small allocation is available for graphic design of the final document.

### 5.2 Mandalay Support & Program Costs

Costs associated with the software service fees (for franchisor level management service) and annual group training. Also included is ongoing support by a CCWS representative who, in addition to business-as-usual administrative tasks, can undertake a visit to each Council to work through and setup customised reporting templates available through the Premium Subscription.

Individual Council site fees are on-charged to Councils and any service assistance, beyond minor administration tasks, will also be on charged to Councils by prior agreement.

### 5.3 Mandalay Premium Reporting

Mandalay Premium Reporting Subscription for 8 Councils, which provides access to real time data, insights, dashboards and customisable reporting capabilities.

### 5.4 Council Support with NRE Compliance and Reporting

The CCWS will undertake monthly NRE Reporting on behalf of the CCWMG Councils utilising the Mandalay system.

### 5.5 Waste Governance

A significant body of work has been undertaken to determine the best governance arrangement for managing waste services across the region, with the *Cradle Coast Waste Governance Project Final Report 2018* providing recommendations for future action. The first stage of actions has been completed, with the second stage put on hold in 2023/24 pending the outcome of the Local Government Reform process. Consequently, this project was listed as an unbudgeted item in 2024/25 and has been re-budgeted for 2025/26. The nature of future works will be formally agreed by the group once the terms of the new grant agreement are known together with the review of the cost structures and the TOR for the group are completed.

### 5.6 Regional Transfer Station Improvements

Conduct a round of funding to assist Councils with bringing waste collection and resource recovery facilities up to good practice standards and/or other relevant initiatives that improve the safety, performance or environmental impact of the sites.

### 5.7 Waste Transfer Station Staff Training

Councils to nominate staff training initiatives that aim to improve staff skills and knowledge in WHS, environmental sustainability, hazard and emergency management, customer service and transfer station operations, or any other training relevant to the industry.

### 5.8 Kerbside Recycling & FOGO Contract Management

In 2024/25 five of the regional Councils commenced a recyclables processing, kerbside recycling collection and kerbside FOGO collection contract with Veolia Environmental Services. In early 2025/26 Burnie City and Circular Head Councils will also commence the service (having already been accessing the recycling components of this contract).

This budget is to cover the ongoing contract management required including contractor meetings and the administration tasks of checking, processing and on-charging monthly invoices from Veolia to each Council. The CCWS also captures and reports on the regional data to the group, community and the state.

This year the project will also involve implementing an initiative for 'How we're tracking' in conjunction with the other regional waste groups.

### **5.9 Administration Fees**

CCWS is commissioned under the CCWVG TOR to undertake administration of the CCWVG's activities including:

- Executive, administration and communication support;
- Regional waste data collection and quarterly reporting;
- Grant reporting and negotiation related to the funding of the group;
- General financial management; and
- Governance activities (Annual Report, Annual Plan and Budget and meetings).

### **5.10 Project Management Fees**

CCWS is commissioned under the CCWVG TOR to project manage the actions as detailed within Table 1, 2 and 3, this includes project design, delivery, contract oversight and project reporting.

## 6 FINANCIALS

Based on current calculations the CCWMG are forecast to finish the 2024/25 financial year with a cash at bank balance of \$446,436 (\$186,625 remaining in CCWMG contributed capital and \$259,838 of committed and unspent grant funds to be carried forward). The carried forward funds will be allocated to 2025/26 projects to enable completion.

Table 6 details the 2024/25 cash movements, explaining how the forecast closing balance was determined.

**Table 6: Forecast 2024/25 Closing Balance**

<b>Forecast 2024/25 Closing Balance Regional Waste Management Levy</b>	
Opening Bank Balance as at 01/07/2024	<b>\$386,027</b>
<b>PLUS:</b>	
Waste Levy Income ( <i>from NRE to 30/06/2025</i> ):	\$850,913
Expense Recovery & Interest Income:	\$173,879
Balancing & GST Adjustments:	\$126,833
<b>TOTAL:</b>	<b>\$1,537,652</b>
<b>LESS:</b>	
Forecast Expenditure to 30/06/2025:	(\$1,091,189)
<b>Forecast closing CCWMG Waste Levy Account balance at 30/06/2025</b>	<b>\$446,463</b>

Moving into this coming years forecasts, Table 7 displays the forecast income and expenditure expected and the forecast closing balance as at the 30 June 2026.

Based on these calculations the WRRB funding will be spent in full and there will be a \$51,170 draw down on CCWMG contributed capital. The end result being that the CCWMG will finish the 2025/26 year with \$135,455 contributed capital remaining.

**Table 7: Forecast 2025/26 Income & Expenditure Summary**

<b>Forecast 2025/26 Income &amp; Expenditure Summary Regional Waste Management Levy</b>	
Forecast Opening CCWMG bank balance 01/07/2025	<b>\$446,463</b>
<b>PLUS Income Received for 2025/26:</b>	
Forecast 2025/26 levy funds received (@ \$9.55/t)	\$1,193,330
Forecast Interest Income	\$10,000
Annual Veolia Contribution ( <i>in accordance with Project 3.6</i> )	\$25,000
Forecast Expense Recovery Income ( <i>projects other WMGs and Councils contribute to</i> )	\$100,000
<b>TOTAL INCOME:</b>	<b>\$1,774,793</b>
<b>LESS 2025/26 Expenditure:</b>	
2025/26 CCWMG Projects	\$1,279,500
2024/25 Carry Forward Funds	\$259,838
2025/26 Expenses to be recovered	\$100,000
<b>TOTAL EXPENDITURE:</b>	<b>\$1,639,338</b>
<b>Forecast closing CCWMG Waste Levy Account balance at 30/06/2026</b>	<b>\$135,455</b>

## 7 CCWVG 10YR FINANCIAL PLAN

The CCWVG 10 Year Financial Plan will be reviewed to ensure alignment with the CCWVG *Strategic Plan* and the *TWRRS Strategy* when the five year grant agreement is received (and funding beyond 2025/26 is agreed).

Attachment 6.3.1 Current & Previous Minutes Resolution - Ordinary Council - 2025

CURRENT & PREVIOUS MINUTES RESOLUTION - 2025					
Meeting Date	Res No.	Item	Status	Assignees	Action Taken
23/05/2022	22/92	Disposal of portion of Public Land - Mersey Bluff	Completed	Executive Coordinator	Deed of Surrender returned to Crown
24/04/2023	23/78	Urban Art Free Wall	In progress	Art Director	Currently developing guidelines
24/06/2024	24/108	Home Hill Study	On hold	Executive Manager	General Manager has met with the Chair of the National trust Board to discuss the study, and future actions.
23/09/2024	24/176	Notice of Motion - Strategies to incorporate airspace above Formby Road Car Park into CBD Master Plan - Cr S Sheehan	Not yet started	Chief Executive Officer	
24/02/2025	25/22	Disposal of Public Land - 3-9 Mersey Main Road & part of 31-49 Mersey Main Road Spreyton	In progress	Executive Coordinator	DECYP notified of Council's approval to proceed to sale of land
28/04/2025	25/64	Tasmanian Canine Defence League (adjustment request to current funding arrangements)	In progress	Development Services Manager	Advised Dogs Home of outcome verbally, written confirmation to be sent, working on updating agreement for review
28/04/2025	25/67	Renewal of Parking Infrastructure	In progress	Customer Services Coordinator	Budget for licence plate recognition system for Market Square Car Park allocated and allocation for upgrade to parking infrastructure new technology included
23/06/2025	25/106	Proposed Amendment to Parking By-Law No.1 of 2023	In progress	Executive Coordinator	Consulting with solicitors regarding by-law related requirements
28/07/2025	25/123	PA2025.0073 - 22 Brooke Street East Devonport - Residential (multiple dwellings x 6)	Completed	Planning Administration Officer	Issued applicant letter, Planning Permit, endorsed plans, appeal information. Emailed and posted representors' letter, Planning Permit and appeal information
28/07/2025	25/124	Tender Report CT0393 Annual Reseal Program	Completed	Infrastructure Manager	Contract signed and in place
28/07/2025	25/125	CB0129 Devonport Stadium - Site Works	Completed	Executive Manager	Actioned in accordance with Council Resolution. Agreement for scope of works finalised with Fairbrother.
28/07/2025	25/126	Project Report - CP0261 Aquatic Centre Reline Outdoor Pools	Completed	Infrastructure Manager	Contract signed and in place
28/07/2025	25/127	Community activities 2025/26 financial year	Completed	Executive Coordinator	Report received and noted
28/07/2025	25/128	Environment Strategy 2025-2030	Completed	Executive Coordinator	Updated Strategy placed on Council's website & staff notified
28/07/2025	25/129	Volunteer Sustainability Strategy - Status Update Report	Completed	Executive Coordinator	Report received and noted
28/07/2025	25/130	Community engagement - First Nations Action Plan	Completed	Executive Coordinator	Plan placed on website & staff notified
28/07/2025	25/131	Proposal for Flood & Swiftwater Rescue Base Facility - Surf Life Saving Tasmania	In progress	Executive Coordinator	Notified SLST of Council's support. Proceed to next steps with SLST and the Crown (Landowner)
28/07/2025	25/132	Workshops and Briefing Sessions held since the last Council Meeting	Completed	Executive Coordinator	Report received and noted
28/07/2025	25/133	Mayor's Monthly Report	Completed	Executive Coordinator	Report received and noted
28/07/2025	25/134	CEO's Report	Completed	Executive Coordinator	Report received and noted
28/07/2025	25/135	Monthly Operational Report - June 2025	Completed	Executive Coordinator	Report received and noted



## Devonport City Council

### FINANCE REPORT

#### YTD for the month ended July 2025

<b>Contents:</b>	<b>Page</b>
Monthly Finance Report for Council	
Financial Summary	1
Summarised Operating Report, including Financial Charts	2-3
Balance Sheet Report	4
Capital Expenditure Report (with Commitments)	5-7
Forecast Adjustments	8

The operating result for the financial year to the end of July 2025 is favourable, with actual revenue being higher than budget by \$352K and actual expenses being lower than budget by \$620K, resulting in an overall favourable variance of \$1.67M. The forecast operating surplus for the financial year is \$1.21M, which includes the share of profit of associates (Dulverton) of \$1.0M.

#### **Rates & Service Charges - \$153K Favourable**

The favourable variance is due to additional waste charges being raised in the annual rate run compared to budget.

#### **Fees and User Charges - \$44K Favourable**

The favourable variance includes income from fees for the sale of goods, facility hires, infringement and fines, waste management income, and development applications.

#### **Grants - Operating - \$7K Unfavourable**

The unfavourable variance is due to the timing of receiving grants.

#### **Contributions - Operating - Minor Favourable**

The minor favourable variance is due to a slight timing variance in budget calculations.

#### **Interest Income - \$148K Favourable**

The favourable variance is a result of funds on hand that are invested until expended on allocated capital projects.

#### **Other Revenue - \$13K Favourable**

The favourable timing variance includes Parking, Insurance Claims in Works management, Arts Centre sundry income relating to events.

**Employee Benefits - \$60K Favourable**

The favourable timing variance is in relation to the temporary staff positions (in the recruitment process) than originally budgeted for, leading to lower wages and superannuation costs.

**Materials and Services - \$346K Favourable**

The favourable variances include a timing variance on computer services, insurance, utilities, advertising &

**Depreciation - \$84K Unfavourable**

The unfavourable variance is due to changes to useful lives on building assets resulting in higher depreciation than originally budgeted for.

**Financial Costs - \$5K Favourable**

The minor favourable variance is due to a slight variance of decrease interest rates in budget calculations.

**Levies & Taxes - \$56K Favourable**

The favourable variance is a timing variance due to invoices not yet completed for tenants.

**Other Expenses - \$109K Favourable**

The favourable variance is mostly due to the timing of audit services fees, grant payments, including community partnership grants.

**Internal Charges and Recoveries - \$127K Unfavourable**

Unfavourable in budget timing variances.

**Balance Sheet**

The balance of capital work in progress at the end of July 2025 is \$12.8M.

<b>FINANCIAL SUMMARY</b>					YTD to July 2025
Operating Summary	YTD		Annual Budget	Current Forecast	
	Actual	Budget			
Revenue	38,688,361	38,335,953	54,699,588	54,699,588	
Expenditure	8,059,712	8,679,235	53,493,282	53,493,282	
<b>Operating Position</b>	<b>30,628,649</b>	<b>29,656,718</b>	<b>1,206,306</b>	<b>1,206,306</b>	

Capital Expenditure Summary	Actual \$'000	Annual Budget \$'000	Annual Forecast \$'000
<b>Capital Expenditure</b>	<b>876</b>	<b>36,604</b>	<b>36,602</b>

Cash Information	July 2025	June 2025
Operating Account (Reconciled balance)	4,633,320	2,624,802
Interest-Earning Deposits	41,081,985	44,967,116
	<b>45,715,305</b>	<b>47,591,919</b>

Debtor Information	July 2025		June 2024		Rates Debtors	Ageing	July 2025	% of Annual Rates
	Rates Debtors	34,396,106	1,192,695	2025/2026 - Current	33,405,018	88.8%		
Infringement Debtors	78,960	79,966	2024/2025 - 1 Year	752,750				
Sundry Debtors	1,646,746	1,423,678	2023/2024 - 2 Years	139,695				
Planning & Health Debtors	84,814	14,968	2022/2023 - 3 Years	38,534				
			Over 3 years	60,109				
	<b>36,206,626</b>	<b>2,711,308</b>		<b>34,396,106</b>				

Cash Investment Information	Actual Rate	Credit rating	Maximum Holding Allowed	Actual Holding % of total Cash	July 2025
CBA Cash Deposits - At Call	3.85%	A1+ /AA-			11,081,985
CBA Term Deposit - (3 months)	4.03%	A1+ /AA-			5,000,000
		A1+	100%	35.18%	16,081,985
NAB Term Deposit (180 days)	4.17%	A-1/A+			15,000,000
		A-1/A+	80%	32.81%	15,000,000
MyState Term Deposit (6 months)	4.25%	A2/BBB+			10,000,000
		A2-A3	40%	21.87%	10,000,000
					<b>41,081,985</b>

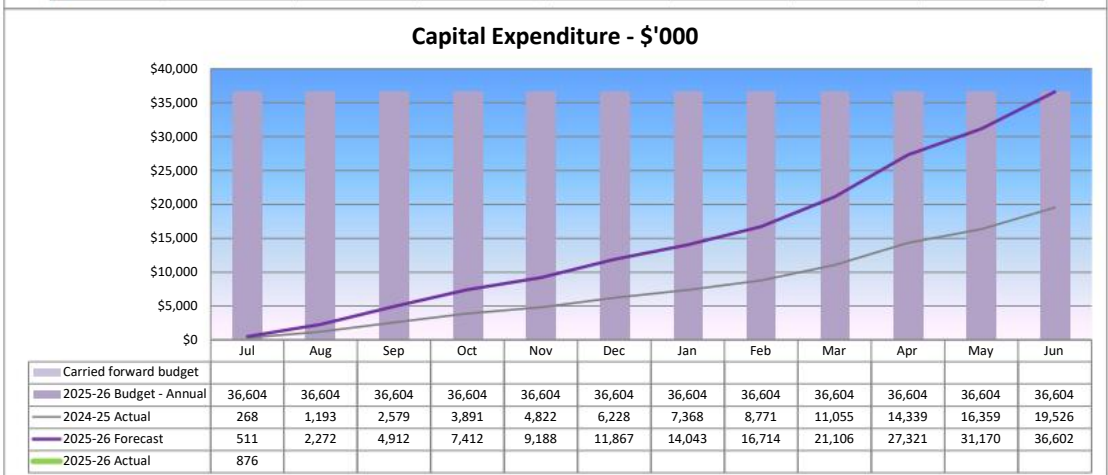
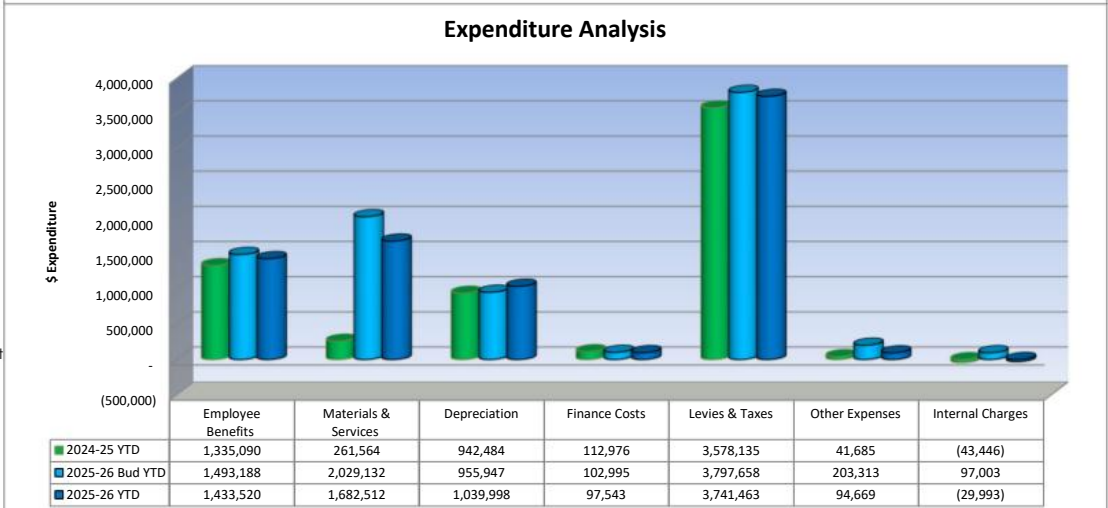
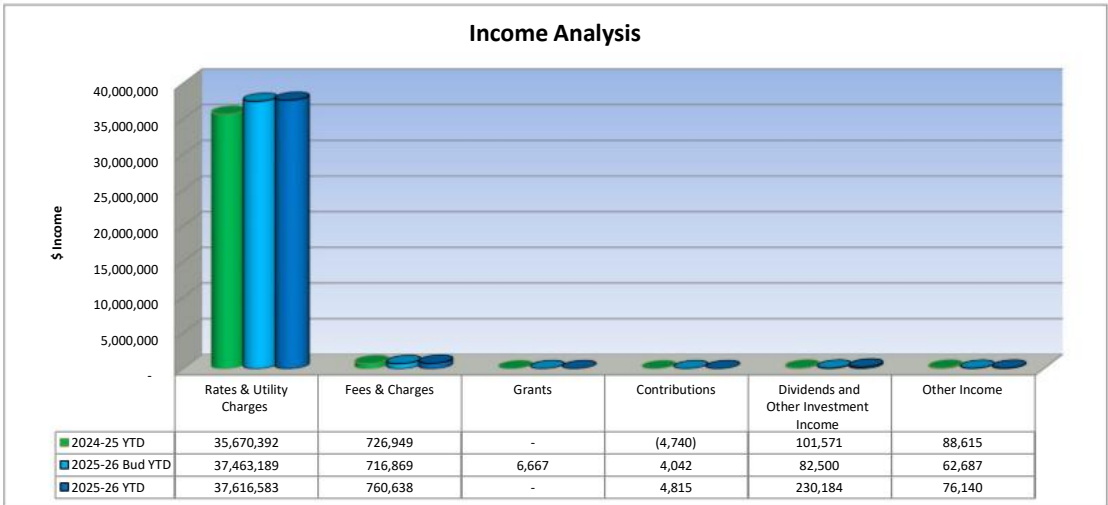
All cash investments are invested in compliance with Council's Investment Policy.

Benchmarks: BBSW90 Day Index 3.68%  
RBA Cash Rate 3.85%

**Commentary**

This report provides a high level summary of operational income and expenditure, capital expenditure and the cash and receivables position as at the date of the report.

		SUMMARISED OPERATING REPORT				YTD to July 2025	
		Actual	Budget	YTD Variance		Full Budget	Forecast
				\$	%	2025-26	2025-26
<b>INCOME</b>							
Rates and Service Charges	37,616,583	37,463,189	153,394	0.4%	37,805,231	37,805,231	
Fees and User Charges	760,638	716,869	43,769	6.1%	9,011,091	9,011,091	
Grants - Operating	-	6,667	(6,667)	-100.0%	3,406,800	3,406,800	
Contributions - Operating	4,815	4,042	773	19.1%	48,500	48,500	
Dividend Income	-	-	-	0.0%	1,310,400	1,310,400	
Interest Income	230,184	82,500	147,684	179.0%	990,000	990,000	
Tax Equivalent Payments	-	-	-	0.0%	279,326	279,326	
Share of profit of associates	-	-	-	0.0%	1,021,000	1,021,000	
Other Revenue	76,140	62,687	13,454	21.5%	827,240	827,240	
<b>TOTAL INCOME</b>	<b>38,688,361</b>	<b>38,335,953</b>	<b>352,408</b>	<b>0.9%</b>	<b>54,699,588</b>	<b>54,699,588</b>	
<b>EXPENSES</b>							
Employee Costs	1,433,520	1,493,188	59,668	4.0%	17,911,188	17,911,188	
Materials and Services	1,682,512	2,029,132	346,620	17.1%	16,671,477	16,671,477	
Depreciation	1,039,998	955,947	(84,051)	-8.8%	11,255,500	11,255,500	
Financial Costs	97,543	102,995	5,451	5.3%	1,429,121	1,429,121	
Levies & Taxes	3,741,463	3,797,658	56,195	1.5%	5,182,681	5,182,681	
Other Expenses	94,669	203,313	108,644	53.4%	1,611,857	1,611,857	
Internal Charges and Recoveries	(29,993)	97,003	126,996	130.9%	(568,541)	(568,541)	
<b>TOTAL EXPENSES</b>	<b>8,059,712</b>	<b>8,679,235</b>	<b>619,523</b>	<b>7.1%</b>	<b>53,493,282</b>	<b>53,493,282</b>	
<b>NET OPERATING SURPLUS / (DEFICIT)</b>	<b>30,628,649</b>	<b>29,656,718</b>	<b>971,931</b>	<b>3.3%</b>	<b>1,206,306</b>	<b>1,206,306</b>	
<b>CAPITAL ITEMS</b>							
Grants - Capital	835,000	-	835,000	#DIV/0!	24,357,470		
Gain / Loss on Disposal of Assets	(137,338)	-	(137,338)	#DIV/0!	-		
<b>TOTAL CAPITAL ITEMS</b>	<b>697,662</b>	<b>-</b>	<b>697,662</b>	<b>#DIV/0!</b>	<b>24,357,470</b>		
<b>NET SURPLUS / (DEFICIT)</b>	<b>31,326,311</b>	<b>29,656,718</b>	<b>1,669,593</b>	<b>5.6%</b>	<b>25,563,776</b>		
<b>Own Source Revenue:</b>	<b>100.0%</b>	<b>100.0%</b>			<b>93.7%</b>		



**BALANCE SHEET REPORT****As at July 2025**

	31 Jul 2025	30 Jun 2025
<b>Current Assets</b>		
Cash at Bank and On Hand	4,633,320	2,624,802
Trust Deposits	193,537	188,041
Cash Investments	41,081,985	44,967,116
Receivables - Rates and Utility Charges	34,396,106	1,192,695
Receivables - Infringements	78,960	79,966
Receivables - Sundry	1,646,746	1,423,678
Receivables - Planning & Health	84,814	14,968
Loans Receivable - Current	27,663	27,663
Accrued Revenue	115,153	371,810
Prepayments	462,718	679,185
Net GST Receivable	291,669	512,283
Non-Current Assets Classified Held for Sale	1,500,000	1,500,000
Other Asset	768,118	768,118
	<b>85,280,787</b>	<b>54,350,326</b>
<b>Non Current Assets</b>		
Loans Receivable - Non-Current	220,014	223,714
Dulverton Regional Waste Management Authority	13,799,088	21,618,556
TasWater	94,488,974	94,488,974
Property, Plant & Equipment	1,202,415,079	1,201,731,572
Accumulated Depreciation - PP&E	(324,188,471)	(323,869,341)
Capital Work in Progress	12,820,502	13,500,864
	<b>999,555,186</b>	<b>1,007,694,339</b>
<b>Total Assets</b>	<b>1,084,835,973</b>	<b>1,062,044,665</b>
<b>Current Liabilities</b>		
Trade Creditors	88,261	1,084,042
Accrued Expenses	3,914,145	3,308,510
Trust Liability	214,933	198,278
Income In Advance - Current	20,490,977	20,975,265
Loans - Current	1,088,886	1,088,886
Annual Leave	1,230,558	1,186,367
Other Leave - RDO	117,551	113,446
Other Leave - TOIL	16,832	12,547
Lease Liabilities - Current	56,481	56,481
Long Service Leave - Current	1,404,968	1,315,306
	<b>28,623,592</b>	<b>29,339,127</b>
<b>Non Current Liabilities</b>		
Contract Liabilities - Current	1,200,000	1,200,000
Loans - Non-Current	42,462,307	42,462,307
Long Service Leave - Non-Current	513,678	513,678
Lease Liabilities - Non Current	753,663	753,663
	<b>44,929,648</b>	<b>44,929,648</b>
<b>Total Liabilities</b>	<b>73,553,240</b>	<b>74,268,774</b>
<b>Net Assets</b>	<b>1,011,282,734</b>	<b>987,775,891</b>
<b>Equity</b>		
Asset Revaluation Reserve	687,767,172	687,767,172
Asset Revaluation Reserve - Associates	3,453,390	9,886,738
Other Reserves	18,092,070	18,092,070
Accumulated Surplus	270,643,791	259,713,645
Operating Surplus / (Deficit)	30,628,649	1,539,336
Capital Surplus / (Deficit)	697,662	10,776,930
	<b>1,011,282,734</b>	<b>987,775,891</b>
<b>Total Equity</b>	<b>1,011,282,734</b>	<b>987,775,891</b>
<b>Current Ratio:</b>	<b>2.98</b>	<b>1.85</b>

The Current ratio indicates Council's ability to pay its debts as and when they become due.  
A ratio of one or higher is required for the entity to remain solvent.

Attachment 6.4.1 20250731 Consolidated Financial Report- Council Report

Capital Works Income & Expenditure Report July 2025

	Funding 2025/26					Expenditure 2025/26			Balance	Performance Measures			
	Annual Budget	Carried Forward	Additional Funds Carried forward & adjustments	Total Budget Available	External Funding	Actual	Commitments	Total Expenditure	Remaining Funds	Works Start	Works Completion	% Budget	Comments
	\$	\$	\$	\$	\$	\$	\$	\$	\$	Month	Month	Spent	
CP0225			-	-		34,274	-	34,274	(34,274)	Complete	Complete	#DIV/0!	
CP0228	16,000		-	16,000		-	-	-	16,000	Apr-24	Jun-25	0.0%	Under design
CP0244			-	-		-	118,300	118,300	(118,300)	Jul-24	Jun-25	#DIV/0!	
CP0256	55,000		-	55,000		1,938	3,100	5,038	49,962	TBA	TBA	9.2%	
CP0257			-	-		892	-	892	(892)	TBA	TBA	#DIV/0!	
CP0258	140,000		-	140,000		1,267	-	1,267	138,733	TBA	TBA	0.9%	
CP0259	120,000		-	120,000		-	-	-	120,000	TBA	TBA	0.0%	
CP0260	7,000		-	7,000		-	-	-	7,000	TBA	TBA	0.0%	
CP0261	650,000		-	650,000		1,319	-	1,319	648,681	TBA	TBA	0.2%	
CP0262	140,000		-	140,000		-	-	-	140,000	TBA	TBA	0.0%	
CP0263	120,000		-	120,000		-	-	-	120,000	TBA	TBA	0.0%	
CP0264	50,000		-	50,000		-	6,165	6,165	43,835	TBA	TBA	12.3%	
CP0265	60,000		-	60,000		-	-	-	60,000	TBA	TBA	0.0%	
CP0266	130,000		-	130,000		-	-	-	130,000	TBA	TBA	0.0%	
CP0267	25,000		-	25,000		-	-	-	25,000	TBA	TBA	0.0%	
CP0268	20,000		-	20,000		191	-	191	19,809	TBA	TBA	1.0%	
CP0269	60,000		-	60,000		-	-	-	60,000	TBA	TBA	0.0%	
CP0270	500,000		-	500,000		-	-	-	500,000	TBA	TBA	0.0%	
<b>Total Open Space &amp; Recreation</b>	<b>2,093,000</b>			<b>2,093,000</b>		<b>39,881</b>	<b>127,565</b>	<b>167,446</b>	<b>1,925,554</b>			<b>8.0%</b>	
<b>Buildings &amp; Facilities</b>													
CB0107	350,000		-	350,000		880	17,780	18,660	331,340	TBA	TBA	5.3%	Under design with project CT0361
CB0114			-	-		-	3,474	3,474	(3,474)	Complete	Complete	#DIV/0!	Construction underway.
CB0129	18,000,000		-	18,000,000	16,000,000	57,825	874,203	932,028	17,067,972	Jul-24	Jun-25	5.2%	Under design
CB0133			-	-		-	27,270	27,270	(27,270)	TBA	TBA	#DIV/0!	Under design
CB0134			-	-		7,531	-	7,531	(7,531)	Complete	Complete	#DIV/0!	Construction underway.
CB0135	470,000		-	470,000	350,000	-	-	-	470,000	TBA	TBA	0.0%	Under design
CB0136			-	-		384	3,500	3,884	(3,884)	Mar-25	Jun-25	#DIV/0!	Construction scheduled
CB0151	20,000		-	20,000		-	-	-	20,000	TBA	TBA	0.0%	
CB0152	8,000		-	8,000		-	-	-	8,000	TBA	TBA	0.0%	
CB0153	50,000		-	50,000		-	-	-	50,000	TBA	TBA	0.0%	
CB0154	210,000		-	210,000		862	-	862	209,138	TBA	TBA	0.4%	
CB0155	18,000		-	18,000		-	-	-	18,000	TBA	TBA	0.0%	
CB0156	30,000		-	30,000		-	-	-	30,000	TBA	TBA	0.0%	
CB0157	28,000		-	28,000		-	-	-	28,000	TBA	TBA	0.0%	
CB0158	10,000		-	10,000		1,153	180	1,333	8,667	TBA	TBA	13.3%	
CB0159	40,000		-	40,000		-	-	-	40,000	TBA	TBA	0.0%	
CB0160	600,000		-	600,000		-	-	-	600,000	TBA	TBA	0.0%	
CB0161	15,000		-	15,000		5,192	2,539	7,731	7,269	TBA	TBA	51.5%	
CB0162	4,000		-	4,000		1,682	-	1,682	2,318	TBA	TBA	42.0%	
CB0163	350,000		-	350,000	169,970	-	-	-	350,000	TBA	TBA	0.0%	
CB0164	50,000		-	50,000		-	-	-	50,000	TBA	TBA	0.0%	
CB0165	100,000		-	100,000		-	-	-	100,000	TBA	TBA	0.0%	
<b>Total Facilities</b>	<b>20,353,000</b>			<b>20,353,000</b>	<b>16,519,970</b>	<b>75,508</b>	<b>928,947</b>	<b>1,004,454</b>	<b>19,348,546</b>			<b>4.9%</b>	
<b>Transport</b>													
CT0275			-	-		77,339	988,952	1,066,291	(1,066,291)	Jan-25	Jun-25	#DIV/0!	Underway
CT0289			-	-		2,191	-	2,191	(2,191)	Complete	Complete	#DIV/0!	
CT0336			-	-		-	7,536	7,536	(7,536)	TBA	TBA	#DIV/0!	Design underway with project CT0361
CT0354			-	-		20,000	-	20,000	(20,000)	Nov-25	Jun-25	#DIV/0!	Underway
CT0361	700,000		-	700,000	600,000	1,090	35,485	36,575	663,425	TBA	TBA	5.2%	Design underway with project CT0336
CT0362			-	-		-	142,770	142,770	(142,770)	Complete	Complete	#DIV/0!	
CT0368			-	-		2,493	135,716	138,209	(138,209)	Jun-25	Jun-25	#DIV/0!	
CT0369			-	-		5,677	0	5,677	(5,677)	Complete	Complete	#DIV/0!	
CT0370			-	-		17,764	-	17,764	(17,764)	Complete	Complete	#DIV/0!	
CT0373			-	-		1,471	56,233	57,704	(57,704)	Mar-25	Jun-25	#DIV/0!	Underway
CT0374			-	-		954	351	1,305	(1,305)	TBA	TBA	#DIV/0!	Design underway
CT0375	200,000		-	200,000	50,000	-	-	-	200,000	TBA	TBA	0.0%	Design underway
CT0377			-	-		2,829	155,810	158,639	(158,639)	TBA	TBA	#DIV/0!	Design underway
CT0382			-	-		26	-	26	(26)	Complete	Complete	#DIV/0!	Underway
CT0383			-	-		52	-	52	(52)	Complete	Complete	#DIV/0!	Underway
CT0387			-	-		484	-	484	(484)	Complete	Complete	#DIV/0!	
CT0391			-	-		3,779	-	3,779	(3,779)	Complete	Complete	#DIV/0!	Underway
CT0392			-	-		8,733	-	8,733	(8,733)	Complete	Complete	#DIV/0!	Underway
CT0393	850,000		-	850,000		3,687	-	3,687	846,313	Complete	Complete	0.4%	Underway
CT0394	1,250,000		-	1,250,000	1,200,000	3,420	2,750	6,170	1,243,830	Complete	Complete	0.5%	Underway
CT0395	50,000		-	50,000		4,753	-	4,753	45,247	TBA	TBA	9.5%	Underway

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		Funding 2025/26					Expenditure 2025/26			Balance	Performance Measures			
		Annual Budget	Carried Forward	Additional Funds Carried forward & adjustments	Total Budget Available	External Funding	Actual	Commitments	Total Expenditure	Remaining Funds	Works Start	Works Completion	% Budget	Comments
		\$	\$	\$	\$	\$	\$	\$	\$	\$	Month	Month	Spent	
CT0396	Devonport Road Reconstruction & Drainage Upgrades	200,000			200,000		161		161	199,839	TBA	TBA	0.1%	Underway
CT0397	Doric Ct - Kerb Renewal and Resurfacing	300,000			300,000		529		529	299,471	TBA	TBA	0.2%	Underway
CT0398	Fenton Way Realignment and Roundabout	5,900,000			5,900,000	5,900,000	762		762	5,899,238	TBA	TBA	0.0%	Underway
CT0399	King St On-Street Parking	80,000			80,000		1,719		1,719	78,281	TBA	TBA	2.1%	Underway
CT0400	Market Square Car Park - Access & Signage Upgrades	35,000			35,000		53		53	34,947	TBA	TBA	0.2%	Underway
CT0401	North St Footpath - Percy St to Coles Beach Rd	220,000			220,000					220,000	TBA	TBA	0.0%	Underway
CT0402	Stewart St School Crossing Safety Upgrade	125,000			125,000	62,500				125,000	TBA	TBA	0.0%	Underway
CT0403	Stewart St CBD - Remediate Paving Around Street Trees	30,000			30,000					30,000	TBA	TBA	0.0%	Underway
CT0404	Parking Infrastructure - Off-Street Car Park Upgrades	80,000			80,000		213	53,039	53,252	26,748	TBA	TBA	66.6%	Underway
CT0405	Parking Infrastructure - On-Street Parking Upgrades	300,000			300,000		945	227,310	228,255	71,745	TBA	TBA	76.1%	Underway
CT0406	Path Signage Upgrades	25,000			25,000					25,000	TBA	TBA	0.0%	Underway
CT0407	Footpath Missing Links Program	50,000			50,000					50,000	TBA	TBA	0.0%	Underway
CT0408	Gravel Road Renewal Program	100,000			100,000					100,000	TBA	TBA	0.0%	Underway
CT0409	Streetlight Annual Provision	30,000			30,000		212		212	29,788	TBA	TBA	0.7%	Underway
CT0410	Transport Minor Works Provision	27,000			27,000		29,156	29,025	58,156	(31,156)	TBA	TBA	215.4%	Underway
CT0411	Road Traffic Device Renewal Program	25,000			25,000		841		841	24,159	TBA	TBA	3.4%	Underway
<b>Total Transport</b>		<b>10,577,000</b>			<b>10,577,000</b>	<b>7,812,500</b>	<b>191,307</b>	<b>1,834,978</b>	<b>2,026,284</b>	<b>8,550,716</b>			<b>19.2%</b>	
<b>Stormwater</b>														
CS0135	Oldaker St CBD Stormwater Upgrade							33,212	33,212	(33,212)	Complete	Complete	#DIV/0!	Construction underway
CS0139	Minor Stormwater Works							2,000	2,000	(2,000)	Complete	Complete	#DIV/0!	
CS0140	SW Pollution Control Measures						142		142	(142)	Complete	Complete	#DIV/0!	Construction scheduled
CS0141	Ambleside PI Stormwater Renewal							3,161	3,161	(3,161)	Complete	Complete	#DIV/0!	Construction scheduled
CS0144	John St Catchment Upgrade - Stage 3	500,000			500,000					500,000	TBA	TBA	0.0%	
CS0145	James St Stormwater Renewal	275,000			275,000					275,000	TBA	TBA	0.0%	
CS0146	Winspears Catchment Upgrade - Bel Air and Cameray	210,000			210,000					210,000	TBA	TBA	0.0%	
CS0147	Stormwater Pollution Control Measures	60,000			60,000			1,589	1,589	58,411	TBA	TBA	2.6%	
CS0148	Pit Replacements Program	55,000			55,000		104		104	54,896	TBA	TBA	0.2%	
CS0149	Minor Stormwater Works	65,000			65,000					65,000	TBA	TBA	0.0%	
CS0150	Development Contribution Provision	65,000			65,000					65,000	TBA	TBA	0.0%	
<b>Total Stormwater</b>		<b>1,230,000</b>			<b>1,230,000</b>		<b>246</b>	<b>39,963</b>	<b>40,208</b>	<b>1,189,792</b>			<b>3.3%</b>	
<b>Plant &amp; Fleet</b>														
CF0040	Fleet Renewal 2024-25						113,010		113,010	(113,010)	Jul-24	Jun-25	#DIV/0!	
CF0041	Hire Plant Replacement 2024-25						432,961	220,792	653,753	(653,753)	Jul-24	Jun-25	#DIV/0!	
CF0043	Fleet Renewal	510,000			510,000	117,000				510,000	Jul-25	Jun-26	0.0%	
CF0044	Hire Plant Replacement 2025-26	540,000			540,000	48,000				540,000	Jul-25	Jun-26	0.0%	
CF0045	Non Hire Plant Replacement 2025-26	160,000			160,000	5,000		40,883	40,883	119,118	Jul-25	Jun-26	25.6%	
<b>Total Plant &amp; Fleet</b>		<b>1,210,000</b>			<b>1,210,000</b>	<b>170,000</b>	<b>545,971</b>	<b>261,674</b>	<b>807,646</b>	<b>402,354</b>			<b>66.7%</b>	
<b>Other Equipment</b>														
CE0014	Aquatic Centre - Equipment renewal						2,022		2,022	(2,022)	Complete	Complete	#DIV/0!	
CE0015	Aquatic Centre - Replace Raypac Boiler	550,000			550,000					550,000	Jan-25	Jun-25	0.0%	Design complete waiting on budget estimate
CE0029	Reactive Replacement of Equipment						1,506		1,506	(1,506)	Complete	Complete	#DIV/0!	
CE0039	Aquatic Centre - Equipment Renew						3,033		3,033	(3,033)	Complete	Complete	#DIV/0!	
CE0040	IT - Renewal & Upgrade Program						4,655		4,655	(4,655)	Complete	Complete	#DIV/0!	
CE0051	2 x Fuel and 1 x Chemical Cabinets	9,000			9,000					9,000			0.0%	
CE0052	Aquatic Centre - Equipment renewal	51,000			51,000					51,000			0.0%	
CE0053	Building Fittings, Fixtures & Equipment - Renewal Program	50,000			50,000			3,876	3,876	46,124			7.8%	
CE0054	Christmas decorations renewal	21,000			21,000					21,000			0.0%	
CE0055	Deposit - Civil Office & Workshop Upgrades	7,000			7,000					7,000			0.0%	
CE0056	Home Hill Fire panel battery replacement	15,000			15,000					15,000			0.0%	
CE0057	Information Technology - Renewals & upgrades	40,000			40,000			2,409	2,409	37,591			6.0%	
CE0058	Mersey Vale Cemetery - Security Upgrades	5,000			5,000					5,000			0.0%	
CE0059	Niche Ignite Web Site Refresh	30,000			30,000					30,000			0.0%	
CE0060	Reactive Replacement of Equipment for Property Management	80,000			80,000		3,949		3,949	76,051			4.9%	
CE0061	Smart City Initiatives 25-26	40,000			40,000					40,000			0.0%	
CE0062	Art Acquisition - Biennial	21,000			21,000					21,000			0.0%	
CE0063	Don & Mersey River Weather & River Flow Monitoring	50,000			50,000	25,000				50,000			0.0%	
CE0064	Mersey Bluff - CCTV Upgrades	8,000			8,000					8,000			0.0%	
CE0065	Paranple Arts Centre - New Foyer Speaker	14,000			14,000					14,000			0.0%	
CE0066	Paranple Arts Centre - Theatre Stage New LED Screen	75,000			75,000					75,000			0.0%	
CE0067	Paranple Convention Centre - Additional Camera	10,300			10,300					10,300			0.0%	
CE0068	Paranple Convention Centre - Furniture Improvements (Tables)	15,000			15,000					15,000			0.0%	
CE0069	Public Buildings Additional Defibrillators (x2)	5,500			5,500					5,500			0.0%	
CE0070	Public Facing CCTV Server and Storage Upgrade	30,000			30,000					30,000			0.0%	
CE0071	Yealink Teams System for the Lillico and Pardoe Rooms	14,000			14,000					14,000			0.0%	
<b>Total Other Equipment</b>		<b>1,140,800</b>			<b>1,140,800</b>	<b>25,000</b>	<b>15,164</b>	<b>6,285</b>	<b>21,450</b>	<b>1,119,350</b>				

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	Funding 2025/26					Expenditure 2025/26			Balance	Performance Measures			
	Annual Budget	Carried Forward	Additional Funds Carried forward & adjustments	Total Budget Available	External Funding	Actual	Commitments	Total Expenditure	Remaining Funds	Works Start	Works Completion	% Budget Spent	Comments
	\$	\$	\$	\$	\$	\$	\$	\$	\$	Month	Month	Spent	
<b>Total Other Equipment</b>	1,140,800	-	-	1,140,800	25,000	15,164	6,285	21,450	1,119,350			1.9%	
<b>TOTAL CAPITAL EXPENDITURE - EXCLUDING LIVING CITY</b>	36,603,800	-	-	36,603,800	24,527,470	868,077	3,199,411	4,067,488	32,536,312			11.1%	
<b>Living City</b>													
CP0185 Waterfront Construction						120	108,367	108,487	(108,487)	Jul-24	Jun-25	#DIV/0!	
CP0198 Waterfront Precinct - Lighting Feature						8,154	-	8,154	(8,154)	Jul-24	Jun-25	#DIV/0!	
Waterfront precinct													
<b>Total Living City</b>	-	-	-	-	-	8,274	108,367	116,641	(116,641)			#DIV/0!	construction underway on lighting feature
<b>TOTAL CAPITAL EXPENDITURE - INCLUDING LIVING CITY</b>	36,603,800	-	-	36,603,800	24,527,470	876,351	3,307,778	4,184,129	32,419,671			11.4%	

FORECAST ADJUSTMENTS for 2025/26 FINANCIAL YEAR														
	Budget	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Forecast
<b>INCOME</b>														
Rates and Service Charges	37,805,231													37,805,231
Fees and User Charges	9,011,091													9,011,091
Grants - Operating	3,406,800													3,406,800
Contributions - Operating	48,500													48,500
Dividend Income	1,310,400													1,310,400
Interest Income	990,000													990,000
Tax Equivalent Payments	279,326													279,326
Share of profit of associates	1,021,000													1,021,000
Other Revenue	827,240													827,240
<b>TOTAL INCOME</b>	<b>54,699,588</b>	-	-	-	-	-	-	-	-	-	-	-	-	<b>54,699,588</b>
<b>EXPENSES</b>														
Employee Benefits	17,911,188													17,911,188
Materials and Services	16,671,477													16,671,477
Depreciation	11,255,500													11,255,500
Financial Costs	1,429,121													1,429,121
Levies & Taxes	5,182,681													5,182,681
Other Expenses	1,611,857													1,611,857
Internal Charges and Recoveries	(568,541)													(568,541)
<b>TOTAL EXPENSES</b>	<b>53,493,282</b>	-	-	-	-	-	-	-	-	-	-	-	-	<b>53,493,282</b>
<b>NET OPERATING SURPLUS / (DEFICIT)</b>	<b>1,206,306</b>	-	-	-	-	-	-	-	-	-	-	-	-	<b>1,206,306</b>
<b>CAPITAL ITEMS</b>														
Grants - Capital	24,357,470													24,357,470
Contributions - Capital														-
Gain / Loss on Disposal of Assets	(1,021,000)													(1,021,000)
<b>TOTAL CAPITAL ITEMS</b>	<b>23,336,470</b>	-	-	-	-	-	-	-	-	-	-	-	-	<b>23,336,470</b>
<b>NET SURPLUS / (DEFICIT)</b>	<b>24,542,776</b>	-	-	-	-	-	-	-	-	-	-	-	-	<b>24,542,776</b>
<b>UNDERLYING SURPLUS / (DEFICIT) ADJUSTMENTS</b>														
Net result for the year	24,542,776	-	-	-	-	-	-	-	-	-	-	-	-	24,542,776
Adjusted for timing on FAG's														-
<b>Less non-operating items</b>														
Contributions - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants - Capital	(24,357,470)	-	-	-	-	-	-	-	-	-	-	-	-	(24,357,470)
<b>Add non-operational expenses</b>														
Grants - Vallery Road Soccer Club infrastructure														-
<b>UNDERLYING SURPLUS / (DEFICIT)</b>	<b>185,306</b>	-	-	-	-	-	-	-	-	-	-	-	-	<b>185,306</b>